

OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **North Central Community Services Program Board** will hold a meeting at the following date, time, and location shown below.

Thursday, January 25, 2024 at 3:00 pm

North Central Health Care, ***Eagle Board Room, 2400 Marshall Street, Suite A***, Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

Meeting number: 1-408-418-9388 ***Access Code:*** 2489 453 8975 ***Password:*** 1234

Our Mission

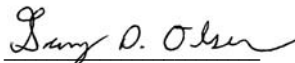
Langlade, Lincoln, and Marathon Counties partnering together to provide compassionate and high-quality care for individuals and families with mental health, recovery, and long-term care needs.

AGENDA

1. CALL TO ORDER
2. CHAIRMAN'S ANNOUNCEMENTS
3. PUBLIC COMMENT FOR MATTERS APPEARING ON THE AGENDA (Limited to 15 Minutes)
4. CONSENT AGENDA AND MONITORING REPORTS
 - A. Board Minutes and Committee Reports
 - i. ACTION: *Motion to Approve the November 30, 2023, NCCSP Board Minutes*
 - ii. FOR INFORMATION: Minutes of the November 28th and 30th, and December 13, 2023 Executive Committee Meetings
5. BOARD DISCUSSION AND/OR ACTION
 - A. Educational Presentations
 - i. Program Updates
 - a. Adult Protective Services – M. Schroeder and A. Flatter
 - ii. Year-End Financial Update – J. Hake
6. BOARD CALENDAR AND FUTURE AGENDA ITEMS
 - A. Next Board Meeting: Thursday, March 28, 2024 at 3:00 p.m.
7. ADJOURN

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care
COPY OF NOTICE DISTRIBUTED TO:
Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices


Presiding Officer or Designee

DATE: 01/19/2024 TIME: 12:00 PM BY: D. Osowski

NORTH CENTRAL COMMUNITY SERVICES PROGRAM

BOARD MEETING MINUTES

November 30, 2023

3:00 p.m.

North Central Health Care

Present: X	Eric Anderson	X	Randy Balk	X	Chad Billeb
X	Angela Cummings	EXC	Kurt Gibbs	EXC	Liberty Heidmann
X	Jeremy Hunt	X	Renee Krueger	X _(WebEx)	Alyson Leahy
X	Lance Leonhard	EXC	Bruce McDougal	X	Dave Oberbeck
EXC	Jessi Rumsey	X	Robin Stowe		

Staff Present: Gary Olsen, Jason Hake

Others: Dejan Adzic, Deputy Corporation Counsel_(WebEx)

Call to order

- Meeting was called to order by L. Leonhard at 3:00 p.m.

Chairman's Announcements

- None

Public Comment for Matters Appearing on the Agenda

- None

Consent Agenda

- **Motion**/second, Cummings/Balk, to approve the September 28, 2023 NCCSP Board Minutes. Motion carried.

Educational Presentation

- Outpatient Services – DeAnna Dertz, Director of Outpatient Services
 - D. Dertz, provided a review of Outpatient Services which included Outpatient Mental Health Therapy, Group Counseling, Substance Use Treatment, Intoxicated Driver Program (IDP), Relapse Prevention, Dialectical Behavior Therapy (DBT), Medication Management, Outpatient Psychiatry, Nursing Support, No-Show/Open Access, Patient Access, etc.
- Construction Update including Medically Monitored Treatment (MMT) and Adult Crisis Stabilization Facility (ACSF) – G. Olsen
 - All office spaces are officially completed, and the staff have moved into their new spaces. All the construction projects for NCHC are completed. The clients moved into the new ACFS space on November 9th. MMT held their open house, and we are currently waiting for the ability to bill Medicaid, then we can open the facility. The landscaping will happen next year.

- Wausau Adult Day Services (ADS), Supportive Apartments, and Community-Based Residential Facilities (CBRF) Group Homes Program Updates – G. Olsen
 - On November 1, 2023, NCHC partnered with Opportunity Inc. to transfer the ADS, Supportive Apartments, and CBRFs programs to Opportunity Inc. for them to continue the programs.
- Update Regarding Transfer of Property to Marathon County – G. Olsen
 - Per the Tri-County Agreement, NCHC cannot own property. The Executive Committee voted to transfer two properties owned by NCHC to Marathon County. Those properties are the Wausau ADS building located at 811 N. 3rd Avenue, and a vacant piece of property located at 529 McCellan Street. When Marathon County sells these properties, the proceeds will go towards the debt payment.
- New Director of Human Resources – G. Olsen
 - Shelva Colvin started as the new Director of Human Resources. She has a comprehensive background in Human Resources Management and a track record of cultivating positive workplace environments. Shelva holds a B.S. in Accounting from Hampton University and earned her MBA in Human Resources from Morgan State University. She is a SHRM-Certified Professional and her expertise in managing employee relations and developing company-wide policies and procedures will be invaluable as we continue to strengthen our workforce in our three counties of service. Shelva is set to lead our HR Team into a new era of growth and development, and we are excited to have her join our NCHC team!

Financial Update – J. Hake

- J. Hake provided a review of the financial report through October 2023. Financials have been doing well over the past few months with a big shout out to staff for all they have done and continue to do in this regard.
- J. Hake, G. Olsen, and K. Gibbs met recently with members of the legislature to discuss nursing home and mental health funding.

Purchasing & Procurement Policy – G. Olsen/J. Hake/D. Adzic

- The policy aligns North Central Health Care (NCHC) more to county government and mirrors Marathon County’s policy for the most part but is NCHC specific. D. Adzic reviewed the policy with the Board.
- **Motion**/second, Krueger/Billeb, to approve the policy with modification recommendations requested during discussion. Motion carried.

Board Calendar and Future Agenda Items

- Next Meeting of the Board: January 25, 2024 at 3:00 p.m.

Adjourn

- **Motion**/second, Anderson/Stowe, to adjourn the meeting prior to the tour. Motion carried. Meeting adjourned at 4:27 p.m.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTE

November 28, 2023

1:30 p.m.

North Central Health Care

Present: X_(WebEx) Kurt Gibbs X_(WebEx) Renee Krueger
X_(WebEx) Lance Leonhard X_(WebEx) Robin Stowe

Staff: Gary Olsen, Jason Hake, Jennifer Peaslee

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel

Call to Order

- Meeting was called to order by Chair Gibbs at 1:30 p.m.

Closed Session

- **Motion**/second, Krueger/Leonhard, to go into Closed Session Pursuant to Wis. Stat. sec. 19.85(1)(g) “conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved;” to wit: discuss options and legal reasoning for administrative appeal, and potential subsequent judicial appeal, of an administrative agency’s decision. All indicated aye. Meeting convened in closed session at 1:31 p.m.
- At 2:10 p.m. L. Leonhard left meeting.
- **Motion**/second, Stowe/Krueger, to Reconvene in open session at 2:27 p.m.
- **Motion**/second, Krueger/Stowe, to direct administration to request an extension as discussed and move forward with the appeal of the administrative agency’s decision. Motion carried.

Adjourn

- **Motion**/second, Krueger/Stowe, to adjourn at 2:30 p.m. Motion carried.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

November 30, 2023

2:45 p.m.

North Central Health Care

Present:	EXC	Kurt Gibbs	X	Renee Krueger
	X	Lance Leonhard	X	Robin Stowe
	X	Angela Cummings		

Staff: Gary Olsen, Jason Hake

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel (WebEx)

Call to Order

- Meeting was called to order by L. Leonhard at 2:48 p.m.

Public Comments

- None

Approval of October 30, 2023 Executive Committee Meeting Minutes

- **Motion**/second, Stowe/Krueger, to approve the minutes of the October 30, 2023 Executive Committee Meeting. Motion carried.

Approval of Medical Staff Recommendations

- **Motion**/second, Krueger/Stowe, to approve the recommendations of the medical Staff for Initial Appointments for Theresa Micke, PA-C, Thomas Licata, D.O., Kishan Nallapula, M.D. and Reappointments for Richard Immler, M.D., and Susan Brust, APNP. Motion carried.

Next Meeting

- The next meeting of the NCHC Executive Committee is currently scheduled for Wednesday, December 13, 2023 at 1:00 p.m. in the NCHC Eagle Board Room.

Adjourn

- **Motion**/second, Stowe/Krueger, to adjourn the meeting at 2:51 p.m. Motion carried.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

December 13, 2023

1:00 p.m.

North Central Health Care

Present: X Kurt Gibbs X_(WebEx) Renee Krueger
X Lance Leonhard X Robin Stowe

Staff: Gary Olsen, Jason Hake, Vicki Tylka, Jennifer Peaslee, Shelva Colvin

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel_(WebEx), Kevin Stevenson_(WebEx)

Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 1:00 p.m.

Public Comments

- None

Introduction of the Director of Human Resources, Shelva Colvin – G. Olsen

- G. Olsen introduced Shelva Colvin, Director of Human Resources. Shelva has over 10 years of human resources experience with over six years in health care. Executive Committee members introduced themselves and welcomed Shelva to NCHC.

Approval of November 30, 2023 Executive Committee Meeting Minutes

- **Motion**/second, Krueger/Stowe, to approve the November 30, 2023 Executive Committee meeting minutes.

Manager Positions COLA for 2023 and Position Pay Grade Changes – G. Olsen

- The management staff did not receive a Cost-of-Living Adjustment (COLA) for 2023. A 3% COLA was given to all hourly staff earlier in the year, and then salaried non-management staff received the same COLA amount this summer. We wanted to be sure the financial position for the organization was strong enough before a COLA was given to management, even though a 3% COLA was budgeted for all positions for 2023. Effective December 10, 2023, management staff received a 3% COLA.
- The pay grade has been changed for the Director of Community Treatment position from pay grade 69 to pay grade 73. The position was reclassified with inclusion of the new assignment of providing oversight to the Adult Protective Services program for all three counties, which was previously overseen by the Managing Director of Nursing Home/Residential. Also changed was the pay grade for the Accounting Director position from pay grade 77 to pay grade 80.

Financial Update – J. Hake

- November financials are still being finalized and are looking good at this point. Behavioral Health Services, for November, currently has a net income. The primary reason relates directly to census. In large part the credit is due to the management team and Medical Director, Dr. Yasin, for implementing changes in order to increase census and decrease out of county placements.

Purchasing Policy – J. Hake

- Purchasing Policy was discussed at the November Board meeting and changes were requested. The committee reviewed these changes by Corporation Counsel along with several additional recommended revisions by committee members.
- **Motion**/second, Stowe/Leonhard, to approve the Purchasing Policy subject to the revisions discussed. Motion carried.

Closed Session

- **Motion**/second, Stowe/Leonhard, to go into Closed Session (Roll Call Vote Suggested) Pursuant to Wis. Stat. ss. 19.85(1)(c) and (g), for the purpose of “[c]onsidering employment, promotion, compensation or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility” and “conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved” to wit: Consider COLA adjustments for specific individuals Pay Grade 92 and higher, potential reclassification of specific individuals Pay Grade 92 or higher to a different pay grade, and discussion of options, proposed response, and legal reasoning for administrative appeal, and potential subsequent judicial appeal, in response to an adverse administrative agency decision. Roll call taken. All indicated ‘aye’. Request for J. Hake, V. Tylka, J. Peaslee, D. Osowski, and D. Adzic to remain in closed session for discussion of options, proposed response, and legal reasoning for administrative appeal, and potential subsequent judicial appeal, in response to an adverse administrative agency decision. Motion carried.
- About 2:15 p.m. V. Tylka, J. Peaslee, and D. Osowski were excused from closed session.
- **Motion**/second, Leonhard/Stowe, to return to Open Session at 2:43 p.m. Motion carried.
- **Motion**/second, Leonhard/Stowe, to approve a 3% increase for senior leadership staff and direct staff to develop a plan for a comprehensive wage study for all staff. Motion carried.

Adjourn

- **Motion**/second, Leonhard/Stowe, to adjourn the meeting at 2:45 p.m. Motion carried.

North Central Health Care
 Programs by Service Line - Current Month
 December-23

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	680,031	428,765	251,265	562,854	507,581	(55,273)	117,177	195,992
Adult Crisis Stabilization Facility	298,535	145,602	152,932	151,695	134,971	(16,724)	146,840	136,208
Lakeside Recovery MMT	78,979	99,234	(20,255)	87,406	84,864	(2,542)	(8,427)	(22,797)
Youth Behavioral Health Hospital	268,958	119,997	148,961	253,755	251,487	(2,268)	15,203	146,693
Youth Crisis Stabilization Facility	182,119	95,832	86,287	80,051	89,475	9,424	102,068	95,711
Contracted Services (Out of County Placements)	9,609	-	9,609	73,346	54,167	(19,180)	(63,737)	(9,571)
Crisis Services	199,051	204,707	(5,656)	239,597	241,853	2,257	(40,545)	(3,399)
Psychiatry Residency	15,883	73,523	(57,640)	63,912	86,242	22,330	(48,029)	(35,310)
	<u>1,733,166</u>	<u>1,167,661</u>	<u>565,504</u>	<u>1,512,616</u>	<u>1,450,641</u>	<u>(61,976)</u>	<u>220,549</u>	<u>503,528</u>
COMMUNITY SERVICES								
Outpatient Services (Marathon)	440,362	369,987	70,375	452,880	484,536	31,656	(12,518)	102,031
Outpatient Services (Lincoln)	90,341	79,812	10,529	68,525	65,679	(2,846)	21,816	7,683
Outpatient Services (Langlade)	69,564	65,884	3,680	57,559	67,143	9,585	12,006	13,265
Community Treatment Adult (Marathon)	493,461	398,269	95,192	398,856	438,727	39,871	94,605	135,064
Community Treatment Adult (Lincoln)	63,551	67,235	(3,684)	81,463	74,230	(7,232)	(17,911)	(10,916)
Community Treatment Adult (Langlade)	20,219	27,258	(7,038)	36,829	51,123	14,294	(16,610)	7,255
Community Treatment Youth (Marathon)	648,588	391,053	257,535	669,629	373,602	(296,027)	(21,041)	(38,492)
Community Treatment Youth (Lincoln)	164,233	138,973	25,260	178,474	129,940	(48,534)	(14,241)	(23,274)
Community Treatment Youth (Langlade)	95,536	118,811	(23,275)	107,539	96,994	(10,545)	(12,003)	(33,820)
Jail Meals (Marathon)	74,382	-	74,382	43,967	-	(43,967)	30,415	30,415
	<u>2,160,237</u>	<u>1,657,280</u>	<u>502,957</u>	<u>2,095,721</u>	<u>1,781,974</u>	<u>(313,746)</u>	<u>64,517</u>	<u>189,211</u>
COMMUNITY LIVING								
Adult Day Services (Marathon)	417	88,826	(88,409)	3,889	90,066	86,176	(3,473)	(2,233)
Day Services (Langlade)	28,274	32,418	(4,143)	27,262	23,127	(4,135)	1,013	(8,278)
Supportive Employment Program	27,935	13,470	14,466	23,978	21,356	(2,622)	3,958	11,843
Andrea St Group Home	6,290	-	6,290	443	-	(443)	5,847	5,847
Chadwick Group Home	6,270	44,420	(38,150)	7,043	47,166	40,123	(773)	1,973
Bissell Street Group Home	4,839	-	4,839	792	-	(792)	4,047	4,047
Heather Street Group Home	5,541	38,845	(33,304)	1,381	45,790	44,409	4,161	11,105
Marshall Street Residential	-	90,282	(90,282)	-	90,948	90,948	-	666
Jelinek Apartments	10,589	69,691	(59,102)	(1,480)	59,844	61,323	12,069	2,221
River View Apartments	8,525	59,028	(50,504)	(1,466)	55,228	56,694	9,990	6,190
Riverview Terrace	1,394	-	1,394	14,633	-	(14,633)	(13,239)	(13,239)
Hope House (Sober Living Marathon)	3,115	1,698	1,417	8,364	4,501	(3,863)	(5,249)	(2,446)
Sober Living (Langlade)	4,964	5,035	(71)	6,082	5,107	(975)	(1,118)	(1,046)
	<u>108,153</u>	<u>443,713</u>	<u>(335,560)</u>	<u>90,920</u>	<u>443,131</u>	<u>352,211</u>	<u>17,232</u>	<u>16,651</u>
NURSING HOMES								
Mount View Care Center	2,224,992	1,990,315	234,677	1,793,614	1,682,346	(111,268)	431,378	123,409
Pine Crest Nursing Home	1,728,214	1,126,568	601,646	1,740,066	1,032,509	(707,557)	(11,852)	(105,911)
	<u>3,953,206</u>	<u>3,116,883</u>	<u>836,323</u>	<u>3,533,680</u>	<u>2,714,855</u>	<u>(818,825)</u>	<u>419,525</u>	<u>17,498</u>
Pharmacy	719,108	661,314	57,793	729,901	665,544	(64,357)	(10,793)	(6,563)
OTHER PROGRAMS								
Aquatic Services	93,515	103,947	(10,431)	102,489	93,606	(8,883)	(8,974)	(19,315)
Birth To Three	-	-	-	-	-	-	-	-
Adult Protective Services	65,281	72,190	(6,909)	77,407	69,620	(7,787)	(12,126)	(14,696)
Demand Transportation	30,515	37,379	(6,864)	45,990	40,993	(4,997)	(15,475)	(11,861)
	<u>189,312</u>	<u>213,516</u>	<u>(24,204)</u>	<u>225,887</u>	<u>204,220</u>	<u>(21,667)</u>	<u>(36,575)</u>	<u>(45,871)</u>
Total NCHC Service Programs	<u>8,865,021</u>	<u>7,260,367</u>	<u>1,604,654</u>	<u>8,088,250</u>	<u>7,260,365</u>	<u>(827,885)</u>	<u>776,771</u>	<u>776,769</u>
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	283,475	-	283,475	875,586	-	(875,586)	(592,111)	(592,111)
Dental Insurance Trust Fund	11,873	-	11,873	38,924	-	(38,924)	(27,051)	(27,051)
Total NCHC Self-Funded Insurance Trusts	<u>295,348</u>	<u>-</u>	<u>295,348</u>	<u>914,510</u>	<u>-</u>	<u>(914,510)</u>	<u>(619,162)</u>	<u>(619,162)</u>

North Central Health Care
 Programs by Service Line - Year to Date
 For the Period Ending December 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	6,767,387	5,145,186	1,622,201	6,124,719	6,090,969	(33,750)	642,668	1,588,450
Adult Crisis Stabilization Facility	1,895,287	1,747,230	148,057	1,365,645	1,619,654	254,009	529,642	402,066
Lakeside Recovery MMT	176,712	1,190,808	(1,014,096)	519,653	1,018,368	498,715	(342,940)	(515,380)
Youth Behavioral Health Hospital	2,530,306	1,439,966	1,090,340	2,787,464	3,017,842	230,378	(257,159)	1,320,718
Youth Crisis Stabilization Facility	1,242,498	1,149,990	92,508	843,593	1,073,705	230,112	398,905	322,620
Contracted Services (Out of County Placements)	9,609	-	9,609	1,652,877	650,000	(1,002,877)	(1,643,268)	(993,268)
Crisis Services	2,373,984	2,456,482	(82,498)	2,710,520	2,902,239	191,719	(336,536)	109,221
Psychiatry Residency	273,823	882,280	(608,457)	317,825	1,034,909	717,084	(44,002)	108,627
	<u>15,269,605</u>	<u>14,011,941</u>	<u>1,257,664</u>	<u>16,322,295</u>	<u>17,407,686</u>	<u>1,085,391</u>	<u>(1,052,690)</u>	<u>2,343,055</u>
COMMUNITY SERVICES								
Outpatient Services (Marathon)	4,866,123	4,439,841	426,282	5,092,845	5,814,432	721,587	(226,723)	1,147,869
Outpatient Services (Lincoln)	1,110,085	957,738	152,348	775,556	788,153	12,597	334,529	164,944
Outpatient Services (Langlade)	846,600	790,606	55,993	659,602	805,719	146,117	186,998	202,111
Community Treatment Adult (Marathon)	5,141,174	4,779,221	361,953	5,330,841	5,264,729	(66,112)	(189,667)	295,841
Community Treatment Adult (Lincoln)	775,121	806,823	(31,702)	803,234	890,762	87,528	(28,113)	55,826
Community Treatment Adult (Langlade)	257,289	327,091	(69,802)	453,993	613,479	159,486	(196,704)	89,684
Community Treatment Youth (Marathon)	6,647,793	4,692,636	1,955,157	6,334,738	4,483,222	(1,851,516)	313,055	103,641
Community Treatment Youth (Lincoln)	1,772,326	1,667,673	104,653	1,786,017	1,559,278	(226,739)	(13,691)	(122,087)
Community Treatment Youth (Langlade)	1,201,143	1,425,730	(224,587)	1,182,270	1,163,932	(18,338)	18,873	(242,924)
Jail Meals (Marathon)	826,927	-	826,927	554,669	-	(554,669)	272,258	272,258
	<u>23,444,581</u>	<u>19,887,359</u>	<u>3,557,222</u>	<u>22,973,765</u>	<u>21,383,706</u>	<u>(1,590,059)</u>	<u>470,816</u>	<u>1,967,163</u>
COMMUNITY LIVING								
Adult Day Services (Marathon)	720,987	1,065,910	(344,923)	697,311	1,080,791	383,480	23,676	38,557
Day Services (Langlade)	385,206	389,010	(3,803)	310,158	277,522	(32,636)	75,048	(36,439)
Supportive Employment Program	261,885	161,639	100,246	298,923	256,269	(42,654)	(37,038)	57,593
Andrea St Group Home	541,512	-	541,512	559,130	-	(559,130)	(17,617)	(17,617)
Chadwick Group Home	595,627	533,046	62,581	758,989	565,989	(193,000)	(163,362)	(130,419)
Bissell Street Group Home	190,476	-	190,476	334,071	-	(334,071)	(143,595)	(143,595)
Heather Street Group Home	275,175	466,145	(190,970)	249,793	549,476	299,683	25,382	108,713
Marshall Street Residential	-	1,083,385	(1,083,385)	-	1,091,382	1,091,382	-	7,998
Jelinek Apartments	824,894	836,292	(11,398)	791,099	718,123	(72,976)	33,795	(84,374)
River View Apartments	488,756	708,340	(219,583)	643,525	662,735	19,210	(154,768)	(200,373)
Riverview Terrace	186,148	-	186,148	224,470	-	(224,470)	(38,321)	(38,321)
Hope House (Sober Living Marathon)	28,428	20,373	8,055	82,993	54,006	(28,987)	(54,565)	(20,932)
Sober Living (Langlade)	50,288	60,419	(10,131)	66,623	61,287	(5,336)	(16,336)	(15,467)
	<u>4,549,382</u>	<u>5,324,557</u>	<u>(775,175)</u>	<u>5,017,085</u>	<u>5,317,581</u>	<u>300,496</u>	<u>(467,703)</u>	<u>(474,678)</u>
NURSING HOMES								
Mount View Care Center	21,857,728	23,883,774	(2,026,046)	19,239,618	20,188,146	948,529	2,618,111	(1,077,517)
Pine Crest Nursing Home	13,987,491	13,518,813	468,678	13,535,938	12,390,109	(1,145,828)	451,553	(677,151)
	<u>35,845,220</u>	<u>37,402,588</u>	<u>(1,557,368)</u>	<u>32,775,555</u>	<u>32,578,256</u>	<u>(197,300)</u>	<u>3,069,664</u>	<u>(1,754,668)</u>
Pharmacy	8,068,037	7,935,772	132,265	8,206,466	7,986,533	(219,934)	(138,429)	(87,669)
OTHER PROGRAMS								
Aquatic Services	1,141,889	1,247,358	(105,469)	1,089,418	1,123,276	33,858	52,471	(71,611)
Birth To Three	532,326	-	532,326	532,326	-	(532,326)	-	-
Adult Protective Services	777,749	866,283	(88,534)	775,110	835,446	60,336	2,639	(28,198)
Demand Transportation	459,732	448,549	11,184	484,052	491,921	7,869	(24,319)	19,053
	<u>2,911,696</u>	<u>2,562,189</u>	<u>349,507</u>	<u>2,880,906</u>	<u>2,450,643</u>	<u>(430,263)</u>	<u>30,790</u>	<u>(80,756)</u>
Total NCHC Service Programs	90,088,521	87,124,406	2,964,115	88,176,072	87,124,405	(1,051,667)	1,912,448	1,912,447
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	8,234,046	-	8,234,046	8,160,454	-	(8,160,454)	73,592	73,592
Dental Insurance Trust Fund	470,276	-	470,276	414,864	-	(414,864)	55,412	55,412
Total NCHC Self-Funded Insurance Trusts	8,704,322	-	8,704,322	8,575,318	-	(8,575,318)	129,004	129,004

North Central Health Care
Fund Balance Review
For the Period Ending December 31, 2023

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
YTD Appropriation (Tax Levy) Revenue	4,781,205	230,186	1,040,853	6,052,244
Total Revenue at Period End	63,553,747	5,122,934	21,411,840	90,088,520
County Percent of Total Net Position	70.5%	5.7%	23.8%	
Total Operating Expenses, Year-to-Date *	62,005,574	5,356,740	20,813,758	88,176,073
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	10,606,627	854,978	3,573,470	15,035,074
Days Cash on Hand	62	58	63	62
Minimum Target - 20%	12,401,115	1,071,348	4,162,752	17,635,215
Over/(Under) Target	(1,794,488)	(216,370)	(589,282)	(2,600,140)
Share of Investments	-	-	-	-
Days Invested Cash	0	0	0	0
Days Invested Cash on Hand Target - 90 Days	15,289,046	1,320,840	5,132,160	21,742,045
Current Percentage of Operating Cash	17.1%	16.0%	17.2%	17.1%
Over/(Under) Target	(1,794,488)	(216,370)	(589,282)	(2,600,140)
Share of Investments	-	-	-	-
Amount Needed to Fulfill Fund Balance Policy	<u>(1,794,488)</u>	<u>(216,370)</u>	<u>(589,282)</u>	<u>(2,600,140)</u>

North Central Health Care
Review of Services in Marathon County
For the Period Ending December 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	4,866,123	4,439,841	426,282	5,092,845	5,814,432	721,587	(226,723)	1,147,869
Community Treatment-Adult	5,141,174	4,779,221	361,953	5,330,841	5,264,729	(66,112)	(189,667)	295,841
Community Treatment-Youth	6,647,793	4,692,636	1,955,157	6,334,738	4,483,222	(1,851,516)	313,055	103,641
Residential	2,916,440	3,627,207	(710,767)	3,336,607	3,587,705	251,099	(420,166)	(459,668)
Hope House Sober Living	28,428	20,373	8,055	82,993	54,006	(28,987)	(54,565)	(20,932)
Riverview Terrace	186,148	-	186,148	224,470	-	(224,470)	(38,321)	(38,321)
Demand Transportation	459,732	448,549	11,184	484,052	491,921	7,869	(24,319)	19,053
Jail Meals	826,927	-	826,927	554,669	-	(554,669)	272,258	272,258
Adult Day Services	720,987	1,065,910	(344,923)	697,311	1,080,791	383,480	23,676	38,557
Aquatic Services	1,141,889	1,247,358	(105,469)	1,089,418	1,123,276	33,858	52,471	(71,611)
Birth To Three	532,326	-	532,326	532,326	-	(532,326)	-	-
Mount View Care Center	21,857,728	23,883,774	(2,026,046)	19,239,618	20,188,146	948,529	2,618,111	(1,077,517)
	45,325,695	44,204,868	1,120,827	42,999,887	42,088,229	(911,658)	2,325,808	209,169
Shared Services								
Adult Behavioral Health Hospital	5,057,968	3,853,762	1,204,206	4,546,555	4,521,501	(25,054)	511,413	1,179,152
Youth Behavioral Health Hospital	1,878,202	1,068,811	809,390	2,069,215	2,240,231	171,016	(191,013)	980,407
Residency Program	203,267	654,942	(451,675)	235,930	768,243	532,312	(32,664)	80,637
Supportive Employment Program	194,405	119,989	74,416	221,899	190,236	(31,663)	(27,495)	42,753
Crisis Services	1,861,407	1,922,648	(61,241)	2,012,097	2,154,415	142,319	(150,690)	81,078
Adult Crisis Stabilization Facility	1,406,926	1,297,019	109,907	1,013,757	1,202,316	188,558	393,168	298,465
Youth Crisis Stabilization Facility	922,342	853,670	68,671	626,223	797,042	170,819	296,118	239,490
Pharmacy	5,989,135	5,890,951	98,184	6,091,895	5,928,632	(163,263)	(102,760)	(65,079)
Lakeside Recovery MMT	131,179	883,971	(752,792)	385,753	755,964	370,211	(254,574)	(382,582)
Adult Protective Services	576,089	641,811	(65,721)	575,386	620,176	44,789	703	(20,932)
Contracted Services (Out of County Placements)	7,133	-	7,133	1,226,978	482,514	(744,464)	(1,219,845)	(737,331)
	18,228,052	17,187,574	1,040,478	19,005,688	19,661,268	655,580	(777,636)	1,696,058
Excess Revenue/(Expense)	63,553,747	61,392,441	2,161,305	62,005,574	61,749,497	(256,078)	1,548,172	1,905,227

North Central Health Care
Review of Services in Lincoln County
For the Period Ending December 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	1,110,085	957,738	152,348	775,556	788,153	12,597	334,529	164,944
Community Treatment-Adult	775,121	806,823	(31,702)	803,234	890,762	87,528	(28,113)	55,826
Community Treatment-Youth	1,772,326	1,667,673	104,653	1,786,017	1,559,278	(226,739)	(13,691)	(122,087)
Pine Crest Nursing Home	13,987,491	13,518,813	468,678	13,535,938	12,390,109	(1,145,828)	451,553	(677,151)
	<u>17,645,024</u>	<u>16,951,048</u>	<u>693,976</u>	<u>16,900,745</u>	<u>15,628,302</u>	<u>(1,272,443)</u>	<u>744,278</u>	<u>(578,467)</u>
Shared Services								
Adult Behavioral Health Hospital	1,082,393	834,464	247,930	936,074	930,916	(5,158)	146,320	242,771
Youth Behavioral Health Hospital	386,578	219,936	166,642	426,023	461,233	35,210	(39,445)	201,852
Residency Program	41,850	134,844	(92,994)	48,575	158,171	109,596	(6,725)	16,602
Supportive Employment Program	40,025	24,704	15,321	45,686	39,167	(6,519)	(5,661)	8,802
Crisis Services	357,509	370,117	(12,609)	414,263	443,565	29,301	(56,755)	16,693
Adult Crisis Stabilization Facility	289,667	267,038	22,628	208,719	247,540	38,822	80,948	61,450
Youth Crisis Stabilization Facility	189,898	175,759	14,139	128,931	164,100	35,169	60,967	49,308
Pharmacy	1,233,081	1,212,867	20,215	1,254,238	1,220,625	(33,614)	(21,157)	(13,399)
Lakeside Recovery MMT	27,008	181,998	(154,990)	79,421	155,643	76,221	(52,413)	(78,768)
Adult Protective Services	117,338	130,869	(13,531)	118,464	127,686	9,222	(1,126)	(4,310)
Contracted Services (Out of County Placements)	1,469	-	1,469	252,618	99,343	(153,275)	(251,149)	(151,806)
	<u>3,766,816</u>	<u>3,552,596</u>	<u>214,220</u>	<u>3,913,013</u>	<u>4,047,988</u>	<u>134,975</u>	<u>(146,196)</u>	<u>349,195</u>
Excess Revenue/(Expense)	21,411,840	20,503,643	908,197	20,813,758	19,676,290	(1,137,468)	598,082	(229,272)

North Central Health Care
Review of Services in Langlade County
For the Period Ending December 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	846,600	790,606	55,993	659,602	805,719	146,117	186,998	202,111
Community Treatment-Adult	257,289	327,091	(69,802)	453,993	613,479	159,486	(196,704)	89,684
Community Treatment-Youth	1,201,143	1,425,730	(224,587)	1,182,270	1,163,932	(18,338)	18,873	(242,924)
Sober Living	50,288	60,419	(10,131)	66,623	61,287	(5,336)	(16,336)	(15,467)
Adult Day Services	385,206	389,010	(3,803)	310,158	277,522	(32,636)	75,048	(36,439)
	<u>2,740,526</u>	<u>2,992,856</u>	<u>(252,330)</u>	<u>2,672,646</u>	<u>2,921,940</u>	<u>249,294</u>	<u>67,880</u>	<u>(3,036)</u>
Shared Services								
Adult Behavioral Health Hospital	627,025	456,960	170,065	642,091	638,553	(3,538)	(15,065)	166,527
Youth Behavioral Health Hospital	265,525	151,218	114,307	292,227	316,378	24,152	(26,701)	138,459
Residency Program	28,707	92,495	(63,788)	33,319	108,496	75,176	(4,613)	11,388
Supportive Employment Program	27,455	16,946	10,509	31,338	26,866	(4,472)	(3,883)	6,038
Crisis Services	155,068	163,717	(8,649)	284,160	304,259	20,099	(129,092)	11,450
Adult Crisis Stabilization Facility	198,694	183,173	15,522	143,169	169,798	26,629	55,526	42,151
Youth Crisis Stabilization Facility	130,258	120,560	9,698	88,439	112,563	24,124	41,820	33,822
Pharmacy	845,821	831,954	13,866	860,333	837,276	(23,057)	(14,512)	(9,191)
Lakeside Recovery MMT	18,526	124,840	(106,314)	54,478	106,762	52,283	(35,952)	(54,030)
Adult Protective Services	84,321	93,602	(9,282)	81,259	87,585	6,325	3,061	(2,956)
Contracted Services (Out of County Placements)	1,007	-	1,007	173,281	68,143	(105,138)	(172,274)	(104,130)
	<u>2,382,407</u>	<u>2,235,465</u>	<u>146,942</u>	<u>2,684,094</u>	<u>2,776,679</u>	<u>92,585</u>	<u>(301,686)</u>	<u>239,527</u>
Excess Revenue/(Expense)	5,122,934	5,228,321	(105,388)	5,356,740	5,698,618	341,878	(233,806)	236,491