

OFFICIAL NOTICE AND AMENDED AGENDA

Notice is hereby given that the **Executive Committee** of the **North Central Community Services Program Board** will hold a meeting at the following date, time as noted below:

Wednesday, April 24, 2024 at 1:00 PM
North Central Health Care – **NCHC Eagle Board Room**
2400 Marshall Street, Suite A, Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

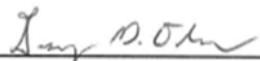
Meeting number: 1-408-418-9388 **Access Code:** 2499 024 5149 **Password:** 1234

AGENDA

1. Call to Order
2. Public Comments (15 Minutes)
3. Approval of March 27, 2024 Executive Committee Meeting Minutes
4. Discussion and Possible Action
 - a. ACTION: Transfer Suicide Prevention Marathon County to the Mental Health Coalition
5. Educational Presentations and Committee Discussion
 - a. Financial Update – J. Hake
 - b. Pine Crest Nursing Home Update - G. Olsen
 - c. Update Regarding Joint Commission Visit – G. Olsen
 - d. Update to Providing Laundry Services to Other Entities
 - e. Review Executive Director Work Plan – G. Olsen
6. Next Meeting Date & Time, Location and Future Agenda Items
 - a. Wednesday, May 29, 2024, 1:00 p.m., NCHC Eagle Board Room
7. Adjournment

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care
COPY OF NOTICE DISTRIBUTED TO:
Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices



Presiding Officer or Designee

DATE: 04/18/2024 TIME: 1:00 PM BY: D. Osowski

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

March 27, 2024

1:00 p.m.

North Central Health Care

Present: X Kurt Gibbs X_(WebEx) Renee Krueger
EXC Lance Leonhard X_(WebEx) Robin Stowe

Staff: Gary Olsen, Jason Hake

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel

Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 1:02 p.m.

Public Comments

- None

Approval of February 22, 2024 Executive Committee Meeting Minutes

- **Motion**/second, Krueger/Stowe, to approve the February 22, 2024 Executive Committee meeting minutes. Motion carried.

Financial Update – J. Hake

- Jason Hake reviewed the February monthly financials included in the meeting packet. February ended with a net income of \$480,434 with a year-to-date net income of \$1,091,181.

Pay Grade Changes – G. Olsen

- Gary Olsen reported that with the current HR Director position vacant, we looked at wages of comparable positions. Based on information that has been gathered, we changed the pay grade from 75 to 77.

Pine Crest Nursing Home Update – G. Olsen

- The sale is moving forward with the last date under management of North Central Health Care on June 30, 2024. There will be runout on billing after that date.
- Meetings have been held and have gone well with new owners, staff, residents and families.
- A NCHC Transition Team was organized and sub-groups are meeting to accomplish the multitude of task.

Providing Services to Other Entities – G. Olsen

- Per the Tri-County Agreement Executive Committee approval is needed before adding any new services. We have recently learned of several services NCHC has been providing for a number of years that are outside our Core Services.
- Following discussion, the Committee asked for legal counsel review and to discuss this again at the next meeting of the Committee.

Recommendations of the Medical Staff

- **Motion**/second, Stowe/Krueger, to approve the following recommendations of the Medical Staff: Initial appointment of Kessa Erickson, APNP; Reappointments of Daniel Hoppe, MD, and Gregory Varhely, MD, and Amendment to Appointments of Heidi Heise, APNP, Theresa Micke, PA-C, Sabrina Spets, APNP, and Hannah Wenzlick, PA. Motion carried.

Adjourn

- **Motion**/second, Stowe/Krueger, to adjourn the meeting at 1:56 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Senior Executive Assistant

DRAFT

North Central Health Care
 Programs by Service Line - Current Month
 March-24

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	700,796	698,682	2,114	535,337	601,659	66,322	165,459	68,436
Adult Crisis Stabilization Facility	311,265	227,792	83,473	156,483	185,440	28,956	154,782	112,429
Lakeside Recovery MMT	127,923	142,715	(14,792)	148,277	133,418	(14,859)	(20,354)	(29,652)
Youth Behavioral Health Hospital	285,300	252,205	33,095	283,298	332,124	48,826	2,002	81,921
Youth Crisis Stabilization Facility	153,581	120,130	33,451	90,941	100,529	9,588	62,639	43,039
Contracted Services (Out of County Placements)	-	-	-	167,951	-	(167,951)	(167,951)	(167,951)
Crisis Services	250,720	282,193	(31,473)	233,754	267,143	33,389	16,966	1,916
Psychiatry Residency	15,883	73,107	(57,224)	63,203	87,891	24,689	(47,320)	(32,535)
	<u>1,845,468</u>	<u>1,796,824</u>	<u>48,644</u>	<u>1,679,244</u>	<u>1,708,204</u>	<u>28,960</u>	<u>166,224</u>	<u>77,604</u>
COMMUNITY SERVICES								
Outpatient Services (Marathon)	343,557	506,883	(163,326)	467,172	553,068	85,895	(123,615)	(77,431)
Outpatient Services (Lincoln)	97,659	105,073	(7,414)	76,628	87,837	11,209	21,031	3,795
Outpatient Services (Langlade)	57,932	84,916	(26,985)	61,650	63,597	1,946	(3,719)	(25,038)
Community Treatment Adult (Marathon)	425,238	536,381	(111,142)	541,453	594,606	53,153	(116,214)	(57,989)
Community Treatment Adult (Lincoln)	57,596	79,305	(21,709)	69,536	88,893	19,357	(11,941)	(2,353)
Community Treatment Adult (Langlade)	21,012	35,652	(14,640)	39,226	64,124	24,898	(18,214)	10,258
Community Treatment Youth (Marathon)	686,603	578,846	107,758	775,674	562,165	(213,509)	(89,070)	(105,751)
Community Treatment Youth (Lincoln)	180,915	171,582	9,333	191,045	167,122	(23,923)	(10,130)	(14,590)
Community Treatment Youth (Langlade)	161,483	125,150	36,333	156,973	125,372	(31,600)	4,510	4,733
Jail Meals (Marathon)	-	-	-	(29)	-	29	29	29
	<u>2,031,996</u>	<u>2,223,788</u>	<u>(191,792)</u>	<u>2,379,328</u>	<u>2,306,783</u>	<u>(72,545)</u>	<u>(347,332)</u>	<u>(264,337)</u>
COMMUNITY LIVING								
Adult Day Services (Marathon)	-	65,294	(65,294)	-	67,979	67,979	-	2,685
Day Services (Langlade)	27,963	31,157	(3,194)	28,945	26,963	(1,982)	(983)	(5,177)
Supportive Employment Program	27,073	26,164	909	26,332	27,810	1,478	741	2,386
Andrea St Group Home	-	45,728	(45,728)	-	45,728	45,728	-	-
Chadwick Group Home	-	57,622	(57,622)	-	57,622	57,622	-	-
Bissell Street Group Home	-	-	-	-	-	-	-	-
Heather Street Group Home	-	-	-	-	-	-	-	-
Marshall Street Residential	-	-	-	-	-	-	-	-
Jelinek Apartments	-	72,796	(72,796)	-	72,796	72,796	-	-
River View Apartments	-	62,005	(62,005)	-	62,005	62,005	-	-
Riverview Terrace	-	-	-	-	-	-	-	-
Hope House (Sober Living Marathon)	5,673	8,270	(2,597)	10,060	8,264	(1,796)	(4,387)	(4,393)
Sober Living (Langlade)	5,438	3,841	1,596	5,653	6,072	419	(215)	2,015
	<u>66,147</u>	<u>372,878</u>	<u>(306,731)</u>	<u>70,991</u>	<u>375,240</u>	<u>304,249</u>	<u>(4,844)</u>	<u>(2,483)</u>
NURSING HOMES								
Mount View Care Center	2,013,435	2,116,905	(103,470)	1,618,259	2,032,563	414,304	395,176	310,834
Pine Crest Nursing Home	1,205,290	-	1,205,290	1,110,956	-	(1,110,956)	94,334	94,334
	<u>3,218,725</u>	<u>2,116,905</u>	<u>1,101,820</u>	<u>2,729,215</u>	<u>2,032,563</u>	<u>(696,652)</u>	<u>489,510</u>	<u>405,168</u>
Pharmacy	560,303	676,612	(116,309)	597,430	722,244	124,815	(37,126)	8,506
OTHER PROGRAMS								
Aquatic Services	76,248	116,081	(39,832)	56,483	136,108	79,625	19,765	39,793
Birth To Three	129,860	-	129,860	129,860	-	(129,860)	-	-
Adult Protective Services	67,366	80,727	(13,361)	65,342	91,590	26,249	2,024	12,887
Demand Transportation	28,803	38,589	(9,786)	43,715	49,672	5,958	(14,912)	(3,829)
	<u>302,277</u>	<u>235,397</u>	<u>66,880</u>	<u>295,399</u>	<u>277,371</u>	<u>(18,029)</u>	<u>6,877</u>	<u>48,851</u>
Total NCHC Service Programs	<u>8,024,655</u>	<u>7,422,405</u>	<u>602,250</u>	<u>8,037,849</u>	<u>7,422,405</u>	<u>(615,443)</u>	<u>(13,194)</u>	<u>(13,193)</u>
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	652,680	-	652,680	796,564	-	(796,564)	(143,884)	(143,884)
Dental Insurance Trust Fund	37,409	-	37,409	30,234	-	(30,234)	7,175	7,175
Total NCHC Self-Funded Insurance Trusts	<u>690,089</u>	<u>-</u>	<u>690,089</u>	<u>826,798</u>	<u>-</u>	<u>(826,798)</u>	<u>(136,709)</u>	<u>(136,709)</u>

North Central Health Care
 Programs by Service Line - Year to Date
 For the Period Ending March 31, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	2,049,187	1,397,364	651,823	1,605,719	1,203,318	(402,401)	443,468	249,423
Adult Crisis Stabilization Facility	797,691	455,585	342,107	531,562	370,879	(160,683)	266,130	181,424
Lakeside Recovery MMT	297,930	285,431	12,499	362,297	266,835	(95,461)	(64,367)	(82,963)
Youth Behavioral Health Hospital	991,826	504,411	487,416	795,815	664,249	(131,567)	196,011	355,849
Youth Crisis Stabilization Facility	436,538	240,259	196,279	263,410	201,058	(62,352)	173,128	133,927
Contracted Services (Out of County Placements)	-	-	-	329,385	-	(329,385)	(329,385)	(329,385)
Crisis Services	755,859	564,386	191,474	673,945	534,286	(139,659)	81,915	51,815
Psychiatry Residency	47,649	146,213	(98,564)	70,759	175,783	105,024	(23,110)	6,459
	<u>5,376,681</u>	<u>3,593,649</u>	<u>1,783,032</u>	<u>4,632,892</u>	<u>3,416,409</u>	<u>(1,216,483)</u>	<u>743,789</u>	<u>566,549</u>
COMMUNITY SERVICES								
Outpatient Services (Marathon)	1,241,775	1,013,767	228,008	1,383,349	1,106,135	(277,214)	(141,574)	(49,206)
Outpatient Services (Lincoln)	290,704	210,147	80,557	229,017	175,673	(53,343)	61,687	27,214
Outpatient Services (Langlade)	193,631	169,832	23,799	174,152	127,194	(46,959)	19,479	(23,159)
Community Treatment Adult (Marathon)	1,499,288	1,072,761	426,527	1,596,810	1,189,212	(407,598)	(97,521)	18,929
Community Treatment Adult (Lincoln)	194,879	158,610	36,268	194,418	177,786	(16,632)	461	19,637
Community Treatment Adult (Langlade)	75,958	71,304	4,654	122,331	128,247	5,916	(46,373)	10,570
Community Treatment Youth (Marathon)	1,515,160	1,157,692	357,468	1,767,477	1,124,329	(643,148)	(252,318)	(285,680)
Community Treatment Youth (Lincoln)	447,760	343,164	104,596	469,838	334,244	(135,594)	(22,078)	(30,998)
Community Treatment Youth (Langlade)	348,246	250,300	97,947	380,167	250,745	(129,422)	(31,921)	(31,476)
Hope House (Sober Living Marathon)	17,204	16,540	663	25,419	16,529	(8,890)	(8,215)	(8,227)
Sober Living (Langlade)	15,258	7,683	7,575	15,989	12,144	(3,845)	(731)	3,730
Jail Meals (Marathon)	74,265	-	74,265	40,050	-	(40,050)	34,215	34,215
	<u>5,914,128</u>	<u>4,471,799</u>	<u>1,442,328</u>	<u>6,399,017</u>	<u>4,642,238</u>	<u>(1,756,779)</u>	<u>(484,889)</u>	<u>(314,451)</u>
COMMUNITY LIVING								
Adult Day Services (Marathon)	-	130,588	(130,588)	-	135,959	135,959	-	5,371
Day Services (Langlade)	88,912	62,314	26,599	83,044	53,926	(29,118)	5,869	(2,519)
Supportive Employment Program	74,122	52,329	21,793	78,723	55,619	(23,104)	(4,601)	(1,311)
Andrea St Group Home	-	91,457	(91,457)	-	91,457	91,457	-	-
Chadwick Group Home	-	115,243	(115,243)	-	115,243	115,243	-	-
Bissell Street Group Home	-	-	-	-	-	-	-	-
Heather Street Group Home	-	-	-	-	-	-	-	-
Marshall Street Residential	-	-	-	-	-	-	-	-
Jelinek Apartments	-	145,593	(145,593)	-	145,593	145,593	-	-
River View Apartments	-	124,010	(124,010)	-	124,010	124,010	-	-
Riverview Terrace	-	-	-	-	-	-	-	-
	<u>163,034</u>	<u>721,533</u>	<u>(558,499)</u>	<u>161,767</u>	<u>721,806</u>	<u>560,039</u>	<u>1,267</u>	<u>1,541</u>
NURSING HOMES								
Mount View Care Center	5,926,530	4,233,811	1,692,720	5,453,319	4,065,126	(1,388,193)	473,212	304,527
Pine Crest Nursing Home	3,544,783	-	3,544,783	3,251,063	-	(3,251,063)	293,720	293,720
	<u>9,471,313</u>	<u>4,233,811</u>	<u>5,237,502</u>	<u>8,704,382</u>	<u>4,065,126</u>	<u>(4,639,256)</u>	<u>766,931</u>	<u>598,246</u>
Pharmacy	1,771,879	1,353,224	418,654	1,721,402	1,444,489	(276,913)	50,477	141,741
OTHER PROGRAMS								
Aquatic Services	272,230	232,161	40,069	238,466	272,216	33,750	33,764	73,819
Birth To Three	129,860	-	129,860	129,860	-	(129,860)	-	-
Adult Protective Services	201,283	161,454	39,829	207,254	183,181	(24,074)	(5,971)	15,755
Demand Transportation	90,198	77,178	13,020	121,149	99,345	(21,804)	(30,951)	(8,784)
	<u>693,572</u>	<u>470,793</u>	<u>222,779</u>	<u>696,730</u>	<u>554,741</u>	<u>(141,988)</u>	<u>(3,158)</u>	<u>80,790</u>
Total NCHC Service Programs	<u>23,390,606</u>	<u>14,844,809</u>	<u>8,545,797</u>	<u>22,375,315</u>	<u>14,844,809</u>	<u>(7,530,506)</u>	<u>1,015,291</u>	<u>1,015,291</u>
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	1,970,847	-	1,970,847	2,400,307	-	(2,400,307)	(429,460)	(429,460)
Dental Insurance Trust Fund	112,228	-	112,228	87,073	-	(87,073)	25,155	25,155
Total NCHC Self-Funded Insurance Trusts	<u>2,083,075</u>	<u>-</u>	<u>2,083,075</u>	<u>2,487,380</u>	<u>-</u>	<u>(2,487,380)</u>	<u>(404,305)</u>	<u>(404,305)</u>

North Central Health Care
Fund Balance Review
For the Period Ending March 31, 2024

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
YTD Appropriation (Tax Levy) Revenue	1,457,260	59,123	264,713	1,781,096
Total Revenue at Period End	16,363,306	1,434,645	5,592,655	23,390,606
County Percent of Total Net Position	70.0%	6.1%	23.9%	
Total Operating Expenses, Year-to-Date *	15,685,163	1,471,822	5,159,204	22,316,189
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	10,274,476	900,810	3,511,613	14,686,899
Days Cash on Hand	60	56	62	60
Minimum Target - 20%	12,548,130	1,177,458	4,127,363	17,852,951
Over/(Under) Target	(2,273,654)	(276,648)	(615,750)	(3,166,053)
Share of Investments	-	-	-	-
Days Invested Cash	0	0	0	0
Days Invested Cash on Hand Target - 90 Days	15,470,298	1,451,660	5,088,530	22,010,488
Current Percentage of Operating Cash	65.5%	61.2%	68.1%	65.8%
Over/(Under) Target	(2,273,654)	(276,648)	(615,750)	(3,166,053)
Share of Investments	-	-	-	-
Amount Needed to Fulfill Fund Balance Policy	<u>(2,273,654)</u>	<u>(276,648)</u>	<u>(615,750)</u>	<u>(3,166,053)</u>

North Central Health Care
Review of Services in Marathon County
For the Period Ending March 31, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	1,241,775	1,013,767	228,008	1,383,349	1,106,135	(277,214)	(141,574)	(49,206)
Community Treatment-Adult	1,499,288	1,072,761	426,527	1,596,810	1,189,212	(407,598)	(97,521)	18,929
Community Treatment-Youth	1,515,160	1,157,692	357,468	1,767,477	1,124,329	(643,148)	(252,318)	(285,680)
Residential	-	476,303	(476,303)	-	476,302	476,302	-	(0)
Hope House Sober Living	17,204	16,540	663	25,419	16,529	(8,890)	(8,215)	(8,227)
Riverview Terrace	-	-	-	-	-	-	-	-
Demand Transportation	90,198	77,178	13,020	121,149	99,345	(21,804)	(30,951)	(8,784)
Jail Meals	74,265	-	74,265	40,050	-	(40,050)	34,215	34,215
Adult Day Services	-	130,588	(130,588)	-	135,959	135,959	-	5,371
Aquatic Services	272,230	232,161	40,069	238,466	272,216	33,750	33,764	73,819
Birth To Three	129,860	-	129,860	129,860	-	(129,860)	-	-
Mount View Care Center	5,926,530	4,233,811	1,692,720	5,453,319	4,065,126	(1,388,193)	473,212	304,527
	<u>10,766,510</u>	<u>8,410,800</u>	<u>2,355,710</u>	<u>10,755,899</u>	<u>8,485,153</u>	<u>(2,270,746)</u>	<u>10,611</u>	<u>84,964</u>
Shared Services								
Adult Behavioral Health Hospital	1,543,622	1,059,754	483,867	1,191,971	893,258	(298,714)	351,650	185,154
Youth Behavioral Health Hospital	736,779	374,957	361,823	590,757	493,091	(97,666)	146,022	264,157
Residency Program	35,371	108,538	(73,167)	52,526	130,489	77,962	(17,155)	4,795
Supportive Employment Program	55,023	38,845	16,178	58,439	41,288	(17,151)	(3,416)	(973)
Crisis Services	624,224	482,088	142,136	500,288	396,616	(103,673)	123,936	38,464
Adult Crisis Stabilization Facility	592,149	338,194	253,956	394,593	275,314	(119,279)	197,556	134,676
Youth Crisis Stabilization Facility	324,055	178,351	145,703	195,537	149,251	(46,285)	128,518	99,418
Pharmacy	1,315,316	1,004,537	310,779	1,277,846	1,072,285	(205,561)	37,470	105,218
Lakeside Recovery MMT	221,162	211,883	9,278	268,943	198,080	(70,864)	(47,782)	(61,585)
Adult Protective Services	149,095	119,529	29,566	153,851	135,980	(17,871)	(4,756)	11,696
Contracted Services (Out of County Placements)	-	-	-	244,512	-	(244,512)	(244,512)	(244,512)
	<u>5,596,796</u>	<u>3,916,677</u>	<u>1,680,119</u>	<u>4,929,264</u>	<u>3,785,651</u>	<u>(1,143,612)</u>	<u>667,532</u>	<u>536,507</u>
Excess Revenue/(Expense)	16,363,306	12,327,477	4,035,829	15,685,163	12,270,804	(3,414,358)	678,143	621,470

North Central Health Care
Review of Services in Lincoln County
For the Period Ending March 31, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	290,704	210,147	80,557	229,017	175,673	(53,343)	61,687	27,214
Community Treatment-Adult	194,879	158,610	36,268	194,418	177,786	(16,632)	461	19,637
Community Treatment-Youth	447,760	343,164	104,596	469,838	334,244	(135,594)	(22,078)	(30,998)
Pine Crest Nursing Home	3,544,783	-	3,544,783	3,251,063	-	(3,251,063)	293,720	293,720
	<u>4,478,125</u>	<u>711,921</u>	<u>3,766,204</u>	<u>4,144,336</u>	<u>687,703</u>	<u>(3,456,632)</u>	<u>333,790</u>	<u>309,572</u>
Shared Services								
Adult Behavioral Health Hospital	317,502	217,880	99,622	245,411	183,910	(61,501)	72,091	38,121
Youth Behavioral Health Hospital	151,225	76,730	74,494	121,629	101,521	(20,108)	29,596	54,386
Residency Program	7,282	22,347	(15,064)	10,814	26,866	16,051	(3,532)	987
Supportive Employment Program	11,328	7,998	3,331	12,032	8,501	(3,531)	(703)	(200)
Crisis Services	91,849	62,585	29,264	103,003	81,658	(21,345)	(11,154)	7,919
Adult Crisis Stabilization Facility	121,915	69,629	52,286	81,241	56,683	(24,558)	40,674	27,728
Youth Crisis Stabilization Facility	66,718	36,720	29,998	40,258	30,729	(9,530)	26,460	20,469
Pharmacy	270,806	206,821	63,985	263,091	220,769	(42,322)	7,715	21,663
Lakeside Recovery MMT	45,534	43,624	1,910	55,372	40,782	(14,590)	(9,838)	(12,680)
Adult Protective Services	30,369	24,282	6,087	31,676	27,996	(3,679)	(1,306)	2,408
Contracted Services (Out of County Placements)	-	-	-	50,342	-	(50,342)	(50,342)	(50,342)
	<u>1,114,529</u>	<u>768,616</u>	<u>345,914</u>	<u>1,014,868</u>	<u>779,414</u>	<u>(235,454)</u>	<u>99,661</u>	<u>110,459</u>
Excess Revenue/(Expense)	5,592,655	1,480,537	4,112,118	5,159,204	1,467,118	(3,692,086)	433,451	420,032

North Central Health Care
Review of Services in Langlade County
For the Period Ending March 31, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	193,631	169,832	23,799	174,152	127,194	(46,959)	19,479	(23,159)
Community Treatment-Adult	75,958	71,304	4,654	122,331	128,247	5,916	(46,373)	10,570
Community Treatment-Youth	348,246	250,300	97,947	380,167	250,745	(129,422)	(31,921)	(31,476)
Sober Living	15,258	7,683	7,575	15,989	12,144	(3,845)	(731)	3,730
Adult Day Services	88,912	62,314	26,599	83,044	53,926	(29,118)	5,869	(2,519)
	<u>722,006</u>	<u>561,433</u>	<u>160,573</u>	<u>775,683</u>	<u>572,256</u>	<u>(203,427)</u>	<u>(53,677)</u>	<u>(42,854)</u>
Shared Services								
Adult Behavioral Health Hospital	188,064	119,729	68,335	168,337	126,151	(42,186)	19,726	26,148
Youth Behavioral Health Hospital	103,823	52,724	51,099	83,430	69,637	(13,793)	20,393	37,306
Residency Program	4,995	15,328	(10,333)	7,418	18,428	11,010	(2,423)	677
Supportive Employment Program	7,771	5,486	2,285	8,253	5,831	(2,422)	(482)	(137)
Crisis Services	39,786	19,713	20,073	70,654	56,012	(14,641)	(30,867)	5,432
Adult Crisis Stabilization Facility	83,627	47,762	35,865	55,727	38,881	(16,845)	27,900	19,020
Youth Crisis Stabilization Facility	45,765	25,188	20,577	27,615	21,078	(6,537)	18,150	14,040
Pharmacy	185,757	141,867	43,890	180,465	151,434	(29,030)	5,292	14,860
Lakeside Recovery MMT	31,234	29,923	1,310	37,982	27,974	(10,008)	(6,748)	(8,697)
Adult Protective Services	21,819	17,643	4,176	21,728	19,204	(2,524)	91	1,652
Contracted Services (Out of County Placements)	-	-	-	34,531	-	(34,531)	(34,531)	(34,531)
	<u>712,639</u>	<u>475,363</u>	<u>237,276</u>	<u>696,139</u>	<u>534,632</u>	<u>(161,508)</u>	<u>16,500</u>	<u>75,769</u>
Excess Revenue/(Expense)	1,434,645	1,036,796	397,850	1,471,822	1,106,887	(364,935)	(37,177)	32,915