

## **OFFICIAL NOTICE AND AGENDA**

Notice is hereby given that the **North Central Community Services Program Board** will hold a meeting at the following date, time, and location shown below.

**Thursday, February 23, 2023 at 3:00 pm**

North Central Health Care, Wausau Board Room, 1100 Lake View Drive, Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

**Meeting number:** 1-408-418-9388 **Access Code:** 2482 482 3564 **Password:** 1234

### **Our Mission**

*Langlade, Lincoln, and Marathon Counties partnering together to provide compassionate and high-quality care for individuals and families with mental health, recovery, and long-term care needs.*

### **AGENDA**

1. CALL TO ORDER
2. CHAIRMAN'S ANNOUNCEMENTS
3. PUBLIC COMMENT FOR MATTERS APPEARING ON THE AGENDA (Limited to 15 Minutes)
4. CONSENT AGENDA AND MONITORING REPORTS
  - A. Board Minutes and Committee Reports
    - i. ACTION: *Motion to Approve the January 26, 2023, NCCSP Board Minutes*
    - ii. FOR INFORMATION: Minutes of the January 19, 2023 Executive Committee Meetings
    - iii. ACTION: Motion to Approve the Recommendations of the Medical Executive Committee for Appointments for: Daniel J. Smith, D.O., and Mandy Sikorski, APNP
5. BOARD DISCUSSION AND/OR ACTION
  - A. Educational Presentations
    - i. Program Updates
      - a. Nursing Home Operations – K. Woller, R. Hanson, J. Nickel
    - ii. Recruitment Initiatives – J. Meadows
    - iii. Executive Director Report – G. Olsen
      - a. Financial Update
      - b. Introduction of J. Hake, Managing Director of Finance & Administration
6. BOARD CALENDAR AND FUTURE AGENDA ITEMS
  - A. Next Board Meeting Scheduled: March 30, 2023 at 3:00 p.m.
7. ADJOURN

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care

**COPY OF NOTICE DISTRIBUTED TO:**

Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,  
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices

  
Presiding Officer or Designee

DATE: 02/17/2023 TIME: 3:00 PM BY: D. Osowski

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM

### BOARD MEETING MINUTES

January 26, 2023

3:00 p.m.

North Central Health Care

<b>Present:</b> X	Eric Anderson	X	Randy Balk	EXC	Chad Billeb
X	Angela Cummings	X	Kurt Gibbs	X	Liberty Heidmann
X <sub>(WebEx)</sub>	Renee Krueger	X <sub>(WebEx)</sub>	Alyson Leahy	EXC	Lance Leonhard
X <sub>(WebEx)</sub>	Bruce McDougal	X	Dave Oberbeck	X <sub>(WebEx)</sub>	Robin Stowe
X	Vacant	X	Vacant		

**Staff Present:** Gary Olsen, Jennifer Peaslee

**Others Present:** Dejan Adzic, Deputy Corporation Counsel, Chris Hollman, Ruth Heinzl and Nikki Delatolas, District Attorney's Office, Stacey Morache<sub>(WebEx)</sub>, John Robinson<sub>(WebEx)</sub>

#### Call to Order

- Meeting was called to order at 3:00 p.m. by Chair Gibbs.

#### Chairman's Announcements

- Welcome and introductions.

#### Public Comment for Matters Appearing on the Agenda

- No public comment.

#### Consent agenda

- **Motion**/second, Oberbeck/Anderson, to approve the November 17, 2022 NCCSP Board Minutes. Motion carried.
- **Motion**/second, Anderson/Balk, to approve the recommendations of the Medical Executive Committee for reappointments for: Jean Vogel, MD, Gbolahan Oyinloye, MD, and Hannah Wenzlick, PA-C. Motion carried.

#### Board Discussion and/or Action

- Executive Director Report – G. Olsen
  - K. Gibbs acknowledged M. McBain for his service as Interim Executive Director from April through December 2022. G. Olsen was welcomed and congratulated as the next Executive Director of North Central Health Care.
  - Having been Finance Director of NCHC for the previous eight months, and years of experience in county finance for Shawano and Langlade counties, as well as Village Administrator of Rothschild, Olsen noted he is appreciative of this opportunity and excited to help move the vision of the future of NCHC forward. Olsen met with Management team today laying out the vision and expectations, and noted the excellent staff at NCHC and how impressed he is with their dedication.

- Jason Hake has been hired as Finance Director to begin February 6, 2023.
- The Heather Street CBRF has been closed as of 1/25/2023. All clients were moved to new placements.
- Plans are being developed to educate the Board on one program each month as well as review the roles of the Board and Executive Committee.
- Financial Update – G. Olsen
  - The initial December financial report showed a profit of \$50,000 due to one-time money. Thanks was given to Marathon County for the \$1.1 million in ARPA funds which included debt payment to help with our financial situation.
  - Unfortunately, it was then learned that the State reduced the amount of the supplemental payment which basically took back the increase they had just given in Medicaid funding. Two counties received significant increases while 23 received cuts amounting to \$16 million. A memo was prepared and we will continue to reach out to our legislators and county organizations to help communicate the severe impact of these changes and request that funds be reallocated across all county nursing homes.
  - We also learned that the CPE (Certified Public Expenditures) payments that have been paid to county nursing homes for many years will not be paid this year.
  - The 2020 WIMCR report was resubmitted and the 2021 WIMCR report submitted which resulted in receiving almost \$2 million.
  - Marathon County graciously paid our debt service for 2022 and 2023. We will have a schedule for 2024 and work out a 30-year debt repayment schedule rather than the original 20-year plan. Also, we will be meeting with Lincoln County to discuss the deficit related to the nursing home loss.
- Introduction of V. Tylka, Managing Director of Community Programs
  - V. Tylka was welcomed as the Managing Director of Community Programs. She is a former employee of Marathon County of 35 years with 17 as the Director of Social Services. Tylka will be overseeing the Behavioral Health, Outpatient Services, and Community Treatment programs as well as Adult Protective Services. She is excited for this opportunity and very optimistic with the excellent staff to work with and achieving the vision.
  - The desired future state is to get back to and strengthen our core services for our three counties. North Central Health Care (NCHC) is unique in the services available, but our goal is to get people back into the community.
  - A Charter has been developed for the Human Services Leadership Team which includes all three county Social Services Directors and the representatives of NCHC V. Tylka and J. Hake, with a third to be determined. This Team will report directly to the Executive Committee. The Team will work together, strategize, and prioritize while looking at grants, process improvement, and possibly repurposing resources as there is no additional money to be spent. We are excited about the future state of our programs.

### Compliance and Regulatory Update – J. Peaslee

- The Code of Conduct Policy is reviewed and revised annually. It is meant to help guide staff behavior, reduce risk, and be a resource for employees on how to raise concerns and seek guidance.
- NCHC is committed to fully complying to rules, laws, etc. and applies to everyone at NCHC. This year more emphasis will be on HIPAA and privacy.
- Peaslee was recognized for her outstanding knowledge and professionalism as well as being a key part of the NCHC senior leadership team. Her professionalism is second to none along with her commitment to the safety and care of residents. On behalf of the Executive Committee, Chair Gibbs thanked Peaslee for her hard work and dedication.
- **Motion**/second, Balk/Heidmann, to approve the Code of Conduct Policy as presented. Motion carried.

### Board Calendar and Future Agenda Items

- Next meeting currently scheduled for February 23, 2023 at 3:00 p.m.
- Agenda items will include roles and responsibilities of the Board, and a program update.
- Contact K. Gibbs with any recommendations and requests for agenda items.

### Adjourn

- **Motion**/second, Anderson/Oberbeck, to adjourn the meeting at 4:01 p.m. Motion carried.

*Minutes prepared by Debbie Osowski, Executive Assistant*

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

January 19, 2023

3:00 p.m.

Wausau Board Room

Present: X Kurt Gibbs EXC Renee Krueger  
X Lance Leonhard X Robin Stowe

Staff: Gary Olsen, Jennifer Peaslee, Jarret Nickel

Others: Dejan Adzic, Deputy Corporation Counsel

### Call to Order

- Meeting was called to order by Chair Gibbs at 3:05 p.m.

### Public Comments

- There were no public comments.

### Approval of December 19, 22, 29, 2022 Executive Committee Meeting Minutes

- **Motion**/second, Leonhard/Stowe, to approve the minutes of the December 19, 22, and 29, 2022 Executive Committee meetings. Motion carried.

### Executive Director Report – G. Olsen

- Next agenda will include a presentation of the 2023 Work Plan for the Executive Director as well as the 2023 Work Plan for V. Tylka, Managing Director of Community Programs.
- The Finance Director position has been filled with a start date of February 6.
- V. Tylka has started to work on establishing the Human Services Leadership Team.
- G. Olsen will be visiting each of the three County Boards in the next few months to begin to establish relationships with each of the counties.
- Have had inquiries from staff on the vision of NCHC with the position of Executive Director. To help build relationships and trust, Managers will be updated on the vision of NCHC at their next meeting, Olsen will participate in each new hire orientation again, and rounding by the Senior Leadership Team in each program and service area is being reestablished.
- An announcement will be sent out today on Dr. Gouthro's departure 3/27/2023. He will continue to oversee the MCW program and psychiatry residency program. We are meeting regularly to identify a transition plan.

### Financial Update – G. Olsen

- November's financials were better than October. December financials, included in the packet, showed receipt of money from CCS which was more than anticipated, and the Medicaid adjustment for Pine Crest was also more than anticipated. We also had a plan to cover the \$1.1 million loss for Mount View. The CPE funds that were expected had not been received yet so we contacted the State yesterday and were informed that we would not be receiving these funds this year and next year. This amounts to \$730,000 less for Pine Crest and \$892,000 less for Mount View. With this news, we are looking at a \$2 million loss for Mount View and nearly \$1.2 million for Pine Crest. Updated December financials were distributed to reflect this additional information.

- We feel it is important for our legislators to be made aware of this recent information. We would like to meet with the State to relay how devastating this is on county nursing homes. We also learned that other county nursing homes in the State were not yet aware of the latest news about the CPE funds and what is more frustrating is that Rock and Dane Counties have each received millions of dollars more while the other counties have received much less or no funds.
- NCHC is currently looking at a \$1.2 million loss without including the debt payment. While cash on hand improved to 37 days and is trending in a good direction, we are asking for advances in funding from the State to help with our cash on hand.
- K. Gibbs has had conversations with Wisconsin Counties Associations (WCA), and it is understood that legislators were unaware of how the supplemental payments were done.
- The Committee agreed that contacts need to be made to our legislators, so they understand how critical the situation is for nursing homes and the future success of the nursing homes that have been hit hard these past few years. Being a unified voice of county homes with the assistance of WCA will be more impactful to make sure a clear voice is heard.
- We are working with our auditors and Marathon County on finalizing the Facilities Agreement. The Agreement will be brought back to the Executive Committee for approval.

#### Appointments to the NCCSP Board

- G. Olsen will contact R. Krueger regarding the two vacant Board positions from Lincoln County.
- There is one vacancy for Marathon County with Dr. Ticho's change from Medical Staff President and upcoming retirement in March. Marathon County residents can apply for the position by completing the online form on the Marathon County website.

#### Closed Session

- **Motion**/second, Stowe/Leonhard, to go into Closed Session (Roll Call Vote Suggested) Pursuant to Wis. Stat. ss. 19.85(1)(c)(f) and (h), for the purpose of “[c]onsidering employment, promotion, compensation or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility”, “considering medical data of specific persons”, “preliminary consideration of specific personnel problems or investigation of charges against specific persons,” and “conferring with counsel” with respect to litigation NCHC is likely to become involved in to wit: Update on Investigative Matters Concerning NCHC Employees and Discuss Program Specific Personnel Issues and Concerns, Discuss Medical Data of Certain Personnel, and Update From Legal Counsel Regarding Likely Employment Law Related Litigation Involving NCHC. G. Olsen, J. Peaslee, J. Nickel, and D. Adzic were asked to remain in Closed Session. Roll call taken. All indicated aye. Motion carried. Meeting convened in closed session at 3:45 p.m.

#### Reconvene in Open Session Immediately Following Closed Session and Take Action on Matters Discussed in Closed Session

- **Motion**/second, Leonhard/Stowe, to reconvene in Open Session at 4:29 p.m. Motion carried.
- No action taken from Closed Session.

#### Adjourn

- **Motion**/second, Leonhard/Stowe, to adjourn the meeting at 4:30 p.m. Motion carried.



North Central Health Care
Person centered. Outcome focused.

PRIVILEGE AND APPOINTMENT RECOMMENDATION

Appointee Mandy L. Sikorski, APNP Appoint/Reappoint 02-23-2023 to 12-31-2024
Time Period

Requested Privileges: Medical, Psychiatry, Mid-Level Practitioner, Medical Director
Medical Staff Category: Courtesy, Provisional, Active, Consulting
Staff Type: Employee, Locum, Contract
Locum Agency:
Contract Name:

PRIVILEGE RECOMMENDATION

The Credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented.

Comments:

(Med Staff President or Designee Signature) (Signature Date)

MEC ACTION

MEC recommends that:

- He/she be appointed/reappointed to the Medical Staff as requested
Action be deferred on the application
The application be denied

Digitally signed by Gregory M Varhely, MD
DN: cn=Gregory M Varhely, MD, o=NCHC, ou=Psychiatry, email=gvarhely@nrcen.org, c=US
Date: 2023.02.07 13:30:10 -06'00'
02/07/2023
(MEC Committee or Designee Signature) (Signature Date)

GOVERNING BOARD ACTION

Reviewed by Governing Board: (Date)

Response: Concur
Recommend further reconsideration

(Governing Board Signature) (Signature Date)
(Executive Director Signature) (Signature Date)



North Central Health Care  
Programs by Service Line  
For the Period Ending January 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>BEHAVIORAL HEALTH SERVICES</b>								
Adult Behavioral Health Hospital	609,002	428,766	180,237	527,160	549,247	22,087	81,842	202,324
Adult Crisis Stabilization Facility	96,012	145,602	(49,590)	99,832	134,971	35,139	(3,820)	(14,452)
Lakeside Recovery MMT	7,486	99,234	(91,748)	15,161	84,864	69,703	(7,675)	(22,045)
Youth Behavioral Health Hospital	243,871	119,997	123,874	272,654	263,987	(8,667)	(28,783)	115,207
Youth Crisis Stabilization Facility	59,045	95,832	(36,787)	66,731	89,475	22,744	(7,686)	(14,043)
Crisis Services	201,992	204,707	(2,715)	221,291	241,853	20,562	(19,299)	17,848
Psychiatry Residency	79,406	73,523	5,883	64,842	86,242	21,400	14,564	27,283
	<u>1,296,815</u>	<u>1,167,662</u>	<u>129,154</u>	<u>1,267,672</u>	<u>1,450,641</u>	<u>182,968</u>	<u>29,143</u>	<u>312,122</u>
<b>COMMUNITY SERVICES</b>								
Outpatient Services (Marathon)	397,549	369,987	27,562	387,425	484,536	97,111	10,124	124,674
Outpatient Services (Lincoln)	91,557	79,811	11,745	60,356	65,679	5,323	31,201	17,068
Outpatient Services (Langlade)	68,893	65,884	3,009	53,975	67,143	13,168	14,918	16,178
Community Treatment Adult (Marathon)	402,687	398,268	4,418	376,271	438,727	62,456	26,415	66,874
Community Treatment Adult (Lincoln)	67,001	67,235	(235)	64,741	74,230	9,490	2,260	9,255
Community Treatment Adult (Langlade)	20,975	27,258	(6,282)	36,351	51,123	14,772	(15,376)	8,490
Community Treatment Youth (Marathon)	421,380	391,053	30,327	328,249	373,602	45,353	93,131	75,680
Community Treatment Youth (Lincoln)	129,002	138,973	(9,971)	127,836	129,940	2,104	1,166	(7,867)
Community Treatment Youth (Langlade)	102,662	118,811	(16,149)	92,194	96,994	4,801	10,468	(11,348)
Jail Meals (Marathon)	71,738	-	71,738	50,289	-	(50,289)	21,449	21,449
	<u>1,773,443</u>	<u>1,657,280</u>	<u>116,164</u>	<u>1,577,687</u>	<u>1,781,976</u>	<u>204,289</u>	<u>195,757</u>	<u>320,453</u>
<b>COMMUNITY LIVING</b>								
Adult Day Services (Marathon)	62,380	88,826	(26,446)	67,002	90,066	23,064	(4,623)	(3,383)
Day Services (Langlade)	24,969	32,417	(7,448)	21,805	23,127	1,322	3,164	(6,126)
Supportive Employment Program	12,728	13,470	(742)	23,277	21,356	(1,921)	(10,549)	(2,663)
Andrea St Group Home	40,765	-	40,765	55,642	-	(55,642)	(14,877)	(14,877)
Chadwick Group Home	58,585	44,420	14,164	57,030	47,166	(9,865)	1,554	4,300
Bissell Street Group Home	47,737	-	47,737	39,848	-	(39,848)	7,889	7,889
Heather Street Group Home	14,411	38,845	(24,434)	33,192	45,790	12,598	(18,781)	(11,836)
Marshall Street Residential	-	90,282	(90,282)	-	90,949	90,949	-	667
Jelinek Apartments	91,715	69,691	22,024	72,188	59,844	(12,344)	19,527	9,679
River View Apartments	57,014	59,028	(2,015)	50,613	55,228	4,615	6,400	2,600
Riverview Terrace	18,034	-	18,034	31,856	-	(31,856)	(13,823)	(13,823)
Hope House (Sober Living Marathon)	1,269	1,698	(429)	7,129	4,500	(2,629)	(5,860)	(3,057)
Sober Living (Langlade)	4,064	5,035	(971)	5,181	5,107	(74)	(1,117)	(1,044)
	<u>433,670</u>	<u>443,713</u>	<u>(10,044)</u>	<u>464,764</u>	<u>443,132</u>	<u>(21,632)</u>	<u>(31,094)</u>	<u>(31,675)</u>
<b>NURSING HOMES</b>								
Mount View Care Center	1,622,672	1,990,314	(367,642)	1,529,139	1,682,346	153,207	93,533	(214,436)
Pine Crest Nursing Home	1,017,340	1,126,568	(109,228)	955,793	1,032,509	76,716	61,547	(32,511)
	<u>2,640,012</u>	<u>3,116,882</u>	<u>(476,870)</u>	<u>2,484,931</u>	<u>2,714,855</u>	<u>229,923</u>	<u>155,081</u>	<u>(246,947)</u>
Pharmacy	619,534	661,314	(41,780)	671,743	665,544	(6,199)	(52,209)	(47,979)
<b>OTHER PROGRAMS</b>								
Aquatic Services	90,429	103,946	(13,517)	77,280	93,606	16,326	13,149	2,809
Birth To Three	44,131	-	44,131	44,131	-	(44,131)	-	-
Adult Protective Services	65,026	72,190	(7,164)	48,471	69,621	21,150	16,555	13,986
Demand Transportation	30,250	37,379	(7,129)	34,094	40,993	6,900	(3,843)	(229)
	<u>229,837</u>	<u>213,516</u>	<u>16,321</u>	<u>203,976</u>	<u>204,220</u>	<u>244</u>	<u>25,861</u>	<u>16,565</u>
<b>Total NCHC Service Programs</b>	<b><u>6,989,264</u></b>	<b><u>7,260,367</u></b>	<b><u>(271,103)</u></b>	<b><u>6,677,670</u></b>	<b><u>7,260,367</u></b>	<b><u>582,697</u></b>	<b><u>311,594</u></b>	<b><u>311,594</u></b>
<b>SELF-FUNDED INSURANCE TRUST FUNDS</b>								
Health Insurance Trust Fund	789,829	-	789,829	566,373	-	(566,373)	223,456	223,456
Dental Insurance Trust Fund	45,206	-	45,206	28,365	-	(28,365)	16,841	16,841
<b>Total NCHC Self-Funded Insurance Trusts</b>	<b><u>835,034</u></b>	<b><u>-</u></b>	<b><u>835,034</u></b>	<b><u>594,738</u></b>	<b><u>-</u></b>	<b><u>(594,738)</u></b>	<b><u>240,297</u></b>	<b><u>240,297</u></b>

North Central Health Care  
Fund Balance Review  
For the Period Ending January 31, 2023

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
YTD Appropriation (Tax Levy) Revenue	398,434	19,182	86,738	504,354
Total Revenue at Period End	4,964,034	416,184	1,613,094	6,993,312
County Percent of Total Net Position	71.0%	6.0%	23.1%	
Total Operating Expenses, Year-to-Date *	4,734,324	420,348	1,516,102	6,670,773
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	6,114,269	512,619	1,986,870	8,613,758
Days Cash on Hand	39	37	40	39
Minimum Target - 20%	11,362,377	1,008,835	3,638,644	16,009,856
Over/(Under) Target	(5,248,107)	(496,216)	(1,651,774)	(7,396,098)
Share of Investments	1,064,739	89,267	345,994	1,500,000
Days Invested Cash	7	6	7	7
Days Invested Cash on Hand Target - 90 Days	14,008,409	1,243,769	4,486,000	19,738,179
Current Percentage of Operating Cash	129.1%	122.0%	131.1%	129.1%
Over/(Under) Target	(5,248,107)	(496,216)	(1,651,774)	(7,396,098)
Share of Investments	1,064,739	89,267	345,994	1,500,000
Amount Needed to Fulfill Fund Balance Policy	<u>(4,183,368)</u>	<u>(406,949)</u>	<u>(1,305,781)</u>	<u>(5,896,098)</u>

North Central Health Care  
Review of Services in Marathon County  
For the Period Ending January 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	397,549	369,987	27,562	387,425	484,536	97,111	10,124	124,674
Community Treatment-Adult	402,687	398,268	4,418	376,271	438,727	62,456	26,415	66,874
Community Treatment-Youth	421,380	391,053	30,327	328,249	373,602	45,353	93,131	75,680
Residential	310,226	302,267	7,959	308,514	298,976	(9,538)	1,712	(1,579)
Hope House Sober Living	1,269	1,698	(429)	7,129	4,500	(2,629)	(5,860)	(3,057)
Riverview Terrace	18,034	-	18,034	31,856	-	(31,856)	(13,823)	(13,823)
Demand Transportation	30,250	37,379	(7,129)	34,094	40,993	6,900	(3,843)	(229)
Jail Meals	71,738	-	71,738	50,289	-	(50,289)	21,449	21,449
Adult Day Services	62,380	88,826	(26,446)	67,002	90,066	23,064	(4,623)	(3,383)
Aquatic Services	90,429	103,946	(13,517)	77,280	93,606	16,326	13,149	2,809
Mount View Care Center	1,622,672	1,990,314	(367,642)	1,529,139	1,682,346	153,207	93,533	(214,436)
	3,428,614	3,683,739	(255,125)	3,197,248	3,507,353	310,104	231,366	54,980
Shared Services								
Adult Behavioral Health Hospital	454,942	321,147	133,795	391,326	407,722	16,396	63,616	150,191
Youth Behavioral Health Hospital	181,023	89,068	91,955	202,399	195,965	(6,434)	(21,376)	85,522
Residency Program	58,946	54,578	4,367	48,134	64,020	15,886	10,811	20,253
Supportive Employment Program	9,448	9,999	(551)	17,279	15,853	(1,426)	(7,831)	(1,977)
Crisis Services	158,205	160,221	(2,015)	164,271	179,535	15,264	(6,065)	13,249
Adult Crisis Stabilization Facility	71,272	108,085	(36,812)	74,108	100,193	26,085	(2,836)	(10,728)
Youth Crisis Stabilization Facility	43,831	71,139	(27,308)	49,537	66,420	16,884	(5,706)	(10,425)
Pharmacy	459,898	490,913	(31,014)	498,654	494,053	(4,601)	(38,756)	(35,616)
Lakeside Recovery MMT	5,557	73,664	(68,107)	11,255	62,997	51,742	(5,697)	(16,365)
Adult Protective Services	48,166	53,484	(5,318)	35,981	51,681	15,700	12,185	10,382
Birth To Three	44,131	-	44,131	44,131	-	(44,131)	-	-
	1,535,420	1,432,298	103,122	1,537,075	1,638,439	101,364	(1,655)	204,486
Excess Revenue/(Expense)	4,964,034	5,116,037	(152,002)	4,734,324	5,145,792	411,468	229,711	259,466

North Central Health Care  
Review of Services in Lincoln County  
For the Period Ending January 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	91,557	79,811	11,745	60,356	65,679	5,323	31,201	17,068
Community Treatment-Adult	67,001	67,235	(235)	64,741	74,230	9,490	2,260	9,255
Community Treatment-Youth	129,002	138,973	(9,971)	127,836	129,940	2,104	1,166	(7,867)
Pine Crest Nursing Home	1,017,340	1,126,568	(109,228)	955,793	1,032,509	76,716	61,547	(32,511)
	<u>1,304,899</u>	<u>1,412,587</u>	<u>(107,688)</u>	<u>1,208,725</u>	<u>1,302,358</u>	<u>93,633</u>	<u>96,174</u>	<u>(14,055)</u>
Shared Services								
Adult Behavioral Health Hospital	97,085	69,539	27,547	80,569	83,944	3,376	16,516	30,922
Youth Behavioral Health Hospital	37,260	18,328	18,932	41,671	40,347	(1,325)	(4,411)	17,608
Residency Program	12,136	11,237	899	9,910	13,181	3,271	2,226	4,170
Supportive Employment Program	1,945	2,059	(113)	3,558	3,264	(294)	(1,612)	(407)
Crisis Services	30,428	30,843	(415)	33,821	36,964	3,143	(3,393)	2,728
Adult Crisis Stabilization Facility	14,674	22,253	(7,579)	15,258	20,628	5,370	(584)	(2,209)
Youth Crisis Stabilization Facility	9,024	14,647	(5,622)	10,199	13,675	3,476	(1,175)	(2,146)
Pharmacy	94,687	101,072	(6,385)	102,666	101,719	(947)	(7,979)	(7,333)
Lakeside Recovery MMT	1,144	15,166	(14,022)	2,317	12,970	10,653	(1,173)	(3,369)
Adult Protective Services	9,811	10,906	(1,095)	7,408	10,640	3,232	2,403	2,137
	<u>308,195</u>	<u>296,050</u>	<u>12,145</u>	<u>307,377</u>	<u>337,332</u>	<u>29,955</u>	<u>818</u>	<u>42,101</u>
Excess Revenue/(Expense)	1,613,094	1,708,637	(95,543)	1,516,102	1,639,691	123,589	96,992	28,046

North Central Health Care  
Review of Services in Langlede County  
For the Period Ending January 31, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	68,893	65,884	3,009	53,975	67,143	13,168	14,918	16,178
Community Treatment-Adult	20,975	27,258	(6,282)	36,351	51,123	14,772	(15,376)	8,490
Community Treatment-Youth	102,662	118,811	(16,149)	92,194	96,994	4,801	10,468	(11,348)
Sober Living	4,064	5,035	(971)	5,181	5,107	(74)	(1,117)	(1,044)
Day Services	24,969	32,417	(7,448)	21,805	23,127	1,322	3,164	(6,126)
	<u>221,564</u>	<u>249,405</u>	<u>(27,841)</u>	<u>209,506</u>	<u>243,495</u>	<u>33,989</u>	<u>12,058</u>	<u>6,148</u>
Shared Services								
Adult Behavioral Health Hospital	56,975	38,080	18,895	55,265	57,581	2,316	1,710	21,211
Youth Behavioral Health Hospital	25,588	12,602	12,986	28,584	27,675	(909)	(2,996)	12,078
Residency Program	8,325	7,708	617	6,798	9,041	2,244	1,527	2,860
Supportive Employment Program	1,334	1,412	(78)	2,440	2,239	(201)	(1,106)	(279)
Crisis Services	13,358	13,643	(285)	23,199	25,355	2,156	(9,841)	1,871
Adult Crisis Stabilization Facility	10,066	15,264	(5,199)	10,466	14,150	3,684	(401)	(1,515)
Youth Crisis Stabilization Facility	6,190	10,047	(3,857)	6,996	9,380	2,384	(806)	(1,472)
Pharmacy	64,949	69,330	(4,380)	70,423	69,773	(650)	(5,473)	(5,030)
Lakeside Recovery MMT	785	10,403	(9,618)	1,589	8,897	7,307	(805)	(2,311)
Adult Protective Services	7,049	7,800	(751)	5,081	7,299	2,217	1,968	1,466
	<u>194,620</u>	<u>186,289</u>	<u>8,331</u>	<u>210,842</u>	<u>231,390</u>	<u>20,548</u>	<u>(16,222)</u>	<u>28,879</u>
Excess Revenue/(Expense)	416,184	435,693	(19,510)	420,348	474,885	54,537	(4,164)	35,027