

OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **North Central Community Services Program Board** will hold a meeting at the following date, time, and location shown below.

Thursday, July 27, 2023 at 3:00 pm

North Central Health Care, Wausau Board Room, 1100 Lake View Drive, Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

Meeting number: 1-408-418-9388 **Access Code:** 2485 413 1529 **Password:** 1234

Our Mission

Langlade, Lincoln, and Marathon Counties partnering together to provide compassionate and high-quality care for individuals and families with mental health, recovery, and long-term care needs.

AGENDA

1. CALL TO ORDER
2. CHAIRMAN’S ANNOUNCEMENTS
3. PUBLIC COMMENT FOR MATTERS APPEARING ON THE AGENDA (Limited to 15 Minutes)
4. CONSENT AGENDA AND MONITORING REPORTS
 - A. Board Minutes and Committee Reports
 - i. ACTION: *Motion to Approve the May 25, 2023, NCCSP Board Minutes*
 - ii. FOR INFORMATION: Minutes of the May 17, 2023 and June 21, 2023 Executive Committee Meeting and April 24, 2023 Nursing Home Operations Committee Meeting
5. BOARD DISCUSSION AND/OR ACTION
 - A. Educational Presentations
 - i. Program Updates
 - a. Community Treatment – M. Schroeder
 - ii. Executive Director Report – G. Olsen
 - i. Financial Update – J. Hake
 - a. Budget Update
6. BOARD CALENDAR AND FUTURE AGENDA ITEMS
 - A. Next Board Meeting Scheduled: September 28, 2023 at 3:00 p.m.
7. ADJOURN

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care
COPY OF NOTICE DISTRIBUTED TO:
Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices


Presiding Officer or Designee

DATE: 07/21/2023 TIME: 4:30 PM BY: D. Osowski

NORTH CENTRAL COMMUNITY SERVICES PROGRAM

BOARD MEETING MINUTES

May 25, 2023

3:00 p.m.

North Central Health Care

Present: X	Eric Anderson	X	Randy Balk	X	Chad Billeb
X	Angela Cummings	EXC	Kurt Gibbs	X	Liberty Heidmann
X	Jeremy Hunt	X ^(WebEx)	Renee Krueger	X ^(WebEx)	Alyson Leahy
X	Lance Leonhard	EXC	Bruce McDougal	ABS	Dave Oberbeck
X	Jessi Rumsey	X	Robin Stowe		

Staff Present: Gary Olsen, Jason Hake, Vicki Tylka, Kimberly Moore, Trisha Stefonek

Others Present: Dejan Adzic, Marathon County Deputy Corporation Counsel

Call to order

- Meeting was called to order at 3:01 p.m. by L. Leonhard on behalf of Chair Gibbs.

Chairman’s Announcements

- None

Public Comment for Matters Appearing on the Agenda

- None

Consent Agenda

- **Motion**/second, Billeb/Heidmann, to approve the March 30, 2023 NCCSP Board minutes. Motion carried.

Program Updates – Crisis Services – T. Stefonek, K. Moore, V. Tylka

- Crisis is a core service for all three counties and we are poised to provide more robust services to assist our partners but we first need to strengthen our staffing and programs before considering expansion.
- An update was provided on crisis services and how they work together.

Executive Director Report – G. Olsen

- Jarret Nickel resigned from the organization. We would like wish Jarret the best in his new endeavors and thank him for everything he did for the organization.
- The Lincoln County Board met on May 16th and moved to authorize Lincoln County’s Administrative and Legislative Committee to send out an RFP to find a broker to sell Pine Crest. Meetings with staff at Pine Crest continue to be held and have scheduled a meeting with Lincoln County leadership to discuss this in more detail. Meetings with residents and families will also be scheduled to address their questions as this process moves forward.

- Crisis Services have moved into their new areas and residents have been moved out of Gardenside Crossing into the nursing home. Demolition of the old Crisis and Gardenside units has begun. The Administration offices will be moving end of July beginning of August. Community Treatment is tentatively scheduled to move in September. Outpatient, Pharmacy, and Northern Reflections should be completed by November.
- Mount View Care Center completed their annual survey this week receiving only one citation that related to a dishwasher. The issue was fixed before the surveyor left the building. The staff are commended for the wonderful job they have done to have a successful survey like this.
- We are waiting for the State to license the Adult Crisis Stabilization Facility (ACSF) and Lakeside Recovery (MMT) before we can move ACSF and restart the MMT program. We have begun to hire staff for MMT. Youth Crisis Stabilization Facility (YCSF) will not be moving from their current location at this time.

Financial Update and 2024 Budget Update – J. Hake

- Audit presentation was provided to the Executive Committee. It was noted there were zero audit adjustments and that this was one of the best audits in recent history. Great job to the Accounting team.
- With the uncertainty of the future of Pine Crest, a 2024 budget will be prepared assuming Pine Crest sells. Should the sale not occur, the Pine Crest budget will be added back into the NCHC budget.

NCCSP Board Member Liaison to North Central Health Foundation – G. Olsen

- This agenda item was tabled.

Board Calendar and Future Agenda Items

- Next Board Meeting is scheduled for July 27, 2023 at 3:00 p.m.
- Next program update: Community Treatment

Adjourn

- **Motion**/second, Billeb/Anderson, to adjourn the meeting at 4:09 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Senior Executive Assistant

Compensation & Timekeeping Policy – G. Olsen/N. Lotzer

- **Motion**/second, Stowe/Leonhard, to approve the updated Compensation & Timekeeping Policy as presented. Motion carried.

Update and Possible Action Regarding Pine Crest Ad Hoc Committee and Any Action Taken at the May 16, 2023 Lincoln County Board Meeting – G. Olsen

- Lincoln County Board approved their A&L Committee to move forward to do an RFP to find a broker to sell Pine Crest.
- G. Olsen met with Pine Crest staff today to assure them he would keep communication open and we will continue to work with and support staff throughout the process.
- We are also creating a process to keep residents and families updated.
- Lincoln County approved use of ARPA funds to cover the \$1.1 million shortfall.

Recommendations of the Medical Executive Committee – G. Olsen

- **Motion**/second, Leonhard/Stowe, to approve the recommendation for appointment for Sabrina R. Spets, APNP. Motion carried.

Closed Session

- **Motion**/second, Leonhard/Stowe, to go into Closed Session (Roll Call Vote Suggested) Pursuant to Wis. Stat. s. 19.85(1)(e), for the purpose of conducting specified public business where competitive or bargaining reasons require closed session, to wit: Discuss current and future state of certain NCHC program(s) and service offerings that require confidential treatment and that, if discussed in open session, have a reasonable potential to negatively impact NCHC's competitive and bargaining advantage over outside competitors and that may also impact NCHC's competitive and bargaining advantage as it relates to retention and recruitment of qualified staff. Roll call taken. All indicated aye. Committee asked G. Olsen, J. Peaslee, V. Tylka, J. Hake, and D. Adzic to remain in closed session. Motion carried. Meeting convened in closed session at 2:38 p.m.
- **Motion**/second, Stowe/Leonhard, to return to Open Session at 3:10 p.m. Motion carried.

Announcements and Possible Action on Matters Discussed in Closed Session

- No announcement.

Update Regarding Bissell Street Lease – G. Olsen

- The City of Wausau sent us the required 90-day notice to terminate our lease with Bissell Street. This notice will have the lease expiring at the end of July.

Adjourn

- **Motion**/second, Stowe/Leonhard, to adjourn the meeting at 3:11 p.m. Motion carried.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

June 21, 2023

1:00 p.m.

NCHC Wausau Board Room

Present: X Kurt Gibbs X Renee Krueger
X Lance Leonhard X Robin Stowe

Staff: Gary Olsen, Vicki Tylka, Jennifer Peaslee

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel

Call to Order

- Meeting was called to order by Chair Gibbs at 1:00 p.m.

Public Comments

- There were no public comments.

Approval of Executive Committee Meeting Minutes

- **Motion**/second, Stowe/Leonhard, to approve the May 17, 2023 Executive Committee meeting minutes. Motion carried.

Update on Managing Director of Community Programs Workplan – V. Tylka

- Vicki Tylka, Managing Director of Community Programs, reviewed her work plan with the Committee. V. Tylka detailed the progress that has been made and shared how she plans to move forward with her plan for the remainder of the year.

Update on Executive Director Workplan – G. Olsen

- Gary Olsen reviewed his Executive Director work plan with the Committee. G. Olsen detailed the progress that has been made and shared how he plans to move forward with his plan for the remainder of the year.

Executive Director Update – G. Olsen

- G. Olsen updated the Committee regarding the progress of construction on campus. We are still waiting for the State's approval of the license before the Medically Monitored Treatment (MMT) program can open. An update was also given regarding Bissell Street, Pine Crest, and some compensation changes that were made.
- Director of Acute Care Services in Behavioral Health, Trisha Stefonek, has submitted her resignation and is pursuing her doctoral degree. We are very appreciative of Trisha's contributions to NCHC's behavioral health services and proud of her accomplishments.

Financial Update – G. Olsen

- G. Olsen gave a financial update regarding the May financial statements and financial position of the organization through May.

Role of Board of Directors – G. Olsen

- G. Olsen explained that the new Tri-County Agreement places authority with the Executive Committee and the Board as the policy-making entity. With this change, the policies the Board used to approve were reviewed with Corporation Counsel. Recommendations on which policies will need Executive Committee approval and which will need Board approval was presented to the Committee. The role of the Board was discussed. It is important for the Board to continue to learn about NCHC programs and services and assist in developing the budget for the programs and services. G. Olsen will draft a plan regarding the Board's duties and responsibilities related to the Tri-County Agreement and bring it back to the committee.

Recommendation to Reappoint Chet Strebe to the CCITC Commission for a Two (2) Year Term Expiring May 31, 2025 – G. Olsen

- **Motion**/second, Krueger/Stowe, to recommend the reappointment of Chet Strebe to the CCITC Commission for a two (2) year term expiring May 31, 2025. Motion carried.

Complaints/Grievance Policy – J. Peaslee

- J. Peaslee reviewed the updated Complaints/Grievance Policy with the Committee.
- **Motion**/second, Leonhard/Krueger, to approve the updated Complaints/Grievance Policy as presented. Motion carried.

Tax Levy Increase Request to the Counties – G. Olsen

- G. Olsen explained that per the Tri-County Agreement a request to increase the tax levy must be taken to each county. G. Olsen requested direction from the Committee regarding a request to increase the tax levy amount by 3% for each member county. The amount of the increase would be as follows:
 - Marathon County - \$143,000
 - Langlade County - \$6,300
 - Lincoln County - \$18,000
- **Motion**/second, Krueger/Leonhard, to request an increase in the allocation from tax levy from the three member counties by 3%. Motion carried.

Adjourn

- **Motion**/second, Stowe/Leonhard, to adjourn the meeting at 3:12 p.m. Motion carried.

**NORTH CENTRAL COMMUNITY SERVICES PROGRAM BOARD
NURSING HOME OPERATIONS COMMITTEE**

April 24, 2023 9:00 AM NCHC Wausau Board Room

Present: X Kurt Gibbs X Bill Bialecki X Greg Hartwig
 X Chris Holman X(WebEx) Renee Krueger

Staff: Gary Olsen, Jason Hake, Kristin Woller, Ryan Hanson(WebEx)

Call to Order

- Meeting called to order by Chair Gibbs at 9:00 a.m.

Public Comment for Matters Appearing on the Agenda

- None

Approval of February 27, 2023 Nursing Home Operations Committee Minutes

- **Motion**/second, Bialecki/Hartwig, to approve the February 27, 2023 Nursing Home Operations Committee meeting minutes. Motion carried.

Executive Director Report – G. Olsen

- Update Regarding Nursing Home Funding
 - The NCCSP Board passed a resolution that was forwarded to Marathon and Lincoln County Boards for consideration to adopt and forward to legislators. NCHC sent the resolution to legislators and has received support from Rep. Callahan, Sen. Felzkowski, and Rep. Snyder. Rep. Callahan and Sen. Felzkowski will be submitting a budget amendment bill requesting payment by September 2023 which is a one-time payment.
 - Marathon County Health & Human Services Committee passed the resolution unanimously. The Executive Committee also approved the resolution which will now go before the Marathon County Board for approval.
 - Lincoln County has drafted the resolution and will be presented to the Lincoln County Board in May.
- Jarret Nickel resigned his position as Managing Director of Nursing Home/Residential Programs. As standard practice, the position is being evaluated prior to recruitment.

Financial Report – J. Hake

- Updated financials were distributed along with a memo (see attached).
 - Year to date net income for Mount View Care Center is \$363,878 with an average daily census of 113.4 compared to a budgeted census of 128. Revenue is unfavorable to budget year to date by \$1.1 million due to lower census and the decrease in supplemental payment. We have not yet received the Medicaid rate, but we are accruing for that revenue projecting an increase of 35.8%. K. Gibbs noted that Mount View is the only nursing home that has not received the Medicaid increase. We have reached out to the State multiple times and have indicated they are ‘getting to it.’
 - Expenses for Mount View were favorable to budget by \$526,000. No agency staffing has been utilized by Mount View which is pretty remarkable. Kudos to staff!
 - An adjustment was made in March to include depreciation for equipment. We had excluded depreciation on the building renovations since Marathon County made the debt payment in 2023.
- Pine Crest Nursing Home
 - Year to date revenue is unfavorable to budget of \$217,000, due to a lower census than budget and a decrease in supplemental payment.
 - Staffing is more challenging at Pine Crest with staffing contracted services year to date at \$127,000 which is unfavorable to budget by \$51,000. In March we made an adjustment to include the principal payment on debt and depreciations which had an unfavorable impact on the year-to-date financials in the amount of \$168,000.
 - We are working on 2023 projections for the Pine Crest Ad Hoc Committee.

Nursing Home Operations Reports

Mount View Care Center – K. Woller

- Have recognized a trend for long-term care and dementia care beds. We have made changes by reducing rehab beds from 30 to 20 and increasing long-term care beds.
- Today’s census increased to 113.
- There are 5.5 open nurse positions and 20 open CAN positions.
- Most falls were related to COVID; having had 58 COVID positive residents in March resulting in residents weak and more apt to fall.
- We are in our window for our annual survey. We anticipate a good survey which could bring our overall quality rating to a 5 star.
- We recently finished outbreak testing as of 4/11 after a few tough months. There has not been any COVID positive residents or employees in April. The facility is currently mask free for the first time in over 3 years.
- Gardenside Crossing is being emptied and preparing for demolition. The renovations of the 2nd floor of Mount View Care Center Suite A on Southern Reflections are nearing completion with an anticipated final moving date of May 10. Residents on Northern Reflections will move to Southern Reflections for approximately six months while Northern Reflections is under renovation.

- MVCC currently has a total of 160 beds but only 126 are usable. We received approval from the State to put 34 beds into restricted use which saves almost \$6,000 per month. We will evaluate the bed status on an ongoing basis as these beds can be removed from restricted use.

Pine Crest Nursing Home – R. Hanson

- Census is at 85 compared to a budgeted census of 89.
- Staffing continues to be the biggest challenge. There has been an increase in applicant flow from new advertising strategies.
- With an upward trend in falls, several quality projects were initiated to address this. There was a small number of residents with acute conditions that attributed to the increase in falls.
- Continue to work on improving our quality rating. With a recent annual survey in March which included two complaint surveys, there were four low level citations from the annual survey and no citations from the complaint surveys. Plans of correction have been submitted and accepted.

Board Discussion

- Lincoln County Ad Hoc Committee will meet again in May regarding Pine Crest and several proposed scenarios under consideration for recommendation to the County Board.

Future Agenda Items and Meeting Schedule

- Provide any requests for future agenda to K. Gibbs or G. Olsen.
- Next meeting scheduled for Monday, June 26, 2023 at 9:00 a.m.

Adjourn

- **Motion**/second, Bialecki/Hartwig, to adjourn the meeting at 9:40 a.m. Motion carried.

Minutes prepared by Debbie Osowski, Senior Executive Assistant

To: Executive Committee
From: Gary D. Olsen, MPA, Executive Director
Date: July 21, 2023
RE: Executive Director's Report and Information for the July 27, 2023 Executive Committee Meeting

EXECUTIVE DIRECTOR'S REPORT:

Construction Update:

We are entering the final stages of construction for the NCHC side of the campus. They have received substantial completion for the new administrative areas. There was a small change to create two new offices in "wasted" space in the administrative wing. Once this construction is complete, a request will be sent to the City to get the occupancy license. The furniture should arrive the last week of July for these offices. They are hoping to be able to move Community Treatment, Outpatient, and Pharmacy around the end of August or in September. Northern Reflections should be completed by the end of November.

Lakeside Medically Monitored Treatment (MMT) and Adult Crisis Stabilization (ACSF):

We have submitted all required information to the state for the MMT program and DHS is in the process of scheduling a site visit. Once final approvals are made and the license is approved, we should be adequately staffed to open the program. We appreciate that the Wausau Police Department will provide specialized training to our staff on behaviors and identification of illicit drugs. Our goal is to be ready with staffing and training upon final approval of DHS to begin operations. We have not received a recent update on the status of a site visit for ACSF and renewed our inquiry again this week. We are prepared to move the ACSF over to their new location upon final approval.

Bissell Street CBRF Update:

We are working with the MCO's and guardians to find placement for the clients who reside at the Bissell Street CBRF. Four of the individuals have found new placement options and will be moving on August 1st. We have four other individuals we are assisting the MCO's and guardians with finding placement opportunities.

Wausau Adult Day Services (ADS) Program Update:

The manager of our ADS program terminated her employment with NCHC. Currently our Antigo ADS Program Manager has stepped in and will be running both the Wausau and Antigo ADS programs as we evaluate the need to refill the Wausau ADS manager position.

Pine Crest Update:

We continue to work with the broker in providing information to potential buyers regarding Pine Crest. There have been no other updates since the last Executive Committee meeting to report.

Employee Update Meetings:

We recently completed the 2nd quarter employee update meetings. During these meetings we did a Person-Centered Reboot. This was a good time to remind all employees about the importance of our organization being Person-Centered and how we need to communicate with other employees, clients, and the client's families.

Update Regarding Salary Increase Information:

None to report at this time.

INFORMATION FOR THE MEETING:

Financial Update:

Managing Director of Finance/Administration, Jason Hake, will provide a financial report for the Committee.

Budget Update:

Managing Director of Finance/Administration, Jason Hake, will provide an update regarding the budget process for the Committee.



North Central Health Care

Person centered. Outcome focused.

To: Executive Committee & North Central Community Services Program Board
From: Jason Hake, MBA, Managing Director of Finance and Administration
Date: July 27, 2023
RE: June Financial Statements

Through June our net loss from service programs was \$10,472. Revenue was unfavorable \$286,116 with expenses favorable \$275,643.

Behavioral Health Services

Net loss of \$687,781 which was favorable to budget by \$1,010,091. Adult Behavioral Hospital and the Youth Behavioral Hospital were the main drivers.

Adult Behavioral Health Hospital

YTD net loss of \$315,345 which was favorable to budget by \$407,547. Out of county placements were unfavorable for the month \$109,865 and unfavorable \$409,739 YTD. YTD average daily census is 6.57 compared to budget of 7.

Youth Behavioral Health Hospital

YTD net loss of \$375,377 which was favorable to budget by \$488,561. Revenue is the main driver and favorable by \$528,176 due to an increase in our Medicaid rates. Out of county placements were unfavorable for the month \$22,485 and unfavorable \$82,671 YTD. YTD average daily census was 3.54 compared to a budget of 4.

Community Services

Net income of \$576,620 which was favorable to budget by \$1,324,794. Revenue was the main driver and favorable \$1,605,627.

Community Living

Net loss of \$217,156 which was unfavorable to budget by \$220,643. Expenses were unfavorable \$144,479 driven by high overtime, call time and contracted staffing.

Nursing Homes

Net income of \$326,862 which was unfavorable to budget by \$2,085,304.

Mount View Care Center

YTD net income of \$587,992 which was unfavorable to budget by \$1,259,822. This was driven by the loss in supplemental and CPE funding and census. YTD average daily census was 113.6 compared to budget of 128.

Pine Crest

Net loss of \$261,129 which was unfavorable to budget by \$825,482. This was driven by the loss in supplemental and CPE funding and census. YTD average daily census was 83.7 compared to budget of 89.

Pharmacy

Net loss of \$141,572 which was unfavorable \$116,191.

Self-Funded Health Insurance

Net income of \$856,884. Health insurance claims are down from prior year helping drive the favorable variance.

Cash on Hand

Cash on hand was 52 days, down from 55 days in May. Cash on hand is anticipated to level off in future months with the increase in CCS rates effective July 1st.

North Central Health Care
Programs by Service Line
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	3,290,464	2,572,593	717,870	3,605,808	3,295,485	(310,324)	(315,345)	407,547
Adult Crisis Stabilization Facility	830,641	873,615	(42,973)	617,902	809,827	191,925	212,739	148,952
Lakeside Recovery MMT	34,067	595,404	(561,337)	145,441	509,184	363,743	(111,374)	(197,594)
Youth Behavioral Health Hospital	1,248,159	719,983	528,176	1,623,536	1,583,921	(39,615)	(375,377)	488,561
Youth Crisis Stabilization Facility	492,767	574,995	(82,228)	412,641	536,852	124,212	80,126	41,984
Crisis Services	1,177,509	1,228,241	(50,732)	1,301,258	1,451,120	149,861	(123,749)	99,129
Psychiatry Residency	476,438	441,140	35,298	531,240	517,455	(13,785)	(54,802)	21,513
	<u>7,550,045</u>	<u>7,005,971</u>	<u>544,074</u>	<u>8,237,826</u>	<u>8,703,843</u>	<u>466,017</u>	<u>(687,781)</u>	<u>1,010,091</u>
COMMUNITY SERVICES								
Outpatient Services (Marathon)	2,507,502	2,219,920	287,581	2,594,073	2,907,216	313,144	(86,571)	600,725
Outpatient Services (Lincoln)	563,593	478,869	84,724	397,977	394,076	(3,900)	165,616	80,824
Outpatient Services (Langlade)	422,803	395,303	27,500	339,527	402,860	63,332	83,276	90,832
Community Treatment Adult (Marathon)	2,583,752	2,389,611	194,142	2,525,238	2,632,365	107,127	58,515	301,269
Community Treatment Adult (Lincoln)	443,770	403,412	40,358	404,088	445,381	41,293	39,682	81,651
Community Treatment Adult (Langlade)	141,314	163,546	(22,231)	273,103	306,740	33,637	(131,788)	11,406
Community Treatment Youth (Marathon)	2,990,350	2,346,318	644,033	2,708,258	2,241,611	(466,647)	282,092	177,385
Community Treatment Youth (Lincoln)	866,646	833,837	32,809	834,515	779,639	(54,876)	32,131	(22,066)
Community Treatment Youth (Langlade)	611,281	712,865	(101,584)	609,815	581,966	(27,849)	1,465	(129,433)
Jail Meals (Marathon)	418,295	-	418,295	286,094	-	(286,094)	132,201	132,201
	<u>11,549,307</u>	<u>9,943,680</u>	<u>1,605,627</u>	<u>10,972,687</u>	<u>10,691,854</u>	<u>(280,833)</u>	<u>576,620</u>	<u>1,324,794</u>
COMMUNITY LIVING								
Adult Day Services (Marathon)	405,927	532,955	(127,028)	409,478	540,396	130,917	(3,551)	3,889
Day Services (Langlade)	173,637	194,505	(20,868)	152,570	138,761	(13,809)	21,067	(34,677)
Supportive Employment Program	135,831	80,819	55,012	145,098	128,135	(16,963)	(9,267)	38,049
Andrea St Group Home	300,017	-	300,017	316,600	-	(316,600)	(16,583)	(16,583)
Chadwick Group Home	344,462	266,523	77,939	388,965	282,995	(105,970)	(44,503)	(28,031)
Bissell Street Group Home	160,148	-	160,148	279,702	-	(279,702)	(119,554)	(119,554)
Heather Street Group Home	164,305	233,073	(68,768)	87,878	274,738	186,860	76,426	118,092
Marshall Street Residential	-	541,692	(541,692)	-	545,691	545,691	-	3,999
Jelinek Apartments	479,202	418,146	61,057	456,793	359,061	(97,731)	22,410	(36,675)
River View Apartments	277,127	354,170	(77,043)	345,694	331,368	(14,326)	(68,567)	(91,369)
Riverview Terrace	112,776	-	112,776	142,128	-	(142,128)	(29,352)	(29,352)
Hope House (Sober Living Marathon)	9,021	10,187	(1,165)	39,155	27,003	(12,152)	(30,134)	(13,318)
Sober Living (Langlade)	23,661	30,209	(6,548)	39,208	30,644	(8,564)	(15,547)	(15,113)
	<u>2,586,115</u>	<u>2,662,278</u>	<u>(76,164)</u>	<u>2,803,270</u>	<u>2,658,791</u>	<u>(144,479)</u>	<u>(217,156)</u>	<u>(220,643)</u>
NURSING HOMES								
Mount View Care Center	9,922,893	11,941,887	(2,018,994)	9,334,901	10,094,073	759,172	587,992	(1,259,822)
Pine Crest Nursing Home	6,059,323	6,759,407	(700,083)	6,320,453	6,195,054	(125,398)	(261,129)	(825,482)
	<u>15,982,216</u>	<u>18,701,294</u>	<u>(2,719,078)</u>	<u>15,655,354</u>	<u>16,289,128</u>	<u>633,774</u>	<u>326,862</u>	<u>(2,085,304)</u>
Pharmacy	4,078,423	3,967,886	110,537	4,219,994	3,993,266	(226,728)	(141,572)	(116,191)
OTHER PROGRAMS								
Aquatic Services	680,514	623,679	56,835	528,114	561,638	33,524	152,400	90,359
Birth To Three	266,030	-	266,030	266,030	-	(266,030)	-	-
Adult Protective Services	386,887	433,141	(46,254)	365,259	417,723	52,464	21,628	6,209
Demand Transportation	196,551	224,274	(27,723)	238,024	245,961	7,936	(41,473)	(19,787)
	<u>1,529,982</u>	<u>1,281,094</u>	<u>248,888</u>	<u>1,397,427</u>	<u>1,225,322</u>	<u>(172,106)</u>	<u>132,555</u>	<u>76,782</u>
Total NCHC Service Programs	<u>43,276,087</u>	<u>43,562,203</u>	<u>(286,116)</u>	<u>43,286,560</u>	<u>43,562,203</u>	<u>275,643</u>	<u>(10,472)</u>	<u>(10,472)</u>
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	4,582,975	-	4,582,975	3,769,974	-	(3,769,974)	813,001	813,001
Dental Insurance Trust Fund	244,337	-	244,337	200,454	-	(200,454)	43,883	43,883
Total NCHC Self-Funded Insurance Trusts	<u>4,827,313</u>	<u>-</u>	<u>4,827,313</u>	<u>3,970,429</u>	<u>-</u>	<u>(3,970,429)</u>	<u>856,884</u>	<u>856,884</u>

North Central Health Care
Fund Balance Review
For the Period Ending June 30, 2023

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
YTD Appropriation (Tax Levy) Revenue	2,390,603	115,093	520,427	3,026,122
Total Revenue at Period End	30,905,098	2,559,974	9,811,016	43,276,087
County Percent of Total Net Position	71.4%	5.9%	22.7%	
Total Operating Expenses, Year-to-Date *	30,573,776	2,773,755	9,939,028	43,286,560
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	8,888,919	736,299	2,821,843	12,447,061
Days Cash on Hand	53	48	52	52
Minimum Target - 20%	12,229,511	1,109,502	3,975,611	17,314,624
Over/(Under) Target	(3,340,592)	(373,203)	(1,153,768)	(4,867,563)
Share of Investments	357,069	29,577	113,354	500,000
Days Invested Cash	2	2	2	2
Days Invested Cash on Hand Target - 90 Days	15,077,479	1,367,879	4,901,439	21,346,797
Current Percentage of Operating Cash	29.1%	26.5%	28.4%	28.8%
Over/(Under) Target	(3,340,592)	(373,203)	(1,153,768)	(4,867,563)
Share of Investments	357,069	29,577	113,354	500,000
Amount Needed to Fulfill Fund Balance Policy	<u>(2,983,523)</u>	<u>(343,626)</u>	<u>(1,040,415)</u>	<u>(4,367,563)</u>

North Central Health Care
Review of Services in Langlade County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	422,803	395,303	27,500	339,527	402,860	63,332	83,276	90,832
Community Treatment-Adult	141,314	163,546	(22,231)	273,103	306,740	33,637	(131,788)	11,406
Community Treatment-Youth	611,281	712,865	(101,584)	609,815	581,966	(27,849)	1,465	(129,433)
Sober Living	23,661	30,209	(6,548)	39,208	30,644	(8,564)	(15,547)	(15,113)
Day Services	173,637	194,505	(20,868)	152,570	138,761	(13,809)	21,067	(34,677)
	<u>1,372,696</u>	<u>1,496,428</u>	<u>(123,732)</u>	<u>1,414,224</u>	<u>1,460,970</u>	<u>46,747</u>	<u>(41,527)</u>	<u>(76,985)</u>
Shared Services								
Adult Behavioral Health Hospital	303,739	228,480	75,259	378,018	345,485	(32,533)	(74,280)	42,726
Youth Behavioral Health Hospital	130,981	75,609	55,372	170,205	166,052	(4,153)	(39,224)	51,219
Residency Program	49,948	46,247	3,701	55,693	54,248	(1,445)	(5,745)	2,255
Supportive Employment Program	14,240	8,473	5,767	15,211	13,433	(1,778)	(972)	3,989
Crisis Services	76,540	81,858	(5,318)	136,419	152,130	15,711	(59,879)	10,392
Adult Crisis Stabilization Facility	87,081	91,586	(4,505)	64,778	84,899	20,121	22,303	15,615
Youth Crisis Stabilization Facility	51,660	60,280	(8,620)	43,260	56,281	13,022	8,400	4,401
Pharmacy	427,565	415,977	11,588	442,407	418,638	(23,769)	(14,842)	(12,181)
Lakeside Recovery MMT	3,571	62,420	(58,848)	15,247	53,381	38,133	(11,676)	(20,715)
Adult Protective Services	41,952	46,801	(4,849)	38,292	43,792	5,500	3,660	651
	<u>1,187,277</u>	<u>1,117,733</u>	<u>69,545</u>	<u>1,359,532</u>	<u>1,388,339</u>	<u>28,808</u>	<u>(172,254)</u>	<u>98,353</u>
Excess Revenue/(Expense)	2,559,974	2,614,161	(54,187)	2,773,755	2,849,310	75,555	(213,781)	21,368

North Central Health Care
Review of Services in Lincoln County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	563,593	478,869	84,724	397,977	394,076	(3,900)	165,616	80,824
Community Treatment-Adult	443,770	403,412	40,358	404,088	445,381	41,293	39,682	81,651
Community Treatment-Youth	866,646	833,837	32,809	834,515	779,639	(54,876)	32,131	(22,066)
Pine Crest Nursing Home	6,059,323	6,759,407	(700,083)	6,320,453	6,195,054	(125,398)	(261,129)	(825,482)
	<u>7,933,332</u>	<u>8,475,524</u>	<u>(542,192)</u>	<u>7,957,032</u>	<u>7,814,151</u>	<u>(142,881)</u>	<u>(23,700)</u>	<u>(685,073)</u>
Shared Services								
Adult Behavioral Health Hospital	526,948	417,232	109,716	551,095	503,667	(47,428)	(24,147)	62,288
Youth Behavioral Health Hospital	190,692	109,968	80,724	248,134	242,079	(6,055)	(57,442)	74,669
Residency Program	72,817	67,422	5,395	81,192	79,085	(2,107)	(8,376)	3,288
Supportive Employment Program	20,760	12,352	8,408	22,176	19,584	(2,593)	(1,416)	5,815
Crisis Services	177,305	185,059	(7,754)	198,878	221,782	22,904	(21,573)	15,150
Adult Crisis Stabilization Facility	126,951	133,519	(6,568)	94,437	123,770	29,333	32,514	22,765
Youth Crisis Stabilization Facility	75,312	87,880	(12,567)	63,066	82,050	18,984	12,246	6,417
Pharmacy	623,327	606,433	16,894	644,964	610,312	(34,652)	(21,637)	(17,758)
Lakeside Recovery MMT	5,207	90,999	(85,792)	22,228	77,821	55,593	(17,022)	(30,199)
Adult Protective Services	58,365	65,435	(7,069)	55,825	63,843	8,018	2,541	949
	<u>1,877,684</u>	<u>1,776,298</u>	<u>101,386</u>	<u>1,981,996</u>	<u>2,023,994</u>	<u>41,998</u>	<u>(104,312)</u>	<u>143,384</u>
Excess Revenue/(Expense)	9,811,016	10,251,822	(440,806)	9,939,028	9,838,145	(100,883)	(128,012)	(541,689)

North Central Health Care
Review of Services in Marathon County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	2,507,502	2,219,920	287,581	2,594,073	2,907,216	313,144	(86,571)	600,725
Community Treatment-Adult	2,583,752	2,389,611	194,142	2,525,238	2,632,365	107,127	58,515	301,269
Community Treatment-Youth	2,990,350	2,346,318	644,033	2,708,258	2,241,611	(466,647)	282,092	177,385
Residential	1,725,261	1,813,604	(88,342)	1,875,633	1,793,853	(81,779)	(150,372)	(170,122)
Hope House Sober Living	9,021	10,187	(1,165)	39,155	27,003	(12,152)	(30,134)	(13,318)
Riverview Terrace	112,776	-	112,776	142,128	-	(142,128)	(29,352)	(29,352)
Demand Transportation	196,551	224,274	(27,723)	238,024	245,961	7,936	(41,473)	(19,787)
Jail Meals	418,295	-	418,295	286,094	-	(286,094)	132,201	132,201
Adult Day Services	405,927	532,955	(127,028)	409,478	540,396	130,917	(3,551)	3,889
Aquatic Services	680,514	623,679	56,835	528,114	561,638	33,524	152,400	90,359
Mount View Care Center	9,922,893	11,941,887	(2,018,994)	9,334,901	10,094,073	759,172	587,992	(1,259,822)
	21,552,843	22,102,434	(549,591)	20,681,096	21,044,115	363,019	871,747	(186,571)
Shared Services								
Adult Behavioral Health Hospital	2,459,777	1,926,881	532,896	2,676,695	2,446,333	(230,362)	(216,918)	302,533
Youth Behavioral Health Hospital	926,486	534,406	392,080	1,205,198	1,175,790	(29,408)	(278,712)	362,673
Residency Program	353,674	327,471	26,203	394,355	384,121	(10,233)	(40,681)	15,969
Supportive Employment Program	100,831	59,995	40,837	107,710	95,118	(12,592)	(6,879)	28,244
Crisis Services	923,664	961,324	(37,660)	965,961	1,077,208	111,246	(42,297)	73,587
Adult Crisis Stabilization Facility	616,609	648,509	(31,900)	458,686	601,158	142,471	157,923	110,571
Youth Crisis Stabilization Facility	365,795	426,835	(61,040)	306,315	398,521	92,206	59,480	31,166
Pharmacy	3,027,530	2,945,476	82,055	3,132,623	2,964,316	(168,307)	(105,093)	(86,252)
Lakeside Recovery MMT	25,289	441,985	(416,697)	107,965	377,982	270,017	(82,676)	(146,680)
Adult Protective Services	286,570	320,905	(34,336)	271,143	310,088	38,945	15,427	4,609
Birth To Three	266,030	-	266,030	266,030	-	(266,030)	-	-
	9,352,254	8,593,787	758,467	9,892,680	9,830,634	(62,046)	(540,426)	696,421
Excess Revenue/(Expense)	30,905,098	30,696,221	208,877	30,573,776	30,874,749	300,973	331,321	509,850