

## OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **North Central Community Services Program Board** will hold a meeting at the following date, time, and location shown below.

**Thursday, July 25, 2024 at 3:00 pm**

North Central Health Care, **Eagle Board Room, 2400 Marshall Street, Suite A,** Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

**Meeting number:** 1-408-418-9388 **Access Code:** 2496 919 9320 **Password:** 1234

### **Our Mission**

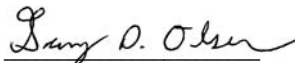
*Langlade, Lincoln, and Marathon Counties partnering together to provide compassionate and high-quality care for individuals and families with mental health, recovery, and long-term care needs.*

### AGENDA

1. Call to Order
2. Chairman's Announcement(s)
3. Introduction of Marnie Bredlau, Director of Human Resources and Tom Onan, Compliance Officer – G. Olsen
4. Public Comment for Matters Appearing on the Agenda (Limited to 15 Minutes)
5. Consent Agenda and Monitoring Reports
  - A. Board Minutes and Committee Reports
    - i. ACTION: *Motion to Approve the January 25, 2024 NCCSP Board Minutes*
    - ii. FOR INFORMATION: Minutes of the February 22, March 27, April 24, 2024, May 29, 2024 Executive Committee Meetings
6. Board Discussion and/or Action
  - A. Educational Presentations
    - i. ACTION: *Motion to Approve Revised Purchasing Policy* – G. Olsen
    - ii. Review of NCHC Programs – G. Olsen
    - iii. Financial Update – J. Hake
    - iv. Pine Crest Nursing Home Update – G. Olsen
    - v. Compliance Officer/Restructuring Update – G. Olsen
7. Board Calendar and Future Agenda Items
  - A. Next Board Meeting: Thursday, September 26, 2024 at 3:00 p.m.
8. Adjourn

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care  
COPY OF NOTICE DISTRIBUTED TO:  
Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,  
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices

  
Presiding Officer or Designee

DATE: 07/17/2024 TIME: 1:00 PM BY: D. Osowski

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM

### BOARD MEETING MINUTES

**January 25, 2024**

**3:00 p.m.**

**North Central Health Care**

<b>Present:</b> X	Eric Anderson	X	Randy Balk	X <sub>(WebEx)</sub>	Chad Billeb
X	Angela Cummings	X	Kurt Gibbs	X	Liberty Heidmann
EXC	Jeremy Hunt	X <sub>(WebEx)</sub>	Renee Krueger	ABS	Alyson Leahy
X	Lance Leonhard	ABS	Bruce McDougal	X	Dave Oberbeck
X <sub>(WebEx)</sub>	Jessi Rumsey	X <sub>(WebEx)</sub>	Robin Stowe		

**Staff Present:** Gary Olsen, Jason Hake, Vicki Tylka, Marne Schroeder, Amanda Flatter

**Others:** Dejan Adzic, Deputy Corporation Counsel<sub>(WebEx)</sub>

#### Call to order

- Meeting was called to order by Chair Gibbs at 3:00 p.m.

#### Chairman's Announcements

- Thanks and appreciation given to all who serve on and support the NCCSP Board.

#### Public Comment for Matters Appearing on the Agenda

- None

#### Consent Agenda

- **Motion**/second, Cummings/Leonhard, to approve the November 30, 2023 NCCSP Board Minutes. Motion carried.

#### Educational Presentation

- Adult Protective Services (APS) – Marne Schroeder, Director of Community Treatment and Amanda Flatter, Manager of APS
  - Information provided on DHS 55 and services provided by APS which include outreach, counseling, referral and coordinating services, case management, guardianship referrals, adult at risk, elder at risk, etc. A total of 1098 APS clients were served in 2023
  - Priorities for 2024 include being fully staffed, increase knowledge of mental health and 51 system, collaboration across networks, and increase education distribution to community partners

### Year-End Financial Update – J. Hake

- J. Hake provided a review of the draft December financials and preliminary year end financials. There has been a significant positive change in the Behavioral Health Services net income due primarily to the change in practice and strategies that have been implemented.
- Chair Gibbs complimented staff on the diligent work in turning the financial picture of the organization around.
- Today we received notification from DHS that we can fully open the Medically Monitored Treatment (MMT) program and are in process of preparing for a full census of 16 and reaching out to partners.

### Board Calendar and Future Agenda Items

- Next Meeting of the Board: March 28, 2024 at 3:00 p.m.
  - Agenda will include discussing 2025 budget and an update on Pine Crest Nursing Home

### Adjourn

- **Motion**/second, Leonhard/Heidmann, to adjourn the meeting. Motion carried. Meeting adjourned at 3:50 p.m.

*Minutes prepared by Debbie Osowski, Senior Executive Assistant*

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

February 22, 2024

10:00 a.m.

North Central Health Care

Present:	X	Kurt Gibbs	X	Renee Krueger
	X	Lance Leonhard	X	Robin Stowe

Staff: Gary Olsen, Jason Hake

### Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 10:00 a.m.

### Public Comments

- None

### Approval of January 31, 2024 Executive Committee Meeting Minutes

- **Motion**/second, Krueger/Leonhard, to approve the January 31, 2024 Executive Committee meeting minutes. Motion carried.

### Financial Update – J. Hake

- Jason Hake reviewed the January monthly financials included in the meeting packet. January ended with a net income of \$762,944.

### Pine Crest Nursing Home Update – G. Olsen

- Lincoln County Board met on Mon, Feb. 19 and approved the amendment to the nursing home management agreement. They also approved the sale of Pine Crest effective June 30, 2024. A team is being created to help with the transition to the new owners. The new owners met with staff yesterday.

### 2024 Wage Scale – G. Olsen and J. Hake

- Per the Tri-County Agreement, the Executive Committee sets the wage scale each year. The Committee is being asked to approve a 3% increase in the wages scale for 2024.
- NCHC is in the process of conducting a wage scale study. When the new wage scale study is completed, the company will present a report to the Executive Committee for their approval. Committee agreed the wage study is important to maintain competitive wage scales.
- **Motion**/second, Leonhard/Krueger, to approve the 2024 wage scale as presented. Motion carried.

### Closed Session

- **Motion**/second, Leonhard/Stowe, to go into Closed Session (Roll Call Vote Suggested), pursuant to Wis. Stat. s. 19.85(1)(c), for the purpose of considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility, to wit: Review and consider salary and pay range adjustments for specific senior leadership positions. Roll call vote taken. All indicated aye. Meeting convened in Closed Session at 10:42 a.m.

### Motion to Return to Open Session and Possible Announcements and/or Action Regarding Closed Session Items

- **Motion**/second, Krueger/Leonhard, to return to open session at 11:50 a.m.
- Motion/second, Stowe/Leonhard, to approve the salary and pay range adjustments for specific senior leadership positions as discussed and implement the compensation increases as discussed in closed session. Motion carried.

### Adjourn

- **Motion**/second, Leonhard/Krueger, to adjourn the meeting at 12:03 p.m. Motion carried.

## **NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES**

**March 27, 2024**

**1:00 p.m.**

**North Central Health Care**

Present: X Kurt Gibbs  
EXC Lance Leonhard

X<sub>(WebEx)</sub> Renee Krueger  
X<sub>(WebEx)</sub> Robin Stowe

Staff: Gary Olsen, Jason Hake

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel

### Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 1:02 p.m.

### Public Comments

- None

### Approval of February 22, 2024 Executive Committee Meeting Minutes

- **Motion**/second, Krueger/Stowe, to approve the February 22, 2024 Executive Committee meeting minutes. Motion carried.

### Financial Update – J. Hake

- Jason Hake reviewed the February monthly financials included in the meeting packet. February ended with a net income of \$480,434 with a year-to-date net income of \$1,091,181.

### Pay Grade Changes – G. Olsen

- Gary Olsen reported that with the current HR Director position vacant, we looked at wages of comparable positions. Based on information that has been gathered, we changed the pay grade from 75 to 77.

### Pine Crest Nursing Home Update – G. Olsen

- The sale is moving forward with the last date under management of North Central Health Care on June 30, 2024. There will be runout on billing after that date.
- Meetings have been held and have gone well with new owners, staff, residents and families.
- A NCHC Transition Team was organized and sub-groups are meeting to accomplish the multitude of task.

#### Providing Services to Other Entities – G. Olsen

- Per the Tri-County Agreement Executive Committee approval is needed before adding any new services. We have recently learned of several services NCHC has been providing for a number of years that are outside our Core Services.
- Following discussion, the Committee asked for legal counsel review and to discuss this again at the next meeting of the Committee.

#### Recommendations of the Medical Staff

- **Motion**/second, Stowe/Krueger, to approve the following recommendations of the Medical Staff: Initial appointment of Kessa Erickson, APNP; Reappointments of Daniel Hoppe, MD, and Gregory Varhely, MD, and Amendment to Appointments of Heidi Heise, APNP, Theresa Micke, PA-C, Sabrina Spets, APNP, and Hannah Wenzlick, PA. Motion carried.

#### Adjourn

- **Motion**/second, Stowe/Krueger, to adjourn the meeting at 1:56 p.m. Motion carried.

*Minutes prepared by Debbie Osowski, Senior Executive Assistant*

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

April 24, 2024

1:00 p.m.

North Central Health Care

Present:	X	Kurt Gibbs	X	Renee Krueger
	X	Lance Leonhard	X	Robin Stowe

Staff: Gary Olsen, Jason Hake

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel(WebEx),  
Laura Scudiere, Marathon County Health Officer, and Tara Draeger, Aspirus,  
Representing the Mental Health Collaborative

### Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 1:05 p.m.

### Public Comments

- None

### Approval of March 27, 2024 Executive Committee Meeting Minutes

- **Motion**/second, Stowe/Krueger, to approve the March 27, 2024 Executive Committee meeting minutes. Motion carried.

### Transfer Suicide Prevention Marathon County to the Mental Health Collaborative

- Gary Olsen provided a summary of how North Central Health (NCHC) has historically managed the donated funds for Suicide Prevention Marathon County (SPMC). D. Adzic explained the legal limitations of receiving donated funds as a governmental organization. Last fall G. Olsen notified SPMC that NCHC would not be continuing the oversight of the SPMC funds and was asked that they identify a qualified 501c3 to transfer the funds to. Unfortunately, SPMC has not identified a qualified 501c3 therefore, it is recommended the funds be transferred to The Mental Health Collaborative.
- Laura Scudiere and Tara Draeger provided an overview of The Mental Health Collaborative. The bylaws for the Collaborative include suicide prevention which qualifies them to receive the funds and they have the ability to receive the SPMC funds.
- **Motion**/second, Leonhard/Stowe, to authorize the transfer of SPMC donated funds, after existing bills are paid, to The Mental Health Collaborative. Motion carried.



Financial Update – J. Hake

- A metrics sheet was distributed and reviewed.
- The March monthly financials were reviewed.

Pine Crest Nursing Home Update – G. Olsen

- The Pine Crest Transition Team continues to work on the transition of operations to the new owners on June 30. A few items that will continue through the end of 2024.

Joint Commission Visit – G. Olsen

- Joint Commission arrived on Monday last week for their survey of non-nursing home programs. Jennifer Peaslee did an excellent job navigating the process with surveyors and NCHC staff. We will have 45 days from the date we receive the survey report to complete high-level items, 60 days to complete all items, and will conclude with a follow-up survey.

Providing Laundry Services to Other Entities – G. Olsen

- It is felt that NCHC should focus on core services rather than providing services to other entities that are not part of the core services in our three counties.

Executive Director Work Plan – G. Olsen

- The 2024 Executive Director Work Plan was distributed and reviewed.

Adjourn

- **Motion**/second, Stowe/Leonhard, to adjourn the meeting at 2:52 p.m. Motion carried.

## NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

May 29, 2024

1:00 p.m.

Virtual Only Meeting

Present: X<sub>(WebEx)</sub> Kurt Gibbs X<sub>(WebEx)</sub> Renee Krueger  
EXC Lance Leonhard X<sub>(WebEx)</sub> Robin Stowe

Staff: Gary Olsen, Jason Hake

Guest: Christine Vorpapel

### Call to Order

- Meeting was called to order by Kurt Gibbs, Chair, at 1:02 p.m.

### Public Comments

- None

### Approval of April 24, 2024 Executive Committee Meeting Minutes

- **Motion**/second, Krueger/Stowe, to approve the April 24, 2024 Executive Committee meeting minutes. Motion carried.

### Recommendations of Medical Staff

- **Motion**/second, Stowe/Krueger, to approve the recommendations of Medical Staff: Initial appointments: Shamim Anwar, M.D., Ridhwi Mukerji, M.D., Bret Stysly, M.D., and amendments for Kessa Erickson, APNP, Heidi Heise, APNP, Theresa Micke, PA-C, Hannah Wenzlick, PA-C, and Kimberly Hoenecke, D.O. Motion carried.

### Financial Update – Jason Hake

- April financials were reviewed.
- Department of Health Services (DHS) notified us of a decrease in our expected 2024 supplemental payment of about \$860,000 and believe it is due to a delay by DHS of an updated appraisal of the new nursing home. We are working with DHS and our auditors to remedy the situation and will keep the Committee updated.

### 2024 Budget Update – J. Hake

- This should read the 2025 Budget Update.
- Process is the same as last year. Budget book will be provided to the Executive Committee in August. Challenges for the 2025 budget will be the transition of Pine Crest Nursing Home, rising health insurance costs, an increase in the debt payment, and potential wage increases with results of a wage and classification study.
- Metrics are being re-worked following feedback from the Committee and results of The Joint Commission Survey resulting in value added information.

Pine Crest Nursing Home Update – G. Olsen

- Will be discussing Accounts Receivable items with Lincoln County and meeting with Pine Crest employees this week.
- Following intensive legal review, PTO banks of Pine Crest employees will be paid directly to the employees due to IRS laws and regulations rather than transferring the PTO banks to the new owner.

Adjourn

- **Motion**/second, Stowe/Krueger, to adjourn the meeting at 1:34 p.m. Motion carried.

*Minutes prepared by Debbie Osowski, Senior Executive Assistant*

North Central Health Care  
 Programs by Service Line - Current Month  
 June-24

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>BEHAVIORAL HEALTH SERVICES</b>								
Adult Behavioral Health Hospital	613,033	698,682	(85,649)	500,404	601,659	101,256	112,629	15,606
Adult Crisis Stabilization Facility	240,525	227,792	12,733	156,350	185,440	29,090	84,175	41,823
Lakeside Recovery MMT	67,030	142,715	(75,685)	107,697	133,418	25,721	(40,666)	(49,964)
Youth Behavioral Health Hospital	196,480	252,205	(55,726)	229,884	332,124	102,241	(33,404)	46,515
Youth Crisis Stabilization Facility	83,627	120,130	(36,503)	111,568	100,529	(11,039)	(27,941)	(47,542)
Contracted Services (Out of County Placements)	-	-	-	189,464	-	(189,464)	(189,464)	(189,464)
Crisis Services	255,031	282,193	(27,162)	253,390	267,143	13,753	1,641	(13,408)
Psychiatry Residency	15,883	73,107	(57,224)	61,963	87,891	25,928	(46,080)	(31,296)
	<u>1,471,609</u>	<u>1,796,824</u>	<u>(325,215)</u>	<u>1,610,719</u>	<u>1,708,204</u>	<u>97,485</u>	<u>(139,110)</u>	<u>(227,730)</u>
<b>COMMUNITY SERVICES</b>								
Outpatient Services (Marathon)	408,652	506,883	(98,231)	425,260	553,068	127,808	(16,607)	29,577
Outpatient Services (Lincoln)	95,589	105,073	(9,484)	73,828	87,837	14,009	21,761	4,524
Outpatient Services (Langlade)	72,916	84,916	(12,000)	62,743	63,597	854	10,173	(11,146)
Community Treatment Adult (Marathon)	455,636	536,381	(80,745)	505,672	594,606	88,934	(50,036)	8,189
Community Treatment Adult (Lincoln)	72,732	79,305	(6,573)	83,616	88,893	5,277	(10,884)	(1,296)
Community Treatment Adult (Langlade)	22,472	35,652	(13,180)	38,813	64,124	25,310	(16,341)	12,130
Community Treatment Youth (Marathon)	578,726	578,846	(120)	598,099	562,165	(35,934)	(19,373)	(36,054)
Community Treatment Youth (Lincoln)	156,048	171,582	(15,534)	171,382	167,122	(4,260)	(15,334)	(19,794)
Community Treatment Youth (Langlade)	157,875	125,150	32,725	156,603	125,372	(31,231)	1,272	1,494
Hope House (Sober Living Marathon)	8,698	8,270	428	8,689	8,264	(425)	9	3
Sober Living (Langlade)	9,554	3,841	5,713	5,045	6,072	1,027	4,510	6,740
Jail Meals (Marathon)	-	-	-	(175)	-	175	175	175
	<u>2,038,899</u>	<u>2,235,900</u>	<u>(197,000)</u>	<u>2,129,576</u>	<u>2,321,119</u>	<u>191,543</u>	<u>(90,677)</u>	<u>(5,458)</u>
<b>COMMUNITY LIVING</b>								
Day Services (Langlade)	20,003	31,157	(11,154)	21,847	26,963	5,116	(1,844)	(6,038)
Supportive Employment Program	20,484	26,164	(5,680)	25,929	27,810	1,881	(5,444)	(3,799)
	<u>40,487</u>	<u>57,321</u>	<u>(16,834)</u>	<u>47,775</u>	<u>54,772</u>	<u>6,997</u>	<u>(7,288)</u>	<u>(9,837)</u>
<b>NURSING HOMES</b>								
Mount View Care Center	1,794,806	2,116,905	(322,099)	1,829,435	2,032,563	203,128	(34,629)	(118,971)
Pine Crest Nursing Home	1,072,944	-	1,072,944	1,074,626	-	(1,074,626)	(1,682)	(1,682)
	<u>2,867,750</u>	<u>2,116,905</u>	<u>750,845</u>	<u>2,904,061</u>	<u>2,032,563</u>	<u>(871,498)</u>	<u>(36,311)</u>	<u>(120,653)</u>
Pharmacy	530,999	676,612	(145,613)	529,637	722,244	192,608	1,362	46,995
<b>OTHER PROGRAMS</b>								
Aquatic Services	162,656	116,081	46,576	74,123	136,108	61,985	88,533	108,561
Birth To Three	129,860	-	129,860	129,860	-	(129,860)	-	-
Adult Protective Services	65,541	80,727	(15,186)	61,827	91,590	29,763	3,714	14,577
Demand Transportation	32,970	38,589	(5,619)	42,131	49,672	7,541	(9,162)	1,922
	<u>391,027</u>	<u>235,397</u>	<u>155,630</u>	<u>307,942</u>	<u>277,371</u>	<u>(30,571)</u>	<u>83,085</u>	<u>125,059</u>
Total NCHC Service Programs	<u>7,340,772</u>	<u>7,422,405</u>	<u>(88,524)</u>	<u>7,529,710</u>	<u>7,422,405</u>	<u>(102,309)</u>	<u>(188,938)</u>	<u>(190,834)</u>
<b>SELF-FUNDED INSURANCE TRUST FUNDS</b>								
Health Insurance Trust Fund	650,608	-	650,608	667,043	-	(667,043)	(16,435)	(16,435)
Dental Insurance Trust Fund	36,824	-	36,824	28,413	-	(28,413)	8,411	8,411
Total NCHC Self-Funded Insurance Trusts	<u>687,432</u>	<u>-</u>	<u>687,432</u>	<u>695,456</u>	<u>-</u>	<u>(695,456)</u>	<u>(8,024)</u>	<u>(8,024)</u>

North Central Health Care  
 Programs by Service Line - Year to Date  
 For the Period Ending June 30, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>BEHAVIORAL HEALTH SERVICES</b>								
Adult Behavioral Health Hospital	4,024,343	4,192,091	(167,749)	3,203,600	3,609,955	406,355	820,742	238,606
Adult Crisis Stabilization Facility	1,598,990	1,366,754	232,237	1,024,619	1,112,637	88,018	574,371	320,255
Lakeside Recovery MMT	613,798	856,292	(242,494)	745,929	800,506	54,577	(132,132)	(187,917)
Youth Behavioral Health Hospital	1,881,741	1,513,232	368,509	1,523,538	1,992,746	469,208	358,203	837,717
Youth Crisis Stabilization Facility	742,685	720,778	21,907	606,604	603,175	(3,429)	136,081	18,478
Contracted Services (Out of County Placements)	-	-	-	912,494	-	(912,494)	(912,494)	(912,494)
Crisis Services	1,524,719	1,693,158	(168,439)	1,442,792	1,602,858	160,066	81,927	(8,373)
Psychiatry Residency	95,298	438,640	(343,342)	134,974	527,348	392,374	(39,676)	49,032
	<u>10,481,574</u>	<u>10,780,946</u>	<u>(299,371)</u>	<u>9,594,551</u>	<u>10,249,226</u>	<u>654,675</u>	<u>887,023</u>	<u>355,304</u>
<b>COMMUNITY SERVICES</b>								
Outpatient Services (Marathon)	2,535,343	3,041,300	(505,957)	2,746,994	3,318,405	571,411	(211,651)	65,454
Outpatient Services (Lincoln)	584,759	630,441	(45,681)	459,787	527,020	67,233	124,972	21,552
Outpatient Services (Langlade)	412,424	509,497	(97,073)	362,497	381,581	19,083	49,927	(77,989)
Community Treatment Adult (Marathon)	2,876,499	3,218,284	(341,785)	3,197,461	3,567,635	370,174	(320,962)	28,389
Community Treatment Adult (Lincoln)	396,304	475,831	(79,527)	418,463	533,358	114,895	(22,159)	35,368
Community Treatment Adult (Langlade)	146,822	213,911	(67,090)	238,295	384,742	146,446	(91,474)	79,357
Community Treatment Youth (Marathon)	3,136,289	3,473,075	(336,786)	3,430,891	3,372,988	(57,902)	(294,602)	(394,689)
Community Treatment Youth (Lincoln)	880,434	1,029,491	(149,057)	930,876	1,002,732	71,856	(50,442)	(77,200)
Community Treatment Youth (Langlade)	720,212	750,900	(30,687)	727,213	752,234	25,021	(7,001)	(5,666)
Hope House (Sober Living Marathon)	41,447	49,621	(8,174)	50,462	49,586	(876)	(9,015)	(9,050)
Sober Living (Langlade)	39,358	23,049	16,309	32,235	36,433	4,198	7,122	20,507
Jail Meals (Marathon)	74,265	-	74,265	39,464	-	(39,464)	34,801	34,801
	<u>11,844,156</u>	<u>13,415,398</u>	<u>(1,571,243)</u>	<u>12,634,638</u>	<u>13,926,715</u>	<u>1,292,077</u>	<u>(790,482)</u>	<u>(279,166)</u>
<b>COMMUNITY LIVING</b>								
Day Services (Langlade)	165,495	186,942	(21,447)	159,957	161,777	1,819	5,537	(19,627)
Supportive Employment Program	146,333	156,986	(10,653)	158,171	166,858	8,687	(11,838)	(1,966)
	<u>311,828</u>	<u>343,928</u>	<u>(32,100)</u>	<u>318,128</u>	<u>328,635</u>	<u>10,506</u>	<u>(6,300)</u>	<u>(21,593)</u>
<b>NURSING HOMES</b>								
Mount View Care Center	11,277,491	12,701,432	(1,423,942)	11,084,637	12,195,378	1,110,740	192,853	(313,201)
Pine Crest Nursing Home	7,282,599	-	7,282,599	6,728,838	-	(6,728,838)	553,761	553,761
	<u>18,560,089</u>	<u>12,701,432</u>	<u>5,858,657</u>	<u>17,813,475</u>	<u>12,195,378</u>	<u>(5,618,097)</u>	<u>746,614</u>	<u>240,560</u>
Pharmacy	3,582,430	4,059,673	(477,244)	3,522,800	4,333,466	810,667	59,630	333,423
<b>OTHER PROGRAMS</b>								
Aquatic Services	645,344	696,483	(51,139)	478,927	816,648	337,722	166,417	286,582
Birth To Three	259,720	-	259,720	259,720	-	(259,720)	-	-
Adult Protective Services	396,689	484,363	(87,673)	410,575	549,542	138,967	(13,886)	51,293
Demand Transportation	192,613	231,533	(38,920)	246,487	298,034	51,547	(53,874)	12,627
	<u>1,494,367</u>	<u>1,412,379</u>	<u>81,987</u>	<u>1,395,709</u>	<u>1,664,224</u>	<u>268,515</u>	<u>98,657</u>	<u>350,503</u>
<b>Total NCHC Service Programs</b>	<u><u>46,274,444</u></u>	<u><u>44,534,427</u></u>	<u><u>1,740,016</u></u>	<u><u>45,279,302</u></u>	<u><u>44,534,428</u></u>	<u><u>(744,874)</u></u>	<u><u>995,142</u></u>	<u><u>995,142</u></u>
<b>SELF-FUNDED INSURANCE TRUST FUNDS</b>								
Health Insurance Trust Fund	4,031,713	-	4,031,713	5,237,026	-	(5,237,026)	(1,205,312)	(1,205,312)
Dental Insurance Trust Fund	223,378	-	223,378	185,922	-	(185,922)	37,456	37,456
<b>Total NCHC Self-Funded Insurance Trusts</b>	<u>4,255,092</u>	<u>-</u>	<u>4,255,092</u>	<u>5,422,948</u>	<u>-</u>	<u>(5,422,948)</u>	<u>(1,167,856)</u>	<u>(1,167,856)</u>

North Central Health Care  
Fund Balance Review  
For the Period Ending June 30, 2024

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
YTD Appropriation (Tax Levy) Revenue	2,914,521	118,246	529,427	3,562,193
Total Revenue at Period End	32,074,414	2,875,936	11,324,094	46,274,444
County Percent of Total Net Position	69.3%	6.2%	24.5%	
Total Operating Expenses, Year-to-Date *	31,694,625	2,954,994	10,629,684	45,279,302
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	10,131,245	908,413	3,576,906	14,616,563
Days Cash on Hand	58	56	61	59
Minimum Target - 20%	12,677,850	1,181,997	4,251,873	18,111,721
Over/(Under) Target	(2,546,605)	(273,585)	(674,967)	(3,495,157)
Share of Investments	-	-	-	-
Days Invested Cash	0	0	0	0
Days Invested Cash on Hand Target - 90 Days	15,630,226	1,457,257	5,242,036	22,329,519
Current Percentage of Operating Cash	32.0%	30.7%	33.7%	32.3%
Over/(Under) Target	(2,546,605)	(273,585)	(674,967)	(3,495,157)
Share of Investments	-	-	-	-
Amount Needed to Fulfill Fund Balance Policy	<u>(2,546,605)</u>	<u>(273,585)</u>	<u>(674,967)</u>	<u>(3,495,157)</u>

North Central Health Care  
Review of Services in Marathon County  
For the Period Ending June 30, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>Direct Services</b>								
Outpatient Services	2,535,343	3,041,300	(505,957)	2,746,994	3,318,405	571,411	(211,651)	65,454
Community Treatment-Adult	2,876,499	3,218,284	(341,785)	3,197,461	3,567,635	370,174	(320,962)	28,389
Community Treatment-Youth	3,136,289	3,473,075	(336,786)	3,430,891	3,372,988	(57,902)	(294,602)	(394,689)
Hope House Sober Living	41,447	49,621	(8,174)	50,462	49,586	(876)	(9,015)	(9,050)
Demand Transportation	192,613	231,533	(38,920)	246,487	298,034	51,547	(53,874)	12,627
Jail Meals	74,265	-	74,265	39,464	-	(39,464)	34,801	34,801
Aquatic Services	645,344	696,483	(51,139)	478,927	816,648	337,722	166,417	286,582
Birth To Three	259,720	-	259,720	259,720	-	(259,720)	-	-
Mount View Care Center	11,277,491	12,701,432	(1,423,942)	11,084,637	12,195,378	1,110,740	192,853	(313,201)
	<u>21,039,011</u>	<u>23,411,728</u>	<u>(2,372,718)</u>	<u>21,535,043</u>	<u>23,618,675</u>	<u>2,083,632</u>	<u>(496,032)</u>	<u>(289,085)</u>
<b>Shared Services</b>								
Adult Behavioral Health Hospital	3,032,287	3,156,812	(124,525)	2,378,124	2,679,773	301,649	654,163	177,124
Youth Behavioral Health Hospital	1,397,907	1,124,352	273,555	1,130,966	1,479,273	348,307	266,940	621,861
Residency Program	70,742	325,615	(254,873)	100,195	391,466	291,271	(29,452)	36,398
Supportive Employment Program	108,627	116,535	(7,908)	117,415	123,863	6,448	(8,787)	(1,459)
Crisis Services	1,258,099	1,383,136	(125,037)	1,071,026	1,189,848	118,822	187,073	(6,216)
Adult Crisis Stabilization Facility	1,186,976	1,014,581	172,396	760,604	825,942	65,338	426,372	237,734
Youth Crisis Stabilization Facility	551,317	535,054	16,262	450,300	447,754	(2,546)	101,017	13,717
Pharmacy	2,659,340	3,013,612	(354,272)	2,615,075	3,216,856	601,781	44,265	247,509
Lakeside Recovery MMT	476,280	656,291	(180,011)	553,725	594,239	40,514	(77,444)	(139,497)
Adult Protective Services	293,828	358,910	(65,082)	304,782	407,940	103,159	(10,954)	38,076
Contracted Services (Out of County Placements)	-	-	-	677,370	-	(677,370)	(677,370)	(677,370)
	<u>11,035,404</u>	<u>11,684,898</u>	<u>(649,494)</u>	<u>10,159,582</u>	<u>11,356,954</u>	<u>1,197,373</u>	<u>875,822</u>	<u>547,879</u>
Excess Revenue/(Expense)	32,074,414	35,096,626	(3,022,211)	31,694,625	34,975,629	3,281,005	379,790	258,794

North Central Health Care  
Review of Services in Lincoln County  
For the Period Ending June 30, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>Direct Services</b>								
Outpatient Services	584,759	630,441	(45,681)	459,787	527,020	67,233	124,972	21,552
Community Treatment-Adult	396,304	475,831	(79,527)	418,463	533,358	114,895	(22,159)	35,368
Community Treatment-Youth	880,434	1,029,491	(149,057)	930,876	1,002,732	71,856	(50,442)	(77,200)
Pine Crest Nursing Home	7,282,599	-	7,282,599	6,728,838	-	(6,728,838)	553,761	553,761
	<u>9,144,096</u>	<u>2,135,763</u>	<u>7,008,334</u>	<u>8,537,964</u>	<u>2,063,110</u>	<u>(6,474,853)</u>	<u>606,132</u>	<u>533,480</u>
<b>Shared Services</b>								
Adult Behavioral Health Hospital	623,689	649,327	(25,638)	489,623	551,729	62,105	134,066	36,468
Youth Behavioral Health Hospital	286,874	230,552	56,321	232,851	304,562	71,712	54,023	128,033
Residency Program	14,565	67,040	(52,475)	20,629	80,597	59,969	(6,064)	7,494
Supportive Employment Program	22,365	23,993	(1,628)	24,174	25,502	1,328	(1,809)	(300)
Crisis Services	185,685	211,428	(25,743)	220,510	244,973	24,464	(34,825)	(1,280)
Adult Crisis Stabilization Facility	244,382	208,888	35,494	156,598	170,050	13,452	87,784	48,946
Youth Crisis Stabilization Facility	113,509	110,160	3,348	92,711	92,186	(524)	20,798	2,824
Pharmacy	547,522	620,462	(72,940)	538,408	662,307	123,899	9,114	50,959
Lakeside Recovery MMT	81,567	118,629	(37,062)	114,004	122,346	8,341	(32,437)	(28,720)
Adult Protective Services	59,840	73,240	(13,400)	62,750	83,989	21,239	(2,910)	7,839
Contracted Services (Out of County Placements)	-	-	-	139,461	-	(139,461)	(139,461)	(139,461)
	<u>2,179,998</u>	<u>2,313,720</u>	<u>(133,722)</u>	<u>2,091,720</u>	<u>2,338,242</u>	<u>246,523</u>	<u>88,278</u>	<u>112,801</u>
Excess Revenue/(Expense)	11,324,094	4,449,482	6,874,612	10,629,684	4,401,353	(6,228,331)	694,410	646,281



North Central Health Care  
Review of Services in Langlade County  
For the Period Ending June 30, 2024

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
<b>Direct Services</b>								
Outpatient Services	412,424	509,497	(97,073)	362,497	381,581	19,083	49,927	(77,989)
Community Treatment-Adult	146,822	213,911	(67,090)	238,295	384,742	146,446	(91,474)	79,357
Community Treatment-Youth	720,212	750,900	(30,687)	727,213	752,234	25,021	(7,001)	(5,666)
Sober Living	39,358	23,049	16,309	32,235	36,433	4,198	7,122	20,507
Adult Day Services	165,495	186,942	(21,447)	159,957	161,777	1,819	5,537	(19,627)
	<u>1,484,310</u>	<u>1,684,298</u>	<u>(199,988)</u>	<u>1,520,198</u>	<u>1,716,767</u>	<u>196,569</u>	<u>(35,888)</u>	<u>(3,419)</u>
<b>Shared Services</b>								
Adult Behavioral Health Hospital	368,366	385,952	(17,586)	335,853	378,453	42,601	32,514	25,015
Youth Behavioral Health Hospital	196,961	158,328	38,633	159,722	208,912	49,190	37,240	87,823
Residency Program	9,991	45,985	(35,995)	14,150	55,285	41,135	(4,159)	5,140
Supportive Employment Program	15,341	16,458	(1,117)	16,582	17,493	911	(1,241)	(206)
Crisis Services	80,936	98,594	(17,658)	151,257	168,037	16,781	(70,321)	(878)
Adult Crisis Stabilization Facility	167,632	143,285	24,347	107,417	116,644	9,227	60,215	33,574
Youth Crisis Stabilization Facility	77,860	75,563	2,297	63,594	63,234	(360)	14,266	1,937
Pharmacy	375,568	425,600	(50,032)	369,316	454,303	84,987	6,251	34,955
Lakeside Recovery MMT	55,950	81,372	(25,422)	78,200	83,922	5,722	(22,250)	(19,701)
Adult Protective Services	43,021	52,213	(9,191)	43,043	57,612	14,569	(22)	5,377
Contracted Services (Out of County Placements)	-	-	-	95,662	-	(95,662)	(95,662)	(95,662)
	<u>1,391,626</u>	<u>1,483,351</u>	<u>(91,725)</u>	<u>1,434,795</u>	<u>1,603,895</u>	<u>169,100</u>	<u>(43,170)</u>	<u>77,375</u>
Excess Revenue/(Expense)	2,875,936	3,167,649	(291,713)	2,954,994	3,320,662	365,669	(79,058)	73,956