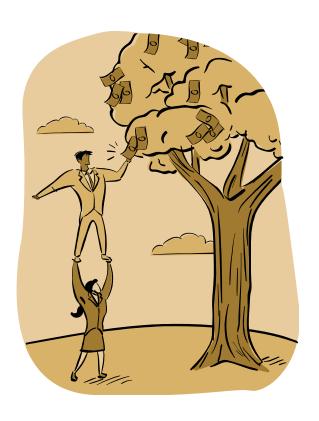


### 2016 ANNUAL BUDGET

FINANCIAL PLAN and INFORMATION SUMMARY for MARATHON COUNTY, WISCONSIN



# MARATHON COUNTY WAUSAU WISCONSIN

2016 ANNUAL BUDGET

Presented by
Brad Karger, County Administrator
Presented to
Marathon County Board of Supervisors
on November 10, 2015

Prepared in cooperation with
The Finance and Property Committee
and the Finance Department,
Kristi Kordus, Finance Director



TO: The Honorable Marathon County Board of Supervisors

FROM: Brad Karger, County Administrator

DATE: September 25, 2015

SUBJECT: 2016 BUDGET MESSAGE



I present this Financial Plan and 2016 Annual Budget to the County Board, as required by Wisconsin Statute 59.033(5). The actual budget and tax levy for 2016 will be voted upon at the November meeting of the County Board. This document represents my recommendations for the operating budget for the year 2016, including funding for the 2016 Capital Improvements Program (CIP).

#### THANK YOU TO THOSE WHO CONTRIBUTED TO BUILDING THIS BUDGET

A budget is a team effort. In building a financial plan for the upcoming year department heads and the administrative people who support them, along with Kristi Kordus and employees of the Finance Department who support her, pulled together and the result is a product which continues our array of public services and reduces our tax rate from \$5.161 to \$5.125.

We have a great group of people involved in key financial and leadership roles and I thank you all.

Our County Government functions at a high level in part because of the many contributors who are committed to public service as a profession and who understand that the work we do matters.

## THIS PROPERTY TAX RATE IS REDUCED BY .036 AND HAS NOT BEEN INCREASED SINCE THE 1995 BUDGET

The tax rate is going down, but our property tax levy is increased by \$456,549. Let me explain:

"Tax Rate" - - Amount of tax collected from the tax base (usually expressed in mills, or \$.001 of equalized value).

"Tax Levy"- - Equalized value times the tax rate.

So for instance - - \$100,000 (equalized value of property) x .002 (2 mills tax rate) = \$200 tax levy

The tax levy for the County is the total tax levy of all the properties within the County.

This year the equalized value of all the properties in Marathon County is \$9,852,982,500, an increase of \$182,913,400 (1.89%) over 2014. That increase minus the portion of the increase in tax increment districts, times the new tax rate (\$5.125) generates a \$456,549 increase in property tax dollars which we can incorporate into the 2016 budget. Thus, you can argue that this budget proposal increases taxes if your focus is on the tax levy or you can argue that it decreases taxes if your focus is on the tax rate. Both are true.

#### AVERAGE HOMEOWNER IMPACT

The average homeowner in Marathon County will see some minor increase in the County portion of their property tax bill for 2016. For illustration the following chart compares the "average homeowner's" tax bill for 2010, 2011, 2012, 2013, 2014, 2015 and 2016.

| <u>Budget</u> | <u>Property</u>        | <u>Tax</u>       | <u>Tax</u>    |                       |          |
|---------------|------------------------|------------------|---------------|-----------------------|----------|
| Year          | Value                  | Rate             | <u>Amount</u> | \$ Change             | % Change |
| 2010          | \$ <del>141,50</del> 0 | \$ <u>5.16</u> 6 | \$731.56      |                       |          |
| 2011          | \$138,800              | \$5.170          | \$717.60      | (\$13.96)             | (1.9%)   |
| 2012          | \$137,023              | \$5.170          | \$708.41      | (\$ 9.19)             | (1.3%)   |
| 2013          | \$132,748              | \$5.170          | \$686.31      | (\$22.10)             | (3.2%)   |
| 2014          | \$133,465              | \$5.170          | \$690.01      | `\$ 3.70 <sup>°</sup> | .054%    |
| 2015          | \$136,134              | \$5.161          | \$702.45      | \$12.44               | 1.8%     |
| 2016          | \$138,422              | \$5.125          | \$709.44      | \$ 6.80               | 0.97%    |

#### MORE NEW COUNTY POSITIONS

In the 2015 budget we added \$361,215 in ongoing expense associated with new positions:

| 1. | Corrections Officer, Sheriff's Department               | \$ 80,555 |
|----|---|-----------|
| 2. | Corrections Officer, Sheriff's Department               | \$ 80,555 |
| 3. | Construction Analyst, Facilities and Capital Management | \$100,248 |
| 4. | Administrative Specialist, Highway Department           | \$ 20,921 |
|    | CPZ Technician, Conservation, Planning & Zoning         | \$ 78,936 |

Mid-year 2015 we added another \$174,971 to our payroll in the form of new positions created and authorized for immediate fills:

Social Worker, Social Services \$100,241
 Law Enforcement and Corrections Specialist, Sheriff's Dept. \$74,730

In the 2016 budget I followed the Human Resources Committee rankings and raised our payroll expenses by an additional \$179,606.

| 1. | Corporal Promotions (6) in Jail, Sheriff's Dept.          | \$ 27,120 |
|----|---|-----------|
| 2. | Deputy Medical Examiner, Medical Examiner's Office        | \$100,342 |
| 3. | On-site Waste Specialist, Conservation, Planning & Zoning | \$ 52,144 |

I did not fund the two lowest priorities of the Human Resources Committee:

- 1. Administrative Assistant, Medical Examiner and Corporation Counsel \$66,862
- 2. Social Services Specialist (25% position expansion) in the Veteran's Services Serv

All of these are needed positions, but we can't afford to keep going down this path.

#### **EMPLOYEE HEALTH CARE**

Our employee health care costs will not increase in 2016.

| County cost of employee health care: | 2015 | \$ 7,851,727 (thru August 2015) |
|--------------------------------------|------|---------------------------------|
| , ,                                  | 2014 | \$11,985,508                    |
|                                      | 2013 | \$12,196,622                    |
|                                      | 2012 | \$11,880,100                    |
|                                      | 2011 | \$12,959,636                    |
|                                      | 2010 | \$12,008,428                    |
|                                      | 2009 | \$11,122,246                    |
|                                      | 2008 | \$ 9,076,470                    |

The important change to our plan for 2016 was moving to a narrow network of providers sponsored by Aspirus. That change saved us \$1,100,000 (about 2/3 of that amount is property tax levy).

By agreeing to the Aspirus Narrow Network we are steering our employees toward Aspirus providers and away from other providers. In return Aspirus is offering us lower rates. In the past Marshfield Clinic and Ministry Health Care were "In-Network Providers" starting in 2016 they will be considered "Out of Network Providers" and employees will still have coverage but instead of deductible/90% they will have deductible/70%. Employees who have health care provided by one of the providers listed below will continue to have their medical expenses reimbursed at deductible/90%:

Aspirus Health Network
University of WI Hospitals and Clinics
Children's Hospital of Wisconsin
Froedtert Hospital/Medical College of WI
Fairview Hospital and University of Minnesota Physicians
Mayo Clinic

I know that this change will be very upsetting to some and I have directed that a communications plan be created and executed so that employees understand the reason for the change, the impact of the change on the reimbursement rates and how they can switch to an Aspirus physician, if they decide to make a switch.

The Aspirus Narrow Network is nothing new to public employees in our area. The City of Wausau and North Central Health Care employees already have the Aspirus Narrow Network in place.

Managing the cost of employee health care is critical to our future. When you have a \$12,000,000 expense even a 5% increase in cost is \$600,000.

Besides just cost containment, we also now have to keep our eye on the Cadillac Health Care Benefit Tax which could be as much as \$1,000,000 in 2018.

#### **NORTH CENTRAL HEALTH CARE (NCHC)**

I am not sure what to do about the additional tax levy request of North Central Health Care to fund new programs:

| Correctional Mental Health             | \$323,520 |
|--|-----------|
| Residential Alcohol and Drug Treatment | \$168,000 |
| Total                                  | \$491,520 |

I have heard you say that these are needed new services and I have also heard complaining about all the additional pots of money NCHC seems to have. Putting together this budget does not allow the time to follow the work of the NCHC Oversight Task Force, so here is what I decided to do:

1. NCHC is funded with \$7,863,842, same amount as 2015, 2014 and 2013.

2. \$475,000 has been added to the Contingency Account for the purpose of funding the two new NCHC programs described above.

I expect that the Finance Committee or the County Board will move the \$475,000 from contingency to the NCHC budget. The good part about handling this as an amendment for the budget is that it makes it clear that the County Board wants these new programs.

Here is how the base tax levy allocation to NCHC is allocated:

| Mount View Nursing Home | \$1,700,000 |
|-------------------------|-------------|
| Outpatient Services     | \$1,755,501 |
| Residential AODA        | \$ 211,685  |
| Psychiatric Hospital    | \$2,068,270 |
| Crisis Services         | \$ 525,305  |
| Community Treatment     | \$ 695,000  |
| Protective Services     | \$ 243,575  |
| Birth To Three          | \$ 632,766  |
| Leased Property         | \$ 31,740   |
| Total                   | \$7,863,842 |

We have to get our relationship with NCHC clarified and improved because it is critical to our success in controlling our correctional costs. From a big picture perspective the work of NCHC is also critical to community health and safety.

#### **MEDICAL EXAMINER**

The Medical Examiner's budget has a 116.22% increase over 2015 and that is without one of the new position requests, an Administrative Assistant position that would have been shared with the Corporation Counsel's Office.

I also have not funded consulting support for a feasibility study of a Regional Morgue (\$60,000), even though I know that the Public Safety Committee is very interested in pursuing this idea.

The biggest new expense is the additional Deputy Medical Examiner position \$100,342.

\$50,000 in new revenue is projected. \$10,000 from additional cremation permits, \$40,000 from a new fee for signing death certificates.

Most comparably sized County's charge a death certificate signing fee:

Eau Claire \$250 Fond du Lac \$100 Kenosha \$150 La Crosse \$150 Sheboygan \$100 Washington \$100

Our fee will be \$100.

If you look at the total number of cases, you can see part of what is driving the increase investment:

| Total Cases<br>Year-to-Date | 2011 | <u>2012</u> | <u>2013</u> | <u>2014</u> | (As of 9/7/15) 2015 |
|-----------------------------|------|-------------|-------------|-------------|---------------------|
| Cases                       | 725  | 663         | 795         | 803         | 608                 |
| Cremation                   | 616  | 565         | 689         | 708         | 513                 |
| Autopsy                     | 19   | 25          | 35          | 50          | 34                  |

More people are dying at home, rather than in a hospital. Additionally, we ran a substandard program in the past and now our investigations and reports are much more complete.

#### **DOMESTIC VIOLENCE**

I propose funding an additional \$23,350 to the Women's Community and picking up the cost of a previously grant funded prosecutor specializing in domestic violence cases, \$68,000 including benefits. We are expanding our investment in services to address domestic violence in partial offset to reductions made by the State and Federal Governments.

How does domestic violence get to be another unit of government's low priority?

#### **COMMERCIAL REAL ESTATE LITIGATION DEFENSE**

The City of Wausau has requested financial assistance from Marathon County with property tax litigation for several commercial properties and I have set aside \$20,000 for this purpose. The City has received seven (7) claims for Excessive Assessment as of January 31, 2015, for the following properties:

CVS Pharmacy, Inc. – Refund requested \$56,437.86 Associated Bank – Refund requested \$18,792.00 Financial Way – Refund requested \$84,023.96 GE Capital Franchise Financial Corp. (Applebee's) – Refund requested \$13,017.73 Menard, Inc. – Refund requested \$160,355.89 Walgreen's (Bridge St) – Refund requested \$70,421.00 Walgreen's (17<sup>th</sup> Ave) – Refund requested \$39,334.00 The premise on which these commercial property owners are objecting should be of concern to you as it affects all of Marathon County. Currently reductions like these are being litigated in our Circuit and Appeals Courts throughout the state. There was a Walgreen's Supreme Court case from 2008 regarding market verses contract rents and this ruling went against the assessors. Since the 2008 case, Walgreen's has continued to bring their valuation objections to many Wisconsin municipalities. As briefly as I can state it, these commercial properties which sell on the investment market are contesting their values even though their properties are very desirable to investors. Properties which are built for \$7,000,000 are contending they should only be paying taxes on \$1,500,000 as the difference in value is "investment value."

If these values are lowered and more commercial properties come forward to object to their assessment, a huge shift in taxes will fall on the residential property owners of Marathon County.

I recommend allocating \$20,000 of our economic development funds to support Wausau or any other municipality with the same need, who are incurring litigation costs in support of accurate commercial property assessments.

The funding formula and any expectations the County may have is guiding the litigation will need to be worked out in 2016 and will be subject to County Board approval before implementation.

There is precedence for this type of cost sharing when the City of Mosinee was challenged by Marshfield Clinic. Marshfield Clinic at the time wanted to be declared tax exempt because of its medical research function.

#### **ADULT DETENTION FACILITY**

The Adult Detention Facility is a challenge that seems to be always with us. The good news is that the budget for corrections is up only .85%. This is a great improvement from 2015 when that budget increased 17.12% and 2014 when the budget increased 14.42%:

|             |            |            |            |            |            |            |            |            |            |            |            |            |              | MONTHLY        |
|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|--------------|----------------|
| <u>YEAR</u> | <u>JAN</u> | <u>FEB</u> | <u>MAR</u> | <u>APR</u> | <u>MAY</u> | <u>JUN</u> | <u>JUL</u> | <u>AUG</u> | <u>SEP</u> | <u>OCT</u> | <u>NOV</u> | <u>DEC</u> | <u>TOTAL</u> | <b>AVERAGE</b> |
| 2005        | 304        | 300        | 316        | 337        | 324        | 337        | 353        | 339        | 327        | 353        | 357        | 361        | 4008         | 334.00         |
| 2006        | 357        | 361        | 381        | 387        | 376        | 375        | 366        | 334        | 350        | 337        | 327        | 317        | 4268         | 356.50         |
| 2007        | 326        | 326        | 330        | 319        | 322        | 334        | 326        | 323        | 341        | 357        | 349        | 334        | 3987         | 332.25         |
| 2008        | 336        | 340        | 350        | 346        | 347        | 359        | 346        | 355        | 352        | 359        | 354        | 328        | 4172         | 347.67         |
| 2009        | 303        | 315        | 326        | 317        | 334        | 335        | 326        | 339        | 338        | 324        | 326        | 315        | 3898         | 324.83         |
| 2010        | 303        | 298        | 298        | 312        | 302        | 296        | 303        | 312        | 300        | 302        | 292        | 284        | 3602         | 300.16         |
| 2011        | 287        | 293        | 305        | 303        | 298        | 305        | 298        | 301        | 298        | 293        | 294        | 290        | 3565         | 297.09         |
| 2012        | 310        | 306        | 305        | 326        | 327        | 322        | 327        | 341        | 334        | 345        | 336        | 339        | 3918         | 326.50         |
| 2013        | 352        | 362        | 348        | 343        | 346        | 374        | 371        | 362        | 358        | 366        | 367        | 348        | 4297         | 358.09         |
| 2014        | 343        | 349        | 342        | 352        | 341        | 342        | 347        | 341        | 344        | 347        | 358        | 329        | 4135         | 344.58         |
| 2015        | 327        | 329        | 345        | 365        | 356        | 337        | 328        | 331        |            |            |            |            |              | 339.75 To date |

The good news is that there seems to be improvement in how our jail is operated:

- 1. The Jail Inspection Reports are better.
- 2. The Employee Culture Survey results show improvement.

The Sheriff continues to use new technology to expand home arrests and the District Attorney has contributed by utilizing alternatives which divert people from Jail and focus on the root causes of the criminal activity. Both are to be commended for helping control the correctional costs of our County and for improving community safety.

Clarifying North Central Health Care's role in the criminal justice system is critical to our success moving forward. In the past other leaders in the criminal justice system believed the NCHC leaders and professionals were not interested much in providing mental health services to offenders. I don't think that is true now and by this time next year I expect to report that NCHC is fully on board and enthusiastic about helping offenders with mental health and alcohol and drug abuse needs.

The heroin epidemic is real. For whatever reason or combination of reasons more young people in our County are abusing heroin and methamphetamine. Sentences for these serious drugs are longer and they are filling space in the jail facilities at the same time a home arrest program is making space available. Maybe this spike in hard drug usage is cyclical and will go down to prior levels. I hope so because each case represents a personal tragedy for the offenders and their family.

The County Board revisited its conversations about expanding jail facilities in August as part of a broader discussion of future challenges and priorities. The price tag for that addition is estimated to be \$22.3 million dollars for capital alone. Additionally, past estimates for staffing the expanded facility are in the 3 to 4 million dollar range. Personally, I think that estimate is high. But, whatever the cost is for expanded facilities, we are going to have to squeeze that cost out of other public services, as the tax levy cap applies to operational costs. Here is the bottom line: Libraries, parks and other programs that people enjoy and build our attractiveness to people who are considering visiting or relocating here, and are not mandated, are at risk if we fail to get the jail population under control.

Our strategy for 2016 is to continue to rent jail space from Lincoln County. Renting is not a long-term strategy. Long-term we need to get all the players in the criminal justice system on the same page so that people who do not need to be in jail, don't end up there, and those that do need to be in jail get the help they need to avoid recidivism. Additionally, we need to learn more about what drives young adults to choose to use heroin and methamphetamine and see what can be done to prevent these tragedies. Just throwing money at the problem absent an in-depth understanding of factors that cause people to choose a life of illegal drug use, with no community strategy is not the solution.

#### NO MAJOR SERVICE REDUCTIONS AND A SMALL NUMBER OF SERVICE IMPROVEMENTS

- 1. <u>Bituminous Resurfacing</u>: In 2016 we will resurface 30 miles of County highways at a cost of \$7,119,020 million dollars. We are using \$5,830,000 of highway project reserves to support bituminous resurfacing.
- 2. MCDEVCO (Marathon County Development Corporation): Last year we allocated \$35,000 in new money to MCDEVCO to offset the lost income from the Central Wisconsin Economic Development (CWED) loan administration. In last year's budget message

MCDEVCO was advised of the need to raise more private revenue. The 2016 allocation is \$180,000, \$10,000 less than 2015, but \$25,000 more than 2014.

- 3. <u>Employee Compensation</u>: A 3% pay increase for all employees has been imbedded in the department budgets. That doesn't mean that all employees will receive a 3% pay increase. Department heads will determine pay increases based upon performance within the guidelines I and the Human Resources Committee will establish.
- 4. <u>Economic Development</u>: Economic Development grants are out. That money has been used to fund \$40,000 to the Entrepreneurial Boot Camp. The Economic Development account will be used to fund memberships in the Wausau Region Chamber of Commerce and the Marshfield Chamber of Commerce and Industry (MACCI). The \$10,000 annual payment for general economic development activities of MACCI is also eliminated.
- 5. <u>Information Technology</u>: Funding for the City-County-Health Care Center Information Technology Department is up \$55,849 (4.1% increase). Also, our capital improvement plan expenditure includes these major investments in software upgrades:

Law Enforcement Records System – Sheriff \$2,100,000 Land Records Replacement – CPZ \$ 565,000

- 6. <u>Hmong Veterans Memorial</u>: Nothing is put into this budget for the Hmong Vietnam Memorial Project. I am proposing using 2015 contingency funds for that project so the memorial sponsors can receive a matching grant.
- 7. <u>Start Right</u>: The budget includes \$693,687 for contracting with Children's Service Society (Children's Hospital) for parenting home visitation services designed to ensure that:
  - Children will be healthy.
  - Children will be safe in their family homes
  - Children will experience nurturing relationships with their parents.
  - Children will be "school ready" when they begin school.

Start Right services match the needs of parents:

- First Step Prenatal and Postpartum
- Step by Step Parenting Education
- Stepping Stones Parenting Information
- Stepping Out Parenting Groups, Warmline, Play N' Learn

The contract with Children's Service Society plus the time our public health nurses allocate to Start Right means that Start Right constitutes more than a \$1 million dollar public investment in 2016. Start Right is unique to Marathon County.

8. <u>Out of Home Placement</u>: This budget fully funds our out of home placements associated with child abuse and neglect and juvenile delinquency:

#### **Budgeted Placements:**

| Placement Type        | Youth Aids | Child Protective Services | Total |
|-----------------------|------------|---------------------------|-------|
| Court Ordered Kinship | 0          | 32                        | 32    |
| Foster Care           | 13         | 50                        | 63    |
| Specialized Home      | 13         | 14                        | 27    |
| Treatment Foster Care | 9          | 5                         | 14    |
| Group Home            | 8          | 2                         | 10    |
| Institutional Care    | 10         | 5                         | 15    |
| Correctional Care     | 3          | 0                         | 3     |
| Total                 | 56         | 108                       | 164   |

The average cost of these services ranges broadly:

Correctional Care \$106,260 per placement Institutional Care \$129,420 per placement Treatment Foster Care \$45,829 per placement Foster Care \$20,045 per placement Kinship Care \$12,096 per placement

In preparing our estimates 10 year averages and current trends have been considered.

It is easy to make a budget look good by simply changing a few high end assumptions about placement, but we have not done that.

- 9. NCHC Study: The NCHC Oversight Task Force is considering a study of the governance structure of NCHC focusing on whether the three County arrangement best fits Marathon County's current and future needs. I am hoping we can use the 2015 contingency account (\$300,000 remaining balance) to fund this study (\$60,000) because we don't have room in the 2016 budget for last minute add-on's of this size.
- 10. <u>Emergency Management</u>: The Emergency Management budget is up \$18,095 for a couple of reasons:
  - The hazardous materials technical course doubled from a 40 hour course to an 80 hour course and the County Emergency Response Team will need to receive the expanded education.
  - We have a new initiative planned for 2016 which will have the County Emergency Response Team training with the local Fire Departments to better ensure a coordinated emergency response.
  - We are putting in place a regular maintenance schedule for our response trucks, trailers and small equipment which utilizes the services of the Highway Department Shop.

In case you are not familiar the Emergency Response Team responds to:

- Hazardous Material Spills
- Trench Rescues
- Structural Collapse
- Confined Space Rescue
- 11. Conservation, Planning & Zoning: The new Onsite Waste Inspector position is funded in part with an increase in Private Onsite Waste Systems (POWTS) fee revenues of \$53,000. This additional revenue is possible because Marathon County has obtained "Agent Status" from the State which allows us to review and approve certain sanitary system designs (mounds) that are currently reviewed and approved by the State.
- 12. Parks Facilities: The budget funds \$91,271 of maintenance projects to park facilities:
  - Sunny Vale Softball Fencing and Dugouts (\$20,000)
  - Marathon Park:
    - Door Replacements (\$20,000)
    - LED Street Lights (\$16,000)
    - Roofing Metal Shingles (\$18,000)
  - Campground Amenities Replacements (\$4,000) (Camp Fire Rings, Surfacing for Trailer Pad)
  - Forestry Trail Reconstruction (\$13,271)

With these improvements we are fully funding our maintenance plan for park facilities.

#### **CHANGES IN F.T.E. POSITIONS AND COUNTY EMPLOYMENT**

Overall positions have decreased in 2016 by 1.91 FTE.

#### MARATHON COUNTY: FULL TIME EQUIVALENT EMPLOYEES

(Excludes State employees)

|                                 | 2012   | 2013   | 2014   | 2015   | 2016   | + Incr<br>-Decr. | See<br>Note |
|---------------------------------|--------|--------|--------|--------|--------|------------------|-------------|
| Clerk of Circuit Court          | 34.00  | 34.00  | 34.00  | 34.00  | 34.00  |                  |             |
| Conservation Planning Zoning    | 21.00  | 21.00  | 21.00  | 23.00  | 24.00  | 1.00             | (1)         |
| Corporation Counsel             | 6.50   | 6.50   | 6.50   | 6.50   | 6.00   | (.50)            | (2)         |
| County Administration           | 4.00   | 4.00   | 4.00   | 4.00   | 4.00   |                  |             |
| County Clerk                    | 4.50   | 4.50   | 4.50   | 4.00   | 4.00   |                  |             |
| District Attorney               | 12.80  | 12.80  | 12.80  | 13.80  | 13.80  |                  |             |
| Emergency Management            | 2.00   | 2.00   | 2.00   | 2.00   | 2.00   |                  |             |
| Employee Resources              | 4.80   | 4.80   | 6.80   | 6.80   | 6.80   |                  |             |
| Facilities & Capital Management | 23.75  | 23.75  | 23.70  | 23.70  | 23.70  |                  |             |
| Finance                         | 7.50   | 7.50   | 6.00   | 6.00   | 6.00   |                  |             |
| Health                          | 44.96  | 44.96  | 42.00  | 42.20  | 40.82  | (1.38)           | (3)         |
| Highway                         | 78.00  | 78.00  | 77.00  | 78.50  | 78.50  |                  |             |
| Library                         | 45.60  | 45.60  | 44.90  | 44.90  | 46.10  | 1.20             | (4)         |
| Medical Examiner                | 1.50   | 1.50   | 1.70   | 2.00   | 3.00   | 1.00             | (5)         |
| Park Recreation & Forestry      | 42.00  | 42.00  | 43.00  | 43.00  | 43.00  |                  |             |
| Register of Deeds               | 7.50   | 7.50   | 7.50   | 7.50   | 7.50   |                  |             |
| Sheriff                         | 177.00 | 177.00 | 180.00 | 186.85 | 187.85 | 1.00             | (6)         |
| Social Services                 | 106.23 | 106.23 | 111.23 | 111.73 | 107.50 | (4.23)           | (7)         |
| Solid Waste                     | 4.50   | 4.50   | 7.50   | 8.00   | 8.00   |                  |             |
| Treasurer                       | 5.00   | 5.00   | 5.00   | 5.00   | 5.00   |                  |             |
| UW Extension                    | 2.00   | 2.00   | 2.00   | 2.00   | 2.00   |                  |             |
| Veterans                        | 2.75   | 2.75   | 2.75   | 2.75   | 2.75   |                  |             |
| Total                           | 637.89 | 637.89 | 645.88 | 658.23 | 656.32 |                  |             |
| Central WI Airport              | 20.45  | 20.45  | 22.00  | 22.00  | 23.00  | 1.00             | (8)         |
| ADRC – CW                       | 62.78  | 58.40  | 58.73  | 57.71  | 57.71  |                  |             |
| Special Education               | 75.00  | 76.00  | 76.50  | 81.50  | 83.50  |                  |             |

#### **NOTE**

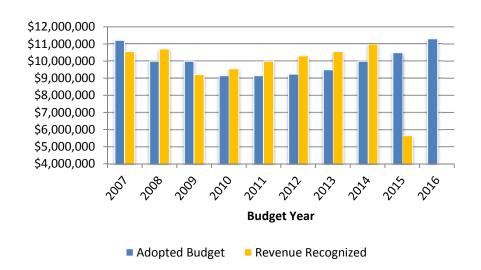
- (1) CPZ Created 1 FTE Planning Technician
- (2) Corporation Counsel Abolished 1.5 FTE Admin Coordinator, created 1.0 Paralegal
- (3) Health FTE adjustments made based on non-levy grant funds expiring.
- (4) Library Created .2 FTE Admin Specialist Created 1 FTE IT Technician
- (5) Medical Examiner Created 1 FTE Deputy Medical Examiner
- (6) Sheriff Created 1 FTE Law Enforcement & Correction Specialist – Huber
- (7) Social Services Abolished 4 FTE Social Service Coordinators related to health care reform start up. Abolished 2.73 FTE Administrative/Office Support positions due to reassignment of job duties. Created 2.5 FTE Social Worker positions
- (8) CWA Created 1 FTE Assistant Airport Manager

#### **SALES TAX**

Marathon County has collected sales tax since 1987. The main portion of the annual sales tax collection is used in the regular operating budget for the county. We project a \$793,400 increase in sales tax collections in 2016.

| Budget<br>Year | Adopted<br>Sales Tax<br>Budget | Actual Sales<br>Tax Collected |
|----------------|--------------------------------|-------------------------------|
| 2007           | 11,200,000                     | 10,550,263                    |
| 2008           | 9,982,983                      | 10,708,093                    |
| 2009           | 10,000,000                     | 9,205,182                     |
| 2010           | 9,150,000                      | 9,549,578                     |
| 2011           | 9,150,000                      | 9,998,265                     |
| 2012           | 9,250,000                      | 10,311,949                    |
| 2013           | 9,500,000                      | 10,555,003                    |
| 2014           | 10,000,000                     | 10,977,152                    |
| 2015           | 10,500,000                     | *5,653,254                    |
| 2016           | 11,293,400                     | N/A                           |

<sup>\*</sup>Through 8/31/2015 (6 months)



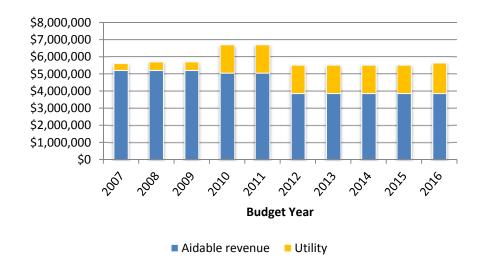
#### **STATE SHARED REVENUE**

Chapter 79 of the Wisconsin Statutes establishes several broad objectives in the state shared revenue formula:

- 1. Counties use state shared revenues to finance local expenditures which in turn reduces the amount needed to be raised from property taxes thereby providing property tax relief.
- 2. Compensate local units of government for taxes on certain public utility property that is not taxed locally.

An annual ad valorem payment for utility property that is located in the county that is taxed by the state is included in the formula. The largest portion of the formula is based on aidable revenues. In 2010 with Weston 4 on-line the utility portion has dramatically increased. In 2012, the state reduced the County's aidable revenue by \$1,179,124.

| Budget<br>Year | Aidable<br>Revenue | Utility   | Total     |
|----------------|--------------------|-----------|-----------|
| 2007           | 5,205,780          | 411,411   | 5,617,191 |
| 2008           | 5,205,780          | 507,382   | 5,713,162 |
| 2009           | 5,205,780          | 500,255   | 5,706,035 |
| 2010           | 5,056,841          | 1,653,929 | 6,710,771 |
| 2011           | 5,056,841          | 1,646,587 | 6,703,428 |
| 2012           | 3,877,717          | 1,639,989 | 5,517,706 |
| 2013           | 3,877,717          | 1,643,222 | 5,520,939 |
| 2014           | 3,877,717          | 1,637,762 | 5,515,479 |
| 2015           | 3,877,717          | 1,644,525 | 5,522,242 |
| 2016           | 3,877,717          | 1,776,433 | 5,654,151 |



#### **FUND BALANCE POLICY**

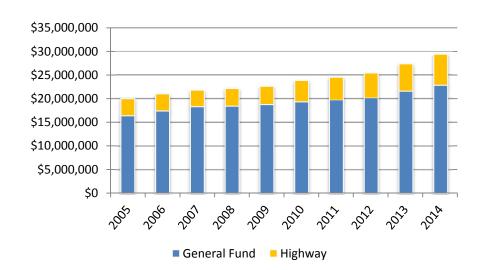
In 1989 the County Board adopted a policy for retaining working capital. This formula sets the minimum requirement for available funds on hand. This dollar value, which approximates 8.5% of the operating budget (10% of the Highway budget), is the basic minimum level of funding set by the county to ensure a sufficient cash flow balance.

The Working Capital Designation looks at two different types of funds that need to be included in the formula. The two types of funds are:

- 1) the General Fund,
- 2) any fund requiring tax levy for support

The following chart shows the history:

| Year | General<br>Fund | Highway   |  |  |  |
|------|-----------------|-----------|--|--|--|
| 2005 | 16,408,900      | 3,646,618 |  |  |  |
| 2006 | 17,458,620      | 3,563,226 |  |  |  |
| 2007 | 18,338,142      | 3,465,474 |  |  |  |
| 2008 | 18,398,598      | 3,772,537 |  |  |  |
| 2009 | 18,790,218      | 3,845,460 |  |  |  |
| 2010 | 19,334,963      | 4,492,611 |  |  |  |
| 2011 | 19,732,613      | 4,855,177 |  |  |  |
| 2012 | 20,189,885      | 5,215,070 |  |  |  |
| 2013 | 21,649,074      | 5,736,931 |  |  |  |
| 2014 | 22,883,813      | 6,497,983 |  |  |  |



#### <u>5 – YEAR CAPITAL IMPROVEMENT PROGRAM (</u> C.I.P.)

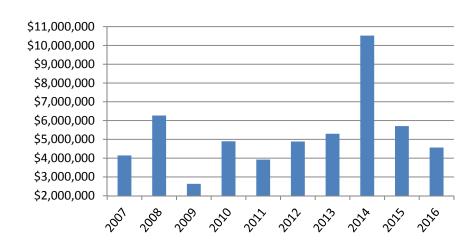
The County adopted its first five year C.I.P. in 1991, and continues to do so every year. Capital projects included in the CIP are defined as:

- 1. An expenditure that is for a County department, operation or in the best interest of the County
- 2. Generally non-recurring
- 3. Has a cost of over \$25,000
- 4. Has a service life of 7 years or more
- 5. Rolling stock and equipment replacement that is of critical importance to the functioning of the department involved Major sources of funding are:
  - 1. Prior year fund balance
  - 2. Current year tax levy
  - 3. Bonding (borrowing)
  - 4. Revenues from enterprise funds (fees) to cover the cost to acquire replace or expand current capital needs

Using prior year undesignated fund balance allows for flexibility in the capital improvement process, provides stability to the tax rate because the unspent fund balance is not used to offset following years operating needs, and provides much needed funds for capital projects without borrowing. With this policy in place the departments are required to use only current revenues to finance their current operating needs. The following charts show the history of the funding used to finance capital projects. In 2004 the County Board formally adopted the CIP funding policy which states that undesignated funds remaining in the budget after the working capital formula is completed, are transferred, in the year following the audit, to the capital improvement program. The County has avoided borrowing for many projects by having this policy in place.

For the 2016 CIP budget, we allocated approximately \$4.5 million in fund balance, much of which came from undesignated fund balance remaining at the end of 2014.

| Year | CIP<br>(Fund Balance transfers) |
|------|---------------------------------|
| 2007 | 4,145,962                       |
| 2008 | 5,268,588                       |
| 2009 | 2,630,781                       |
| 2010 | 4,898,941                       |
| 2011 | 3,925,026                       |
| 2012 | 4,883,932                       |
| 2013 | 5,300,089                       |
| 2014 | 10,521,395                      |
| 2015 | 5,707,032                       |
| 2016 | 4,566,529                       |

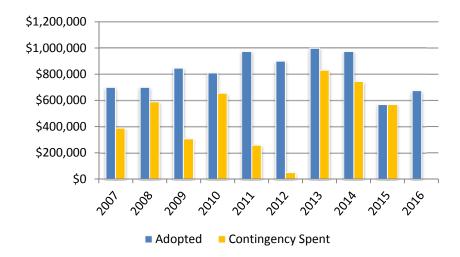


#### **CONTINGENT FUND**

For many years Marathon County had in place a Contingent Fund Policy which set the Fund at approximately .7% of the gross operating budget for the year. In 2003 the policy changed slightly, setting the Contingent Fund at a "base" amount of \$700,000, and adjusting it based on the CPI each year (Consumer Price Index) only if needed. I am recommending that \$25,000 of the Contingent Fund be made available in 2016 to be used by the Finance and Property Committee for special funding requests and that the total fund for 2016 is \$675,000 which is lower than the base.

| Budget<br>Year | Adopted<br>Contingent<br>Fund | Contingent<br>Fund Spent |
|----------------|-------------------------------|--------------------------|
| 2007           | 700,000                       | 393,500                  |
| 2008           | 700,000                       | 590,000                  |
| 2009           | 850,000                       | 310,000                  |
| 2010           | 810,606                       | 657,805                  |
| 2011           | 975,000                       | 262,600                  |
| 2012           | 899,500                       | 54,902                   |
| 2013           | 1,000,000                     | 832,981                  |
| 2014           | 975,000                       | 744,368                  |
| 2015           | 572,086                       | 570,000                  |
| 2016           | 675,000                       | N/A                      |

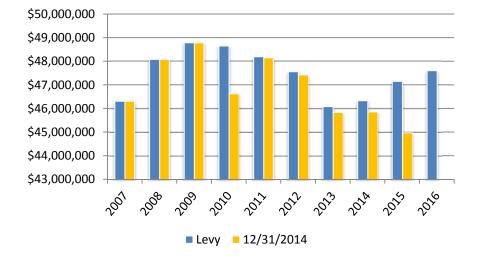
<sup>\*</sup> estimate



#### **DELINQUENT TAXES**

Wisconsin Statute 74.29 provides that counties purchase delinquent real estate taxes from local taxing districts including schools, town, villages, cities and sanitary districts. The delinquent taxes purchased from local taxing units represent a reservation of the general fund balance. This commitment of funds subsequently is used in the determination of unreserved general fund balance. The percentage of delinquent taxes to the local taxes levied has remained relatively constant even though Marathon County has experienced an increase in the total tax levy in recent years. Approximately 98% of the total taxes levied are collected prior to December 31 of each year. The percentage value of delinquent taxes seems to stay approximately the same from year to year.

| Year | Amount<br>Levied | Collected<br>Amount<br>12/31/2014 | %<br>Collected |
|------|------------------|-----------------------------------|----------------|
| 2007 | 46,326,948       | 46,323,692                        | 99.99%         |
| 2008 | 48,093,638       | 48,092,168                        | 99.99%         |
| 2009 | 48,793,927       | 48,785,578                        | 99.98%         |
| 2010 | 48,653,812       | 48,636,440                        | 99.96%         |
| 2011 | 48,191,420       | 48,141,885                        | 99.90%         |
| 2012 | 47,573,011       | 47,436,511                        | 99.71%         |
| 2013 | 46,090,851       | 45,839,815                        | 99.46%         |
| 2014 | 46,340,765       | 45,858,381                        | 98.96%         |
| 2015 | 47,152,340       | *44,982,641                       | 95.40%         |
| 2016 | 47,608,889       | N/A                               | N/A            |

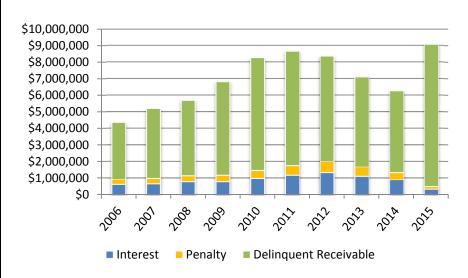


<sup>\*</sup> Through 8/31/2015

#### **INTEREST AND PENALTY COLLECTED ON DELINQUENT TAXES**

The County has a very stable and reliable tax collection history. We do, however, gain income from interest and penalties on delinquent taxes.

| Fiscal<br>Year | Interest on<br>Delinquent<br>Taxes | Penalty on<br>Delinquent<br>Taxes | Total     | Delinquent<br>Taxes<br>Receivable |
|----------------|------------------------------------|-----------------------------------|-----------|-----------------------------------|
| 2006           | 624,919                            | 308,328                           | 933,247   | 3,444,085                         |
| 2007           | 664,237                            | 325,559                           | 989,796   | 4,213,281                         |
| 2008           | 777,625                            | 380,196                           | 1,157,821 | 4,525,730                         |
| 2009           | 791,975                            | 389,502                           | 1,181,477 | 5,631,735                         |
| 2010           | 982,150                            | 488,615                           | 1,470,765 | 6,798,447                         |
| 2011           | 1,171,484                          | 580,890                           | 1,752,374 | 6,913,932                         |
| 2012           | 1,332,293                          | 663,198                           | 1,995,491 | 6,379,369                         |
| 2013           | 1,122,345                          | 554,684                           | 1,677,029 | 5,434,895                         |
| 2014           | 901,822                            | 442,514                           | 1,344,336 | 4,931,011                         |
| 2015*          | 328,637                            | 161,230                           | 489,867   | 8,604,601                         |



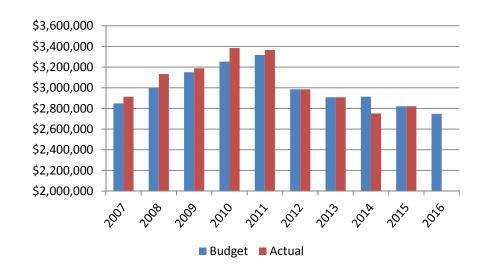
<sup>\*</sup>through 8/31/2015

#### **TRANSPORTATION AIDS**

Marathon County is entitled to a share of revenue collected for transportation purposes (gas tax) and distributed by the State of Wisconsin. The County's share of such revenue is based on formulas set forth under Section 86.30(9). The County's share of transportation revenues provides for fundamental transportation needs including maintenance, operation, and construction of safe local roads.

| TRAI | NSPORTATIO | N AIDS     |
|------|------------|------------|
| Year | Budget     | Actual     |
| 2007 | 2,849,000  | 2,913,492  |
| 2008 | 3,000,000  | 3,132,814  |
| 2009 | 3,150,000  | 3,189,059  |
| 2010 | 3,252,840  | 3,384,634  |
| 2011 | 3,316,942  | 3,366,220  |
| 2012 | 2,985,247  | 2,985,247  |
| 2013 | 2,908,230  | 2,914,009  |
| 2014 | 2,914,009  | 2,750,997  |
| 2015 | 2,820,570  | 2,820,570* |
| 2016 | 2,748,168  | N/A        |

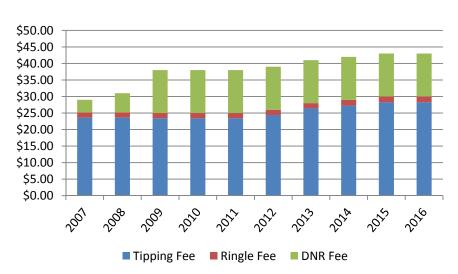
<sup>\*</sup>Estimated



#### **TIPPING FEE/SURCHARGE USAGE**

Wisconsin Statute 59.70 (2) authorizes the county to create and operate a solid waste management system. For Marathon County the site is located in Ringle. The landfill is solely operated by the revenues derived from the tipping fee (history is listed below) and has never needed tax levy.

|       | Per Ton Fees   |       |       |       |             |  |  |
|-------|----------------|-------|-------|-------|-------------|--|--|
| Year  | Tipping<br>Fee | Total |       |       |             |  |  |
| 2007  | 23.60          | 1.60  | 3.80  | 29.00 | 2,134,378   |  |  |
| 2008  | 23.60          | 1.60  | 5.80  | 31.00 | 2,884,111   |  |  |
| 2009  | 23.40          | 1.60  | 13.00 | 38.00 | 2,610,389   |  |  |
| 2010  | 23.40          | 1.60  | 13.00 | 38.00 | 2,759,570   |  |  |
| 2011  | 23.40          | 1.60  | 13.00 | 38.00 | 3,107,466   |  |  |
| 2012  | 24.40          | 1.60  | 13.00 | 39.00 | 2,486,444   |  |  |
| 2013  | 26.40          | 1.60  | 13.00 | 41.00 | 2,605,325   |  |  |
| 2014  | 27.24          | 1.76  | 13.00 | 42.00 | 2,921,863   |  |  |
| 2015  | 28.24          | 1.76  | 13.00 | 43.00 | **3,205,248 |  |  |
| 2016* | 28.24          | 1.76  | 13.00 | 43.00 | N/A         |  |  |



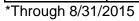
<sup>\*</sup> Proposed

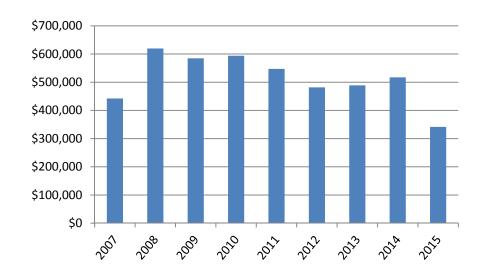
<sup>\*\*</sup> Through 08/31/2015

#### CENTRAL WISCONSIN AIRPORT (CWA) AND THE PASSENGER FACILITY CHARGE

Congress passed legislation in 1991 allowing airports to collect Passenger Facility Charges (PFCs) and that provision went into effect when the bill was signed into law in 1991. As of September 1, 2007, the PFC charge has been raised to \$4.50, which allows CWA to collect additional revenue for specific airport development projects. We continue to partner with Portage County to support the airport and determine the type of development needed in our regional airport that serves the entire Central Wisconsin area

| PFC  | Revenue  |
|------|----------|
| 2007 | 442,291  |
| 2008 | 619,784  |
| 2009 | 584,936  |
| 2010 | 593,790  |
| 2011 | 547,403  |
| 2012 | 481,846  |
| 2013 | 488,954  |
| 2014 | 517,290  |
| 2015 | *341,512 |







#### **SUMMARY OF KEY ADDITIONS IN THE 2016 BUDGET**

There are not a lot of new additions in the 2016 budget.

- \$179,606 in new positions, a portion of which is offset by new fees from POWTS reviews and approvals and death certificate signing fees.
- New mental health initiatives in correctional mental health and residential alcohol and drug treatment. (\$491,520)
- \$91,350 is new property tax levy allocated to domestic violence services.
- \$20,000 of cost share for litigation with Walgreens and other commercial property owners over property tax assessments.



#### **LOOKING TO 2017**

With 90% of our bituminous resurfacing paid for by highway project reserves and that fund substantially depleted, we need a new funding source in 2017. In August we talked about options for new revenue and the option that seemed most acceptable to most is a wheel tax. I don't know a lot about wheel taxes yet, but here is what I think I know:

- A \$20 wheel tax times 151,760 licenses will generate \$3,035,200
- The State only retains \$.10 per license, then our new revenue will be \$3,020,024

If we decide not to impose a wheel tax there are other options:

- We can borrow for recurring capital projects.
- We can use capital improvement funds for bituminous resurfacing
- We can put forward a citizen referendum to temporarily exceed the property tax limits.
- We can cut County programs and services to mandate levels.
- We can freeze County employee pay.
- We can put a moratorium on filling County positions.
- We can postpone maintenance on facilities or under project major expenditures like institutional care for children.
- We can reduce or eliminate our support for community agencies like:
  - MCDEVCO
  - Education and Entrepreneurial Center
  - Historical Society
  - Women's Community
  - Community Action Program
  - Partnership for Progressive Agriculture
  - Wisconsin Valley Fair

At some time in the future portions of all of these ideas may need to utilized. In preparation for 2017 I think that the wheel tax might be the best option available. At least let's explore this option.



#### 2016 Marathon County Budget Estimated Tax Levy Summary by Fund

|                                     |                 | 2014            | 2015            | 2016             |                                  |
|-------------------------------------|-----------------|-----------------|-----------------|------------------|----------------------------------|
| Net New Construction (NNC)          |                 |                 | 0.966%          | 1.095%           |                                  |
| Plus Terminated TID                 |                 |                 | 0.12%           | 0.066%           | _                                |
| Net New Construction (NNC) and Term | ninated TID     | 1.173%          | 1.086%          | 1.161%           |                                  |
| Equalized Value for Apportionment   |                 | 0.54%           | 1.92%           | 1.68%            | _                                |
| Terminated TID                      |                 | 0.22%           | 0.12%           | 0.00%            |                                  |
|                                     | Adopted<br>2013 | Adopted<br>2014 | Adopted<br>2015 | Estimate<br>2016 |                                  |
| General Fund                        | 29,704,702      | 31,195,796      | 32,090,275      | 32,244,922       |                                  |
| Social Improvement                  | 7,396,474       | 7,384,823       | 7,463,256       | 7,579,588        |                                  |
| Capital Improvement                 | -               | -               | -               | -                |                                  |
| Highway                             | 7,306,275       | 6,064,496       | 5,888,809       | 5,888,809        |                                  |
| TOTAL OPERATING LEVY                | 44,407,451      | 44,645,115      | 45,442,340      | 45,713,319       |                                  |
| Less: Special chrages               |                 | (669)           | -               | -                | •                                |
| Less: Bridge Aid*                   | (227,993)       | (195,513)       | (253,647)       | -                | 2016 Increase in Operating Levy  |
| OPERATING LEVY                      | 44,179,458      | 44,448,933      | 45,188,693      | 45,713,319       | 524,626                          |
| DEBT SERVICE                        | 1,683,400       | 1,695,650       | 1,710,000       | 1,694,500        | 1.161%                           |
| LEVY PER LEVY LIMIT                 | 45,862,858      | 46,144,583      | 46,898,693      | 47,407,819       |                                  |
| Add: Bridge Aid                     | 227,993         | 195,513         | 253,647         | 201,070          |                                  |
|                                     |                 |                 |                 |                  | 2016 Increase<br>inTotalTax Levy |
| TOTAL LEVY                          | 46,090,851      | 46,340,096      | 47,152,340      | 47,608,889       | 456,549                          |
| EQUALIZED VALUE                     | 8,915,050,700   | 8,963,288,900   | 9,135,689,600   | 9,289,260,900    | 0.97%                            |
| Operating levy rate                 | 0.004955604     | 0.004958998     | 0.00495         | 0.00492          |                                  |
| Debt                                | 0.004955604     | 0.004936996     | 0.00495         | 0.00492          |                                  |
| Special                             | 0.000055574     | 0.000021813     | 0.00003         | 0.00000          |                                  |
| total levy rate                     | 0.004981178     | 0.000021813     | 0.0003          |                  | 2016 Decrease                    |
| total levy late                     | 0.004301170     | 0.004300011     | 0.00497         | 0.00492          | in Tax Rate                      |
| Line 27-Tay Levy Rate               | ¢ 5.17          | ¢ 5.17 l        | ¢ 51612   ¢     | 5 1256           |                                  |
| Line 27-Tax Levy Rate               | \$ 5.17         | \$ 5.17         | \$ 5.1613 \$    | 5.1256           | \$ (0                            |

# MARATHON COUNTY EQUALIZED VALUE, TAX LEVY AND TAX RATE LAST FIFTEEN FISCAL YEARS

| Levy<br>Year | Settle-<br>ment<br>Year | Total Equalized<br>Value (A) | Percent<br>Change | Value of Tax<br>Increment District<br>(TID) | Total<br>Equalized Value<br>Minus TIDS (B) | Percent<br>Change | Total Tax<br>Levy | Percent<br>Change | Tax<br>Rates | Percent<br>Change |
|--------------|-------------------------|------------------------------|-------------------|---|--|-------------------|-------------------|-------------------|--------------|-------------------|
|              |                         |                              | _                 |   | ` ,  |                   | ·                 |                   |              |                   |
| 2001         | 2002                    | 6,490,876,800                | 9.28%             | 231,208,960                                 | 6,259,667,840                              | 9.07%             | 38,149,579        | 6.98%             | 6.0945       | -1.90%            |
| 2002         | 2003                    | 6,799,167,800                | 4.75%             | 254,558,260                                 | 6,544,609,540                              | 4.55%             | 39,846,548        | 4.45%             | 6.0884       | -0.11%            |
| 2003         | 2004                    | 7,152,373,100                | 5.19%             | 221,917,650                                 | 6,930,455,450                              | 5.90%             | 40,850,300        | 2.52%             | 5.8943       | -3.19%            |
| 2004         | 2005                    | 7,640,172,300                | 6.82%             | 266,425,050                                 | 7,373,747,250                              | 6.40%             | 42,730,820        | 4.60%             | 5.7950       | -1.68%            |
| 2005         | 2006                    | 8,147,380,600                | 6.64%             | 357,090,950                                 | 7,790,289,650                              | 5.65%             | 44,360,284        | 3.81%             | 5.6943       | -1.74%            |
| 2006         | 2007                    | 8,951,412,200                | 9.87%             | 462,643,450                                 | 8,488,768,750                              | 8.97%             | 46,326,948        | 4.43%             | 5.4574       | -4.16%            |
| 2007         | 2008                    | 9,495,029,700                | 6.07%             | 551,492,150                                 | 8,943,537,550                              | 5.36%             | 48,093,638        | 3.81%             | 5.3775       | -1.46%            |
| 2008         | 2009                    | 10,081,570,300               | 6.18%             | 637,361,800                                 | 9,444,208,500                              | 5.60%             | 48,793,927        | 1.46%             | 5.1665       | -3.92%            |
| 2009         | 2010                    | 10,047,154,800               | -0.34%            | 630,064,100                                 | 9,417,090,700                              | -0.29%            | 48,653,812        | -0.29%            | 5.1665       | 0.00%             |
| 2010         | 2011                    | 9,844,078,200                | -2.02%            | 522,724,000                                 | 9,321,354,200                              | -1.02%            | 48,191,420        | -0.95%            | 5.1700       | 0.07%             |
| 2011         | 2012                    | 9,724,225,700                | -1.22%            | 522,724,000                                 | 9,201,742,900                              | -1.28%            | 47,573,011        | -1.28%            | 5.1700       | 0.00%             |
| 2012         | 2013                    | 9,393,543,300                | -3.40%            | 478,492,600                                 | 8,915,050,700                              | -3.12%            | 46,090,851        | -3.12%            | 5.1700       | 0.00%             |
| 2013         | 2014                    | 9,468,196,600                | 0.79%             | 504,907,700                                 | 8,963,288,900                              | 0.54%             | 46,340,765        | 0.54%             | 5.1700       | 0.00%             |
| 2014         | 2015                    | 9,670,069,100                | 2.13%             | 534,379,500                                 | 9,135,689,600                              | 1.92%             | 47,152,340        | 1.75%             | 5.1613       | -0.17%            |
| 2015         | 2016                    | 9,852,982,500                | 1.89%             | 563,721,600                                 | 9,289,260,900                              | 1.68%             | 47,608,889        | 0.97%             | 5.1256       | -0.69%            |

Source: Wisconsin Department of Revenue, Bureau of Property Tax Statistical Report of Property Valuations; the Annual Audited Financial

Statements and the Adopted Budgets for Marathon County

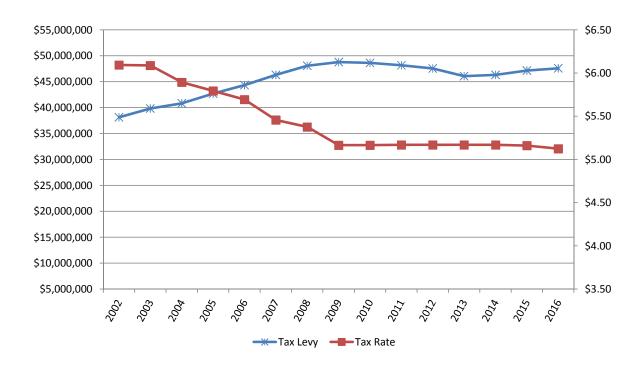
Notes: (A) Due to varying assessment policies in the municipalities, the County uses equalized value of taxable property for tax levy purposes.

The equalized value ratios are determined by the Wisconsin Department of Revenue, Bureau of Property Tax.

(B) Equalized values are reduced by Tax Increment Districts (TID) value increments for apportioning the County tax levy.

## MARATHON COUNTY TAX LEVY & TAX RATE

| Budget Year | Tax Levy   | Tax Rate |
|-------------|------------|----------|
| 2002        | 38,149,579 | 6.0945   |
| 2003        | 39,846,548 | 6.0884   |
| 2004        | 40,850,300 | 5.8943   |
| 2005        | 42,730,820 | 5.7950   |
| 2006        | 44,360,284 | 5.6943   |
| 2007        | 46,326,948 | 5.4574   |
| 2008        | 48,093,638 | 5.3775   |
| 2009        | 48,793,927 | 5.1665   |
| 2010        | 48,653,812 | 5.1665   |
| 2011        | 48,191,420 | 5.1700   |
| 2012        | 47,573,011 | 5.1700   |
| 2013        | 46,090,851 | 5.1700   |
| 2014        | 46,340,765 | 5.1700   |
| 2015        | 47,152,340 | 5.1613   |
| 2016        | 47,608,889 | 5.1256   |
|             | •          |          |



## MARATHON COUNTY COLLECTED 2015-2016 MUNICIPALITIES TAX RATE AND LEVY COMPARISON

|              |             | 2014      |        |             | 2015 Tax Levy |        | Levy                                  | Levy       | Equalized   | Equalized |
|--------------|-------------|-----------|--------|-------------|---------------|--------|---------------------------------------|------------|-------------|-----------|
|              | 2014        | to be     |        | 2015        | to be         |        | Dollar                                | Percent    | Value       | Value     |
|              | Equalized   | Collected | Tax    | Equalized   | Collected     | Tax    | Increase                              | Increase   | Dollar      | Percent   |
| Municipality | Value       | in 2015   | Rate   | Value       | in 2016       | Rate   | (Decrease)                            | (Decrease) | Increase    | Increase  |
|              | •           |           |        |             | TOWN          |        | · · · · · · · · · · · · · · · · · · · | -          |             | •         |
| Bergen       | 67,254,700  | 348,599   | 5.1833 | 69,675,600  | 358,548       | 5.1460 | 9,949                                 | 2.85%      | 2,420,900   | 3.60%     |
| Berlin       | 68,783,000  | 356,521   | 5.1833 | 71,201,000  | 366,397       | 5.1460 | 9,876                                 | 2.77%      | 2,418,000   | 3.52%     |
| Bern         | 33,148,800  | 171,819   | 5.1833 | 33,390,300  | 171,825       | 5.1460 | 6                                     | 0.00%      | 241,500     | 0.73%     |
| Bevent       | 84,530,300  | 438,143   | 5.1833 | 88,926,600  | 457,613       | 5.1460 | 19,470                                | 4.44%      | 4,396,300   | 5.20%     |
| Brighton     | 41,350,700  | 214,332   | 5.1833 | 41,481,900  | 213,464       | 5.1460 | (868)                                 | -0.40%     | 131,200     | 0.32%     |
| Cassel       | 67,814,300  | 351,500   | 5.1833 | 68,969,900  | 354,916       | 5.1460 | 3,416                                 | 0.97%      | 1,155,600   | 1.70%     |
| Cleveland    | 114,417,700 | 593,057   | 5.1833 | 109,613,100 | 564,065       | 5.1460 | (28,992)                              | -4.89%     | (4,804,600) | -4.20%    |
| Day          | 74,046,200  | 383,801   | 5.1833 | 77,378,400  | 398,186       | 5.1460 | 14,385                                | 3.75%      | 3,332,200   | 4.50%     |
| Easton       | 74,773,700  | 387,572   | 5.1833 | 77,178,800  | 397,159       | 5.1460 | 9,587                                 | 2.47%      | 2,405,100   | 3.22%     |
| Eau Pleine   | 58,750,000  | 304,517   | 5.1833 | 60,345,000  | 310,533       | 5.1460 | 6,016                                 | 1.98%      | 1,595,000   | 2.71%     |
| Elderon      | 48,813,700  | 253,014   | 5.1833 | 51,469,400  | 264,859       | 5.1460 | 11,845                                | 4.68%      | 2,655,700   | 5.44%     |
| Emmet        | 68,895,000  | 357,101   | 5.1833 | 70,571,100  | 363,156       | 5.1460 | 6,055                                 | 1.70%      | 1,676,100   | 2.43%     |
| Frankfort    | 41,790,300  | 216,610   | 5.1833 | 41,687,300  | 214,521       | 5.1460 | (2,089)                               | -0.96%     | (103,000)   | -0.25%    |
| Franzen      | 39,460,000  | 204,532   | 5.1833 | 41,818,500  | 215,196       | 5.1460 | 10,664                                | 5.21%      | 2,358,500   | 5.98%     |
| Green Valley | 55,100,700  | 285,602   | 5.1833 | 57,898,400  | 297,943       | 5.1460 | 12,341                                | 4.32%      | 2,797,700   | 5.08%     |
| Guenther     | 30,288,800  | 156,995   | 5.1833 | 32,321,100  | 166,323       | 5.1460 | 9,328                                 | 5.94%      | 2,032,300   | 6.71%     |
| Halsey       | 36,965,700  | 191,603   | 5.1833 | 37,657,800  | 193,785       | 5.1460 | 2,182                                 | 1.14%      | 692,100     | 1.87%     |
| Hamburg      | 53,824,400  | 278,986   | 5.1833 | 57,008,500  | 293,363       | 5.1460 | 14,377                                | 5.15%      | 3,184,100   | 5.92%     |
| Harrison     | 24,026,900  | 124,538   | 5.1833 | 23,963,400  | 123,315       | 5.1460 | (1,223)                               | -0.98%     | (63,500)    | -0.26%    |
| Hewitt       | 45,783,000  | 237,305   | 5.1833 | 46,727,700  | 240,459       | 5.1460 | 3,154                                 | 1.33%      | 944,700     | 2.06%     |
| Holton       | 48,373,300  | 250,732   | 5.1833 | 50,896,100  | 261,909       | 5.1460 | 11,177                                | 4.46%      | 2,522,800   | 5.22%     |
| Hull         | 50,234,000  | 260,376   | 5.1833 | 51,133,200  | 263,129       | 5.1460 | 2,753                                 | 1.06%      | 899,200     | 1.79%     |
| Johnson      | 47,072,300  | 243,988   | 5.1833 | 48,353,700  | 248,826       | 5.1460 | 4,838                                 | 1.98%      | 1,281,400   | 2.72%     |
| Knowlton     | 225,832,400 | 1,170,549 | 5.1833 | 240,489,000 | 1,237,547     | 5.1460 | 66,998                                | 5.72%      | 14,656,600  | 6.49%     |
| Maine        | 191,951,400 | 994,935   | 5.1833 | 196,502,600 | 1,011,194     | 5.1460 | 16,259                                | 1.63%      | 4,551,200   | 2.37%     |
| Marathon     | 93,534,800  | 484,816   | 5.1833 | 93,709,200  | 482,224       | 5.1460 | (2,592)                               | -0.53%     | 174,400     | 0.19%     |
| McMillan √   | 188,956,600 | 897,839   | 4.7516 | 194,810,700 | 918,573       | 4.7152 | 20,734                                | 2.31%      | 5,854,100   | 3.10%     |
| Mosinee      | 154,598,800 | 801,327   | 5.1833 | 164,160,300 | 844,762       | 5.1460 | 43,435                                | 5.42%      | 9,561,500   | 6.18%     |
| Norrie       | 65,727,300  | 340,682   | 5.1833 | 69,117,300  | 355,675       | 5.1460 | 14,993                                | 4.40%      | 3,390,000   | 5.16%     |
| Plover       | 43,779,500  | 226,921   | 5.1833 | 44,427,400  | 228,622       | 5.1460 | 1,701                                 | 0.75%      | 647,900     | 1.48%     |
| Reid         | 84,865,100  | 439,878   | 5.1833 | 89,832,800  | 462,276       | 5.1460 | 22,398                                | 5.09%      | 4,967,700   | 5.85%     |

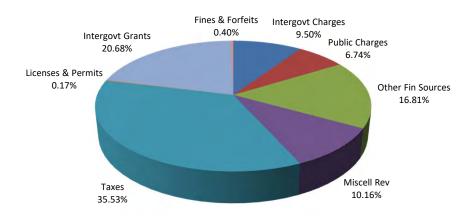
## MARATHON COUNTY COLLECTED 2015-2016 MUNICIPALITIES TAX RATE AND LEVY COMPARISON

|               |               | 2014 Tax Levy |        |               | 2015 Tax Levy |        | Levy       | Levy       | Equalized    | Equalized |
|---------------|---------------|---------------|--------|---------------|---------------|--------|------------|------------|--------------|-----------|
|               | 2014          | to be         |        | 2015          | to be         |        | Dollar     | Percent    | Value        | Value     |
|               | Equalized     | Collected     | Tax    | Equalized     | Collected     | Tax    | Increase   | Increase   | Dollar       | Percent   |
| Municipality  | Value         | in 2015       | Rate   | Value         | in 2016       | Rate   | (Decrease) | (Decrease) | Increase     | Increase  |
| Rib Falls     | 74,718,500    | 387,286       | 5.1833 | 77,784,500    | 400,276       | 5.1460 | 12,990     | 3.35%      | 3,066,000    | 4.10%     |
| Rib Mountain  | 700,031,000   | 3,628,447     | 5.1833 | 712,722,100   | 3,667,639     | 5.1460 | 39,192     | 1.08%      | 12,691,100   | 1.81%     |
| Rietbrock     | 47.017.700    | 243.705       | 5.1833 | 47,796,700    | 245,960       | 5.1460 | 2,255      | 0.93%      | 779.000      | 1.66%     |
| Ringle        | 132,990,400   | 689,325       | 5.1833 | 141,773,300   | 729,560       | 5.1460 | 40,235     | 5.84%      | 8,782,900    | 6.60%     |
| Spencer       | 111,689,500   | 578,916       | 5.1833 | 109,285,200   | 562,377       | 5.1460 | (16,539)   | -2.86%     | (2,404,300)  | -2.15%    |
| Stettin       | 235,201,400   | 1,219,111     | 5.1833 | 246,586,600   | 1,268,925     | 5.1460 | 49,814     | 4.09%      | 11,385,200   | 4.84%     |
| Texas         | 109,439,400   | 567,253       | 5.1833 | 111,112,300   | 571.779       | 5.1460 | 4,526      | 0.80%      | 1,672,900    | 1.53%     |
| Wausau        | 148,317,900   | 768,771       | 5.1833 | 155,840,000   | 801,946       | 5.1460 | 33,175     | 4.32%      | 7,522,100    | 5.07%     |
| Weston        | 53,376,500    | 276,665       | 5.1833 | 52,278,400    | 269.022       | 5.1460 | (7,643)    | -2.76%     | (1,098,100)  | -2.06%    |
| Wien          | 57,174,900    | 296,353       | 5.1833 | 58,430,100    | 300,679       | 5.1460 | 4,326      | 1.46%      | 1,255,200    | 2.20%     |
| TOWN TOTAL    | 3,994,700,600 | 20,624,022    | 5.1628 | 4,116,325,300 | 21,098,526    | 5.1256 | 474,504    | 2.30%      | 121,624,700  | 3.04%     |
|               | , , , , ,     | , , ,         | l      |               | /ILLAGE       |        | ,          |            |              | •         |
| Athens        | 45,549,700    | 236,096       | 5.1833 | 46,732,000    | 240,481       | 5.1460 | 4,385      | 1.86%      | 1,182,300    | 2.60%     |
| Birnamwood*   | 650,300       | 3,349         | 5.1506 | 769,400       | 3,940         | 5.1205 | 591        | 17.65%     | 119,100      | 18.31%    |
| Brokaw        | 13,910,500    | 72,102        | 5.1833 | 8,625,900     | 44,389        | 5.1460 | (27,713)   | -38.44%    | (5,284,600)  | -37.99%   |
| Dorchester*   | 944,600       | 4,865         | 5.1506 | 865,400       | 4,431         | 5.1205 | (434)      | -8.92%     | (79,200)     | -8.38%    |
| Edgar         | 60,348,200    | 312,801       | 5.1833 | 63,666,200    | 327,624       | 5.1460 | 14,823     | 4.74%      | 3,318,000    | 5.50%     |
| Elderon*      | 6,247,200     | 32,177        | 5.1506 | 6,723,700     | 34,429        | 5.1205 | 2,252      | 7.00%      | 476,500      | 7.63%     |
| Fenwood       | 5,802,500     | 30,076        | 5.1833 | 6,282,500     | 32,329        | 5.1460 | 2,253      | 7.49%      | 480,000      | 8.27%     |
| Hatley        | 27,527,700    | 142,683       | 5.1833 | 29,678,200    | 152,723       | 5.1460 | 10,040     | 7.04%      | 2,150,500    | 7.81%     |
| Kronenwetter  | 454,764,100   | 2,357,163     | 5.1833 | 474,154,100   | 2,439,978     | 5.1460 | 82,815     | 3.51%      | 19,390,000   | 4.26%     |
| Marathon      | 104,003,300   | 539,077       | 5.1833 | 109,289,100   | 562,397       | 5.1460 | 23,320     | 4.33%      | 5,285,800    | 5.08%     |
| Rothschild*   | 403,231,800   | 2,076,891     | 5.1506 | 405,565,600   | 2,076,695     | 5.1205 | (196)      | -0.01%     | 2,333,800    | 0.58%     |
| Spencer*      | 86,871,100    | 447,439       | 5.1506 | 91,419,000    | 468,110       | 5.1205 | 20,671     | 4.62%      | 4,547,900    | 5.24%     |
| Stratford     | 75,227,000    | 389,922       | 5.1833 | 91,521,700    | 470,967       | 5.1460 | 81,045     | 20.78%     | 16,294,700   | 21.66%    |
| Unity*        | 7,696,100     | 39,640        | 5.1506 | 8,068,400     | 41,314        | 5.1205 | 1,674      | 4.22%      | 372,300      | 4.84%     |
| Weston*       | 801,221,900   | 4,126,784     | 5.1506 | 818,999,200   | 4,193,676     | 5.1205 | 66,892     | 1.62%      | 17,777,300   | 2.22%     |
| VILLAGE TOTAL | 2,093,996,000 | 10,811,065    | 5.1629 | 2,162,360,400 | 11,093,483    | 5.1303 | 282,418    | 2.61%      | 68,364,400   | 3.26%     |
|               |               |               |        |               | CITY          |        |            |            |              |           |
| Abbotsford*√  | 45,847,200    | 216,349       | 4.7189 | 46,366,800    | 217,448       | 4.6897 | 1,099      | 0.51%      | 519,600      | 1.13%     |
| Colby*√       | 14,876,400    | 70,200        | 4.7189 | 15,791,600    | 74,058        | 4.6897 | 3,858      | 5.50%      | 915,200      | 6.15%     |
| Marshfield√   | 111,010,700   | 527,474       | 4.7516 | 109,246,000   | 515,118       | 4.7152 | (12,356)   | -2.34%     | (1,764,700)  | -1.59%    |
| Mosinee       | 246,656,400   | 1,278,486     | 5.1833 | 252,623,400   | 1,299,990     | 5.1460 | 21,504     | 1.68%      | 5,967,000    | 2.42%     |
| Schofield     | 170,450,000   | 883,488       | 5.1833 | 168,336,500   | 866,253       | 5.1460 | (17,235)   | -1.95%     | (2,113,500)  |           |
| Wausau        | 2,458,152,300 | 12,741,256    | 5.1833 | 2,418,210,900 | 12,444,013    | 5.1460 | (297,243)  | -2.33%     | (39,941,400) | -1.62%    |
| CITY TOTAL    | 3,046,993,000 | 15,717,253    | 5.1583 | 3,010,575,200 | 15,416,880    | 5.1209 | (300,373)  | -1.91%     | (36,417,800) | -1.20%    |
|               |               |               |        |               |               |        |            |            |              |           |
| COUNTY TOTAL  | 9,135,689,600 | 47,152,340    | 5.1613 | 9,289,260,900 | 47,608,889    | 5.1256 | 456,549    | 0.97%      | 153,571,300  | 1.68%     |

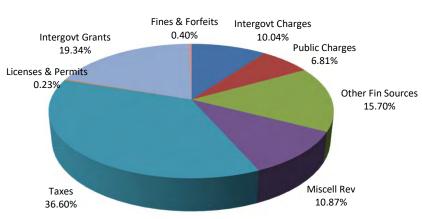
\*No Bridge Aid  $\sqrt{\text{No Library Tax}}$ 

# MARATHON COUNTY Revenue Budget by Category

#### Adopted 2015



### Adopted 2016



\$166,390,614

\$165,093,195

# MARATHON COUNTY 2006-2016 REVENUE BUDGET HISTORY BY CATEGORY

| Year | Taxes      | Intergov't<br>Grants<br>& Aid | Licenses<br>& permits | Fines &<br>Forfeits &<br>Penalties | Public<br>Charges for<br>Services | Intergov't<br>Charges for<br>services | Miscellaneous<br>Revenue | Other<br>Financing<br>Sources | Total<br>Adopted<br>Budget |
|------|------------|-------------------------------|-----------------------|------------------------------------|-----------------------------------|---------------------------------------|--------------------------|-------------------------------|----------------------------|
| 2006 | 53,717,194 | 31,904,017                    | 254,355               | 878,800                            | 9,207,691                         | 19,852,628                            | 15,137,847               | 19,750,036                    | 150,702,568                |
| 2007 | 58,142,803 | 34,856,102                    | 266,870               | 891,200                            | 9,602,528                         | 21,953,951                            | 15,518,062               | 17,337,869                    | 158,569,385                |
| 2008 | 58,742,771 | 34,818,105                    | 267,660               | 824,000                            | 9,987,034                         | 22,155,881                            | 16,318,503               | 15,147,151                    | 158,261,105                |
| 2009 | 59,455,077 | 30,586,850                    | 291,660               | 831,400                            | 10,446,408                        | 23,320,961                            | 17,908,600               | 9,901,491                     | 152,742,447                |
| 2010 | 58,341,962 | 30,168,526                    | 325,115               | 765,240                            | 12,628,508                        | 19,358,630                            | 17,731,909               | 15,127,659                    | 154,447,549                |
| 2011 | 58,023,113 | 34,357,885                    | 310,000               | 744,240                            | 11,332,837                        | 19,154,027                            | 20,385,977               | 17,103,479                    | 161,411,558                |
| 2012 | 57,584,704 | 27,222,451                    | 291,450               | 681,480                            | 11,452,605                        | 18,579,773                            | 16,099,464               | 17,384,282                    | 149,296,209                |
| 2013 | 56,352,044 | 30,195,421                    | 288,750               | 687,100                            | 10,845,807                        | 15,628,818                            | 17,085,796               | 24,848,242                    | 155,931,978                |
| 2014 | 57,410,215 | 36,112,095                    | 287,210               | 645,100                            | 11,026,155                        | 15,361,993                            | 17,334,898               | 33,836,345                    | 172,014,011                |
| 2015 | 59,116,788 | 34,412,193                    | 290,210               | 664,080                            | 11,215,459                        | 15,810,468                            | 16,906,377               | 27,975,039                    | 166,390,614                |
| 2016 | 60,430,737 | 31,927,300                    | 381,965               | 664,080                            | 11,247,295                        | 16,575,220                            | 17,953,514               | 25,913,084                    | 165,093,195                |

#### MARATHON COUNTY 2015-2016 REVENUE BUDGET BY CATEGORY IN CLASS

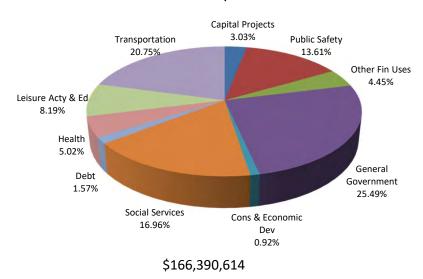
| 2014 2015                         |                      |            | 2016       |                                   |               |             | Percent<br>Increase | Dollar<br>Increase |             |  |  |
|-----------------------------------|----------------------|------------|------------|-----------------------------------|---------------|-------------|---------------------|--------------------|-------------|--|--|
| Actual                            | Adopted              | Modified   | Estimate   | Account Name                      | Requested     | Recommended | Adopted             | (Decrease          | (Decrease)  |  |  |
|                                   |                      |            |            | Taxes                             |               |             |                     |                    |             |  |  |
| \$ 46,223,534                     | 47,152,340           | 47,152,340 | 47,152,340 | Real & Personal Property          | \$ 51,039,151 | 47,608,889  | 47,608,889          | 0.97%              | \$ 456,549  |  |  |
| 11,236,435                        | 10,686,150           | 10,686,150 | 10,686,150 | Retail Sales & Use                | 10,686,150    | 11,543,550  | 11,543,550          | 8.02%              | 857,400     |  |  |
| 88,392                            | 65,300               | 65,300     | 65,300     | Other Taxes                       | 65,300        | 65,300      | 65,300              | 0.00%              | -           |  |  |
| 1,344,336                         | 1,212,998            | 1,212,998  | 1,212,998  | Interest & Penalties on Taxes     | 1,212,998     | 1,212,998   | 1,212,998           | 0.00%              | -           |  |  |
| 58,892,697                        | 59,116,788           | 59,116,788 | 59,116,788 | Taxes                             | 63,003,599    | 60,430,737  | 60,430,737          | 2.22%              | 1,313,949   |  |  |
| Intergovernmental Grants and Aids |                      |            |            |                                   |               |             |                     |                    |             |  |  |
| 6,089,628                         | 5,797,242            | 5,797,242  | 5,797,242  | State Shared Taxes                | 5,797,242     | 5,954,150   | 5,954,150           | 2.71%              | 156,908     |  |  |
| 3,842,757                         | 2,200,771            | 2,229,624  | 2,183,158  | Federal Grants                    | 2,465,918     | 2,424,387   | 2,424,387           | 10.16%             | 223,616     |  |  |
| 23,909,913                        | 24,493,135           | 24,489,030 | 24,457,711 | State Grants                      | 21,673,838    | 21,564,942  | 21,564,942          | -11.96%            | (2,928,193) |  |  |
| 1,913,299                         | 1,921,045            | 1,911,621  | 1,911,621  | Grant from Other Local Govern     | 1,983,854     | 1,983,821   | 1,983,821           | 3.27%              | 62,776      |  |  |
| 35,755,597                        | 34,412,193           | 34,427,517 | 34,349,732 | Intergovernmental Grants and Aids | 31,920,852    | 31,927,300  | 31,927,300          | -7.22%             | (2,484,893) |  |  |
|                                   | Licenses and Permits |            |            |                                   |               |             |                     |                    |             |  |  |
| 45,069                            | 47,210               | 47,210     | 47,210     | Licenses                          | 47,140        | 47,140      | 47,140              | -0.15%             | (70)        |  |  |
| 235,598                           | 243,000              | 243,000    | 243,000    | Permits                           | 288,875       | 334,825     | 334,825             | 37.79%             | 91,825      |  |  |
| 280,667                           | 290,210              | 290,210    | 290,210    | Licenses and Permits              | 336,015       | 381,965     | 381,965             | 31.62%             | 91,755      |  |  |
|                                   |                      | ·          |            | Fines Forfeits & Penalties        |               |             |                     |                    |             |  |  |
| 952,726                           | 664,080              | 689,080    | 689,080    | Law & Ordinance Violations        | 664,080       | 664,080     | 664,080             | 0.00%              | -           |  |  |
| 952,726                           | 664,080              | 689,080    | 689,080    | Fines Forfeits & Penalties        | 664,080       | 664,080     | 664,080             | 0.00%              | -           |  |  |
|                                   |                      |            |            | Public Charges for Services       |               |             |                     |                    |             |  |  |
| 1,867,287                         | 1,996,050            | 1,996,050  | 1,996,050  | General Government                | 1,833,695     | 1,828,695   | 1,828,695           | -8.38%             | (167,355)   |  |  |
| 840,019                           | 985,950              | 985,950    | 985,950    | Public Safety                     | 970,950       | 970,950     | 970,950             | -1.52%             | (15,000)    |  |  |
| 3,714,242                         | 2,806,051            | 2,806,051  | 2,806,051  | Other Transportation              | 2,994,658     | 2,994,658   | 2,994,658           | 6.72%              | 188,607     |  |  |
| 3,842,144                         | 3,386,042            | 3,386,042  | 3,386,042  | Health                            | 3,246,406     | 3,246,406   | 3,246,406           | -4.12%             | (139,636)   |  |  |
| 666,087                           | 643,600              | 643,600    | 643,600    | Social Services                   | 698,960       | 698,960     | 698,960             | 8.60%              | 55,360      |  |  |
| 98,485                            | 95,000               | 95,000     | 95,000     | Culture                           | 115,000       | 115,000     | 115,000             | 21.05%             | 20,000      |  |  |
| 191,341                           | 215,750              | 245,750    | 215,750    | Recreation                        | 248,750       | 248,750     | 248,750             | 15.30%             | 33,000      |  |  |
| 533,754                           | 580,894              | 621,894    | 580,894    | Public Areas                      | 638,620       | 638,620     | 638,620             | 9.94%              | 57,726      |  |  |
| 39,395                            | 34,972               | 34,972     | 34,972     | Education                         | 35,306        | 35,306      | 35,306              | 0.96%              | 334         |  |  |
| 367,496                           | 471,150              | 471,150    | 471,150    | Conservation                      | 469,950       | 469,950     | 469,950             | -0.25%             | (1,200)     |  |  |
| 12,160,250                        | 11,215,459           | 11,286,459 | 11,215,459 | Public Charges for Services       | 11,252,295    | 11,247,295  | 11,247,295          | 0.28%              | 31,836      |  |  |

#### MARATHON COUNTY 2015-2016 REVENUE BUDGET BY CATEGORY IN CLASS

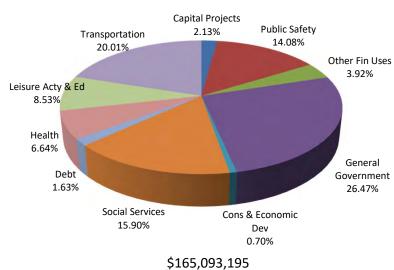
| 2014 |                       | 2015        |             |             |                                 | 2016           |             |             | Percent<br>Increase | Dollar<br>Increase |
|------|-----------------------|-------------|-------------|-------------|---------------------------------|----------------|-------------|-------------|---------------------|--------------------|
|      | Actual                | Adopted     | Modified    | Estimate    | Account Name                    | Requested      | Recommended | Adopted     | (Decrease)          | (Decrease)         |
|      |                       |             |             |             |                                 |                |             |             |                     |                    |
| \$   | 5,156,916             | 4,279,629   | 4,543,118   | 4,331,118   | State and Federal               | \$ 4,684,923   | 4,757,923   | 4,757,923   | 11.18%              | \$ 478,294         |
|      | 2,203,721             | 9,423,062   | 9,427,831   | 9,427,831   | Outside Districts               | 9,845,955      | 9,850,956   | 9,850,956   | 4.54%               | 427,894            |
|      | 1,034,194             | 990,000     | 1,008,040   | 1,008,040   | Schools & Special Districts     | 1,008,040      | 1,008,040   | 1,008,040   | 1.82%               | 18,040             |
|      | 1,038,033             | 1,117,777   | 1,122,546   | 1,122,546   | Local Departments               | 1,172,901      | 958,301     | 958,301     | -14.27%             | (159,476)          |
|      | 9,432,864             | 15,810,468  | 16,101,535  | 15,889,535  | Intergov't Charges For Services | 16,711,819     | 16,575,220  | 16,575,220  | 4.84%               | 764,752            |
|      | Miscellaneous Revenue |             |             |             |                                 |                |             |             |                     |                    |
|      | 1,112,059             | 672,435     | 1,324,311   | 1,324,311   | Interest & Dividends            | 1,393,108      | 1,443,063   | 1,443,063   | 114.60%             | 770,628            |
|      | 662,843               | 592,189     | 592,189     | 592,189     | Rent                            | 618,840        | 618,840     | 618,840     | 4.50%               | 26,651             |
|      | 425,834               | 138,200     | 138,200     | 138,200     | Property Sales & Loss Comp      | 135,300        | 135,300     | 135,300     | -2.10%              | (2,900)            |
|      | 15,131,335            | 15,503,553  | 15,522,171  | 15,517,046  | Other Miscellaneous Revenue     | 15,723,085     | 15,756,311  | 15,756,311  | 1.63%               | 252,758            |
|      | 5,601,453             | -           | -           | -           | Non-Operating Revenue           | -              | -           | -           | 0.00%               | -                  |
|      | 22,933,524            | 16,906,377  | 17,576,871  | 17,571,746  | Miscellaneous Revenue           | 17,870,333     | 17,953,514  | 17,953,514  | 6.19%               | 1,047,137          |
|      |                       |             |             |             | Other Financing Sources         |                |             |             |                     |                    |
|      | 14,691                | 14,693      | 2,559,693   | 2,559,693   | Gen Obligation Long-Term Debt   | 14,693         | 14,693      | 14,693      | 0.00%               | -                  |
| ,    | 15,906,953            | 7,402,332   | 9,349,965   | 9,340,590   | Transfers From Other Funds      | 6,020,867      | 6,116,754   | 6,477,754   | -12.49%             | (924,578)          |
|      | -                     | 20,558,014  | 29,830,090  | 29,830,090  | Transfers From Fund Balances    | 19,103,708     | 19,420,637  | 19,420,637  | -5.53%              | (1,137,377)        |
|      | 15,921,644            | 27,975,039  | 41,739,748  | 41,730,373  | Other Financing Sources         | 25,139,268     | 25,552,084  | 25,913,084  | -7.37%              | (2,061,955)        |
|      |                       |             |             | · ·         |                                 |                |             | •           |                     | , ,                |
| \$ 1 | 56,329,969            | 166,390,614 | 181,228,208 | 180,852,923 | GRAND TOTAL                     | \$ 166,898,261 | 164,732,195 | 165,093,195 | -0.78%              | \$ (1,297,419)     |

### **MARATHON COUNTY Expense Budget by Activity**

#### Adopted 2015



#### Adopted 2016



#### MARATHON COUNTY 2006-2016 EXPENSE BUDGET HISTORY BY ACTIVITY

| Year | General<br>Government | Public<br>Safety | Transpor-<br>tation | Health     | Social<br>Services | Leisure<br>Activities<br>& Education | Conservation<br>& Economic<br>Development | Debt<br>Service | Capital<br>Outlay | Other<br>Financing<br>Uses | Total<br>Adopted<br>Budget |
|------|-----------------------|------------------|---------------------|------------|--------------------|--------------------------------------|---|-----------------|-------------------|----------------------------|----------------------------|
| 2006 | 37,739,451            | 16,715,304       | 32,188,115          | 6,759,796  | 23,770,052         | 10,875,163                           | 3,060,560                                 | 3,252,090       | 8,006,138         | 8,335,899                  | 150,702,568                |
| 2007 | 40,952,759            | 17,575,975       | 34,304,667          | 9,232,139  | 27,800,219         | 11,365,142                           | 3,342,764                                 | 3,795,603       | 4,907,372         | 5,292,745                  | 158,569,385                |
| 2008 | 40,656,256            | 18,340,056       | 32,516,737          | 8,120,381  | 28,030,384         | 11,761,156                           | 3,584,576                                 | 3,634,914       | 5,360,300         | 6,256,345                  | 158,261,105                |
| 2009 | 42,581,096            | 18,628,417       | 33,727,510          | 8,908,442  | 23,739,072         | 12,357,578                           | 3,472,908                                 | 2,931,832       | 2,778,250         | 3,617,342                  | 152,742,447                |
| 2010 | 42,950,409            | 19,354,699       | 30,745,242          | 10,529,415 | 24,155,954         | 12,889,039                           | 1,005,094                                 | 2,256,170       | 4,912,584         | 5,648,943                  | 154,447,549                |
| 2011 | 45,564,346            | 20,112,071       | 33,383,016          | 9,662,047  | 26,344,123         | 13,116,620                           | 1,153,244                                 | 2,302,540       | 4,778,896         | 4,994,655                  | 161,411,558                |
| 2012 | 42,461,707            | 19,774,074       | 28,163,619          | 7,873,884  | 23,636,729         | 12,502,420                           | 1,049,767                                 | 2,512,400       | 4,765,275         | 6,556,334                  | 149,296,209                |
| 2013 | 42,836,665            | 19,624,908       | 29,694,749          | 11,799,148 | 22,742,761         | 12,543,985                           | 1,311,664                                 | 2,531,673       | 4,235,735         | 8,610,690                  | 155,931,978                |
| 2014 | 42,245,016            | 21,479,272       | 34,187,368          | 9,821,971  | 27,223,136         | 13,143,939                           | 1,709,865                                 | 2,553,300       | 4,627,200         | 15,022,944                 | 172,014,011                |
| 2015 | 42,418,444            | 22,639,061       | 34,530,597          | 8,359,562  | 28,215,520         | 13,635,442                           | 1,536,956                                 | 2,612,313       | 5,040,387         | 7,402,332                  | 166,390,614                |
| 2016 | 43,691,930            | 23,244,029       | 33,039,139          | 10,954,589 | 26,246,558         | 14,082,211                           | 1,147,528                                 | 2,687,776       | 3,521,681         | 6,477,754                  | 165,093,195                |

# MARATHON COUNTY 2015-2016 EXPENSE BUDGET BY AGENCY WITHIN ACTIVITY

| 2014       |            | 2015       |            |                                  |            | 2016        |            | Percent<br>Increase                   | Dollar<br>Increase |
|------------|------------|------------|------------|----------------------------------|------------|-------------|------------|---------------------------------------|--------------------|
| Actual     | Adopted    | Modified   | Estimate   | Account Name                     | Requested  | Recommended | Adopted    | (Decrease)                            | (Decrease)         |
|            | T          | T          |            | General Government               | 1          |             |            | · · · · · · · · · · · · · · · · · · · |                    |
| \$ 374,896 | 418,774    | 418,774    | 418,774    | Legislative                      | \$ 426,750 | 425,305     | 425,305    | 1.56%                                 | , -,               |
| 3,501,323  | 3,545,911  | 3,546,811  | 3,545,911  | Judicial                         | 3,948,692  | 3,805,692   | 3,805,692  | 7.33%                                 | 259,781            |
| 630,489    | 691,314    | 725,136    | 725,136    | Executive                        | 670,047    | 610,068     | 610,068    | -11.75%                               | (81,246)           |
| 1,152,512  | 1,825,758  | 1,802,383  | 1,799,944  | General Administration           | 1,928,077  | 1,922,159   | 1,967,159  | 7.74%                                 | 141,401            |
| 27,024,708 | 27,465,472 | 27,469,197 | 27,469,197 | Financial Administration         | 28,593,764 | 28,412,432  | 28,412,432 | 3.45%                                 | 946,960            |
| 1,747,236  | 1,935,915  | 1,935,915  | 1,935,915  | Legal                            | 1,946,685  | 1,930,642   | 1,930,642  | -0.27%                                | (5,273)            |
| 639,136    | 860,401    | 860,401    | 860,401    | Property Records and Control     | 884,307    | 871,261     | 871,261    | 1.26%                                 | 10,860             |
| 2,227,408  | 2,989,658  | 3,705,835  | 3,705,835  | Conservation Planning Zoning     | 2,979,300  | 2,926,236   | 2,926,236  | -2.12%                                | (63,422)           |
| 2,497,196  | 2,685,241  | 2,713,746  | 2,713,746  | Other General Government         | 2,776,232  | 2,743,135   | 2,743,135  | 2.16%                                 | 57,894             |
| 39,794,904 | 42,418,444 | 43,178,198 | 43,174,859 | General Government               | 44,153,854 | 43,646,930  | 43,691,930 | 3.00%                                 | 1,273,486          |
|            |            |            |            | Public Safety                    |            |             |            |                                       |                    |
| 12,712,915 | 12,374,111 | 12,579,319 | 12,567,373 | Sheriff                          | 12,769,572 | 12,554,077  | 12,554,077 | 1.45%                                 | 179,966            |
| 708,086    | 729,040    | 779,040    | 729,040    | Emergency Ser & Disaster Ctrl    | 747,350    | 747,898     | 747,898    | 2.59%                                 | 18,858             |
| 7,500,997  | 8,143,256  | 8,454,571  | 8,240,081  | Corrections - Adult              | 9,494,279  | 9,381,462   | 9,381,462  | 15.21%                                | 1,238,206          |
| 891,044    | 927,401    | 934,901    | 927,401    | Corrections - Juvenile - Sheriff | 53,521     | 53,521      | 53,521     | -94.23%                               | (873,880)          |
| 470,618    | 465,253    | 465,253    | 465,253    | Shelter Home - Sheriff           | 508,082    | 507,071     | 507,071    | 8.99%                                 | 41,818             |
| 22,283,660 | 22,639,061 | 23,213,084 | 22,929,148 | Public Safety                    | 23,572,804 | 23,244,029  | 23,244,029 | 2.67%                                 | 604,968            |
|            |            |            |            | Transportation                   |            |             |            |                                       |                    |
| 17,947,293 | 31,672,895 | 32,841,300 | 32,841,300 | Highway                          | 31,072,918 | 30,042,939  | 30,042,939 | -5.15%                                | (1,629,956)        |
| 4,338,563  | 2,857,702  | 5,845,859  | 5,845,859  | Central Wisconsin Airport        | 2,996,200  | 2,996,200   | 2,996,200  | 4.85%                                 | 138,498            |
| 22,285,856 | 34,530,597 | 38,687,159 | 38,687,159 | Transportation                   | 34,069,118 | 33,039,139  | 33,039,139 | -4.32%                                | (1,491,458)        |
|            |            |            |            | Health                           |            |             |            |                                       |                    |
| 4,509,999  | 4,892,876  | 5,213,037  | 5,192,688  | General Health                   | 5,213,447  | 5,164,929   | 5,164,929  | 5.56%                                 | 272,053            |
| 4,753,812  | 3,466,686  | 3,466,686  | 3,466,686  | Sanitation                       | 5,789,660  | 5,789,660   | 5,789,660  | 67.01%                                | 2,322,974          |
| 9,263,811  | 8,359,562  | 8,679,723  | 8,659,374  | Health                           | 11,003,107 | 10,954,589  | 10,954,589 | 31.04%                                | 2,595,027          |

## MARATHON COUNTY 2015-2016 EXPENSE BUDGET BY AGENCY WITHIN ACTIVITY

| 2014       | <u> </u> |             | 2015        |             |                                |                | 2016        |             | Percent<br>Increase | Dollar<br>Increase |
|------------|----------|-------------|-------------|-------------|--------------------------------|----------------|-------------|-------------|---------------------|--------------------|
| Actual     | ıl       | Adopted     | Modified    | Estimate    | Account Name                   | Requested      | Recommended | Adopted     | (Decrease)          | (Decrease)         |
|            |          |             |             |             | Social Services                | T              | T           |             |                     |                    |
| \$ 18,958  |          | 21,632,394  | 21,649,194  | 21,649,194  | Provided Serv/Admin-Soc Ser    | \$ 19,656,171  | 19,485,748  | 19,485,748  | -9.92%              | \$ (2,146,646)     |
| 197        | 7,079    | 210,995     | 235,723     | 235,723     | Veterans                       | 231,148        | 211,637     | 211,637     | 0.30%               | 642                |
| 6,036      | 6,506    | 6,372,131   | 6,501,887   | 6,501,887   | Older Americans                | 6,588,235      | 6,549,173   | 6,549,173   | 2.78%               | 177,042            |
| 25,192     | 2,564    | 28,215,520  | 28,386,804  | 28,386,804  | Social Services                | 26,475,554     | 26,246,558  | 26,246,558  | -6.98%              | (1,968,962)        |
|            |          | ·           |             |             | Leisure Activities & Education |                |             |             |                     |                    |
| 3,366      | 6,353    | 3,773,245   | 3,778,689   | 3,778,689   | Library                        | 3,852,934      | 3,759,933   | 3,759,933   | -0.35%              | (13,312)           |
| 3,769      | 9,439    | 4,307,821   | 4,526,517   | 4,455,517   | Public Areas                   | 4,424,717      | 4,383,081   | 4,383,081   | 1.75%               | 75,260             |
| 392        | 2,208    | 435,559     | 529,535     | 529,535     | University Extension Program   | 443,108        | 438,292     | 438,292     | 0.63%               | 2,733              |
| 4,470      | 0,561    | 5,118,817   | 5,339,654   | 5,339,654   | Special Education              | 5,500,905      | 5,500,905   | 5,500,905   | 7.46%               | 382,088            |
| 11,998     | 8,561    | 13,635,442  | 14,174,395  | 14,103,395  | Leisure Activities & Education | 14,221,664     | 14,082,211  | 14,082,211  | 3.28%               | 446,769            |
|            | •        |             |             | Co          | nservation & Economic Developm | ent            |             |             |                     |                    |
| 58         | 8,661    | 446,718     | 452,746     | 452,746     | Forest Resources               | 489,581        | 489,160     | 489,160     | 9.50%               | 42,442             |
| 830        | 0,496    | 1,090,238   | 1,401,933   | 1,401,933   | Agricultural Resources         | 658,368        | 658,368     | 658,368     | -39.61%             | (431,870)          |
| 889        | 9,157    | 1,536,956   | 1,854,679   | 1,854,679   | Conservation & Ec Develop      | 1,147,949      | 1,147,528   | 1,147,528   | -25.34%             | (389,428)          |
|            | •        |             |             |             | Debt Service                   |                |             |             |                     |                    |
| 2,034      | 4,393    | 2,612,313   | 3,056,781   | 3,056,781   | Debt Redemption                | 2,687,776      | 2,687,776   | 2,687,776   | 2.89%               | 75,463             |
| 2,034      | 4,393    | 2,612,313   | 3,056,781   | 3,056,781   | Debt Service                   | 2,687,776      | 2,687,776   | 2,687,776   | 2.89%               | 75,463             |
|            |          | •           | *           |             | Capital Projects               |                |             |             | •                   |                    |
| 4,442      | 2,046    | 5,040,387   | 10,647,420  | 10,648,320  | Capital Projects               | 3,545,568      | 3,566,681   | 3,521,681   | -30.13%             | (1,518,706)        |
| 4,442      | 2,046    | 5,040,387   | 10,647,420  | 10,648,320  | Capital Projects               | 3,545,568      | 3,566,681   | 3,521,681   | -30.13%             | (1,518,706)        |
|            |          | •           | <b>u</b>    |             | Other Financing Uses           | •              |             |             | •                   | ,                  |
| 15,906     | 6,953    | 7,402,332   | 9,349,965   | 9,340,590   | Transfers to Other Funds       | 6,020,867      | 6,116,754   | 6,477,754   | -12.49%             | (924,578)          |
| 15,906     |          | 7,402,332   | 9,349,965   | 9,340,590   | Other Financing Uses           | 6,020,867      | 6,116,754   | 6,477,754   | -12.49%             | (924,578)          |
| \$ 154,091 |          | 166,390,614 | 181,228,208 | 180,841,109 | Grand Total                    | \$ 166,898,261 | 164,732,195 | 165,093,195 |                     | \$ (1,297,419)     |

|                | T                | Expenses       | 0/                 | T          | Revenues    | 0/                 |           | Tax Levy   | 0/                 |
|----------------|------------------|----------------|--------------------|------------|-------------|--------------------|-----------|------------|--------------------|
|                |                  | Increase       | % over<br>Previous |            | Increase    | % over<br>Previous | Tax       | Increase   | % over<br>Previous |
| Department     | Expenses         | (Decrease)     | Year               | Revenue    | (Decrease)  | Year               | Levy      | (Decrease) | Year               |
| Administration |                  | (200.0000)     | 100.               | 1101011410 | (200:0000)  | 1 001              |           | (200:0000) | 1001               |
| 2016           | 610,068          | (81,246)       | -11.75%            | 1,750      | 0           | 0.00%              | 608,318   | (81,246)   | -11.78%            |
| 2015           | 691,314          | 28,592         | 4.31%              | 1,750      | 0           | 0.00%              | 689,564   | 28,592     | 4.33%              |
| 2014           | 662,722          | 201,099        | 43.56%             | 1,750      | 0           | 0.00%              | 660,972   | 201,099    | 43.73%             |
| 2013           | 461,623          | 45,000         | 10.80%             | 1,750      | 0           | 0.00%              | 459,873   | 45,000     | 10.85%             |
| 2012           | 416,623          | 42,741         | 11.43%             | 1,750      | 0           | 0.00%              | 414,873   | 42,741     | 11.49%             |
| Administratio  | n/Justice Syster | n Alternatives |                    | •          |             |                    |           |            |                    |
| 2016           | 1,492,702        | 226,453        | 17.88%             | 212,000    | 154,400     | 268.06%            | 1,280,702 | 72,053     | 5.96%              |
| 2015           | 1,266,249        | 19,067         | 1.53%              | 57,600     | (2,978)     | -4.92%             | 1,208,649 | 22,045     | 1.86%              |
| 2014           | 1,247,182        | 125,145        | 11.15%             | 60,578     | (272,086)   | -81.79%            | 1,186,604 | 397,231    | 50.32%             |
| 2013           | 1,122,037        | (8,205)        | -0.73%             | 332,664    | (58,198)    | -14.89%            | 789,373   | 49,993     | 6.76%              |
| 2012           | 1,130,242        | (4,262)        | -0.38%             | 390,862    | (49,208)    | -11.18%            | 739,380   | 44,946     | 6.47%              |
| Capital Improv |                  |                |                    |            |             |                    |           |            |                    |
| 2016           | 3,521,681        | (1,518,706)    | -30.13%            | 3,361,681  | (1,455,706) | -30.22%            | 160,000   | (63,000)   | -28.25%            |
| 2015           | 5,040,387        | 413,187        | 8.93%              | 4,817,387  | 413,187     | 9.38%              | 223,000   | 0          | 0.00%              |
| 2014           | 4,627,200        | (82,535)       | -1.75%             | 4,404,200  | (82,535)    | -1.84%             | 223,000   | 0          | 0.00%              |
| 2013           | 4,709,735        | (55,540)       | -1.17%             | 4,486,735  | (43,540)    | -0.96%             | 223,000   | (12,000)   | -5.11%             |
| 2012           | 4,765,275        | (103,621)      | -2.13%             | 4,530,275  | (153,621)   | -3.28%             | 235,000   | 50,000     | 27.03%             |
| Clerk of Circu |                  |                |                    |            |             |                    |           |            |                    |
| 2016           | 3,289,079        | 61,100         | 1.89%              | 1,745,580  | 28,000      | 1.63%              | 1,543,499 | 33,100     | 2.19%              |
| 2015           | 3,227,979        | 136,940        | 4.43%              | 1,717,580  | 3,980       | 0.23%              | 1,510,399 | 132,960    | 9.65%              |
| 2014           | 3,091,039        | 78,797         | 2.62%              | 1,713,600  | (84,500)    | -4.70%             | 1,377,439 | 163,297    | 13.45%             |
| 2013           | 3,012,242        | (19,051)       | -0.63%             | 1,798,100  | (4,380)     | -0.24%             | 1,214,142 | (14,671)   | -1.19%             |
| 2012           | 3,031,293        | (106,076)      | -3.38%             | 1,802,480  | (63,618)    | -3.41%             | 1,228,813 | (42,458)   | -3.34%             |
| Conservation,  | Planning & Zor   |                |                    |            |             |                    |           |            |                    |
| 2016           | 3,584,604        | (495,292)      | -12.14%            | 2,219,928  | (530,674)   | -19.29%            | 1,364,676 | 35,382     | 2.66%              |
| 2015           | 4,079,896        | 76,837         | 1.92%              | 2,750,602  | (12,557)    | -0.45%             | 1,329,294 | 89,394     | 7.21%              |
| 2014           | 4,003,059        | 936,552        | 30.54%             | 2,763,159  | 933,471     | 51.02%             | 1,239,900 | 3,081      | 0.25%              |
| 2013           | 3,066,507        | 274,887        | 9.85%              | 1,829,688  | 206,154     | 12.70%             | 1,236,819 | 68,733     | 5.88%              |
| 2012           | 2,791,620        | (1,758,601)    | -38.65%            | 1,623,534  | (1,732,491) | -51.62%            | 1,168,086 | (26,110)   | -2.19%             |

|               |                  | Expenses               |                            |         | Revenues               |                            | Tax Levy    |                        |                            |  |
|---------------|------------------|------------------------|----------------------------|---------|------------------------|----------------------------|-------------|------------------------|----------------------------|--|
| Department    | Expenses         | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |  |
| Contingency   |                  |                        |                            |         |                        |                            |             |                        |                            |  |
| 2016          | 675,000          | 102,914                | 17.99%                     | 0       | 0                      | 0.00%                      | 675,000     | 102,914                | 17.99%                     |  |
| 2015          | 572,086          | (402,914)              | -41.32%                    | 0       | 0                      | 0.00%                      | 572,086     | (402,914)              | -41.32%                    |  |
| 2014          | 975,000          | (25,000)               | -2.50%                     | 0       | 0                      | 0.00%                      | 975,000     | (25,000)               | -2.50%                     |  |
| 2013          | 1,000,000        | 100,500                | 11.17%                     | 0       | 0                      | 0.00%                      | 1,000,000   | 100,500                | 11.17%                     |  |
| 2012          | 899,500          | (75,500)               | -7.74%                     | 0       | 0                      | 0.00%                      | 899,500     | (75,500)               | -7.74%                     |  |
| Corporation C | Counsel          |                        |                            |         |                        |                            |             |                        |                            |  |
| 2016          | 658,645          | 22,277                 | 3.50%                      | 249,051 | 0                      | 0.00%                      | 409,594     | 22,277                 | 5.75%                      |  |
| 2015          | 636,368          | 43,901                 | 7.41%                      | 249,051 | 1,855                  | 0.75%                      | 387,317     | 42,046                 | 12.18%                     |  |
| 2014          | 592,467          | (372)                  | -0.06%                     | 247,196 | (13,531)               | -5.19%                     | 345,271     | 13,159                 | 3.96%                      |  |
| 2013          | 592,839          | (4,872)                | -0.82%                     | 260,727 | 0                      | 0.00%                      | 332,112     | (4,872)                | -1.45%                     |  |
| 2012          | 597,711          | (8,063)                | -1.33%                     | 260,727 | 20,000                 | 8.31%                      | 336,984     | (28,063)               | -7.69%                     |  |
| County Board  | l of Supervisors |                        |                            |         |                        |                            |             |                        |                            |  |
| 2016          | 425,305          | 6,531                  | 1.56%                      | 0       | 0                      | 0.00%                      | 425,305     | 6,531                  | 1.56%                      |  |
| 2015          | 418,774          | 42,560                 | 11.31%                     | 0       | 0                      | 0.00%                      | 418,774     | 42,560                 | 11.31%                     |  |
| 2014          | 376,214          | 5,453                  | 1.47%                      | 0       | 0                      | 0.00%                      | 376,214     | 5,453                  | 1.47%                      |  |
| 2013          | 370,761          | (5,268)                | -1.40%                     | 0       | 0                      | 0.00%                      | 370,761     | (5,268)                | -1.40%                     |  |
| 2012          | 376,029          | (2,124)                | -0.56%                     | 0       | 0                      | 0.00%                      | 376,029     | (2,124)                | -0.56%                     |  |
| County Clerk  |                  |                        |                            |         |                        |                            |             |                        |                            |  |
| 2016          | 742,675          | 13,966                 | 1.92%                      | 275,690 | (23,470)               | -7.85%                     | 466,985     | 37,436                 | 8.72%                      |  |
| 2015          | 728,709          | (6,621)                | -0.90%                     | 299,160 | (3,200)                | -1.06%                     | 429,549     | (3,421)                | -0.79%                     |  |
| 2014          | 735,330          | 32,894                 | 4.68%                      | 302,360 | 43,910                 | 16.99%                     | 432,970     | (11,016)               | -2.48%                     |  |
| 2013          | 702,436          | (45,730)               | -6.11%                     | 258,450 | (45,700)               | -15.03%                    | 443,986     | (30)                   | -0.01%                     |  |
| 2012          | 748,166          | 58,396                 | 8.47%                      | 304,150 | 20,550                 | 7.25%                      | 444,016     | 37,846                 | 9.32%                      |  |
| Debt Service  |                  |                        |                            |         |                        |                            |             |                        |                            |  |
| 2016          | 1,794,500        | (15,500)               | -0.86%                     | 100,000 | 0                      | 0.00%                      | 1,694,500   | (15,500)               | -0.91%                     |  |
| 2015          | 1,810,000        | 14,350                 | 0.80%                      | 100,000 | 0                      | 0.00%                      | 1,710,000   | 14,350                 | 0.85%                      |  |
| 2014          | 1,795,650        | 12,250                 | 0.69%                      | 100,000 | 0                      | 0.00%                      | 1,695,650   | 12,250                 | 0.73%                      |  |
| 2013          | 1,783,400        | 8,250                  | 0.46%                      | 100,000 | 0                      | 0.00%                      | 1,683,400   | 8,250                  | 0.49%                      |  |
| 2012          | 1,775,150        | (15,750)               | -0.88%                     | 100,000 | (25,000)               | -20.00%                    | 1,675,150   | 9,250                  | 0.56%                      |  |

|                 |                       | _                      |                            |            | _                      |                            |             |                              |                            |
|-----------------|-----------------------|------------------------|----------------------------|------------|------------------------|----------------------------|-------------|------------------------------|----------------------------|
| Department      | Expenses              | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue    | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Tax Levy Increase (Decrease) | % over<br>Previous<br>Year |
| District Attorn |                       | (200:0000)             | 100.1                      | 1101011010 | (200:00:0)             |                            |             | (200:000)                    | 1 00.1                     |
| 2016            | 1,271,997             | (27,550)               | -2.12%                     | 192,338    | (42,440)               | -18.08%                    | 1,079,659   | 14,890                       | 1.40%                      |
| 2015            | 1,299,547             | 81,657                 | 6.70%                      | 234,778    | (2,722)                | -1.15%                     | 1,064,769   | 84,379                       | 8.61%                      |
| 2014            | 1,217,890             | 54,280                 | 4.66%                      | 237,500    | 34,088                 | 16.76%                     | 980,390     | 20,192                       | 2.10%                      |
| 2013            | 1,163,610             | (125,627)              | -9.74%                     | 203,412    | (125,627)              | -38.18%                    | 960,198     | 0                            | 0.00%                      |
| 2012            | 1,289,237             | 143,766                | 12.55%                     | 329,039    | 111,841                | 51.49%                     | 960,198     | 31,925                       | 3.44%                      |
| Emergency M     | lanagement            |                        | _                          | ,          |                        |                            |             | •                            |                            |
| 2016            | 747,898               | 18,858                 | 2.59%                      | 155,361    | 763                    | 0.49%                      | 592,537     | 18,095                       | 3.15%                      |
| 2015            | 729,040               | 37,409                 | 5.41%                      | 154,598    | (1,554)                | -1.00%                     | 574,442     | 38,963                       | 7.28%                      |
| 2014            | 691,631               | 430,472                | 164.83%                    | 156,152    | 9,002                  | 6.12%                      | 535,479     | 421,470                      | 369.68%                    |
| 2013            | 261,159               | 4,586                  | 1.79%                      | 147,150    | (137)                  | -0.09%                     | 114,009     | 4,723                        | 4.32%                      |
| 2012            | 256,573               | (12,999)               | -4.82%                     | 147,287    | 11,341                 | 8.34%                      | 109,286     | (24,340)                     | -18.22%                    |
| Employee Res    | sources               |                        |                            |            |                        |                            |             |                              |                            |
| 2016            | 549,484               | 24,521                 | 4.67%                      | 11,800     | 0                      | 0.00%                      | 537,684     | 24,521                       | 4.78%                      |
| 2015            | 524,963               | 11,049                 | 2.15%                      | 11,800     | (5,000)                | -29.76%                    | 513,163     | 16,049                       | 3.23%                      |
| 2014            | 513,914               | (233,494)              | -31.24%                    | 16,800     | (100,000)              | -85.62%                    | 497,114     | (133,494)                    | -21.17%                    |
| 2013            | 747,408               | 1,187                  | 0.16%                      | 116,800    | 0                      | 0.00%                      | 630,608     | 1,187                        | 0.19%                      |
| 2012            | 746,221               | (8,383)                | -1.11%                     | 116,800    | 0                      | 0.00%                      | 629,421     | (8,383)                      | -1.31%                     |
| Facilities and  | <b>Capital Manage</b> |                        |                            |            |                        |                            |             |                              |                            |
| 2016            | 2,743,135             | 57,894                 | 2.16%                      | 854,104    | 41,686                 | 5.13%                      | 1,889,031   | 16,208                       | 0.87%                      |
| 2015            | 2,685,241             | 105,113                | 4.07%                      | 812,418    | 101,330                | 14.25%                     | 1,872,823   | 3,783                        | 0.20%                      |
| 2014            | 2,580,128             | 42,890                 | 1.69%                      | 711,088    | (5,679)                | -0.79%                     | 1,869,040   | 48,569                       | 2.67%                      |
| 2013            | 2,537,238             | (46,840)               | -1.81%                     | 716,767    | (14,736)               | -2.01%                     | 1,820,471   | (32,104)                     | -1.73%                     |
| 2012            | 2,584,078             | (41,199)               | -1.57%                     | 731,503    | 87,027                 | 13.50%                     | 1,852,575   | (128,226)                    | -6.47%                     |
| Finance         |                       |                        |                            |            |                        |                            |             |                              |                            |
| 2016            | 817,168               | 31,359                 | 3.99%                      | 198,500    | (33,344)               | -14.38%                    | 618,668     | 64,703                       | 11.68%                     |
| 2015            | 785,809               | 55,542                 | 7.61%                      | 231,844    | 10,000                 | 4.51%                      | 553,965     | 45,542                       | 8.96%                      |
| 2014            | 730,267               | 160,432                | 28.15%                     | 221,844    | 123,479                | 125.53%                    | 508,423     | 36,953                       | 7.84%                      |
| 2013            | 569,835               | (103,986)              | -15.43%                    | 98,365     | (101,635)              | -50.82%                    | 471,470     | (2,351)                      | -0.50%                     |
| 2012            | 673,821               | (231,365)              | -25.56%                    | 200,000    | (201,000)              | -50.12%                    | 473,821     | (30,365)                     | -6.02%                     |

|              |                 | Expenses                              |                            |            | Revenues               |                            |             | Tax Levy               |                            |
|--------------|-----------------|---------------------------------------|----------------------------|------------|------------------------|----------------------------|-------------|------------------------|----------------------------|
| Department   | Expenses        | Increase<br>(Decrease)                | % over<br>Previous<br>Year | Revenue    | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |
| Finance-Gene | ral County Insu |                                       |                            |            |                        |                            |             |                        |                            |
| 2016         | 129,503         | (224,531)                             | -63.42%                    | 0          | 0                      | 0.00%                      | 129,503     | (224,531)              | -63.42%                    |
| 2015         | 354,034         | 25,525                                | 7.77%                      | 0          | 0                      | 0.00%                      | 354,034     | 25,525                 | 7.77%                      |
| 2014         | 328,509         | (60,453)                              | -15.54%                    | 0          | 0                      | 0.00%                      | 328,509     | (60,453)               | -15.54%                    |
| 2013         | 388,962         | (39,616)                              | -9.24%                     | 0          | 0                      | 0.00%                      | 388,962     | (39,616)               | -9.24%                     |
| 2012         | 428,578         | (9,376)                               | -2.14%                     | 0          | 0                      | 0.00%                      | 428,578     | (9,376)                | -2.14%                     |
| Health       |                 |                                       | _                          |            |                        |                            |             |                        |                            |
| 2016         | 5,164,929       | 272,053                               | 5.56%                      | 2,178,068  | 259,568                | 13.53%                     | 2,986,861   | 12,485                 | 0.42%                      |
| 2015         | 4,892,876       | (37,855)                              | -0.77%                     | 1,918,500  | (143,328)              | -6.95%                     | 2,974,376   | 105,473                | 3.68%                      |
| 2014         | 4,930,731       | 179,793                               | 3.78%                      | 2,061,828  | 40,167                 | 1.99%                      | 2,868,903   | 139,626                | 5.12%                      |
| 2013         | 4,750,938       | 99,733                                | 2.14%                      | 2,021,661  | 90,826                 | 4.70%                      | 2,729,277   | 8,907                  | 0.33%                      |
| 2012         | 4,651,205       | (454,992)                             | -8.91%                     | 1,930,835  | (876,706)              | -31.23%                    | 2,720,370   | 421,714                | 18.35%                     |
| Highway      |                 | · · · · · · · · · · · · · · · · · · · | _                          |            | , , , ,                |                            |             |                        |                            |
| 2016         | 30,042,939      | (1,629,956)                           | -5.15%                     | 23,953,060 | (1,831,026)            | -7.10%                     | 6,089,879   | 201,070                | 3.41%                      |
| 2015         | 31,672,895      | 216,090                               | 0.69%                      | 25,784,086 | 391,777                | 1.54%                      | 5,888,809   | (175,687)              | -2.90%                     |
| 2014         | 31,456,805      | 4,460,006                             | 16.52%                     | 25,392,309 | 5,701,785              | 28.96%                     | 6,064,496   | (1,241,779)            | -17.00%                    |
| 2013         | 26,996,799      | 2,145,078                             | 8.63%                      | 19,690,524 | 3,382,496              | 20.74%                     | 7,306,275   | (1,237,418)            | -14.48%                    |
| 2012         | 24,851,721      | (5,629,345)                           | -18.47%                    | 16,308,028 | (5,731,637)            | -26.01%                    | 8,543,693   | 102,292                | 1.21%                      |
| Insurance    |                 |                                       | _                          |            |                        |                            |             |                        |                            |
| 2016         | 16,769,891      | 439,100                               | 2.69%                      | 16,769,891 | 439,100                | 2.69%                      | 0           | 0                      | 0.00%                      |
| 2015         | 16,330,791      | (456,683)                             | -2.72%                     | 16,330,791 | (456,683)              | -2.72%                     | 0           | 0                      | 0.00%                      |
| 2014         | 16,787,474      | (1,543,506)                           | -8.42%                     | 16,787,474 | (1,393,506)            | -7.66%                     | 0           | (150,000)              | -100.00%                   |
| 2013         | 18,330,980      | 893,006                               | 5.12%                      | 18,180,980 | 945,310                | 5.48%                      | 150,000     | (52,304)               | -25.85%                    |
| 2012         | 17,437,974      | 454,259                               | 2.67%                      | 17,235,670 | 351,955                | 2.08%                      | 202,304     | 102,304                | 100.00%                    |
| Library      |                 |                                       |                            |            |                        |                            |             |                        |                            |
| 2016         | 3,759,933       | (13,312)                              | -0.35%                     | 241,116    | (60,000)               | -19.93%                    | 3,518,817   | 46,688                 | 1.34%                      |
| 2015         | 3,773,245       | 259,778                               | 7.39%                      | 301,116    | 120,000                | 66.26%                     | 3,472,129   | 139,778                | 4.19%                      |
| 2014         | 3,513,467       | (49,159)                              | -1.38%                     | 181,116    | (85,000)               | -31.94%                    | 3,332,351   | 35,841                 | 1.09%                      |
| 2013         | 3,562,626       | 13,659                                | 0.38%                      | 266,116    | 75,000                 | 39.24%                     | 3,296,510   | (61,341)               | -1.83%                     |
| 2012         | 3,548,967       | (145,314)                             | -3.93%                     | 191,116    | 0                      | 0.00%                      | 3,357,851   | (145,314)              | -4.15%                     |

|                |                 | Expenses               |                            |           | Revenues               |                            | Tax Levy    |                        |                            |  |
|----------------|-----------------|------------------------|----------------------------|-----------|------------------------|----------------------------|-------------|------------------------|----------------------------|--|
| Department     | Expenses        | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue   | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |  |
| Medical Exam   | iner            |                        | _                          |           |                        |                            |             |                        |                            |  |
| 2016           | 516,613         | 198,681                | 62.49%                     | 240,000   | 50,000                 | 26.32%                     | 276,613     | 148,681                | 116.22%                    |  |
| 2015           | 317,932         | 75,869                 | 31.34%                     | 190,000   | 70,000                 | 58.33%                     | 127,932     | 5,869                  | 4.81%                      |  |
| 2014           | 242,063         | 25,046                 | 11.54%                     | 120,000   | 20,000                 | 20.00%                     | 122,063     | 5,046                  | 4.31%                      |  |
| 2013           | 217,017         | (2,567)                | -1.17%                     | 100,000   | (5,000)                | -4.76%                     | 117,017     | 2,433                  | 2.12%                      |  |
| 2012           | 219,584         | (9,384)                | -4.10%                     | 105,000   | 27,000                 | 34.62%                     | 114,584     | (36,384)               | -24.10%                    |  |
| Parks, Recrea  | tion & Forestry |                        |                            |           |                        |                            |             |                        |                            |  |
| 2016           | 4,872,241       | 117,702                | 2.48%                      | 2,817,373 | 113,067                | 4.18%                      | 2,054,868   | 4,635                  | 0.23%                      |  |
| 2015           | 4,754,539       | 36,705                 | 0.78%                      | 2,704,306 | (60,314)               | -2.18%                     | 2,050,233   | 97,019                 | 4.97%                      |  |
| 2014           | 4,717,834       | 590,292                | 14.30%                     | 2,764,620 | 343,569                | 14.19%                     | 1,953,214   | 246,723                | 14.46%                     |  |
| 2013           | 4,127,542       | (76,619)               | -1.82%                     | 2,421,051 | (67,584)               | -2.72%                     | 1,706,491   | (9,035)                | -0.53%                     |  |
| 2012           | 4,204,161       | (311,655)              | -6.90%                     | 2,488,635 | (177,511)              | -6.66%                     | 1,715,526   | (134,144)              | -7.25%                     |  |
| Register of De | eeds            |                        |                            |           |                        |                            |             |                        |                            |  |
| 2016           | 871,261         | 10,860                 | 1.26%                      | 1,067,037 | 16,932                 | 1.61%                      | (195,776)   | (6,072)                | -3.20%                     |  |
| 2015           | 860,401         | (6,760)                | -0.78%                     | 1,050,105 | (31,897)               | -2.95%                     | (189,704)   | 25,137                 | 11.70%                     |  |
| 2014           | 867,161         | (21,924)               | -2.47%                     | 1,082,002 | 469                    | 0.04%                      | (214,841)   | (22,393)               | -11.64%                    |  |
| 2013           | 889,085         | 18,830                 | 2.16%                      | 1,081,533 | 24,000                 | 2.27%                      | (192,448)   | (5,170)                | -2.76%                     |  |
| 2012           | 870,255         | (25,309)               | -2.83%                     | 1,057,533 | (14,000)               | -1.31%                     | (187,278)   | (11,309)               | -6.43%                     |  |
| Sheriff        |                 | , , ,                  | _                          |           | , , ,                  |                            | <u> </u>    | , , , ,                |                            |  |
| 2016           | 12,554,077      | 179,966                | 1.45%                      | 529,200   | (42,219)               | -7.39%                     | 12,024,877  | 222,185                | 1.88%                      |  |
| 2015           | 12,374,111      | 189,482                | 1.56%                      | 571,419   | (205,893)              | -26.49%                    | 11,802,692  | 395,375                | 3.47%                      |  |
| 2014           | 12,184,629      | 425,077                | 3.61%                      | 777,312   | (4,567)                | -0.58%                     | 11,407,317  | 429,644                | 3.91%                      |  |
| 2013           | 11,759,552      | (29,345)               | -0.25%                     | 781,879   | (198,277)              | -20.23%                    | 10,977,673  | 168,932                | 1.56%                      |  |
| 2012           | 11,788,897      | (63,814)               | -0.54%                     | 980,156   | (105,277)              | -9.70%                     | 10,808,741  | 41,463                 | 0.39%                      |  |
| Sheriff-Adult  | Correction/Juve | nile Detention         |                            |           |                        |                            |             |                        |                            |  |
| 2016           | 7,942,281       | 137,873                | 1.77%                      | 1,151,250 | 80,500                 | 7.52%                      | 6,791,031   | 57,373                 | 0.85%                      |  |
| 2015           | 7,804,408       | 943,089                | 13.75%                     | 1,070,750 | (41,443)               | -3.73%                     | 6,733,658   | 984,532                | 17.12%                     |  |
| 2014           | 6,861,319       | 845,396                | 14.05%                     | 1,112,193 | 120,893                | 12.20%                     | 5,749,126   | 724,503                | 14.42%                     |  |
| 2013           | 6,015,923       | (71,267)               | -1.17%                     | 991,300   | (125,700)              | -11.25%                    | 5,024,623   | 54,433                 | 1.10%                      |  |
| 2012           | 6,087,190       | (196,005)              | -3.12%                     | 1,117,000 | (89,300)               | -7.40%                     | 4,970,190   | (106,705)              | -2.10%                     |  |

|                |                 |                        | Ī                          |            |                        |                            |             |                        |                            |
|----------------|-----------------|------------------------|----------------------------|------------|------------------------|----------------------------|-------------|------------------------|----------------------------|
|                |                 | Expenses               |                            |            | Revenues               |                            |             | Tax Levy               |                            |
| Department     | Expenses        | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue    | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |
| Sheriff-Shelte | r Home          |                        |                            | -          | · · · · ·              |                            |             |                        |                            |
| 2016           | 507,071         | 41,818                 | 8.99%                      | 86,590     | 11,500                 | 15.31%                     | 420,481     | 30,318                 | 7.77%                      |
| 2015           | 465,253         | (29,258)               | -5.92%                     | 75,090     | (14,800)               | -16.46%                    | 390,163     | (14,458)               | -3.57%                     |
| 2014           | 494,511         | 28,274                 | 6.06%                      | 89,890     | 9,500                  | 11.82%                     | 404,621     | 18,774                 | 4.87%                      |
| 2013           | 466,237         | (44,935)               | -8.79%                     | 80,390     | (82,927)               | -50.78%                    | 385,847     | 37,992                 | 10.92%                     |
| 2012           | 511,172         | (60,917)               | -10.65%                    | 163,317    | 300                    | 0.18%                      | 347,855     | (61,217)               | -14.96%                    |
| Social Service | es\Child Suppor |                        |                            |            |                        |                            |             |                        |                            |
| 2016           | 19,485,748      | (2,146,646)            | -9.92%                     | 11,906,160 | (2,262,978)            | -15.97%                    | 7,579,588   | 116,332                | 1.56%                      |
| 2015           | 21,632,394      | 1,036,205              | 5.03%                      | 14,169,138 | 982,772                | 7.45%                      | 7,463,256   | 53,433                 | 0.72%                      |
| 2014           | 20,596,189      | 4,345,904              | 26.74%                     | 13,186,366 | 4,372,555              | 49.61%                     | 7,409,823   | (26,651)               | -0.36%                     |
| 2013           | 16,250,285      | (442,450)              | -2.65%                     | 8,813,811  | (449,456)              | -4.85%                     | 7,436,474   | 7,006                  | 0.09%                      |
| 2012           | 16,692,735      | (2,438,850)            | -12.75%                    | 9,263,267  | (1,367,479)            | -12.86%                    | 7,429,468   | (1,071,371)            | -12.60%                    |
| Solid Waste    |                 |                        |                            |            |                        |                            |             |                        |                            |
| 2016           | 5,873,884       | 2,340,635              | 66.25%                     | 5,873,884  | 2,340,635              | 66.25%                     | 0           | 0                      | 0.00%                      |
| 2015           | 3,533,249       | (1,418,091)            | -28.64%                    | 3,533,249  | (1,418,091)            | -28.64%                    | 0           | 0                      | 0.00%                      |
| 2014           | 4,951,340       | (2,151,070)            | -30.29%                    | 4,951,340  | (2,151,070)            | -30.29%                    | 0           | 0                      | 0.00%                      |
| 2013           | 7,102,410       | 3,819,631              | 116.35%                    | 7,102,410  | 3,819,631              | 116.35%                    | 0           | 0                      | 0.00%                      |
| 2012           | 3,282,779       | (1,328,393)            | -28.81%                    | 3,282,779  | (1,328,393)            | -28.81%                    | 0           | 0                      | 0.00%                      |
| Support Othe   |                 |                        |                            |            |                        |                            |             |                        |                            |
| 2016           | 10,245,372      | 64,199                 | 0.63%                      | 20,000     | 0                      | 0.00%                      | 10,225,372  | 64,199                 | 0.63%                      |
| 2015           | 10,181,173      | 155,940                | 1.56%                      | 20,000     | 0                      | 0.00%                      | 10,161,173  | 155,940                | 1.56%                      |
| 2014           | 10,025,233      | 36,008                 | 0.36%                      | 20,000     | 0                      | 0.00%                      | 10,005,233  | 36,008                 | 0.36%                      |
| 2013           | 9,989,225       | (314,622)              | -3.05%                     | 20,000     | 0                      | 0.00%                      | 9,969,225   | (314,622)              | -3.06%                     |
| 2012           | 10,303,847      | (813,219)              | -7.32%                     | 20,000     | 0                      | 0.00%                      | 10,283,847  | (813,219)              | -7.33%                     |
| Transfers Bet  |                 |                        |                            |            |                        |                            |             |                        |                            |
| 2016           | 5,786,092       | (312,514)              | -5.12%                     | 5,786,092  | (312,514)              | -5.12%                     | 0           | 0                      | 0.00%                      |
| 2015           | 6,098,606       | (7,618,978)            | -55.54%                    | 6,098,606  | (7,618,978)            | -55.54%                    | 0           | 0                      | 0.00%                      |
| 2014           | 13,717,584      | 6,933,141              | 102.19%                    | 13,717,584 | 6,933,141              | 102.19%                    | 0           | 0                      | 0.00%                      |
| 2013           | 6,784,443       | 1,546,854              | 29.53%                     | 6,784,443  | 1,546,854              | 29.53%                     | 0           | 0                      | 0.00%                      |
| 2012           | 5,237,589       | 839,901                | 19.10%                     | 5,237,589  | 839,901                | 19.10%                     | 0           | 0                      | 0.00%                      |

|               |                 | Evnences               |                            |            | Payanuaa               |                            |              | Toy Lour                     |                            |
|---------------|-----------------|------------------------|----------------------------|------------|------------------------|----------------------------|--------------|------------------------------|----------------------------|
| Department    | Expenses        | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue    | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy  | Tax Levy Increase (Decrease) | % over<br>Previous<br>Year |
| Treasurer     |                 |                        |                            |            |                        |                            |              |                              |                            |
| 2016          | 550,498         | (8,167)                | -1.46%                     | 18,758,398 | 500,308                | 2.74%                      | (18,207,900) | (508,475)                    | -2.87%                     |
| 2015          | 558,665         | (8,009)                | -1.41%                     | 18,258,090 | 1,146,301              | 6.70%                      | (17,699,425) | (1,154,310)                  | -6.98%                     |
| 2014          | 566,674         | 10,726                 | 1.93%                      | 17,111,789 | 1,059,498              | 6.60%                      | (16,545,115) | (1,048,772)                  | -6.77%                     |
| 2013          | 555,948         | (4,072)                | -0.73%                     | 16,052,291 | 250,735                | 1.59%                      | (15,496,343) | (254,807)                    | -1.67%                     |
| 2012          | 560,020         | (11,602)               | -2.03%                     | 15,801,556 | (1,276,350)            | -7.47%                     | (15,241,536) | 1,264,748                    | 7.66%                      |
| UW-Extension  | 1               |                        | _                          |            |                        |                            |              |                              |                            |
| 2016          | 438,292         | 2,733                  | 0.63%                      | 68,412     | 78                     | 0.11%                      | 369,880      | 2,655                        | 0.72%                      |
| 2015          | 435,559         | 17,744                 | 4.25%                      | 68,334     | 0                      | 0.00%                      | 367,225      | 17,744                       | 5.08%                      |
| 2014          | 417,815         | 5,164                  | 1.25%                      | 68,334     | 0                      | 0.00%                      | 349,481      | 5,164                        | 1.50%                      |
| 2013          | 412,651         | 4,782                  | 1.17%                      | 68,334     | 0                      | 0.00%                      | 344,317      | 4,782                        | 1.41%                      |
| 2012          | 407,869         | (19,122)               | -4.48%                     | 68,334     | (11,874)               | -14.80%                    | 339,535      | (7,248)                      | -2.09%                     |
| Veterans Adm  | inistration     |                        |                            |            |                        |                            |              |                              |                            |
| 2016          | 211,637         | 642                    | 0.30%                      | 13,000     | 0                      | 0.00%                      | 198,637      | 642                          | 0.32%                      |
| 2015          | 210,995         | (4,123)                | -1.92%                     | 13,000     | 0                      | 0.00%                      | 197,995      | (4,123)                      | -2.04%                     |
| 2014          | 215,118         | 5,389                  | 2.57%                      | 13,000     | 0                      | 0.00%                      | 202,118      | 5,389                        | 2.74%                      |
| 2013          | 209,729         | 578                    | 0.28%                      | 13,000     | 0                      | 0.00%                      | 196,729      | 578                          | 0.29%                      |
| 2012          | 209,151         | (5,782)                | -2.69%                     | 13,000     | 0                      | 0.00%                      | 196,151      | (5,782)                      | -2.86%                     |
| Central Wisco | nsin Airport    |                        |                            |            |                        |                            |              |                              |                            |
| 2016          | 3,503,638       | 153,773                | 4.59%                      | 3,503,638  | 153,773                | 4.59%                      | 0            | 0                            | 0.00%                      |
| 2015          | 3,349,865       | 134,589                | 4.19%                      | 3,349,865  | 134,589                | 4.19%                      | 0            | 0                            | 0.00%                      |
| 2014          | 3,215,276       | 57,826                 | 1.83%                      | 3,215,276  | 57,826                 | 1.83%                      | 0            | 0                            | 0.00%                      |
| 2013          | 3,157,450       | (608,093)              | -16.15%                    | 3,157,450  | (608,093)              | -16.15%                    | 0            | 0                            | 0.00%                      |
| 2012          | 3,765,543       | 416,948                | 12.45%                     | 3,765,543  | 416,948                | 12.45%                     | 0            | 0                            | 0.00%                      |
| Central Wisco | nsin Airport De |                        |                            |            |                        |                            |              |                              |                            |
| 2016          | 893,276         | 90,963                 | 11.34%                     | 893,276    | 90,963                 | 11.34%                     | 0            | 0                            | 0.00%                      |
| 2015          | 802,313         | 44,663                 | 5.89%                      | 802,313    | 44,663                 | 5.89%                      | 0            | 0                            | 0.00%                      |
| 2014          | 757,650         | 9,377                  | 1.25%                      | 757,650    | 9,377                  | 1.25%                      | 0            | 0                            | 0.00%                      |
| 2013          | 748,273         | 11,023                 | 1.50%                      | 748,273    | 11,023                 | 1.50%                      | 0            | 0                            | 0.00%                      |
| 2012          | 737,250         | 225,610                | 44.10%                     | 737,250    | 225,610                | 44.10%                     | 0            | 0                            | 0.00%                      |

|               |             | Expenses               |                            |             | Revenues               |                            |             | Tax Levy               |                            |
|---------------|-------------|------------------------|----------------------------|-------------|------------------------|----------------------------|-------------|------------------------|----------------------------|
| Department    | Expenses    | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue     | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |
| Special Educa | ation       |                        |                            |             |                        |                            |             |                        |                            |
| 2016          | 5,500,905   | 382,088                | 7.46%                      | 5,500,905   | 382,088                | 7.46%                      | 0           | 0                      | 0.00%                      |
| 2015          | 5,118,817   | 203,710                | 4.14%                      | 5,118,817   | 203,710                | 4.14%                      | 0           | 0                      | 0.00%                      |
| 2014          | 4,915,107   | 82,781                 | 1.71%                      | 4,915,107   | 82,781                 | 1.71%                      | 0           | 0                      | 0.00%                      |
| 2013          | 4,832,326   | 148,986                | 3.18%                      | 4,832,326   | 148,986                | 3.18%                      | 0           | 0                      | 0.00%                      |
| 2012          | 4,683,340   | (143,186)              | -2.97%                     | 4,683,340   | (143,186)              | -2.97%                     | 0           | 0                      | 0.00%                      |
| ADRC - CW     |             |                        |                            |             |                        |                            |             |                        |                            |
| 2016          | 6,549,173   | 177,042                | 2.78%                      | 6,549,173   | 177,042                | 2.78%                      | 0           | 0                      | 0.00%                      |
| 2015          | 6,372,131   | (39,698)               | -0.62%                     | 6,372,131   | (39,698)               | -0.62%                     | 0           | 0                      | 0.00%                      |
| 2014          | 6,411,829   | 129,082                | 2.05%                      | 6,411,829   | 129,082                | 2.05%                      | 0           | 0                      | 0.00%                      |
| 2013          | 6,282,747   | (452,096)              | -6.71%                     | 6,282,747   | (452,096)              | -6.71%                     | 0           | 0                      | 0.00%                      |
| 2012          | 6,734,843   | (262,762)              | 100.00%                    | 6,734,843   | (262,762)              | 100.00%                    | 0           | 0                      | 0.00%                      |
| Totals        |             |                        |                            |             |                        |                            |             |                        |                            |
| 2016          | 165,093,195 | (1,297,419)            | -0.78%                     | 117,484,306 | (1,753,968)            | -1.47%                     | 47,608,889  | 456,549                | 0.97%                      |
| 2015          | 166,390,614 | (5,623,397)            | -3.27%                     | 119,238,274 | (6,434,972)            | -5.12%                     | 47,152,340  | 811,575                | 1.75%                      |
| 2014          | 172,014,011 | 16,082,033             | 10.31%                     | 125,673,246 | 15,832,119             | 14.41%                     | 46,340,765  | 249,914                | 0.54%                      |
| 2013          | 155,931,978 | 6,635,769              | 4.44%                      | 109,841,127 | 8,117,929              | 7.98%                      | 46,090,851  | (1,482,160)            |                            |
| 2012          | 149,296,209 | (12,115,349)           | -7.51%                     | 101,723,198 | (11,496,940)           | -10.15%                    | 47,573,011  | (618,409)              |                            |

### MARATHON COUNTY FIVE YEAR SUPPORT FOR OTHER AGENCIES COMPARISON 2012 - 2016

| [              |          | Expenses               |                            |         | Revenues               |                            |             | Tax Levy               |                            |
|----------------|----------|------------------------|----------------------------|---------|------------------------|----------------------------|-------------|------------------------|----------------------------|
| Department     | Expenses | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |
| ADRC-CW        |          |                        |                            |         |                        |                            |             |                        |                            |
| 2016           | 395,367  | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 395,367     | 0                      | 0.00%                      |
| 2015           | 395,367  | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 395,367     | 0                      | 0.00%                      |
| 2014           | 395,367  | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 395,367     | 0                      | 0.00%                      |
| 2013           | 395,367  | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 395,367     | 0                      | 0.00%                      |
| 2012           | 395,367  | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 395,367     | 0                      | 0.00%                      |
| Community A    |          |                        |                            |         |                        |                            |             |                        |                            |
| 2016           | 33,757   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 33,757      | 0                      | 0.00%                      |
| 2015           | 33,757   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 33,757      | 0                      | 0.00%                      |
| 2014           | 33,757   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 33,757      | 0                      | 0.00%                      |
| 2013           | 33,757   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 33,757      | 0                      | 0.00%                      |
| 2012           | 33,757   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 33,757      | 0                      | 0.00%                      |
| Economic Dev   |          |                        |                            |         |                        |                            |             |                        |                            |
| 2016           | 45,000   | (5,000)                | -10.00%                    | 0       | 0                      | 0.00%                      | 45,000      | (5,000)                | -10.00%                    |
| 2015           | 50,000   | (20,000)               | -28.57%                    | 0       | 0                      | 0.00%                      | 50,000      | (20,000)               | -28.57%                    |
| 2014           | 70,000   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 70,000      | 0                      | 0.00%                      |
| 2013           | 70,000   | (65,000)               | -48.15%                    | 0       | 0                      | 0.00%                      | 70,000      | (65,000)               | -48.15%                    |
| 2012           | 135,000  | 125,000                | 1250.00%                   | 0       | 0                      | 0.00%                      | 135,000     | 125,000                | 100.00%                    |
|                |          | ational Bootcam        |                            |         |                        |                            |             |                        |                            |
| 2016           | 40,000   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 40,000      | 0                      | 0.00%                      |
| 2015           | 40,000   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 40,000      | 0                      | 0.00%                      |
| 2014           | 40,000   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 40,000      | 0                      | 0.00%                      |
| 2013           | 40,000   | 40,000                 | 100.00%                    | 0       | 0                      | 0.00%                      | 40,000      | 40,000                 | 100.00%                    |
| 2012           | 0        | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| Historical Soc |          |                        |                            |         |                        |                            |             |                        |                            |
| 2016           | 54,376   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 54,376      | 0                      | 0.00%                      |
| 2015           | 54,376   | 5,000                  | 10.13%                     | 0       | 0                      | 0.00%                      | 54,376      | 5,000                  | 10.13%                     |
| 2014           | 49,376   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 49,376      | 0                      | 0.00%                      |
| 2013           | 49,376   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 49,376      | 0                      | 0.00%                      |
| 2012           | 49,376   | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 49,376      | 0                      | 0.00%                      |

### MARATHON COUNTY FIVE YEAR SUPPORT FOR OTHER AGENCIES COMPARISON 2012 - 2016

|               | Expenses         |                        |                            |         | Revenues               |                            | Tax Levy    |                        |                            |
|---------------|------------------|------------------------|----------------------------|---------|------------------------|----------------------------|-------------|------------------------|----------------------------|
| Department    | Expenses         | Increase<br>(Decrease) | % over<br>Previous<br>Year | Revenue | Increase<br>(Decrease) | % over<br>Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease) | % over<br>Previous<br>Year |
| Healthy Teens | Initiative       | / 1                    |                            |         |                        |                            |             |                        |                            |
| 2016          | 25,000           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 25,000      | 0                      | 0.00%                      |
| 2015          | 25,000           | 25,000                 | 0.00%                      | 0       | 0                      | 0.00%                      | 25,000      | 25,000                 | 100.00%                    |
| 2014          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| 2013          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| 2012          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| Humane Socie  | Humane Society   |                        |                            |         |                        |                            |             |                        |                            |
| 2016          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| 2015          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| 2014          | 0                | (70,766)               | -100.00%                   | 0       | 0                      | 0.00%                      | 0           | (70,766)               | -100.00%                   |
| 2013          | 70,766           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 70,766      | 0                      | 0.00%                      |
| 2012          | 70,766           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 70,766      | 0                      | 0.00%                      |
| McDevco       |                  |                        |                            |         |                        |                            |             |                        |                            |
| 2016          | 180,000          | (10,000)               | -5.26%                     | 0       | 0                      | 0.00%                      | 180,000     | (10,000)               | -5.26%                     |
| 2015          | 190,000          | 35,000                 | 22.58%                     | 0       | 0                      | 0.00%                      | 190,000     | 35,000                 | 22.58%                     |
| 2014          | 155,000          | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 155,000     | 0                      | 0.00%                      |
| 2013          | 155,000          | 5,000                  | 3.33%                      | 0       | 0                      | 0.00%                      | 155,000     | 5,000                  | 3.33%                      |
| 2012          | 150,000          | 20,000                 | 15.38%                     | 0       | 0                      | 0.00%                      | 150,000     | 20,000                 | 15.38%                     |
| North Central | Regional Planni  | ng                     |                            |         |                        |                            |             |                        |                            |
| 2016          | 49,300           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 49,300      | 0                      | 0.00%                      |
| 2015          | 49,300           | (700)                  | -1.40%                     | 0       | 0                      | 0.00%                      | 49,300      | (700)                  | -1.40%                     |
| 2014          | 50,000           | 4,000                  | 8.70%                      | 0       | 0                      | 0.00%                      | 50,000      | 4,000                  | 8.70%                      |
| 2013          | 46,000           | 36,000                 | 360.00%                    | 0       | 0                      | 0.00%                      | 46,000      | 36,000                 | 360.00%                    |
| 2012          | 10,000           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 10,000      | 0                      | 0.00%                      |
|               | rogressive Agric |                        |                            |         |                        |                            |             |                        |                            |
| 2016          | 35,000           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 35,000      | 0                      | 0.00%                      |
| 2015          | 35,000           | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 35,000      | 0                      | 0.00%                      |
| 2014          | 35,000           | 35,000                 | 0.00%                      | 0       | 0                      | 0.00%                      | 35,000      | 35,000                 | 100.00%                    |
| 2013          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |
| 2012          | 0                | 0                      | 0.00%                      | 0       | 0                      | 0.00%                      | 0           | 0                      | 0.00%                      |

### MARATHON COUNTY FIVE YEAR SUPPORT FOR OTHER AGENCIES COMPARISON 2012 - 2016

| _                    | Expenses   |                        |                  | Revenues |                        |                  | Tax Levy    |                                       |                  |  |
|----------------------|------------|------------------------|------------------|----------|------------------------|------------------|-------------|---------------------------------------|------------------|--|
|                      |            |                        | % over           |          |                        | % over           | _           |                                       | % over           |  |
| Department           | Expenses   | Increase<br>(Decrease) | Previous<br>Year | Revenue  | Increase<br>(Decrease) | Previous<br>Year | Tax<br>Levy | Increase<br>(Decrease)                | Previous<br>Year |  |
|                      |            | (Decrease)             | rear             | Revenue  | (Decrease)             | i eai            | Levy        | (Decrease)                            | i eai            |  |
| Wisconsin Va<br>2016 | 20,000     | 0                      | 0.00%            | 0 [      | 0 [                    | 0.00%            | 20,000      | 0                                     | 0.00%            |  |
| 2015                 | 20,000     | 20,000                 | 0.00%            | 0        | 0                      | 0.00%            | 20,000      | 20,000                                | 100.00%          |  |
| 2013                 | 20,000     | 20,000                 | 0.00%            | 0        | 0                      | 0.00%            | 20,000      | 20,000                                | 0.00%            |  |
| 2013                 | 0          | 0                      | 0.00%            | 0        | 0                      | 0.00%            | 0           | 0                                     | 0.00%            |  |
| 2012                 | 0          | 0                      | 0.00%            | 0        | 0                      | 0.00%            | 0           | 0                                     | 0.00%            |  |
| Woman's Com          |            | 01                     | 0.00 /6          | U        | 0                      | 0.00 /6          | U           | 0 1                                   | 0.00 /6          |  |
| 2016                 | 75,000     | 23,350                 | 45.21%           | 20,000   | 0 [                    | 0.00%            | 55,000      | 23,350                                | 73.78%           |  |
| 2015                 | 51,650     | 3,076                  | 6.33%            | 20,000   | 0                      | 0.00%            | 31,650      | 3,076                                 | 10.77%           |  |
| 2014                 | 48,574     | 0,070                  | 0.00%            | 20,000   | 0                      | 0.00%            | 28,574      | 0,070                                 | 0.00%            |  |
| 2013                 | 48,574     | 0                      | 0.00%            | 20,000   | 0                      | 0.00%            | 28,574      | 0                                     | 0.00%            |  |
| 2012                 | 48,574     | 0                      | 0.00%            | 20,000   | 0                      | 0.00%            | 28,574      | 0                                     | 0.00%            |  |
| City-County IT       |            | <u> </u>               | 0.0070           | 20,000   | Ŭ                      | 0.0070           | 20,011      | <u> </u>                              | 0.0070           |  |
| 2016                 | 1,428,730  | 55,849                 | 4.07%            | 0        | 0                      | 0.00%            | 1,428,730   | 55,849                                | 4.07%            |  |
| 2015                 | 1,372,881  | 88,564                 | 6.90%            | 0        | 0                      | 0.00%            | 1,372,881   | 88,564                                | 6.90%            |  |
| 2014                 | 1,284,317  | 67,774                 | 5.57%            | 0        | 0                      | 0.00%            | 1,284,317   | 67,774                                | 5.57%            |  |
| 2013                 | 1,216,543  | (24,235)               | -1.95%           | 0        | 0                      | 0.00%            | 1,216,543   | (24,235)                              | -1.95%           |  |
| 2012                 | 1,240,778  | (238,219)              | -16.11%          | 0        | 0                      | 0.00%            | 1,240,778   | (238,219)                             | -16.11%          |  |
| Health Care C        |            | , , , , ,              |                  |          |                        |                  | , ,         | , , , , , , , , , , , , , , , , , , , |                  |  |
| 2016                 | 7,863,842  | 0                      | 0.00%            | 0        | 0                      | 0.00%            | 7,863,842   | 0                                     | 0.00%            |  |
| 2015                 | 7,863,842  | 0                      | 0.00%            | 0        | 0                      | 0.00%            | 7,863,842   | 0                                     | 0.00%            |  |
| 2014                 | 7,863,842  | 0                      | 0.00%            | 0        | 0                      | 0.00%            | 7,863,842   | 0                                     | 0.00%            |  |
| 2013                 | 7,863,842  | (306,387)              | -3.75%           | 0        | 0                      | 0.00%            | 7,863,842   | (306,387)                             | -3.75%           |  |
| 2012                 | 8,170,229  | (720,000)              | -8.10%           | 0        | 0                      | 0.00%            | 8,170,229   | (720,000)                             | -8.10%           |  |
| Totals               |            | /1                     |                  |          |                        |                  |             | , , , , ,                             |                  |  |
| 2016                 | 10,245,372 | 64,199                 | 0.63%            | 20,000   | 0                      | 0.00%            | 10,225,372  | 64,199                                | 0.63%            |  |
| 2015                 | 10,181,173 | 155,940                | 1.56%            | 20,000   | 0                      | 0.00%            | 10,161,173  | 155,940                               | 1.56%            |  |
| 2014                 | 10,025,233 | 36,008                 | 0.36%            | 20,000   | 0                      | 0.00%            | 10,005,233  | 36,008                                | 0.36%            |  |
| 2013                 | 9,989,225  | (314,622)              | -3.05%           | 20,000   | 0                      | 0.00%            | 9,969,225   | (314,622)                             | -3.06%           |  |
| 2012                 | 10,303,847 | (813,219)              | -7.32%           | 20,000   | 0                      | 0.00%            | 10,283,847  | (813,219)                             | -7.33%           |  |