



# HEALTH AND HUMAN SERVICES COMMITTEE MEETING AGENDA

Date & Time of Meeting: **Wednesday, October 6, 2021 at 4:00 p.m.**

Meeting Location: **WebEx/ Courthouse Assembly Room (B105), 500 Forest Street, Wausau WI**

Committee Members: Tim Buttke, Chair; Michelle Van Krey, Vice-chair; Kelley Gabor, Dennis Gonnering, William Harris, Donna Krause, Tom Seubert

**Marathon County Mission Statement:** *Marathon County Government serves people by leading, coordinating, and providing county, regional, and statewide initiatives. It directly or in cooperation with other public and private partners provides services and creates opportunities that make Marathon County and the surrounding area a preferred place to live, work, visit, and do business. (Last updated: 12-20-05)*

**Committee Mission Statement:** *Provide leadership for the implementation of the strategic plan, monitoring outcomes, reviewing and recommending to the County Board policies related to health and human services initiatives of Marathon County.*

The meeting site identified above will be open to the public. However, due to the COVID-19 pandemic and associated public health directives, Marathon County encourages Health & Human Services Committee members and the public to attend this meeting remotely. Instead of attendance in person, Committee members and the public may attend this meeting by **telephone conference**. If Committee members or members of the public cannot attend remotely, Marathon County requests that appropriate safety measures, including adequate social distancing, be utilized by all in-person attendees. Persons wishing to attend the meeting by phone may call into the **telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:**

**Phone#: 1-408-418-9388**

**Access Code: 146 159 7938**

The meeting will also be broadcast on Public Access or at <https://tinyurl.com/MarathonCountyBoard>

When you enter the telephone conference, **PLEASE PUT YOUR PHONE ON MUTE!**

1. **Call Meeting to Order**
2. **Public Comment (15 Minutes)** *(Any person who wishes to address the County Board, or one of its committees, during the "Public Comment" portion of meetings, must provide his or her name, address, and the topic he or she wishes to present to the Marathon County Clerk, or chair of the committee, no later than five minutes before the start of the meeting.)*
3. **Approval of the September 8, 2021 Health & Human Services Committee Meeting Minutes**
4. **Educational Presentations and Committee Discussion**
  - A. ELEVATE Child Support Multiyear Systems Change Grant Presentation (Vicki Tylka)
5. **Operational Functions required by Statute, Ordinance, or Resolution:**
  - A. Requesting a 1.0 FTE Social Service Coordinator Grant Funded Position Effective 10/21
6. **Policy Issues Discussion and Potential Committee Determination:**
  - A. Recommendation from NCCSP Board to reduce Mount View Care Center Nursing Home Licensure to 154 Beds
7. **Next Meeting Time, Location, Announcements and Agenda Items:**
  - A. Committee members are asked to bring ideas for future discussion
  - B. Next Scheduled Meeting: **November 3, 2021 at 4:00 p.m.**
8. **Adjournment**

*\*Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the County Clerk's Office at 261-1500 or e-mail [countyclerk@co.marathon.wi.us](mailto:countyclerk@co.marathon.wi.us) one business day before the meeting*

**SIGNED**  /s/ Tim Buttke

Presiding Officer or Designee

NOTICE POSTED AT COURTHOUSE

FAXED/EMAILED TO: Wausau Daily Herald, City Pages, and  
Other Media Groups

BY: T. Ranallo

FAXED DATE & TIME: 10/01/2021 at 2pm

BY: T. Ranallo

FAXED DATE & TIME 10/01/2021 at 2pm



# HEALTH AND HUMAN SERVICES COMMITTEE MEETING MINUTES

Wednesday, September 8, 2021 at 4:00 p.m.

WebEx/ Courthouse Assembly Room (B105), 500 Forest Street, Wausau WI

Members	Present/Web-Phone	Absent
Chair Tim Buttke	X	
Vice Chair Michelle Van Krey	W	
Kelley Gabor	Phone	
Dennis Gonnering	W	
William Harris	W	
Donna Krause	X	
Tom Seubert		X

**Also Present:** Lance Leonhard, Laura Scudiere, La Tanya Campbell, Ashley Bores, and Toshia Ranallo.

**WebEx/Phone:** John Robinson, Jean Maszk, Craig McEwen.

**1. Call Meeting to Order**

Chair Buttke called the meeting to order at 4:00 pm.

**2. Public Comment – None**

**3. MOTION BY HARRIS; SECOND BY VAN KREY TO APPROVE THE AUGUST 4, 2021 HUMAN SERVICES COMMITTEE MEETING MINUTES WITH ONE CHANGE TO 7A TO READ SEPTEMBER 8, 2021. MOTION CARRIED.**

**4. Policy Issues Discussion and Potential Committee Determination – None**

**5. Operational Functions required by Statute, Ordinance, or Resolution:**

- A.** Acceptance of 2021 Grant Funds in connection with Health Department activities (COVID-19: Public Health Workforce Grant – \$180,300; COVID-19: Immunization and Vaccine grant – \$195,000; ARPA WI-DHS COVID-19 Response Grant – \$1,037,700)

*Discussion:*

Health Officer Laura Scudiere gave a presentation on Marathon County’s current COVID-19 and Delta Variant statistics. This information can be accessed in [the packet here](#).

*Action:*

**MOTION BY KRAUSE; SECOND BY VAN KREY TO MOVE TO ACCEPT 2021 GRANT FUNDS IN CONNECTION WITH HEALTH DEPARTMENT ACTIVITIES (COVID-19: PUBLIC HEALTH WORKFORCE GRANT – \$180,300; COVID-19: IMMUNIZATION AND VACCINE GRANT – \$195,000; ARPA WI-DHS COVID-19 RESPONSE GRANT – \$1,037,700). MOTION CARRIED.**

*Follow Up:*

Forward to the HR & Finance Committee.

- B.** Cooperation Agreement for the CDBG Program

*Discussion:*

Supervisor William Harris gave an overview of why the renewal of the Community Development Block Grant Program (CDBG) Cooperation Agreement is essential to our county residents. Qualifying home owners can apply for this grant to address house repairs or other assistance related to housing. To continue to have access to these CDBG funds, a cooperation agreement between Marathon County and the Central WI Housing Region needs to be up to date. Administrator Leonhard provided the following link for details on activities and eligibility requirements for funding. [Community Development Block Grant Program - Juneau County Housing Authority](#).

*Action:*

**MOTION BY HARRIS; SECOND BY KRAUSE TO MOVE A COOPERATION AGREEMENT FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM. MOTION CARRIED.**

*Follow Up:*

Forward to county board.

**C. Resolution Declaring October Domestic Violence Awareness Month**

*Discussion:*

Justice Systems Program Coordinator Ashley Bores from the Women's Community Inc., gave a detailed summary of national and local statistics related to domestic violence. She further explained the Lethality Assessment Program which is an evidence-based danger assessment tool that our law enforcement uses at a scene of a domestic violence situation or arrest. Bores also provided details on local services offered to aid and support victims.

*Action:*

**MOTION BY KRAUSE; SECOND BY GONNERING TO MOVE RESOLUTION DECLARING OCTOBER DOMESTIC VIOLENCE AWARENESS MONTH.**

**MOTION BY VAN KREY; SECOND BY HARRIS TO OFFER AN AMENDMENT TO THE RESOLUTION AND INSERT AN ADDITIONAL WHEREAS, TO INCLUDE THE FOLLOWING VERIBIAGE: OUR GOAL OF BEING THE HEALTHIEST AND SAFEST COUNTY IN WISCONSIN. MOTION CARRIED.**

*Follow Up:*

Forward to county board and request the Clerk read the resolution aloud at the September 16, 2021 educational meeting.

**6. Educational Presentations and Committee Discussion – None**

**7. Next Meeting Time, Location, Announcements and Agenda Items:**

Discuss the following Strategic Plan Priorities at the next meeting:

- 3.3 – Ensure that every child makes it to adulthood with health, stability, and growth opportunities.
- 3.7 – Ensure that every person has local access to effective mental health treatment.
- 7.2 – Mitigate the impacts of heroin and methamphetamine epidemics in Marathon County through evidence-based practices.

**A. Next Scheduled Meeting: October 6, 2021 at 4:00 p.m.**

**8. Adjournment**

**MOTION BY VAN KREY; SECOND BY HARRIS TO ADJOURN THE MEETING AT 4:39 P.M. MOTION CARRIED**

The recorded meeting can be viewed here: <https://tinyurl.com/MarathonCountyBoard>

Respectfully submitted by,  
Toshia Ranallo



# Marathon County ELEVATE GRANT

EMPOWERING LIVES THROUGH VOCATIONAL ASSESSMENT AND  
TRAINING AND EDUCATION

# Child Support Systems Change: History & Background

- Child Support Noncustodial Parent Demonstration Grant
  - Focused solely on employment and improving relationships with Noncustodial parents
- Supporting Parenting Supporting Kids (SPSK)
  - Started with Brown and Kenosha Counties, and also in 7 other states across the country
  - Addition of Enhanced Case Management, fatherhood and parenting activities, and child support state debt reduction and order adjustment
- Five County Demonstration Project (ELEVATE)
  - Brown, Kenosha, Racine, Wood, and Marathon Counties

# Family Stability System Design

## Career Advancement

- Mentoring
- Training
- Community connections
- Financial self-sufficiency

## Income Support

- Financial literacy
- Legal services
- Driver's license
- Child support

## Family

- At the center; in the driver's seat.
- Supported by a trauma-informed Coordinated Service Team.



## Personal Growth

- Hope
- Aspirations
- Empowerment & Self awareness
- Life mapping

## Skill Development

- Entry level employment
- Education
- Job training
- Soft skills
- Career planning

## Immediate Needs

- Housing, food, clothing
- Mental healthcare
- Physical healthcare
- Childcare
- Transportation

Identify root causes and barriers. Ask the right questions. Explore readiness. Listen. Support. Assess.



# ELEVATE Focuses on Providing Four Core Services

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## ▶ Enhanced Case Management

- ▶ Modifying Orders when Appropriate
- ▶ Additional Enhanced Support Services

## ▶ Parenting Education & Services

- ▶ Assessment of Parenting Needs & Interests
- ▶ Providing Opportunities for Learning

## ▶ Employment Services

- ▶ Assessment of non custodial parent's Employment Circumstances
- ▶ Job Searching & Acquiring Assistance

## ▶ Enhanced Child Support Services

- ▶ Expedited Review and Adjust
  - ▶ Streamlined Process – started immediately

# Measures of Success:

## Institute for Research on Poverty

- ▶ 1080 participants participant in Pre & Post survey measure success of the ELEVATE model
  - ▶ Parameters for survey participation are strict
  - ▶ Non - IRP Enrollees are not included, but may still be served
- ▶ Number of Grant Program Enrollees
  - ▶ Across the span of 5 years the 5 counties target is 2100 enrollees.
  - ▶ Marathon County minimum is 337.

## Internal Measures & Current Data

- ▶ Successful Dis-Enrollment Criteria
  - ▶ A non custodial parent participant is considered to have “completed” or become an “alumni” if they have gained employment, there is no indication of job loss, and they have made a minimum of three consecutive months of child support payments.
  - ▶ We don't necessarily dis-enroll at this point – although by Policy we could.
    - ▶ Case by Case Parenting Successes
    - ▶ Enhanced relationship with Child Support



# Marathon County Numbers as of 9/30/21:

- ▶ Total Number of Enrollees: 170
  - ▶ Survey – 126 total, 68 active; Non-Survey – 44 total, 17 active
- ▶ Total Number of Successful Dis-Enrollments : 34 (39% of dis-enrolled)
- ▶ Participants in our parenting class: 12
- ▶ Percentage of Enrollees we've assisted with parenting: 34.7%
- ▶ Percentage of Active Enrollees currently employed: 62.4%
- ▶ Number of individuals who have never had a license: 23
- ▶ Number of individuals who we have helped regain their driving privileges: 53
- ▶ Participant Enrollment Rates:
  - ▶ Other counties previous experience: 20%
  - ▶ Marathon County Enrollment Rate : 45.33%

# Amanda's Story

- ▶ Background/Barriers
  - ▶ Transportation Barriers
  - ▶ Lack of employment experience
- ▶ While in ELEVATE
  - ▶ Obtained and maintained employment
  - ▶ Obtained a driver's license.
- ▶ Currently
  - ▶ Promoted to Assistant Manager
  - ▶ Moved closer to work and out of parent's home
  - ▶ Is exercising parenting time
  - ▶ Contempt is dismissed

# Craig's Story

- Background/Barriers
  - Incarceration,
  - Trying to build relationships with teenage children, learning to co-parent,
  - Obtaining employment,
  - Finding reliable transportation
- Currently
  - Completed our parenting class
  - Exercising supervised visitation
- Not everything was perfect
  - Custodial parent and children were hesitant, payments were missed, transportation is an issue, parenting agreements were drawn and not signed
- Outcome – Charles is looking to file for visitation, he has been working consistently, he is able to establish barriers and co-parent and he is able to be an active player in the live of his children.

# Andrew's Story

- ▶ Background/Barriers
  - ▶ Large amount of child support cases
  - ▶ Inconsistent work history
  - ▶ Long, mostly negative relationship with child support
- ▶ Currently
  - ▶ Working - making payments
  - ▶ Utilizing community programs for transportation
  - ▶ Much more positive relationship with child support
- ▶ Ongoing Current Challenges
  - ▶ Job hopping
  - ▶ Hesitant to move on from temp agencies

# What's Next?

- ▶ This Five County Demonstration Project runs until March 31<sup>st</sup>, 2024.
  - ▶ Beyond then?
- ▶ In the next two and half years:
  - ▶ Expand parenting services
  - ▶ Connecting with Marathon County Jail to serve inmates
    - ▶ Work release privileges and parenting classes
  - ▶ After September 30<sup>th</sup> of 2022, criteria for enrollment becomes more relaxed
    - ▶ We can expand our eligible potential enrollees and serve more families
- ▶ Expansion of case management position – new position request

APPENDIX B  
NEW OR EXPANDED POSITION REQUEST

I. GENERAL INFORMATION

Department: Social Services Date: August 31<sup>st</sup>, 2021  
Position Requested: Social Service (ELEVATE) Coordinator FT  PT  FTE \_\_\_\_\_%  
(If unsure of classification, indicate "To be determined") Number of Positions: 1

Division Position Will Be Assigned To: Child Support Unit  
(Indicate NA if not applicable)

Projected Start Date of Position: October 2021 Priority Number of This Position: First Priority  
If you are requesting more than one position, prioritize all your requests and indicate the priority number of position.

II. FULL EXPLANATION OF NEED FOR POSITION

A. Is this position request compatible with the County's mission statement? Yes.

The intent of this position is to support the coordination of all services offered through the ELEVATE grant that Marathon County DSS – Child Support Unit has received. This case manager will work directly with partners and participants to determine potential eligibility, enrollments, referrals to parenting services, and offering employment services.

B. What is your department's mission statement and how does position support this mission and/or department strategic plan? Yes.

Our mission is to strengthen individuals and families by coordinating and providing resources that promote safety and maximize independence to build a strong and health community. The purpose of this grant, and thus the social service coordinator position, are clearly completely aligned with our department's mission. The very basis of this need is to create a more robust approach to services we currently offer and increase our support of families effectively and long term.

C. Indicate reasons for asking for position including purpose of position, applicable workload data and trends, etc. **plus attach relevant supporting data.** If more than one position of the same classification is being requested, also justify the number requested.

ELEVATE (Empowering Lives through Vocational Assessment and Training and Education) is a systems change grant awarded to five counties. Marathon County, one of the two first generation counties, has excelled in enrollment for this program, and thus, been awarded additional grant dollars to expand capacity.

The very purpose of seeking the grant itself is aligned with the reasons we are asking for this position. We are taking the next steps to fill "gaps" in services available in our region. Under the grant, we are accomplishing the following:

- Building more comprehensive and sustainable connections with community service providers and local businesses to provide transportation options, educational opportunities and other basic needs for securing and maintaining employment for our paying parents.
- Developing the relationships to be an integral part of a comprehensive support system for parents involved with AODA and Mental Health issues.
- Developing a more comprehensive collaboration with the courts and appropriate community supports for parenting skills and custody and placement issues.

Our unit fully manages approximately 5700 cases on a monthly basis and over 20% of them have compliance issues reflecting the need for additional services. Although we have a very low unemployment rate and demand by employers is high, we continue to see parents struggle due to the following factors:



- AODA/Mental Health Issues
- High rate of physical disability potentially due to a predominately manufacturing workforce
- Lack of a relationship with their child
- Reduction in full-time hours with local employers – with the advent of the Obama-care especially and the rising costs of health insurance, we have seen a practice of not offering full-time employment or considering full-time at 32-36 hours.
- Seasonal employees and subcontract work paid in cash
- Adverse childhood experiences that result in difficulty demonstrating independent living skills in general

This position will enable us to continue to support clients in their goals, develop our program, and build the necessary infrastructure to successfully transition the supportive services across the team once our five year grant is termed.

- D. What benefit will the position provide to the County? How does the position improve/enhance customer service and/or address community needs?

This biggest benefit of this position will be providing day to day services and support to enrollees in the ELEVATE Program. The Social Service Coordinator will also allow the ELEVATE Coordinator to expand the program, speak on the importance of ELEVATE in the community, and also to refine the model that we would like to present to the state as a better alternative.

- E. Indicate any alternatives to creating this position that were considered and why you still chose to request the position?

The state has awarded us additional grant funding to build capacity for this program. There are not alternatives other than adding case management hours to the ELEVATE program.

- F. What will be the effect if the proposed position is not created?

As more and more individuals express a need for our services we will risk limiting the offering of services in order to accommodate maintaining compliance with enrollment numbers assigned by the state; thus will not meet our potential to demonstrate full system change.

- G. What criteria will you use to monitor the effectiveness and performance of the position? (Increasing revenues, improved customer service, decreasing costs, enhancing services, etc?)

Overall, we anticipate being able to see an increase in our performance across the current four federal measures: Paternity Establishment, Support Order Establishment, Child Support Collections and Arrears Collections. These measures are tracked monthly by the state and are utilized to determine our funding each year.

Additional metrics that have been identified at this time are as follows:

- Total number of participants being served
- Total number of new participants enrolled
- Average pay rate for participants
- Average time to first child support payment following enrollment
- Additional metrics being identified as needed both across the Elevate Program and within our county child support unit

### III. SPECIFIC DUTIES OF NEW POSITION

- A. List the specific duties position will perform plus the approximate percentage of time to be spent on each duty.

- 5% - Coordinates training sessions, events and seminars; examples include collaborating with W-2 and Job Center for job fairs

- 5% - Meets with clients to provide an overview of the basic services available through ELEVATE
- 5% - Interviews clients for enrollment purposes inclusive of screening for domestic violence
- 5% - Refers clients to appropriate community and CS Unit resources
- 70% - Oversees day to day case management and monitors enrollee progress in the ELEVATE program
- 10% - Support other functions as assigned

B. Could another County department use the expertise of this position? OR could you use the expertise of another department to meet your needs? Why or why not?

The work of the position will assist the work of other departments with their clients, such as Probation and Parole and the Courts.

C. If the work is currently being done by the County, how is it being accomplished (contract basis, temporary help, current employee, etc.)? Why is this arrangement no longer acceptable?

The work is currently being primarily done by a grant funded staff, with internal supports from existing staff. There is no further capacity to provide additional case management time to expand the program.

#### IV. POSITION COSTS AND FUNDING SOURCES

A. What is the anticipated total cost of this position? (Include salary; benefits; office space, remodeling, furniture, and equipment; travel; and other applicable costs.) -

Anticipated it will be approximately \$74,164 annually for the position and fringe benefits. An additional \$5,000 - \$10,000 for furniture and computer equipment may be required. (See Attached)

B. Explain specifically how position will be funded.

Amount of County tax levy: \$0.00 % of total costs: 0%

Marathon County DSS is a recipient of a 5 year grant, 2019-2024. \$197, 635 of grant funds are available through 2022 before the next installment.

Amount of any outside funding: \$197,635 through 2022 (Basic Grant) % of total costs: 100%  
**Additional** Grant dollars: \$100,000 each year through 2022 for new position  
 Source of outside funding: fully funded through grant money  
 Length of outside funding: 2- 5 years  
 Likelihood of funding renewal: Not guaranteed at this time  
 Would this outside funding be used to offset the levy if not used for this position? No

\*This is a 5 year grant that will have additional funding each year and performance incentives in addition to the base grant award, such as what has been provided for this new position request.

C. Will the proposed position allow your department to increase revenues or decrease expenditures beyond the cost of the position? If yes, how?

If we are successful in increasing performance, we would anticipate seeing an increase in revenues due to performance funding from the State and Federal levels that would offset the county levy.

D. Does the proposed position provide preventive services that will lead to cost avoidance or more extensive services in the future? OR Can the proposed position be justified as an investment with future benefits to the County greater than the cost of the position? If yes, how?

Currently, we are utilizing the grant and the position funded through the grant to determine a successful model to provide both preventive services, increase services permanently and invest in the future of our families.

- Preventive Services – We anticipate we will see success in early intervention when barriers or potential barriers are initially identified with new cases. The ideal is to have supports in place to offer initially that will provide sustainability in the family connections and prevent or minimize future compliance issues.
- Increased Services – We intend to permanently offer increased case management services when deemed appropriate as it is more aligned with the direction of our unit and department’s mission. We anticipate that, between forming more substantial and positive connections early in our relationship with the family and continued appropriate services as necessary throughout the life of case, we will see more emotional and physical support and positive parental interactions.

E. Can the position costs be offset by eliminating or reducing a lower priority function? If yes, explain.

No.

V. COMMITTEE OF JURISDICTION

What is the recommendation of the committee of jurisdiction?

The Social Services Board will review the position during the September 2021 meeting.

NOTE: An updated or new Position Description Questionnaire (PDO) may be necessary to complete the job evaluation process.

\_\_\_\_\_  
Signature of Supervisor/Manager Completing Request

\_\_\_\_\_  
Date

Vicki Tylka

\_\_\_\_\_  
Department Head Signature

\_\_\_\_\_  
Date

9/9/21

Social Service Coordinator (B23)

Social Services

FTE = 1.0

2021 BUDGET PLANNING - NEW POSITION COST

Item	2021 Rates	Minimum	Mid-Point	Maximum
B23		\$39,837	\$46,809	\$55,394
Health (EE + 1)	\$1,632	\$19,583	\$19,583	\$19,583
Dental (EE + 1)	\$33	\$399	\$399	\$399
FICA Retirement Rate	6.20%	\$2,470	\$2,902	\$3,434
FICA Medicare Rate	1.45%	\$578	\$679	\$803
Unemployment Insurance	0.10%	\$40	\$47	\$55
Retirement - Employer	6.75%	\$2,689	\$3,160	\$3,739
Worker's Comp - Clerical	0.08%	\$32	\$37	\$44
PEHP	\$21	\$546	\$546	\$546
Total Estimated Cost for 1.0 FTE:		\$66,173	\$74,161	\$83,996



North Central Health Care  
Person centered. Outcome focused.

**MEMORANDUM**

DATE: September 17, 2021  
TO: North Central Community Services Program Board  
FROM: Jarret Nickel, Operations Executive  
Jaime Bracken, Chief Nursing Officer  
RE: NCHC Skilled Nursing Bed Licensure Recommendation

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**NCHC Recommendation:**

NCHC is recommending a bed license of 154 for Mount View Care Center. 154 beds will be the maximum number of beds available once all phases of master facility plan are completed. MVCC current license is 188 which would result in a proposed reduction of 34 beds which will yield a savings of \$69,360 annually.

MVCC occupancy target for 2022 is 136 due to allow for continued master facility plan renovations, Covid-19 recovery and, staffing stabilization. NCHC anticipates this number to increase in 2023 with the completion of the master facility plan.

NCHC is recommending a bed license of 120 for Pine Crest. 120 licensed beds would allow for continued Covid-19 recovery and census stabilization efforts. Pine Crest current license is 160 which would result in a proposed reduction of 40 beds which will yield a savings of \$81,600 annually.

Pine Crest occupancy target for 2022 is 99 due to continued Covid-19 admission restrictions, staffing concerns as well as fear of long-term care related to the pandemic. Pine Crest YTD avg census is 92 and we do not anticipate filling more than 30 beds post Covid-19 related to declining census.

**NCHC Justification for Recommendation:**

**Overview:**

- Need to continue to stabilize staffing about both facilities to reduce overtime and agency use.
- MVCC will max out of beds once the master facility plan is complete.
- Need to account for continued Covid-19 limitations with admissions and staff implications due to regulatory requirements.

The two snap shots below are competitive summaries for both MVCC & Pine Crest showing occupancy percentages in the region.

SNFs in the Market Area	Profit or Nonprofit	Year Opened	# of beds in Service	Current Occ.	Average Daily Rate	5 Star Quality Rating <sup>(1)</sup>
Pine Crest Nursing Home 2100 E Sixth St Merrill, WI North Central Health Care/Lincoln County	Government	1953-2017	160	64.4%	\$287	3
Riverview Health Services 428 N 6th St Tomahawk, WI North Shore Healthcare	Profit	1967	61	47.5%	\$283	5
Tomahawk Health Services 720 E Kings Rd Tomahawk, WI North Shore Healthcare	Profit	1968	83	41.0%	\$280	3
<b>TOTAL/OCCUPANCY</b>			<b>304</b>	<b>54.6%</b>		

SNFs in the Market Area	Profit or Nonprofit	Year Opened	# of beds in Service	Current Occ.	Average Daily Rate	5 Star Quality Rating <sup>(1)</sup>
Mount View Care Center 1100 Lake View Drive Wausau, WI North Central Health Care/Marathon County	Government	1986	165	75.8%	*	2
Benedictine Living Community of Wausau 1821 N 4th Avenue Wausau, WI Benedictine Living	Nonprofit	1981-2010	82	68.3%	\$285	4
Marshfield Clinic Comfort and Recovery - Wausau 2727 Plaza Drive Wausau, WI Marshfield Clinic	Nonprofit	1980s	12	41.7%	*	4
Pride TLC Therapy and Living 7805 Birch Street Weston, WI Pride TLC	Profit	2013	25	64.0%	\$498	5
Rennes Health and Rehab Center - Weston 4810 Barbican Avenue Weston, WI Rennes Group	Profit	2009-2014	84	67.9%	\$340	4