

HUMAN RESOURCES, FINANCE, & PROPERTY COMMITTEE MEETING AMENDED AGENDA

Date & Time of Meeting: Tuesday August 23, 2022, 3:00 P.M.

Meeting Location: WebEx/ Courthouse Assembly Room, 500 Forest Street, Wausau WI

Committee Members: John Robinson, Alyson Leahy, Kurt Gibbs, Gayle Marshall, Kody Hart, Ann Lemmer, Yee Leng Xiong

Marathon County Mission Statement: Marathon County Government serves people by leading, coordinating, and providing county, regional, and statewide initiatives. It directly or in cooperation with other public and private partners provides services and creates opportunities that make Marathon County and the surrounding area a preferred place to live, work, visit, and do business. (Last updated: 12-20-05)

Committee Mission Statement: Provide leadership for the implementation of the County Strategic Plan, monitoring outcomes, reviewing and recommending to the County Board policies related to the human resources initiatives, finance and property of the County.

Persons wishing to attend the meeting by phone may call into the **telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:**

When you enter the telephone conference, PLEASE PUT YOUR PHONE ON MUTE!

The meeting will also be broadcast on Public Access or at https://tinyurl.com/MarathonCountyBoard

- 1. Call Meeting to Order
- 2. Pledge of Allegiance
- **3. Public Comment (15 Minutes)** (Any person who wishes to address the County Board, or one of its committees, during the "Public Comment" portion of meetings, must provide his or her name, address, and the topic he or she wishes to present to the Marathon County Clerk, or chair of the committee, no later than five minutes before the start of the meeting.)
- 4. Approval of the August 10, 2022 Human Resources, Finance, & Property Committee meeting minutes.
- 5. Policy Issues Discussion and Potential Committee Determination:
 - A. 2022-2023 Committee Work Plan
- 6. Operational Functions required by Statute, Ordinance, or Resolution
 - A. Discussion and Possible Action by HRFC
 - 1. Recommendation to Direct Staff to Pursue a Self-Insurance Option for Employee Health Insurance and to Present Available Options to the Committee at the September 7th Meeting
 - B. Discussion and Possible Action by HRFC to Forward to County Board for Consideration
- 7. Educational Presentations and Committee Discussion
 - A. Presentation on the 2021 Marathon County Financial Statements, Results, and Insights Baker Tilly, LLC, John Rader
 - B. Follow Up on 2018-2022 Strategic Plan Discussion from each of the Standing Committees
 - 1. What new strategies need to be added to the existing objectives in the plan?
 - 2. Should any of the strategies under your objectives be prioritized?
 - 3. Are there any objectives and / or strategies from the <u>2016 Comprehensive Plan</u> that should be added to the Strategic Plan?
 - C. Overview of the American Rescue Plan Act and Process
- 8. Next Meeting Time, Location, Announcements and Agenda Items:
 - A. Committee members are asked to bring ideas for future discussion
 - B. Next Scheduled Meeting September 7, 2022, at 3:00 p.m.
- 9. Adjournment

*Any person planning to attend this meeting who needs some type of special accommodation to participate should call the County Clerk's Office at 261-1500 or e-mail countyclerk@co.marathon.wi.us one business day before the meeting.

SIGNED	/s/ John Robinson
	Presiding Officer or Designee

EMAILED TO:	Wausau Daily Herald, City Pages, and other Media Groups	NOTICE POSTED AT COURTHOUSE
EMAILED BY:		BY:
DATE & TIME:		DATE & TIME:



MARATHON COUNTY HUMAN RESOURCES, FINANCE, & PROPERTY COMMITTEE MEETING AGENDA WITH MINUTES

Date & Time of Meeting: Wednesday, August 10, 2022 at 3:00 p.m.

Meeting Location: Courthouse Assembly Room, Courthouse, 500 Forest Street, Wausau WI

John Robinson	Present
Alyson Leahy	Present
Kurt Gibbs	Present
Gayle Marshall	Present
Kody Hart	Present
Ann Lemmer	Present
Yee Leng Xiong	WebEx

Staff Present: Lance Leonhard, Kristi Palmer, Kim Trueblood, Mike Puerner, Molly Adzic, Others Present: Capt Bill Milhausen, Lt Ryan Berdal, Malayna Halvorson and Victoria McGrath (WebEx)

- 1. Call Meeting to Order
- 2. Pledge of Allegiance
- 3. Public Comment None
- **4.** Approval of the July **26**, **2022** Human Resources, Finance, & Property Committee meeting minutes Motion by Leahy, Second by Lemmer to approve the minutes. Motion carried on a voice vote unanimously.
- 5. Policy Issues for Discussion and Possible Action
 - A. Review and Approval of the 2023 Budget Assumptions Finance Director Kristi Palmer talked about the budget assumptions for next year, using a five-year financial projection. Final numbers will be available on August 15.
- 6. Operational Functions required by Statute, Ordinance, or Resolution:
 - A. Discussion and Possible Action by Committee
 - 1. Update on Village of Edgar Tax Deed Property 2014-7 Corp Counsel Mike Puerner provided additional information on how the county came to own a tax deed parcel in the middle of a Village road. The best solution is to engage with the Village of Edgar to pursue a transaction and have them request the property and recover the amount we have settled with the Village for the back tax settlements. Committee consensus was for corp counsel to pursue this with the Village.
 - B. Discussion and Possible Action by HRFC to Forward to County Board for Consideration
 - 1. Approval of July 2022 Claims and Questioned Costs Motion by Leahy, Second by Marshall to approve the claims and questioned costs. Motion carried on a voice vote unanimously.
 - 2. 2022 Intergovernmental Budget Transfers Information is in the packet. Kristi Palmer briefly described the transfers. Motion by Hart, Second by Lemmer to approve the transfers. Motion carried on a voice vote unanimously.
 - 3. Amend the 2022 CIP and Transfer from Contingency for the Dancy Tower Capt Bill Millhausen presented information regarding the need to upgrade the Dancy communication tower for coverage in the southern part of the County. Detailed presentation is available in the packet. Discussion was had and questions were asked and answered. Motion by Gibbs, Second by Lemmer to amend the CIP and transfer resolution to the full board to be funded using ARPA funds. Additional discussion was had. Motion carried on a voice vote unanimously.
 - 4. Marathon Park Water Service Design Parks Director Jamie Polley talked about the situation of the water system in Marathon Park. There is a need to re-map and re-design that water system so that it can be turned on for next year's camping season. The actual construction will be part of the 2023

budget. Additional information can be found in the packet. Discussion was had and questions were asked and answered. Motion by Gibbs, Second by Leahy to approve the plan and forward to the full board to be funded using ARPA funds. Motion carried on a voice vote unanimously.

7. Educational Presentations and Committee Discussion

- A. Class Compensation Study Update & Presentation. Malayna Halvorson, McGrath Consulting Malayna Halvorson and Dr. Victoria McGrath gave a presentation relative to their work to this point on the class compensation study. The presentation is included in the packet. Additional details will be provided at future meetings. Discussion was had and questions were asked and answered.
- B. Update from Administrator on Budget Preparation Process Administrator Leonhard updated the timeline and the process of the budget preparation. Discussion was had. Further details will be shared at upcoming meetings.

8. Next Meeting Time, Location, Announcements and Agenda Items:

- A. Committee members are asked to bring ideas for future discussion TIF and ARPA were suggested topics
- B. Next Scheduled Meeting August 23, 2022, at 3:00 p.m.
- 9. Adjournment Motion by Gibbs, Second by Leahy to adjourn. Meeting adjourned at 5:10 p.m.

Minutes prepared by Kim Trueblood, County Clerk

2022-2023 PROPOSED HRFPC WORK PLAN

PROJECT NAME	Outcome
Priority Based Budgeting	Educate County Board & HRFP Committee on PPB, Identify how County Board wants to be engaged what are their expectations scoring updates
Performance standards for programs	Establish policies and commit resources to develop and implement a dashboard for county programs/departments. Utilize Strategic Plan measurements where appropriate
Long term facilities plan	Establish goals for long tern facility and property management
Tax Delinquent Property Process - policy setting	Review recent legislation and establish guidelines, policies and expectations relating to tax deed foreclosure and sale/transfer of property
New Position Request Process and	Review existing ordinance and policies. Work with
Ranking	Administrator position prioritization process.
Evaluation of Health Insurance	
options (self-funded, plan design, etc.)	Clarify role of committee is evaluating health insurance plan design options.
Policy on sale/disposition of excess	Tied into Long Term Facilities Plan, develop a process for
county property	disposition of surplus property.
Strategic Plan	Periodically review status evaluate resource commitment to implement goals
Promote cultural competence in	
County employment policies and in	
the design and delivery of County programs and services.	Develop plan and monitor implementation of plan to address cultural competencies.
Customer Service Expectations -	Determine committee role in development of customer
policy setting	service expectations
Tax Increment Financing - pursue	•
legislative recommendation and	Evaluate impacts that TIDs are having on county and develop
criteria for guiding representative on	recommendations on changes to state laws. Evaluate
local committee	County participation on Joint Review Committees, what
	criteria should be used to evaluate TIF plans?
Property Insurance Evaluation (RFP)	Clarify role of committee is evaluating property insurance options.
Renewable energy policy	Determine committee role in developing policies aimed at the County becoming more environmentally and fiscally sustainable
American Rescue Plan Act (ARPA) and	
other Federal Grants	Establish criteria for the review and ranking of projects







Current State vs. Self-funding

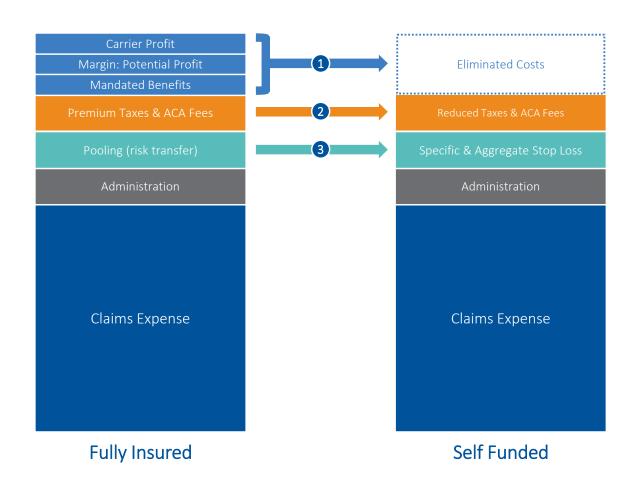
- Currently with Group Health Trust (GHT) through the Wisconsin Counties Association.
- Pay fully insured like premiums on a monthly basis with no fluctuation from month to month.
- Advantages of self-funding
 - The employer can customize the plan to meet the specific health care needs of its workforce, as opposed to purchasing a 'one-size-fits-all' insurance policy.
 - The employer maintains control over the health plan reserves, enabling maximization of interest income income that would be otherwise generated by an insurance carrier through the investment of premium dollars.
 - The employer does not have to pre-pay for coverage, thereby providing for improved cash flow.
 - The employer is not subject to state health insurance premium taxes, which are generally 2-3 percent of the premium's dollar value.

Components of a self-funded plan

- Third party administrator process the medical claims
- Pharmacy benefits manager process the pharmacy claims, negotiate the cost of the drugs
- Stop-loss insurance
 - Specific protect employer from high dollar claims
 - Aggregate protect employer from overall claim costs

Understanding the Components

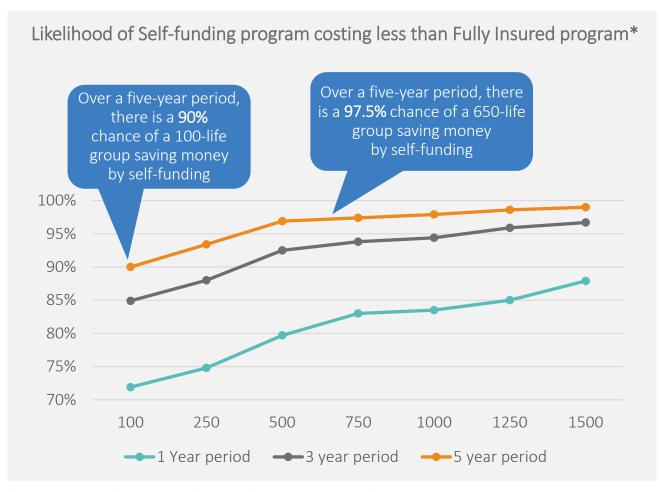
Actual claims experience plays the most significant role in determining health insurance rates. Self funding strategies offer a different way to manage the rest of the cost. Either way, the employer is bearing the cost of actual claims.



- Margin, carrier profit and review of mandated benefits become potential savings for the employer.
- Partially self-funded plans reduce state premium taxes and many ACA fees.
- 3 Stop loss replaces the pooling charges, protecting the employer from large individual claimants and excessive total claims.

Understanding Probability and Risk

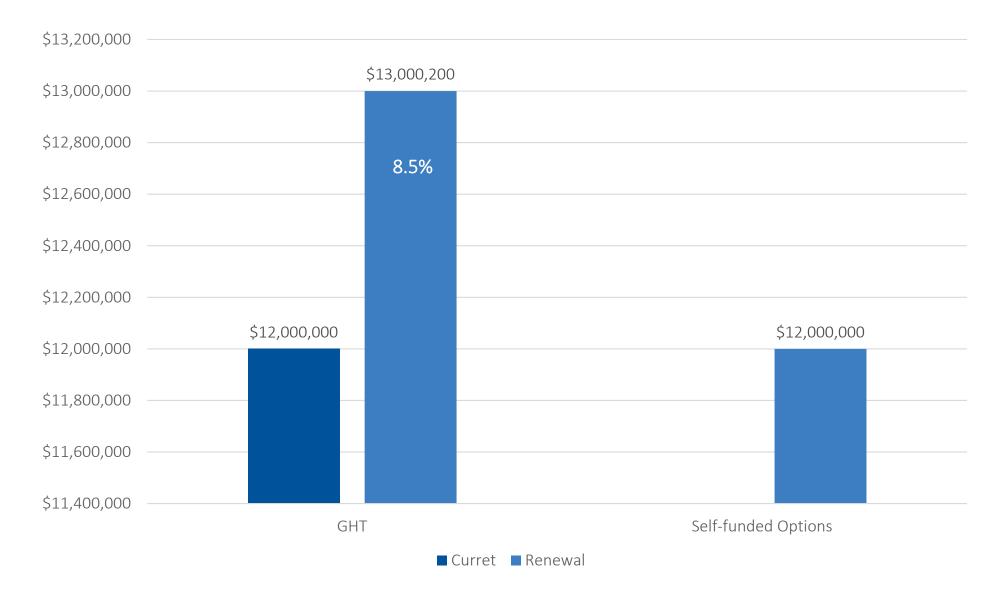
Given inherent tax and fee advantages of alternative funding arrangements, long-term savings are highly likely.



- Using case specific factors and robust actuarial tools, USI demonstrates the very high likelihood of selffunding costing less than fully insured over the course of 1, 3, and 5-year periods.
- The inherent cost advantage of 5% to 10% of premium for self funding arrangements drives these results.
- USI helps employers understand the appropriate balance of risk and premium.

^{*} Data Source: Windsor Strategy Solutions, Risk Decision Support Tool

Cost Comparisons



Recommendation

 Based on number of employees most employers of like size are self-funded

Due to GHT increase of 8.5% move to self-funded option.

 This will allow the County flexibility in plans as well as cash flow advantages



Financial highlights

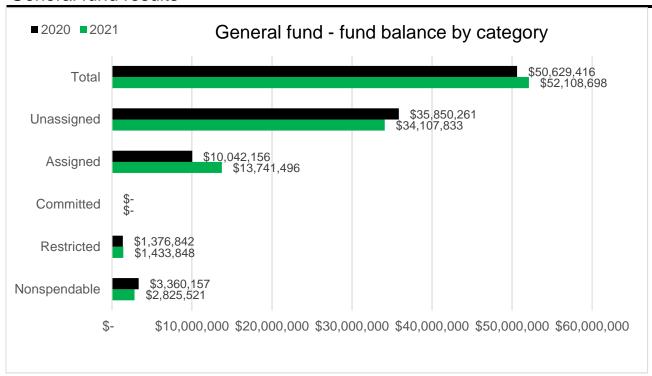
August 23, 2022

Client service team

John Rader, Director Casandra Chase (single audit), Manager Ryan Shavlik, Senior



Marathon County General fund results



Summarized income statement

Revenues and other financing sources
Expenditures and other financing uses
Net change in fund balance

\$ 72,724,670	\$ 79,538,951	\$ (6,814,281)
71,245,388	92,822,992	 21,577,604
\$ 1,479,282	\$ (13,284,041)	\$ 14,763,323

Fund balance category definitions

Nonspendable - amounts cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained in tact.

Restricted - amounts that can be spent only for the specific purposes stipulated by an external source. Committed - amounts constrained for specific purposes that are internally imposed through formal action of the governing body.

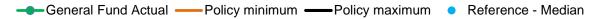
Assigned - spendable amounts that are intended to be used for specific purposes that are not considered restricted or committed.

Unassigned - residual amounts that have not been classified within other categories above.

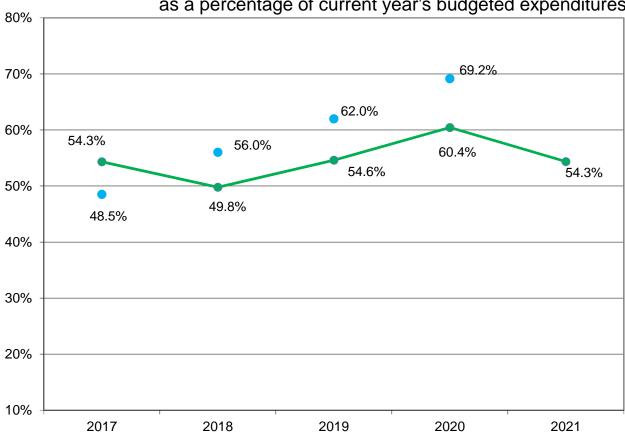
General fund - fund balance trends

Fund balance policy:

To maintain a working capital fund of 8.3% of general, social improvement, and debt service fund's budgeted expenditures. This amount is reported in the unassigned fund balance each year.



Unrestricted general fund - fund balance as a percentage of current year's budgeted expenditures



Other reference values

GFOA recommends a minimum of no less than 2 months (16.7%) of general fund expenditures.

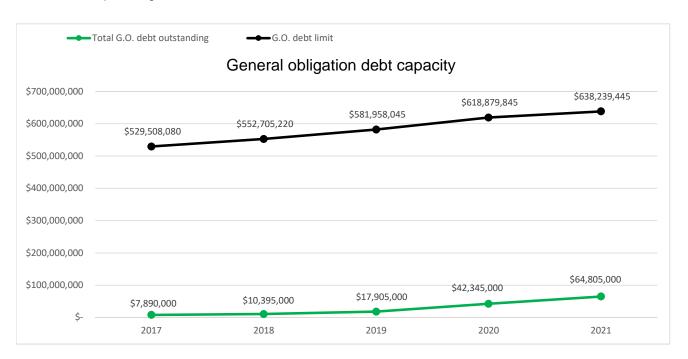
Median reference value generated from 2018 - 2021.

General obligation debt

Debt management policy:

The County does not currently have a debt management policy.

Actual percentage of debt limit at 12/31/21: 10%



Total debt outstanding by type at 12/31/2021

	<u>G</u>	eneral obligation	<u>C</u>	Capital lease	For	est crop loan	Comp abs	<u>Total</u>
County	\$	60,430,000	\$	784,295	\$	1,091,928	\$ 5,065,932	\$ 67,372,155
Airport		4,375,000					 223,773	 4,598,773
Total	\$	64,805,000	\$	784,295	\$	1,091,928	\$ 5,289,705	\$ 71,970,928

Comparative metrics available online through the Wisconsin Policy Forum.

https://wispolicyforum.org/research/municipal-datatool-examining-and-comparing-wisconsin-cities-and-villages/

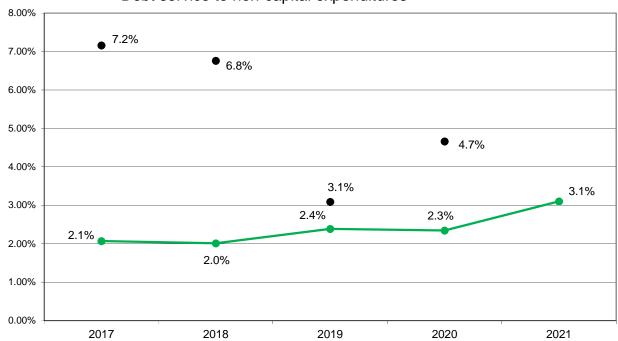
Select "Debt" -- options for custom comparisons or comparisons by county

Governmental funds - debt service

Marathon County

• Reference - Median

Debt service to non-capital expenditures



Current and prior year data

		<u>2021</u>	<u>2020</u>
Principal	\$	1,823,904	\$ 1,537,165
Interest		842,978	 466,088
Total	\$	2,666,882	\$ 2,003,253
	·		
Non-capital expenditures	\$	85,990,898	\$ 85,418,625

Other reference values

Median reference value generated from 2017 - 2020 Baker Tilly county client data.



Executive summary

July 27, 2022

To the County Board and the Finance and Property Committee Marathon County 500 Forest Street Wausau, WI 54403

We have completed our audit of the financial statements of Marathon County (the "County") for the year ended December 31, 2021, and have issued our report thereon dated July 27, 2022. This letter presents communications required by our professional standards.

Your audit should provide you with confidence in your financial statements. The audit was performed based on information obtained from meetings with management, data from your systems, knowledge of your County's operating environment and our risk assessment procedures. We strive to provide you clear, concise communication throughout the audit process and of the final results of our audit.

Additionally, we have included information on key risk areas Marathon County should be aware of in your strategic planning. We are available to discuss these risks as they relate to your organization's financial stability and future planning.

If you have questions at any point, please connect with us:

- John Rader, Director: John.rader@bakertilly.com or +1 (608) 240 2431
- Ryan Shavlik, Senior Accountant: Ryan.shavlik@bakertilly.com or +1 (608) 316 1335

Sincerely,

Baker Tilly US, LLP

John Rader, CPA

Responsibilities

Our responsibilities

As your independent auditor, our responsibilities include:

- Planning and performing the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. Reasonable assurance is a high level of assurance.
- Assessing the risks of material misstatement of the financial statements, whether due to fraud or error. Included in that assessment is a consideration of the County's internal control over financial reporting.
- Performing appropriate procedures based upon our risk assessment.
- Evaluating the appropriateness of the accounting policies used and the reasonableness of significant accounting estimates made by management.
- Forming and expressing an opinion based on our audit about whether the financial statements prepared by management, with the oversight of those charged with governance:
 - Are free from material misstatement
 - Present fairly, in all material respects and in accordance with accounting principles generally accepted in the United States of America
- Performing tests related to compliance with certain provisions of laws, regulations, contracts and grants, as required by Government Auditing Standards
- Considering internal control over compliance with requirements that could have a direct and material effect on major federal and major state programs to design tests of both controls and compliance with identified requirements
- Forming and expressing an opinion based on our audit in accordance with OMB's Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance) and State Single Audit Guidelines about the entity's compliance with requirements described in the OMB Compliance Supplement and State Single Audit Guidelines that could have a direct and material effect on each of its major federal [and state] programs.
- Our audit does not relieve management or those charged with governance of their responsibilities.

We are also required to communicate significant matters related to our audit that are relevant to the responsibilities of those charged with governance, including:

- Internal control matters
- Qualitative aspects of the County's accounting practice including policies, accounting estimates and financial statement disclosures
- Significant unusual transactions
- Significant difficulties encountered
- Disagreements with management
- Circumstances that affect the form and content of the auditors' report and key audit matters
- Audit consultations outside the engagement team
- Corrected and uncorrected misstatements
- Other audit findings or issues

Audit status

Significant changes to the audit plan

There were no significant changes made to either our planned audit strategy or to the significant risks and other areas of emphasis identified during the performance of our risk assessment procedures.

Audit approach and results

Planned scope and timing

Audit focus

Based on our understanding of the County and environment in which you operate, we focused our audit on the following key areas:

- Key transaction cycles
- Areas with significant estimates
- Areas of complexity

Our areas of audit focus were informed by, among other things, our assessment of materiality. Materiality in the context of our audit was determined based on specific qualitative and quantitative factors combined with our expectations about the County's current year results.

Key areas of focus and significant findings

Significant risks of material misstatement

A significant risk is an identified and assessed risk of material misstatement that, in the auditor's professional judgment, requires special audit consideration. Within our audit, we focused on the following areas below.

Significant risk areas	Testing approach	Conclusion
Management override of controls	Incorporate unpredictability into audit procedures, emphasize professional skepticism and utilize audit team with industry expertise	Procedures identified provided sufficient evidence for our audit opinion
Improper revenue recognition due to fraud	Confirmation or validation of certain revenues supplemented with detailed predictive analytics based on nonfinancial data and substantive testing of related receivables	Procedures identified provided sufficient evidence for our audit opinion

Other areas of emphasis

We also focused on other areas that did not meet the definition of a significant risk, but were determined to require specific awareness and a unique audit response.

Other areas of emphasis		
Cash and investments	Revenues and receivables	General disbursements
Payroll	Pension liabilities	Long-term debt
Capital assets including infrastructure	Net position calculations	Financial reporting and required disclosures
Landfill liability	Inventories	Contributed capital

Internal control matters

We considered the County's internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing an opinion on the financial statements. We are not expressing an opinion on the effectiveness of the County's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis.

A material weakness is a deficiency or combination of deficiencies in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We identified the following deficiency as a material weakness:

- Financial Statement Close Process

Properly designed systems of internal control provide your organization with the ability to process and record accurate monthly and year-end transactions and annual financial reports.

Our audit includes a review and evaluation of the internal controls relating to financial reporting. Common attributes of a properly designed system of internal control for financial reporting are as follows:

- There is adequate staffing to prepare financial reports throughout the year and at year-end.
- Material misstatements are identified and corrected during the normal course of duties.
- Complete and accurate financial statements, including footnotes, are prepared.
- Financial reports are independently reviewed for completeness and accuracy.
- Complete and accurate schedule of expenditures of federal and state awards is prepared.

Our evaluation of the internal controls over financial reporting has identified control deficiencies that are considered a material weakness surrounding the preparation of financial statements and footnotes, adjusting entries identified by the auditors, and an independent review of financial reports.

Management has not prepared financial statements that are in conformity with generally accepted accounting principles. In addition, material misstatements in the general ledger were identified during the financial audit.

The following material weaknesses, which were identified in the prior years, were remediated during the current year:

- Bank account reconciliations are now being performed timely.
- The majority of general ledger accounts are being reconciled and adjusted prior to year-end.
- The spend-down of bond proceeds is now being monitored by Finance.
- A control has been established to make sure the payroll withdrawal for the direct deposit agrees to amounts in the payroll register.

Other comments and recommendations

- Prior Year Points

Missing key controls

There are certain controls that are not currently in place related to transaction cycles and financial reporting. As a result, there is a risk that erroneous or unauthorized transactions or misstatements could occur without the knowledge of management or the governing body. Our recommendations for strengthening controls are listed below.

Controls over cash and investments

 County departments that maintain decentralized checking accounts should be providing periodic bank reconciliations to the Finance Department so that Finance can ensure they are being reconciled and independently reviewed within each department. Account balances within the County's financial accounting system should be adjusted accordingly by Finance.

Controls over financial reporting

 The current financial accounting system is not able to generate a report for management and the oversight body to review actuals compared to budget and prior periods. This review is a critical process in determining adherence to the budget, developing and revising expectations, and monitoring activity.

Since the controls listed above or other compensating controls are not currently in place, errors or irregularities could occur as part of the accounting processes that might not be discovered by management or the governing body. Therefore, the absence of these controls is considered to be a material weakness.

We recommend that a designated employee review these potential controls and determine whether additional controls should be implemented. This determination should take into consideration a cost / benefit analysis.

Current Year Status

This comment is still valid.

Central Wisconsin Airport Restricted Cash

The Central Wisconsin Airport (CWA) collects a Passenger Facility Charge (PFC) as regulated by the Federal Aviation Authority (FAA). PFC's represent cash that is restricted for specific purposes approved by the FAA. As part of the financial audit, and the annual PFC audit, these amounts are required to be audited and reported in a manner consistent with GAAP and FAA regulations. The county is not currently tracking these unspent PFC funds in the general ledger, resulting in audit adjustments each year. We recommend the county segregate these funds in a specific bank account and adjust them on a regular basis as collections are received from the airlines, and as allowable expenses are applied against them. We also recommend this effort be coordinated between County Finance and CWA personnel.

Current Year Status

This comment is still valid.

Decentralized Cash Collections

Many governments collect cash at numerous decentralized locations that are separate from the primary system of accounting procedures and controls. The opportunity for theft is often higher at those locations because one person is frequently involved in most, if not all, aspects of a transaction (i.e. lack of segregation of duties).

Examples in your government that fit this situation include:

Clerk of Courts Solid Waste Parks Department Airport

Register of Deeds Health Department

Sheriff's Department Highway

Management is responsible for designing and implementing controls and procedures to detect and prevent fraud. As a result, we recommend that management review its decentralized cash collection procedures and controls on a periodic basis and make changes as necessary to strengthen the internal control environment. Reviewing the adequacy of the controls is a responsibility of the governing body.

Below are example procedures and controls to help mitigate the risk of loss at decentralized cash collection points:

- Implement a centralized receipting process with adequate segregation of duties
- For cash collections, ensure pre-numbered receipts are being used and all receipts in the sequence are being reviewed by someone other than the person receipting the cash and receipts tie to deposits
- Perform surprise procedures at decentralized locations (cash counts, walkthrough of processes, etc.)
- Require regular cash deposits to minimize collections on-hand
- Limit the number of separate bank accounts
- Segregate duties as much as possible the person receipting cash should be separate from the person preparing deposits and the person reconciling bank accounts should be separate from the cash collection activity
- Perform month-to-month or year-to-year comparisons to look for unusual changes in collections
- If collecting from a drop box site, consider sending two people to collect the funds, especially during peak times

As always, the cost of controls and staffing must be weighed against the benefits of safeguarding your assets.

Current Year Status

This comment is still valid.

Required communications

Qualitative aspect of accounting practices

- Accounting policies: Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we have advised management about the appropriateness of accounting policies and their application. The significant accounting policies used by the County are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing accounting policies was not changed during 2021. We noted no transactions entered into by the County during the year for which accounting policies are controversial or for which there is a lack of authoritative guidance or consensus or diversity in practice.
- Accounting estimates: Accounting estimates, including fair value estimates, are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements, the degree of subjectivity involved in their development and because of the possibility that future events affecting them may differ significantly from those expected. The following estimates are of most significance to the financial statements:

Estimate	Management's process to determine	Baker Tilly's conclusions regarding reasonableness
Net pension liability and related deferrals	Evaluation of information provided by the Wisconsin Retirement System	Reasonable in relation to the financial statements as a whole
Self-insurance claims	Historical claims analysis and report provided by a 3 rd party administrator	Reasonable in relation to the financial statements as a whole
Depreciation	Evaluate estimated useful life of the asset and original acquisition value	Reasonable in relation to the financial statements as a whole
Landfill closure and long-term care liabilities	Key assumptions set by management with the assistance of engineering estimates	Reasonable in relation to the financial statements as a whole

There have been no significant changes made by management to either the processes used to develop the particularly sensitive accounting estimates, or to the significant assumptions used to develop the estimates, noted above.

 Financial statement disclosures: The disclosures in the financial statements are neutral, consistent and clear.

Significant unusual transactions

There have been no significant transactions that are outside the normal course of business for the County or that otherwise appear to be unusual due to their timing, size or nature.

Significant difficulties encountered during the audit

We encountered no significant difficulties in dealing with management and completing our audit.

Disagreements with management

Professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the basic financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Audit report

There have been no departures from the auditors' standard report.

Audit consultations outside the engagement team

We encountered no difficult or contentious matters for which we consulted outside of the engagement team.

Uncorrected misstatements and corrected misstatements

Professional standards require us to accumulate misstatements identified during the audit, other than those that are clearly trivial, and to communicate accumulated misstatements to management. The schedule within the Appendix summarizes the uncorrected misstatements, other than those that are clearly trivial, that we presented to management and the material corrected misstatements that, in our judgment, may not have been detected except through our auditing procedures. The internal control matters section of this report describes the effects on the financial reporting process indicated by the uncorrected misstatements and corrected misstatements, other than those that we consider to be of a lesser magnitude than significant deficiencies and material weaknesses.

Management has determined that the effects of the uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. The uncorrected misstatements or the matters underlying them could potentially cause future period financial statements to be materially misstated, even though, in our judgment, such uncorrected misstatements are immaterial to the basic financial statements under audit.

Other audit findings or issues

We encountered no other audit findings or issues that require communication at this time.

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the County's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other information in documents containing audited basic financial statements

Official statements (or other equivalent document which we may not read unless engaged separately)

The County's audited financial statements are "general purpose" financial statements. General purpose financial statements consist of the basic financial statements that can be used by a broad group of people for a broad range of activities. Once we have issued our audit report, we have no further obligation to update our report for events occurring subsequent to the date of our report. The County can use the audited financial statements in other client prepare documents, such as official statements related to the issuance of debt, without our acknowledgement. Unless we have been engaged to perform services in connection with any subsequent transaction requiring the inclusion of our audit report, as well as to issue an auditor's acknowledgment letter, we have neither read the document nor performed subsequent event procedures in order to determine whether or not our report remains appropriate.

Management's consultations with other accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing or accounting matters.

Written communications between management and Baker Tilly

The Appendix includes copies of other material written communications, including a copy of the management representation letter.

Compliance with laws and regulations

We did not identify any non-compliance with laws and regulations during our audit.

We will issue a separate document which contains the results of our audit procedures to comply with the Uniform Guidance and *State Single Audit Guidelines*.

Fraud

We did not identify any known or suspected fraud during our audit.

Going concern

Pursuant to professional standards, we are required to communicate to you, when applicable, certain matters relating to our evaluation of the County's ability to continue as a going concern for a reasonable period of time but no less than 12 months from the date the financial statements are issued or available to be issued, including the effects on the financial statements and the adequacy of the related disclosures, and the effects on the auditor's report. No such matters or conditions have come to our attention during our engagement.

Group audits

We have performed procedures to obtain an understanding of the component auditor and the audit they have performed of the North Central Health Care, so that we have been able to place reliance on their audit to the extent that we made reference to them in our report. In addition, if we had any concerns about the quality of work of the other auditors, if there were any limitations related to the group audit or if there was any fraud or suspected fraud involving group management, component management, employees who have significant roles in group-wide controls or others in which material misstatement of the group financial statements has or may have resulted from fraud we would be required to report those to you. We have not identified any circumstances that are required to be reported.

Independence

We are not aware of any relationships between Baker Tilly and the County that, in our professional judgment, may reasonably be thought to bear on our independence.

Related parties

We did not have any significant findings or issues arise during the audit in connection with the County's related parties.

Other matters

We applied certain limited procedures to the required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the supplementary information which accompanies the financial statements but is not RSI. With respect to the supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Nonattest services

The following nonattest services were provided by Baker Tilly:

- Financial statement preparation
- Adjusting journal entries
- Preparation of Part II of the Data Collection Form
- ARPA compliance services

In addition, we prepared GASB No. 34 conversion entries which are summarized in the "Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position" and the "Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities" in the financial statements.

None of these nonattest services constitute an audit under generally accepted auditing standards, including *Government Auditing Standards*.

Audit committee resources

Visit our resource page for regulatory updates, trending challenges and opportunities in your industry and other timely updates.

Visit the resource page at https://www.bakertilly.com/insights/audit-committee-resource-page.

Management representation letter



July 27, 2022

Baker Tilly US, LLP 48707 Innovate Lane PO Box 7398 Madison, Wisconsin 53707-7398

Dear Baker Tilly US, LLP:

We are providing this letter in connection with your audit of the financial statements of Marathon County as of December 31, 2021 and for the year then ended for the purpose of expressing opinions as to whether the financial statements present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Marathon County and the respective changes in financial position and cash flows, where applicable, in conformity with accounting principles generally accepted in the United States of America. We confirm that we are responsible for the fair presentation of the previously mentioned financial statements in conformity with accounting principles generally accepted in the United States of America. We are also responsible for adopting sound accounting policies, establishing and maintaining internal control over financial reporting, and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in the light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, the following representations made to you during your audit.

Financial Statements

- 1) We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter.
- 2) The financial statements referred to above are fairly presented in conformity with accounting principles generally accepted in the United States of America. We have engaged you to advise us in fulfilling that responsibility. The financial statements include all properly classified funds of the primary government and all component units required by accounting principles generally accepted in the United States of America to be included in the financial reporting entity.
- 3) We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- 4) We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
- 5) Significant assumptions we used in making accounting estimates, if any, are reasonable.

- 6) All events subsequent to the date of the financial statements and for which accounting principles generally accepted in the United States of America require adjustment or disclosure have been adjusted or disclosed. No other events, including instances of noncompliance, have occurred subsequent to the financial statement date and through the date of this letter that would require adjustment to or disclosure in the aforementioned financial statements or in the schedule of findings and questioned costs.
- 7) All material transactions have been recorded in the accounting records and are reflected in the financial statements and the schedule of expenditures of federal and state awards.
- 8) We believe the effects of the uncorrected financial statement misstatements listed here are immaterial, both individually and in the aggregate, to the basic financial statements as a whole. In the prior year, \$250,810 was not allocated to the business-type activities from the GASB No. 34 conversion entries eliminating the internal service funds. For the current year, \$199,505 was not allocated. This causes the governmental activities change in net position to be understated and the business-type activities change in net position to be overstated by \$446,315 for the current year. The governmental activities expenses are overstated by \$195,505 and the business-type activities are understated by the same amount. In addition, you have recommended adjusting journal entries, and we are in agreement with those adjustments.
- 9) There are no known or possible litigation, claims, and assessments, outside those previously disclosed to you by counsel, whose effects should be considered when preparing the financial statements. There are no unasserted claims or assessments that our lawyer has advised us are probable of assertion and must be disclosed in accordance with accounting principles generally accepted in the United States of America.
- 10) Guarantees, whether written or oral, under which the County is contingently liable, if any, have been properly recorded or disclosed.

Information Provided

- 11) We have provided you with:
 - a) Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as financial records and related data, documentation, and other matters and all audit or relevant monitoring reports, if any, received from funding sources.
 - b) Additional information that you have requested from us for the purpose of the audit.
 - Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
 - d) Minutes of the meetings of County Board or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 12) We have not completed an assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- 13) We have no knowledge of any fraud or suspected fraud that affects the entity and involves:
 - a) Management,
 - b) Employees who have significant roles in internal control, or
 - c) Others where the fraud could have a material effect on the financial statements.

- 14) We have no knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, regulators, or others.
- 15) We have no knowledge of known instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements, or abuse, whose effects should be considered when preparing financial statements.
- 16) There are no known related parties or related party relationships and transactions of which we are aware.

Other

- 17) There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
- 18) We have taken timely and appropriate steps to remedy fraud, noncompliance with provisions of laws, regulations, contracts or grant agreements, or abuse that you have reported to us.
- 19) We have a process to track the status of audit findings and recommendations.
- 20) We have identified to you any previous financial audits, attestation engagements, and other studies related to the audit objectives and whether related recommendations have been implemented.
- 21) We have provided our views on reported findings, conclusions, and recommendations, as well as our planned corrective actions, for our report.
- 22) The County has no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, or equity.
- 23) We are responsible for compliance with federal, state, and local laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits, debt contracts, and IRS arbitrage regulations; and we have identified and disclosed to you all federal, state, and local laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives, including legal and contractual provisions for reporting specific activities in separate funds.

24) There are no:

- a) Violations or possible violations of budget ordinances, federal, state, and local laws or regulations (including those pertaining to adopting, approving and amending budgets), provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency, or for reporting on noncompliance, except those already disclosed in the financial statement, if any.
- b) Other liabilities or gain or loss contingencies that are required to be accrued or disclosed by accounting principles generally accepted in the United States of America.
- c) Nonspendable, restricted, committed, or assigned fund balances that were not properly authorized and approved.
- d) Rates being charged to customers other than the rates as authorized by the applicable authoritative body.

- e) Violations of restrictions placed on revenues as a result of bond resolution covenants such as revenue distribution or debt service funding.
- 25) In regard to the nonattest services performed by you listed below, we have 1) accepted all management responsibility; 2) designated an individual with suitable skill, knowledge, or experience to oversee the services; 3) evaluated the adequacy and results of the services performed, and 4) accepted responsibility for the results of the services.
 - a) Financial statement preparation
 - b) Adjusting journal entries
 - c) Preparation of auditee sections of the data collection form
 - d) Compliance services related to ARPA funds

None of these nonattest services constitute an audit under generally accepted auditing standards, including *Government Auditing Standards*.

- 26) Marathon County has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- 27) Marathon County has complied with all aspects of contractual agreements that would have a material effect on the financial statement in the event of noncompliance.
- 28) The financial statements include all component units as well as joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations, if any. Component units have been properly presented as either blended or discrete.
- 29) The financial statements properly classify all funds and activities.
- 30) All funds that meet the quantitative criteria in GASB Statement No. 34 and No. 37 for presentation as major are identified and presented as such and all other funds that are presented as major are particularly important to financial statement users.
- 31) Components of net position (net investment in capital assets; restricted; and unrestricted) and components of fund balance (nonspendable, restricted, committed, assigned and unassigned) are properly classified and, if applicable, approved.
- 32) Marathon County has no derivative financial instruments such as contracts that could be assigned to someone else or net settled, interest rate swaps, collars or caps.
- 33) Provisions for uncollectible receivables, if any, have been properly identified and recorded.
- 34) Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
- 35) Revenues are appropriately classified in the statement of activities within program revenues and general revenues.
- 36) Interfund, internal, and intra-entity activity and balances have been appropriately classified and reported.
- 37) Special and extraordinary items are appropriately classified and reported.

- 38) Deposits and investments are properly classified, valued, and disclosed (including risk disclosures, collateralization agreements, valuation methods, and key inputs, as applicable).
- 39) Provision, when material, has been made to reduce excess or obsolete inventories to their estimated net realizable value.
- 40) Capital assets, including infrastructure and intangible assets, are properly capitalized, reported, and, if applicable, depreciated/amortized. Any known impairments have been recorded and disclosed.
- 41) Tax-exempt bonds issued have retained their tax-exempt status.
- 42) We have appropriately disclosed Marathon County's policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available and have determined that net position was properly recognized under the policy. We have also disclosed our policy regarding which resources (that is, restricted, committed, assigned or unassigned) are considered to be spent first for expenditures for which more than one resource classification is available.
- 43) We acknowledge our responsibility for the required supplementary information (RSI). The RSI is measured and presented within prescribed guidelines and the methods of measurement and presentation have not changed from those used in the prior period. We have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the RSI.
- 44) With respect to the supplementary information, (SI):
 - a) We acknowledge our responsibility for presenting the SI in accordance with accounting principles generally accepted in the United States of America, and we believe the SI, including its form and content, is fairly presented in accordance with accounting principles generally accepted in the United States of America. The methods of measurement and presentation of the SI have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the supplementary information.
 - b) If the SI is not presented with the audited financial statements, we will make the audited financial statements readily available to the intended users of the supplementary information no later than the date we issue the supplementary information and the auditor's report thereon.
- 45) We assume responsibility for, and agree with, the findings of specialists in evaluating the incurred but not reported liability and the closure and post-closure liability and have adequately considered the qualifications of the specialists in determining the amounts and disclosures used in the financial statements and underlying accounting records. We did not give or cause any instructions to be given to specialists with respect to the values or amounts derived in an attempt to bias their work, and we are not otherwise aware of any matters that have had impact on the independence or objectivity of the specialists.
- 46) We assume responsibility for, and agree with, the information provided by the Wisconsin Retirement System as audited by the Legislative Audit Bureau relating to the net pension asset/liability and related deferred outflows and deferred inflows and have adequately considered the reasonableness of the amounts and disclosures used in the financial statements and underlying accounting records. We also assume responsibility for the census data that has been reported to the plan.

- 47) We have implemented GASB Statement No. 84, *Fiduciary Activities*, and believe that all activities that meet the criteria for presentation as fiduciary activities have been identified and presented as such. In addition, we believe that all required disclosures and other accounting considerations have been identified and properly classified in the financial statements in compliance with the Standard.
- 48) We have implemented GASB Statement No. 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements, and believe that all direct borrowings, direct placements, lines of credit or debt default clauses have been identified and properly disclosed in the financial statements in compliance with the Standard.
- 49) We have reviewed our long-term debt agreements and believe that all terms related to significant events of default with finance-related consequences, termination events with finance-related consequences and subjective acceleration clauses have been properly identified and disclosed.
- 50) We are responsible for the estimation methods and assumptions used in measuring assets and liabilities reported or disclosed at fair value, including information obtained from brokers, pricing services or third parties. Our valuation methodologies have been consistently applied from period to period. The fair value measurements reported or disclosed represent our best estimate of fair value as the measurement date in accordance with the requirements of GASB 72 Fair Value Measurement. In addition, our disclosures related to fair value measurements are consistent with the objectives outlined in GASB 72. We have evaluated the fair value information provided to us by brokers, pricing services or other parties that has been used in the financial statements and believe this information to be reliable and consistent with the requirements.
- 51) We have evaluated our other postemployment benefits liability and have determined that it is not material to the financial statements.
- 52) We have considered the transactions with North Central Health Care and believe that all required disclosures and accounting considerations have been identified and properly classified in the financial statements.
- 53) The auditing standards define an annual report as "a document, or combination of documents, typically prepared on an annual basis by management or those charged with governance in accordance with law, regulation, or custom, the purpose of which is to provide owners (or similar stakeholders) with information on the entity's operations and the entity's financial results and financial position as set out in the financial statements." Among other items, an annual report contains, accompanies, or incorporates by reference the financial statements and the auditor's report thereon. We do not prepare an annual report.
- 54) With respect to federal and state award programs:
 - a) We are responsible for understanding and complying with and have complied with the requirements of the Single Audit Act Amendments of 1996, OMB's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), State Single Audit Guidelines, including requirements relating to preparation of the schedule of expenditures of federal and state awards (SEFSA).
 - b) We acknowledge our responsibility for presenting the SEFSA in accordance with the requirements of the Uniform Guidance and the State Single Audit Guidelines, and we believe the SEFSA, including its form and content, is fairly presented in accordance with the Uniform Guidance and the State Single Audit Guidelines. The methods of measurement and presentation of the SEFSA have not changed from those used in the prior period and we have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the SEFSA.

- c) If the SEFSA is not presented with the audited financial statements, we will make the audited financial statements readily available to the intended users of the SEFSA no later than the date we issue the SEFSA and the auditors' report thereon.
- d) We have identified and disclosed to you all of our government programs and related activities subject to the Uniform Guidance and the State Single Audit Guidelines and included in the SEFSA, expenditures made during the audit period for all awards provided by federal agencies in the form of grants, federal cost reimbursement contracts, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations, and other direct assistance.
- e) We are responsible for understanding and complying with, and have complied with the requirements of laws, regulations, and the provisions of contracts and grant agreements related to each of our federal and state programs and have identified and disclosed to you the requirements of laws, regulations, and the provisions of contracts and grant agreements that are considered to have a direct and material effect on each major federal and state program.
- f) We are responsible for establishing and maintaining, and have established and maintained, effective internal control over compliance for federal and state programs that provide reasonable assurance that we are administering our federal and state awards in compliance with laws, regulations, and the provisions of contracts and grant agreements that could have a material effect on our federal and state programs. We believe the internal control system is adequate and is functioning as intended. Also, no changes have been made in the internal control over compliance or other factors to the date of this letter that might significantly affect internal control, including any corrective action taken with regard to control deficiencies reported in the schedule of findings and questioned costs.
- g) We have made available to you all contracts and grant agreements (including amendments, if any) and any other correspondence with federal or state agencies or pass-through entities relevant to the programs and related activities.
- h) We have received no requests from a federal or state agency to audit one or more specific programs as a major program.
- We have complied with the direct and material compliance requirements including when applicable, those set forth in the OMB Compliance Supplement and the State Single Audit Guidelines, relating to federal and state awards.
- j) We have disclosed any communications from grantors and pass-through entities concerning possible noncompliance with the direct and material compliance requirements, including communications received from the end of the period covered by the compliance audit to the date of the auditors' report.
- k) We have disclosed to you the findings received and related corrective actions taken for previous audits, attestation agreements, and internal or external monitoring that directly relate to the objectives of the compliance audit, if any, including findings received and corrective actions taken from the end of the period covered by the compliance audit to the date of the auditors' report.
- I) Amounts claimed or used for matching were determined in accordance with relevant guidelines in the Uniform Guidance.
- m) We have disclosed to you our interpretation of compliance requirements that may have varying interpretations.

- n) We have made available to you all documentation related to the compliance with the direct and material compliance requirements, including information related to federal and state program financial reports and claims for advances and reimbursements.
- We have disclosed to you the nature of any subsequent events that provide additional evidence about conditions that existed at the end of the reporting period affecting noncompliance during the reporting period.
- p) We are not aware of any instances of noncompliance with direct and material compliance requirements that occurred subsequent to the period covered by the auditors' report.
- q) No changes have been made in internal control over compliance or other factors that might significantly affect internal control, including any corrective action we have taken regarding significant deficiencies or material weaknesses in internal control over compliance, subsequent to the date as of which compliance was audited.
- Federal and state program financial reports and claims for advances and reimbursements are supported by the books and records from which the financial statements have been prepared.
- s) The copies of federal and state program financial reports provided you are true copies of the reports submitted, or electronically transmitted, to the respective federal and state agency or pass-through entity, as applicable.
- t) We have monitored subrecipients to determine that they have expended pass-through assistance in accordance with applicable laws and regulations and have met the requirements of the Uniform Guidance and the *State Single Audit Guidelines*.
- we have taken appropriate action, including issuing management decisions, on a timely basis after receipt of subrecipients' auditors' reports that identified noncompliance with laws, regulations, or the provisions of contracts or grant agreements to ensure that subrecipients have taken the appropriate and timely corrective action on findings.
- v) We have considered the results of subrecipient audits and made any necessary adjustments to our books and records.
- w) We have charged costs to federal and state awards in accordance with applicable cost principles.
- x) We are responsible for and have accurately prepared the summary schedule of prior audit findings to include all findings required to be included by the Uniform Guidance and the State Single Audit Guidelines and we have provided you with all information on the status of the follow-up on prior audit findings by federal and state awarding agencies and pass-through entities, including all management decisions.
- y) We are responsible for and have accurately prepared the auditee section of the Data Collection Form as required by the Uniform Guidance.
- z) We are responsible for preparing and implementing a corrective action plan for each audit finding.
- aa) We have disclosed to you all contracts or other agreements with our service organizations, and we have disclosed to you all communications from the service organization relating to noncompliance at the service organizations.

Sincerely,

Lance Leonhard Marathon County Administrator

Signed: Knisti Palmer

Client service team



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Accounting changes relevant to Marathon County

Future accounting standards update

GASB Statement Number	Description	Potentially Impacts you	Effective Date
87	Leases	Ø	12/31/22*
91	Conduit Debt	\bigcirc	12/31/22*
92	Omnibus 2020	Ø	12/31/22*
93	Replacement of Interfund Bank Offered Rates	\bigcirc	12/31/22*
94	Public-Private and Public-Public Partnerships and Availability Payment Arrangements	Ø	12/31/23
96	Subscription-Based Information Technology Arrangements	\bigcirc	12/31/23
97	Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans	⋖	12/31/22

^{*} The statements listed above through Statement No. 93 had their required effective dates postponed by one year with the issuance of Statement No. 95, *Postponement of Effective Dates of Certain Authoritative Gui*dance, with the exception of Statement No. 87 which was postponed by one and a half years. The effective date reflected above is the required revised implementation date.

Further information on upcoming GASB pronouncements.

Ready or not – the new lease standard is here!

GASB's new single model for lease accounting is effective for next year's audit (fiscal years ending June 30, 2022 and later). This standard requires governments to identify and evaluate contracts that convey control of the right to use another entity's nonfinancial asset for a period of time in an exchange or exchange-like transaction. Contracts meeting the criteria for control, term and other items within the standard will result in recognizing a right to use asset and lease liability or a receivable and deferred inflow of resources. The standard specifies that leases should be recognized and measured using the facts and circumstances that exist at the beginning of the period of implementation (or, if applied to earlier periods, the beginning of the earliest period restated).

The implementation process can be broken down into a four-step methodology:

Create Task Force & Identify All Leases, Transition Method & IBR Extraction & Review Implementation

Now is the time to evaluate where your government is in this process and the timeline to complete implementation. The third step for lease evaluation, data extraction and review is typically the most time-consuming step; organizations should begin this process well before year end to ensure adequate lead time. A key decision that will need to be made is whether a lease administration software package is necessary. Depending on the volume and complexity of your lease activity, spreadsheets may not be sufficient to track and calculate all the required information.

We are available to discuss this further and help you develop an action plan. Baker Tilly also has complimentary resources available online including:

- GASB 87 lease identification questionnaire
- GASB 87 lease assistance tool
- Variety of GASB 87 podcasts and articles

Access tools and learn more about GASB 87.

Preparing for the new conduit debt reporting

Conduit debt includes arrangements where there are three separate parties involved including a third party that is obligated for payment, a debt holder or lender and an issuing party which is often a government. This standard provides additional criteria for identifying and classifying conduit debt with the intent of providing consistency in how the debt is recorded and reported in governmental financial statements. The County should identify any existing debt arrangements involving third-party obligors and evaluate how those arrangements will be reported under the new standard in order to determine the potential impact of this standard on future financial reporting.

Determining if GASB 94 applies for your organization

GASB 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements* provides guidance related to public-private and public-public partnerships (PPP) and availability payment arrangements (APA).

A PPP is an arrangement in which an entity contracts with an operator to provide public services by conveying control of the right to operate or use infrastructure or other capital asset. A common example of PPP is a service concession arrangement.

An APA is an arrangement in which an entity compensates an operator for services that may include designing, constructing, financing, maintaining, or operating an asset.

The County should start to identify any contracts that could meet either definition to ensure they are reviewed for applicability and accounted for correctly when the standard is effective. Initial steps include reviewing contracts that didn't meet the definition of a lease under GASB 87 and identifying any other agreements where the organization contracts with or partners with another entity to provide services.

Future accounting for subscription-based IT arrangements

Subscription-based IT arrangements include contracts that convey control of the right to use another party's IT software. It would not include any licensing arrangements that provide a perpetual license, which would still be accounted for as an intangible asset. Subscription-based IT arrangements are becoming more and more popular with IT vendors. This standard mirrors the new lease standard. The County will be able to utilize the systems put into place to implement the lease standard to properly account for these contracts. Common examples of these contracts in the utility industry include:

- Leasing space in the cloud
- GIS systems
- SCADA systems
- Some work order or inventory systems as well as some general ledger or billing systems

The County should work with its IT department and department managers to determine a population listing of contracts that would fall under this standard to determine the potential future impact to financial reporting.

Uncorrected misstatements

In the prior year, \$250,810 was not allocated to the business-type activities from the GASB No. 34 conversion entries eliminating the internal service funds. For the current year, \$195,505 was not allocated. This causes the governmental activities change in net position to be understated and the business-type activities change in net position to be overstated by \$446,315 for the current year. The governmental activities expenses are overstated by \$195,505 and the business-type activities are understated by the same amount.

Material corrected misstatements

Description	Opinion unit	Amount
Reverse prior year due to other government accrual	Central WI Airport	\$1,035,995
Adjust contributed capital	Central WI Airport	\$1,606,728

The remaining misstatements that were identified and corrected by management were not material individually or in the aggregate to the financial statements taken as a whole.

Two-way audit communications

As part of our audit of your financial statements, we are providing communications to you throughout the audit process. Auditing requirements provide for two-way communication and are important in assisting the auditor and you with more information relevant to the audit.

As this past audit is concluded, we use what we have learned to begin the planning process for next year's audit. It is important that you understand the following points about the scope and timing of our next audit:

- a. We address the significant risks of material misstatement, whether due to fraud or error, through our detailed audit procedures.
- b. We will obtain an understanding of the five components of internal control sufficient to assess the risk of material misstatement of the financial statements whether due to error or fraud, and to design the nature, timing and extent of further audit procedures. We will obtain a sufficient understanding by performing risk assessment procedures to evaluate the design of controls relevant to an audit of financial statements and to determine whether they have been implemented. We will use such knowledge to:
 - Identify types of potential misstatements.
 - Consider factors that affect the risks of material misstatement.
 - Design tests of controls, when applicable, and substantive procedures.
- c. We will not express an opinion on the effectiveness of internal control over financial reporting or compliance with laws, regulations and provisions of contracts or grant programs. For audits performed in accordance with *Government Auditing Standards*, our report will include a paragraph that states that the purpose of the report is solely to describe the scope of testing of internal control over financial reporting and compliance and the result of that testing and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance and that the report is an integral part of an audit performed in accordance with Government Auditing Standards in considering internal control over financial reporting and compliance. The paragraph will also state that the report is not suitable for any other purpose.
- d. The concept of materiality recognizes that some matters, either individually or in the aggregate, are important for fair presentation of financial statements in conformity with generally accepted accounting principles while other matters are not important. In performing the audit, we are concerned with matters that, either individually or in the aggregate, could be material to the financial statements. Our responsibility is to plan and perform the audit to obtain reasonable assurance that material misstatements, whether caused by errors or fraud, are detected.

Our audit will be performed in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards, OMB's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Single Audit Guidelines.

We will not express an opinion on the effectiveness of internal control over financial reporting or compliance with laws, regulations, and provisions of contracts or grant programs. For audits done in accordance with *Government Auditing Standards*, the Uniform Guidance, and the *State Single Audit Guidelines*, our report will include a paragraph that states that the purpose of the report is solely to describe (a) the scope of testing of internal control over financial reporting and compliance and the result of that testing and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance, (b) the scope of testing internal control over compliance for major programs and major program compliance and the result of that testing and to provide an opinion on compliance but not to provide an opinion on the effectiveness of internal control over compliance and, (c) that the report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering internal control over financial reporting and compliance and the Uniform Guidance, and the *State Single Audit Guidelines*, in considering internal control over compliance and major program compliance. The paragraph will also state that the report is not suitable for any other purpose.

- e. Your financial statements contain components, as defined by auditing standards generally accepted in the United States of America, which we also audit.
- f. In connection with our audit, we intend to place reliance on the audit of the financial statements of the North Central Health Care, a discretely presented component unit of Marathon County, as of December 31, 2021 and for the year then ended as completed by Wipfli, LLP. All necessary conditions have been met to allow us to make reference to the component auditors.

We are very interested in your views regarding certain matters. Those matters are listed here:

- a. We typically will communicate with your top level of management unless you tell us otherwise.
- b. We understand that the governing board has the responsibility to oversee the strategic direction of your organization, as well as the overall accountability of the entity. Management has the responsibility for achieving the objectives of the entity.
- c. We need to know your views about your organization's objectives and strategies, and the related business risks that may result in material misstatements.
- d. We anticipate that the County will receive an unmodified opinion on its financial statements.
- e. Which matters do you consider warrant particular attention during the audit, and are there any areas where you request additional procedures to be undertaken?
- f. Have you had any significant communications with regulators or grantor agencies?
- g. Are there other matters that you believe are relevant to the audit of the financial statements?

Also, is there anything that we need to know about the attitudes, awareness and actions of the governing body concerning:

- a. The entity's internal control and its importance in the entity, including how those charged with governance oversee the effectiveness of internal control?
- b. The detection or the possibility of fraud?

We also need to know if you have taken actions in response to developments in financial reporting, laws, accounting standards, governance practices, or other related matters, or in response to previous communications with us.

With regard to the timing of our audit, here is some general information. We perform preliminary financial audit work during the months of October-December, and sometimes early in January. Our final financial fieldwork is scheduled during the spring to best coincide with your readiness and report deadlines. After fieldwork, we wrap up our financial audit procedures at our office and issue drafts of our report for your review. Final copies of our report and other communications are issued after approval by your staff. This is typically 6-12 weeks after final fieldwork, but may vary depending on a number of factors.

Keep in mind that while this communication may assist us with planning the scope and timing of the audit, it does not change the auditor's sole responsibility to determine the overall audit strategy and the audit plan, including the nature, timing and extent of procedures necessary to obtain sufficient appropriate audit evidence.

We realize that you may have questions on what this all means, or wish to provide other feedback. We welcome the opportunity to hear from you.



Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

To the County Board and the Finance and Property Committee of Marathon County

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Marathon County (the County), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated July 27, 2022. Our report includes a reference to other auditors who audited the financial statements of North Central Health Care, as described in our report on the County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We identified a certain deficiency in internal control, described in the accompanying schedule of findings and responses as item 2021-001, that we consider to be a material weakness.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The County's Response to Finding

Baker Tilly US, LLP

Government Auditing Standards requires the auditor to perform limited procedures on the County's response to the finding identified in our audit and described in the accompanying schedule of findings and responses. The County's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Madison, Wisconsin July 27, 2022

Schedule of Findings and Responses Year Ended December 31, 2021

Finding 2021-001 Internal Control Over Financial Reporting

Repeat of Finding 2020-001

Criteria: According to Statement on Auditing Standards (SAS) AU-C Section 315, sufficient internal controls should be in place that provide for the preparation of reliable financial statements, including the schedule of expenditures of federal and state awards that are fairly presented in conformity with generally accepted accounting principles.

Condition: The auditors prepared the financial statements in accordance with generally accepted accounting principles and misstatements in the general ledger were identified during the audit.

Cause: The County does not have the resources required to identify and correct all misstatements in the financial records or to prepare the annual financial statements in conformity with generally accepted accounting principles.

Effect: There is a greater risk that the County's interim financial records and annual financial statements contain material misstatements or missing disclosures.

Recommendation: The County should consider implementing additional internal control procedures to ensure the accuracy of its financial records as well as the preparation of the annual financial statements.

Management's Response: The County has implemented procedures for County personnel that prepare the financial statements to review transactions and accounts so that the financial statements would be free of any material errors. The County reviewed transactions and accounts that met the transaction dollar limits, reviewed transactions during the year and completed the additional pre-audit work to verify all transactions were appropriate. The County takes the accuracy of its financial reporting very seriously and will continue to strive to create financial statements that are free of material misstatements.

The Finance Department staff does attend GFOA and other governmental accounting training and maintains the knowledge and ability to complete the financial statements in house. If in the future additional resources become available, the County will review the final financial transactions and entries and develop the annual comprehensive financial report in house.



Financial Statements and Supplementary Information

December 31, 2021

Table of Contents December 31, 2021

	<u>Page</u>
Independent Auditors' Report	1
Basic Financial Statements	
Government-Wide Financial Statements:	
Statement of Net Position	4
Statement of Activities	5
Fund Financial Statements:	
Balance Sheet - Governmental Funds	6
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position	7
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	8
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of the Governmental Funds to the Statement of Activities	9
Statement of Net Position – Proprietary Funds	10
Statement of Revenues, Expenses and Changes in Net Position – Proprietary Funds	11
Statement of Cash Flows – Proprietary Funds	12
Statement of Fiduciary Net Position – Fiduciary Funds	14
Statement of Changes in Fiduciary Net Position – Fiduciary Funds	15
Statement of Net Position – Major Discretely Presented Component Units	16
Statement of Revenues, Expenses and Changes in Net Position – Major Discretely Presented Component Units	17
Notes to the Financial Statements	18

Table of Contents December 31, 2021

	<u>Page</u>
Required Supplementary Information	
Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – General Fund	80
Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – Social Improvement Fund	87
Schedule of Proportionate Share of the Net Pension (Asset)/Liability – Wisconsin Retirement System	88
Schedule of Employer Contributions – Wisconsin Retirement System	88
Notes to Required Supplementary Information	89
Supplementary Information	
Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – Capital Improvements Fund – Major Fund	91
Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – Debt Service Fund	92
Combining Statement of Net Position – Internal Service Funds	93
Combining Statement of Revenues, Expenses and Changes in Net Position – Internal Service Funds	94
Combining Statement of Cash Flows – Internal Service Funds	95
Combining Statement of Fiduciary Net Position – Fiduciary Funds	96
Combining Statement of Changes in Fiduciary Net Position – Fiduciary Funds	97
Statement of Net Position – Central Wisconsin Airport	98
Statement of Revenues, Expenses and Changes in Net Position – Central Wisconsin Airport	99
Statement of Cash Flows – Central Wisconsin Airport	100



Independent Auditors' Report

To the County Board and the Finance and Property Committee of Marathon County

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of Marathon County (the County), as of and for the year ended December 31, 2021 and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the County as of December 31, 2021 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the North Central Health Care, which represents 56%, 74% and 32%, respectively, of the assets, revenues and net position of the discretely presented component units. Those statements were audited by other auditors, whose report has been furnished to us and our opinion, insofar as it relates to the amounts included for the North Central Health Care is based solely on the report of the other auditors.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (GAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and GAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and GAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
 raise substantial doubt about the County's ability to continue as a going concern for a reasonable
 period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the required supplementary information, as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Our opinions on the basic financial statements are not affected by this missing information.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated July 27, 2022 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

Madison, Wisconsin July 27, 2022

Baker Tilly US, LLP

	Governmental	Primary Government Business-Type		_ Component	
	Activities	Activities	Total	Units	
Assets Cash and investments	\$ 103,831,160	\$ 54,643,262	\$ 158,474,422	\$ 17,746,494	
Receivables (net):	ψ 103,031,100	ψ 54,043,202	ψ 130,474,422	ψ 11,140,434	
Taxes receivable	48,289,893	9,391,485	57,681,378	-	
Accounts receivable	2,955,437	1,228,608	4,184,045	9,465,541	
Accrued interest receivable	330,124	906 622	330,124	4 FEG 770	
Due from other governments Inventories and prepaid items	4,995,530 42,573	806,633 1,716,086	5,802,163 1,758,659	4,556,778 891,024	
Restricted assets:	42,070	1,7 10,000	1,730,000	031,024	
Cash and investments	1,920,750	14,984,531	16,905,281	606,985	
Accrued interest receivable	-	30,942	30,942	-	
OPEB asset	-	-	-	93,016	
Net pension asset	13,858,872	1,777,911	15,636,783	16,680,915	
Deposit in Wisconsin Municipal Mutual Insurance Company Investment in joint venture	1,519,000 401,006	-	1,519,000 401,006		
Capital assets:	401,000		401,000		
Capital assets not depreciated	77,518,806	850,332	78,369,138	31,773,249	
Capital assets, net of accumulated depreciation/amortization	222,024,654	20,215,381	242,240,035	109,937,086	
Total assets	477,687,805	105,645,171	583,332,976	191,751,088	
Deferred Outflows of Resources					
OPEB related amounts	-	-	-	1,676,240	
Pension related amounts	23,155,898	3,317,752	26,473,650	27,639,764	
Total deferred outflows of resources	23,155,898	3,317,752	26,473,650	29,316,004	
Liabilities					
Accounts payable	4,907,914	1,314,140	6,222,054	3,379,859	
Accrued items Accrued liability, claims payable	3,754,022 3,998,515	14,334	3,768,356 3,998,515	2,323,592 1,299,761	
Due to other governments	1,079,216	1,548,275	2,627,491	2,770,620	
Unearned revenues	13,434,691	1,540,275	13,434,691	30,567	
Liabilities payable from restricted assets:			, ,		
Special deposits	1,984,392	-	1,984,392	117,088	
Noncurrent liabilities:					
Due within one year:		250.044	250 044	27.007	
Current portion of capital lease liability Current portion of general obligation notes payable	2,425,000	259,844	259,844 2,425,000	27,987 1,005,000	
Current portion of compensated absences	550,908	81,184	632,092	2,390,925	
Due in more than one year:					
General obligation notes payable (including unamortized					
_premium)	59,159,072	-	59,159,072	12,215,137	
Forest crop loan payable	1,091,928	- E24.4E4	1,091,928	10.010	
Capital lease Due to other governments	-	524,451	524,451 -	19,919 46,514,177	
Landfill closure and long-term care payable	_	17,956,739	17,956,739	-	
OPEB liability	-	-	-	3,028,071	
Compensated absences	3,703,183	730,657	4,433,840	194,683	
Total liabilities	96,088,841	22,429,624	118,518,465	75,317,386	
Deferred Inflows Of Resources					
Property taxes levied for next period	44,057,239	9,391,485	53,448,724	-	
Other deferred revenues	43,296	62,619	105,915	-	
OPEB related amounts	-	-	-	602,733	
Pension related amounts	30,637,552	4,016,647	34,654,199	36,601,768	
Total deferred inflows of resources	74,738,087	13,470,751	88,208,838	37,204,501	
Net Position					
Net investment in capital assets Restricted for:	239,278,857	20,281,418	259,560,275	81,928,115	
Debt service	2,401,060	_	2,401,060	_	
Land records	807,632	_	807,632	_	
Capital improvements	228,377	-	228,377	-	
Jail improvements	397,839	-	397,839	-	
Pension	13,789,606	1,777,911	15,567,517	16,680,915	
OPEB	-	-	-	93,016	
Social services	10,661,175	-	10,661,175	122,438	
Passenger facility charges Unrestricted	62,452,229	51,003,219	- 113,455,448	506,728 9,213,993	
Total net position	-				
rotal fiet position	\$ 330,016,775	\$ 73,062,548	\$ 403,079,323	\$ 108,545,205	

Net (Expense) Revenue and Changes in Net Position

						Changes in N				
		Program Revenues			Changes in Net Position Primary Government					
			Operating	Capital		Trimary Government				
		Charges for	Grants and	Grants and	Governmental	Business-Type		Component		
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	Total	Units		
1 unctions/Frograms	LAPERISES	Jei vices	Contributions	Contributions	Activities	Activities	Iotai	Onits		
Primary Government										
Governmental activities:										
General government	\$ 33,633,766	\$ 6,712,528	\$ 3,328,801	\$ -	\$ (23,592,437)	\$ -	\$ (23,592,437)	\$ -		
Public safety	24,713,387	2,496,696	683,177	855,865	(20,677,649)	_	(20,677,649)	-		
Transportation	9,117,542		168,535	2,537,200	(6,411,807)	_	(6,411,807)	-		
Health	5,542,110	703,313	2,173,774	-	(2,665,023)	_	(2,665,023)	_		
Social services	17,027,461	746,490	11,542,287	_	(4,738,684)	_	(4,738,684)	_		
Leisure and education	6,320,100	1,118,938	1,049,979		(4,151,183)		(4,151,183)	_		
Conservation and development	1,023,645	623,435	738,180		337,970		337,970			
·	, ,	023,433	730,100	-	,	-	,	-		
Interest on long-term debt	1,018,074				(1,018,074)		(1,018,074)			
Total governmental activities	98,396,085	12,401,400	19,684,733	3,393,065	(62,916,887)		(62,916,887)			
Business-type activities:										
Landfill	5,481,601	4,518,841	_	_	_	(962,760)	(962,760)	_		
Highway	13,096,159	4,870,127	3,478,816			(4,747,216)	(4,747,216)			
•										
Total business-type activities	18,577,760	9,388,968	3,478,816			(5,709,976)	(5,709,976)			
Total primary government	\$ 116,973,845	\$ 21,790,368	\$ 23,163,549	\$ 3,393,065	(62,916,887)	(5,709,976)	(68,626,863)			
Component Units										
Governmental activities:										
Children with Disabilities Education Board	8,295,846	6,059,678	1,450,448					(785,720)		
Business-type activities:										
Central Wisconsin airport	6,190,560	3,477,720	-	13,973,802	-	-	-	11,260,962		
North central health care	86,808,386	63,515,461	19,025,365					(4,267,560)		
Total business-type activities, component units	\$ 92,998,946	\$ 66,993,181	\$ 19,025,365	\$ 13,973,802		-		6,993,402		
General Revenues										
Taxes:										
Property taxes					43,621,012	8,331,159	51,952,171	-		
Sales taxes					15,697,552	-	15,697,552	-		
Other taxes					1,831,677	-	1,831,677	-		
Vehicle registration fee					-	2,995,397	2,995,397	-		
Grants and contributions not restricted to specific programs					4,909,786	-	4,909,786	-		
Unrestricted investment earnings (loss)					(687,984)	340,627	(347,357)	88,801		
Gain on sale of capital assets					12,123	-	12,123	12,230		
Unrestricted state and federal aid					-,	_	-,	4,273,475		
Miscellaneous					811,513	225,294	1,036,807	117,569		
Transfers					5,329,919	(5,329,919)	1,000,007	117,000		
						·	70,000,150	4 400 075		
Total general revenues, special item and transfers					71,525,598	6,562,558	78,088,156	4,492,075		
Change in net position					8,608,711	852,582	9,461,293	10,699,757		
Net Position, Beginning					321,408,064	72,209,966	393,618,030	97,845,448		
Net Position, Ending					\$ 330,016,775	\$ 73,062,548	\$ 403,079,323	\$ 108,545,205		

Balance Sheet- Governmental Funds December 31, 2021

	General	Social Improvement	Capital Improvement	Nonmajor Governmental Fund Debt Service Fund	Total Governmental Funds		
Assets							
Cash and investments	\$ 61,595,183	\$ 11,156,183	\$ 9,793,556	\$ 3,144,491	\$ 85,689,413		
Receivables:							
Taxes receivable	38,030,119	7,345,562	1,044,731	1,869,481	48,289,893		
Accounts receivable	2,187,204	613,526	9,847	-	2,810,577		
Accrued interest receivable	330,124	-	-	=	330,124		
Due from other governments	3,403,466	1,592,064	-	=	4,995,530		
Due from other funds	-	-	25,492	=	25,492		
Inventories and prepaid items	10,000	4,098	28,475	-	42,573		
Restricted assets:							
Cash and investments	1,781,805	138,945			1,920,750		
Total assets	\$ 107,337,901	\$ 20,850,378	\$ 10,902,101	\$ 5,013,972	\$ 144,104,352		
Liabilities, Deferred Inflows of Resources and Fund Balances							
Liabilities							
Accounts payable	\$ 2,046,642	\$ 920,937	\$ 1,842,212	\$ -	\$ 4,809,791		
Accrued items	2,942,690	-			2,942,690		
Due to other governments	1,066,820	12,396	_	-	1,079,216		
Due to other funds	25,492	-,	_	-	25,492		
Unearned revenue	13,434,691	_	_	-	13,434,691		
Liabilities payable from restricted assets:	10, 10 1,00 1				10, 10 1,00 1		
Special deposits	347,957	1,636,435	_	-	1,984,392		
Total liabilities	19,864,292	2,569,768	1,842,212		24,276,272		
Deferred Inflows of Resources							
Property taxes levied for next period	33,797,465	7,345,562	1,044,731	1,869,481	44,057,239		
Unavailable revenues	1,567,446	273,873			1,841,319		
Total deferred inflows of resources	35,364,911	7,619,435	1,044,731	1,869,481	45,898,558		
Fund Balances							
Nonspendable	2,825,521	4,098	28.475	-	2,858,094		
Restricted	1,433,848	10,657,077	1,319,469	3,144,491	16,554,885		
Assigned	13,741,496		6,667,214	-	20,408,710		
Unassigned	34,107,833				34,107,833		
Total fund balances	52,108,698	10,661,175	8,015,158	3,144,491	73,929,522		
Total liabilities, deferred							
inflows of resources,	f 407.007.004	¢ 00.050.070	f 40,000,404	Ф F 040 070	Ф 444.404.0E0		
and fund balances	\$ 107,337,901	\$ 20,850,378	\$ 10,902,101	\$ 5,013,972	\$ 144,104,352		

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position
December 31, 2021

Total Fund Balances, Governmental Funds

73,929,522

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental funds are not financial resources and,

therefore, are not reported in the funds.

Land 35,884,301
Construction in progress 41,634,505
Other capital assets net of accumulated depreciation 222,024,654

Some receivables that are not currently available are reported as unavailable revenues in the fund financial statements, but are recognized as revenue when earned in the government-wide statements.

1,841,319

The net pension asset does not relate to current financial resources and is not reported in the governmental funds (less internal service funds \$69,266).

13,789,606

Deferred outflows of resources related to pensions do not relate to current financial resources and are not reported in the governmental funds. (less internal service funds \$117,981).

23,037,917

Deferred inflows of resources related to pensions do not relate to current financial resources and are not reported in the governmental funds. (less internal service funds \$147,523).

(30,490,029)

The County's investment in joint venture not a financial resource and, therefore, is not not reported in the funds.

401,006

Internal service funds are reported in the statement of net position as governmental funds.

15,566,708

Some liabilities, including long-term debt, are not due and payable in the current period and, therefore, are not reported in the funds.

Bonds and notes payable (60,430,000)
Forest crop loan (1,091,928)
Compensated absences (4,254,091)
Less internal service fund compensated absences 70,789
Accrued interest (743,432)
Unamortized premium on debt issue (1,154,072)

Net position of governmental activities

\$ 330,016,775

Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds Year Ended December 31, 2021

	General	Social Improvement	Capital Improvement	Nonmajor Governmental Fund Debt Service Fund	Total Governmental Funds	
Revenues						
Taxes	\$ 51,147,330	\$ 7,794,648	\$ 370,000	\$ 1,791,910	\$ 61,103,888	
Intergovernmental grants and aids	11,240,335	11,006,893	-	-	22,247,228	
Licenses and permits	417,751	-	-	-	417,751	
Fines and forfeitures	660,748	-	-	-	660,748	
Public charges for services	5,713,002	1,681,274	-	180,611	7,574,887	
Intergovernmental charges for services	2,247,558	-	-	571,137	2,818,695	
Miscellaneous revenue	870,176	65,534	339,707	38,321	1,313,738	
Total revenues	72,296,900	20,548,349	709,707	2,581,979	96,136,935	
Expenditures						
Current:						
General government	26,363,233	-	-	-	26,363,233	
Public safety	25,592,671	-	-	-	25,592,671	
Health	5,541,138	-	-	-	5,541,138	
Social services	217,825	17,218,710	-	-	17,436,535	
Leisure activities and education	7,361,476	-	-	-	7,361,476	
Conservation and economic development	1,028,963 81,720	-	24,130,218	-	1,028,963	
Capital outlay Debt service:	01,720	-	24,130,210	-	24,211,938	
Principal	_	_	_	1,823,904	1,823,904	
Bond issue costs	_	_	180,971	1,020,004	180,971	
Interest and paying agent fees				662,007	662,007	
Total expenditures	66,187,026	17,218,710	24,311,189	2,485,911	110,202,836	
Excess (deficiency) of revenues						
over expenditures	6,109,874	3,329,639	(23,601,482)	96,068	(14,065,901)	
Other Financing Sources (Uses)						
Transfers in:						
General fund	-	-	4,250,249	_	4,250,249	
Social improvement fund	-	-	277,851	-	277,851	
Capital improvement fund	296,386	-	-	-	296,386	
Sales of capital assets	116,473	-	-	-	116,473	
Debt issued	-	-	24,830,000	-	24,830,000	
Premium on debt issued	-	-	-	490,838	490,838	
State forest loan program debt issued Transfers out:	14,911	-	-	-	14,911	
General fund	-	-	(296,386)	-	(296,386)	
Capital improvement fund	(4,250,249)	(277,851)	-	-	(4,528,100)	
Employee benefit fund	(808,113)	-	-	-	(808,113)	
County highway fund	<u> </u>		(1,327,600)		(1,327,600)	
Total other financing sources (uses)	(4,630,592)	(277,851)	27,734,114	490,838	23,316,509	
Net change in fund balance	1,479,282	3,051,788	4,132,632	586,906	9,250,608	
Fund Balance, Beginning	50,629,416	7,609,387	3,882,526	2,557,585	64,678,914	
Fund Balance, Ending	\$ 52,108,698	\$ 10,661,175	\$ 8,015,158	\$ 3,144,491	\$ 73,929,522	

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of the Governmental Funds to the Statement of Activities
Year Ended December 31, 2021

Net Change in Fund Balance, Total Governmental Funds

\$ 9,250,608

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlay as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense reported in the statement of activities.

Capital outlay is reported as an expenditure in the fund financial statements but is capitalized in the government-wide statements including infrastructure assets.

Some items reported as operating expenditures in the fund financial statements but are

capitalized in the government-wide statements.

Depreciation is reported in the government-wide statements.

Infrastructure financed by the highway fund.

Contributed capital assets are reported as revenues in the government-wide statements.

Net book value of assets retired.

3,393,065 (2,300)

24,211,938

(14,713,926)

6,657,519

(693, 215)

Receivables not currently available are reported as deferred revenue in the fund financial statements, but are recognized as revenue when earned in the government-wide financial statements.

798,193

The proportionate share of the change in net position related to joint ventures reported in the statement of activities neither provides nor uses current financial resources, and is not reported in the fund financial statements.

6,644

Debt proceeds provide current financial resources to governmental funds, but issuing these obligations increases long-term liabilities in the statement of net position. Repayment of principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. Debt issued

Principal repaid

(24,830,000) 1,823,904

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Compensated absences - less internal service funds
Increase in net pension asset/liability - less internal service funds
Deferred outflows of resources related to pensions - less internal service funds
Deferred inflows of resources related to pensions - less internal service funds
Accrued interest on debt

577,459 6,548,235 6,225,698 (8,752,479)

(496,112)

Government funds report the effect of premiums, discounts and other similar items when

debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.

Current year premium

(490,838) 140,045

Internal service funds are used by management to charge the costs of insurance to individual funds. The increase in net position of the internal service funds is reported with governmental activities.

(1,045,727)

Change in Net Position of Governmental Activities

Amortization of discount and premium

8,608,711

	Business-Ty	rprise Funds	Governmental Activities-			
	Landfill	County Highway	Total	Internal Service Funds		
Assets and Deferred Outflows of Resources	Lunum			00.1100141140		
Current Assets						
Cash and investments	\$ 4,230,900	\$ 50,412,362	\$ 54,643,262	\$ 18,141,747		
Taxes receivable Accounts receivable (net of allowance)	- 1,075,160	9,391,485 153,448	9,391,485 1,228,608	- 144,860		
Due from other governments	-	806,633	806,633	-		
Inventories	111,498	1,604,588	1,716,086			
Total current assets	5,417,558	62,368,516	67,786,074	18,286,607		
Noncurrent Assets						
Restricted assets: Cash and investments	14,984,531	_	14,984,531	_		
Net pension asset	226,844	1,551,067	1,777,911	69,266		
Accrued interest receivable	30,942	-	30,942	-		
Deposit in Wisconsin Municipal Mutual Insurance Company	-	-	-	1,519,000		
Capital assets: Land	482,465	81,804	564,269	_		
Construction work in process	286,063	61,004	286,063	-		
Buildings	1,577,327	6,616,478	8,193,805	-		
Improvements	33,699,139	873,723	34,572,862	-		
Equipment	3,969,987	19,462,531	23,432,518	58,466		
Total capital assets	40,014,981	27,034,536	67,049,517	58,466		
Less accumulated depreciation	(27,485,826)	(18,497,978)	(45,983,804)	(58,466)		
Net capital assets	12,529,155	8,536,558	21,065,713			
Total noncurrent assets	27,771,472	10,087,625	37,859,097	1,588,266		
Total assets	33,189,030	72,456,141	105,645,171	19,874,873		
Deferred Outflows of Resources Pension related amounts	351,986	2,965,766	3,317,752	117,981		
Liabilities, Deferred Inflows of Resources,						
and Net Position						
Current Liabilities						
Accounts payable	835,531	478,609	1,314,140	98,123		
Accrued items Due to other governments	1,548,275	14,334	14,334 1,548,275	67,900		
Current portion of compensated absences	6,126	75,058	81,184	7,079		
Current portion of capital lease payable	259,844		259,844			
Total current liabilities	2,649,776	568,001	3,217,777	173,102		
Long-Term Liabilities						
Landfill closure and long-term care payable	17,956,739	-	17,956,739	-		
Accrued liability, claims payable	-	-		3,998,515		
Capital lease payable Compensated absences	524,451 55,137	- 675,520	524,451 730,657	- 63,710		
Total long-term liabilities	18,536,327	675,520	19,211,847	4,062,225		
Total liabilities	21,186,103	1,243,521	22,429,624	4,235,327		
Deferred Inflows of Resources			· · · ·			
Property taxes levied for next period	-	9,391,485	9,391,485	-		
Other deferred revenues	-	62,619	62,619	43,296		
Pension related amounts	460,831	3,555,816	4,016,647	147,523		
Total deferred inflows of resources	460,831	13,009,920	13,470,751	190,819		
Net Position						
Net investment in capital assets	11,744,860	8,536,558	20,281,418	-		
Restricted for pension Unrestricted	226,844 (77,622)	1,551,067 51,080,841	1,777,911 51,003,219	69,266 15,497,442		
Total net position	\$ 11,894,082	\$ 61,168,466	\$ 73,062,548	\$ 15,566,708		

Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds
Year Ended December 31, 2021

	Business-Ty	Governmental Activities-		
	Landfill	County Highway	Total	Internal Service Funds
Operating Revenues				
Licenses and permits	\$ -	\$ 29,516	\$ 29,516	\$ -
Public charges for services	4,518,841	Ψ 20,010 -	4,518,841	-
Intergovernmental charges for services		4,840,611	4,840,611	_
Interdepartmental charges for services				14,188,167
Total operating revenues	4,518,841	4,870,127	9,388,968	14,188,167
Operating Expenses				
Salaries and benefits	853,609	3,124,146	3,977,755	1,073,417
Contractual services	1,344,804	793,416	2,138,220	258,019
Materials and supplies	466,808	765,528	1,232,336	24,940
Construction and maintenance	· -	3,818,224	3,818,224	, -
Landfill closure and long term care	1,296,048	-	1,296,048	-
Building and equipment rent	-	3,172,002	3,172,002	-
Insurance and claims	-	200,269	200,269	14,459,480
Loss and loss adjustment expense	-	· -	· -	488,901
Insurance and administration costs	41,034	_	41,034	11,300
Depreciation	1,257,412	1,222,574	2,479,986	, -
Other operating expenses	221,886		221,886	(7,638)
Total operating expenses	5,481,601	13,096,159	18,577,760	16,308,419
Operating loss	(962,760)	(8,226,032)	(9,188,792)	(2,120,252)
Nonoperating Revenues (Expenses)				
General property taxes	-	8,331,159	8,331,159	-
Vehicle registration fee	-	2,995,397	2,995,397	-
Intergovernmental grants and aids	-	3,478,816	3,478,816	-
Investment income	49,320	291,307	340,627	141,909
Insurance recoveries	-	-	-	86,774
Infrastructure construction expense for governmental activities	-	(6,657,519)	(6,657,519)	-
Other income	9,739	215,555	225,294	37,729
Total nonoperating revenues (expenses), net	59,059	8,654,715	8,713,774	266,412
Income (loss) before transfers	(903,701)	428,683	(475,018)	(1,853,840)
Transfers in		1,327,600	1,327,600	808,113
Change in net position	(903,701)	1,756,283	852,582	(1,045,727)
Net Position, Beginning	12,797,783	59,412,183	72,209,966	16,612,435
Net Position, Ending	\$ 11,894,082	\$ 61,168,466	\$ 73,062,548	\$ 15,566,708

Statement of Cash Flows Proprietary Funds Year Ended December 31, 2021

	Business-Ty	rnrise Funds	Governmental Activities-	
		County	prioc i dilac	Internal
	Landfill	Highway	Total	Service Funds
Cash Flows From Operating Activities				
Cash received from the sale of goods and services	\$ -	\$ 4,737,307	\$ 4,737,307	\$ -
Collections from landfill disposal services	4,317,934	Ψ 4,757,507	4,317,934	Ψ -
Collections from departments and other insurance purchasers	-,517,554	_	-,517,554	14,278,748
Cash paid to employees for services	(853,609)	(3,124,146)	(3,977,755)	(1,078,982)
Cash paid to suppliers for goods and services	(1,790,743)	(9,250,283)	(11,041,026)	(14,791,778)
Oddin pala to suppliers for goods and services	(1,730,740)	(0,200,200)	(11,041,020)	(14,731,770)
Net cash provided (used) by operating activities	1,673,582	(7,637,122)	(5,963,540)	(1,592,012)
Cash Flows From Noncapital Financing Activities				
General property taxes	-	8,331,159	8,331,159	-
Transfers	-	-	-	808,113
Intergovernmental grants and aids		3,478,816	3,478,816	
Net cash provided by noncapital financing activities	·	11,809,975	11,809,975	808,113
Cash Flows From Capital Financing Activities				
Payments for capital acquisitions	(763,750)	(542,536)	(1,306,286)	-
Capital lease payments	(261,368)	-	(261,368)	-
Vehicle registration fee	-	2,995,397	2,995,397	-
Transfers	-	1,327,600	1,327,600	-
Infrastructure construction expense for governmental activities	<u> </u>	(6,657,519)	(6,657,519)	
Net cash provided (used) by capital financing activities	(1,025,118)	(2,877,058)	(3,902,176)	
Cash Flows From Investing Activities				
Investments purchased	(32,254)	-	(32,254)	-
Interest received on investments	49,320	291,307	340,627	141,909
Net cash provided (used) by investing activities	17,066	291,307	308,373	141,909
Net increase in cash and cash equivalents	665,530	1,587,102	2,252,632	(641,990)
Cash and Cash Equivalents, Beginning	3,565,370	48,825,260	52,390,630	18,783,737
Cash and Cash Equivalents, Ending	\$ 4,230,900	\$ 50,412,362	\$ 54,643,262	\$ 18,141,747
	¥ .,255,000	- 00,2,002	<u> </u>	

Statement of Cash Flows Proprietary Funds Year Ended December 31, 2021

	Business-Type Activities - Enterprise Funds						Governmental Activities-	
	Landfill			County				Internal
			Highway		Total		Service Fund	
Reconciliation of Operating Loss to Net Cash								
Provided (Used) by Operating Activities								
Operating loss	\$	(962,760)	\$	(8,226,032)	\$	(9,188,792)	\$	(2,120,252)
Adjustments to reconcile operating loss to net cash								
provided (used) by operating activities:								
Depreciation expense		1,257,413		1,222,574		2,479,987		-
Insurance recoveries		-		-		-		86,774
Other income (expense)		9,739		215,555		225,294		37,729
Effects of (increase) decrease in operating assets, deferred outflows,								
and increase (decrease) in operating liabilities and deferred inflows:								
Accounts receivable		(210,646)		(61,476)		(272,122)		(33,922)
Due from other governments		-		(268,440)		(268,440)		-
Inventories		-		320,990		320,990		-
Prepayments		-		(263,387)		(263,387)		-
Accounts payable		114,709		137,120		251,829		(24,162)
Accrued expenses		-		-		-		(21,825)
Due to other governments		239,503		-		239,503		-
Landfill closure and long-term care payable		1,296,047		-		1,296,047		-
Unearned revenues		-		(15,173)		(15,173)		-
Accrued liabilities, claims payable		-		-		-		356,591
Compensated absences		11,061		(29,078)		(18,017)		127,055
Materials and supplies		508				508		
Pension related deferrals and liabilities		(81,992)		(669,775)		(751,767)		-
Net cash provided (used) by operating activities	\$	1,673,582	\$	(7,637,122)	\$	(5,963,540)	\$	(1,592,012)

Noncash Investing, Capital and Noncapital Financing Activities

None

Statement of Fiduciary Net Position Fiduciary Funds December 31, 2020

	Custodial Funds	
Assets		
Cash and cash equivalents	\$ 2,177,674	
Accounts receivable	30,912	
Due from other governments	1,247,468	
Total assets	3,456,054	
Liabilities		
Accounts payable	115,532	
Accrued liabilities	8,804	
Due to other governments	2,334,749	
Deposits	404	
Other long term liabilities	485,908	
Held for inmates	70,779	
Total liabilities	3,016,176	
Net Position		
Restricted	439,878	
Total net position	\$ 439,878	

Statement of Changes in Fiduciary Net Position Fiduciary Funds
Year Ended December 31, 2021

	Custodial
	<u>Funds</u>
Additions	
Fines and forfeitures, traffic, bonds and other court items	\$ 6,606,760
Inmate deposits	1,555,905
Intergovernmental	6,140,337
Donations	629,883
Total additions	14,932,885
Deductions	
ADRC activities	6,436,385
Disposition of court collections	6,593,922
Other court	12,838
Capital outlay	125,092
Funds released to former inmates	1,555,905
Total deductions	14,724,142
Change in fiduciary net position	208,743
Net Position, Beginning	231,135
Net Position, Ending	\$ 439,878

Statement of Net Position
Major Discretely Presented Component Units
December 31, 2021

Carrier Assert		North Central Health Care	Central Wisconsin Airport	Children With Disabilities Education Board	Major Discretely Presented Component Units Total
Part	Assets				
Patent accounts receivable (ref)	Current Assets				
According toward programments		* ,,	\$ 4,064,220	\$ 3,094,826	
Description of the governments	, ,		1 3/6 170	-	
Propend 1978				443 708	
	<u> </u>		-	-	
Page	Inventories	516,822			516,822
Resinited assetts	Total current assets	15,264,086	6,056,155	3,538,534	24,858,775
Resinited assetts	Noncurrent Assets				
Policy P					
Membrane 1,488,349 398,440 1,894,104 16,680,316 10 10 1,000,00		100,257	506,728	-	
Marcian		-	-		
Assess limited as to use			398,462	1,894,104	
Constitucion in progress			-	-	
Purpose	Capital assets:				
Buildings 9,036,664 39,179,789 128,487,345 Improvements 1,944,595 54,485,660 1,666,630,265 65,430,265 65,230,265				-	
Figure 1945, 1				-	
Persistration Persistratio				-	
Total capital assets	·			13,669	, ,
Total accumulated depreciation and amortization (55.53,174) (61.605,843) (10.936) (117,151,853)					
Net capital assets 70,680,438 71,027,164 2,733 141,710,335 Total annocurrent assets 92,970,006 71,932,354 1,888,853 166,799,277 Total assets 105,234,1192 77,988,509 526,387 191,751,088 DEFERRED CARRISHIS AND ASSETS	·				
Total noncurrent assetts 92,970,106 71,932,354 1,989,853 166,799,279 Total assetts 108,234,192 77,988,509 5,528,337 191,751,088 Deferred Outflows of Resources 1,596,080 - 80,160 1,676,240 Pension related amounts 25,608,896 662,529 2,944,419 27,593,764 Total deferred outflows of resources 25,608,896 662,529 2,944,419 27,593,764 Liabilities, Deferred Inflows of Resources and Net Position Account Interest Liabilities Accounts payable 2,324,425 209,877 845,557 3,379,859 Accounts payable 2,214,313 - 1,224,131 1 1,129,768 Accounted liability, claims payable 9,228 1,158,11 1,117,681 1,129,768 1 1,299,761 1 1,299,761 1 1,299,761 1 2,770,620 1 2,277,620 1 2,277,620 1 2,297,620 1 2,297,620 1 2,297,620 1 2,277,620 1 2,277,620 <td></td> <td></td> <td></td> <td></td> <td></td>					
Total assets 10.8.234.192 77.988.509 5.528.387 191,751.080 Defered Outflows of Resources 1.596.080 6.0 8.0 16.76.240 Pension rolated amounts 24.012.816 6662.529 2.044.149 27.639.764 Total deferred outflows of resources 2.508.386 6662.529 3.044.579 22.316.000 Liabilities, Deferred Inflows of Resources and Net Position 2.2324.425 209,877 845.557 3.379.858 Accounts payable 2.324.425 209,877 845.557 3.379.858 Accound items 2.214.313 16.31 1.09.279 16.831 1.09.279 Deposits 10.275 16.831 1.09.279 1.09.270 Interest payable 37.288 11.981 1.09.279 1.09.270 Due to other governments 2.277.0,620 2.770.620 2.770.620 Uneamed revenues 3.0567 2.270.620 2.270.620 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 2.272.889 29.900 88.966 2.390.925 Current portion of compensated absences 3.62.273 3.643.399 3.45.399 Current portion of compensated absences 3.62.273 3.643.399 3.45.399 3.45.399 Current portion of compensated absences 3.62.273 3.643.399 3.45.399 3.45.399 3.45.399 Current portion of compensated absences 3.62.273 3.643.399 3.45	·				
Deferred Outflows of Resources					
Pension related amounts		100,234,192	77,986,509	5,526,367	191,751,066
Pension related amounts		1 596 080	_	80 160	1 676 240
Total deferred outflows of resources and Net Position Current Liabilities, Deferred Inflows of Resources and Net Position Current Liabilities Curr			662,529		
Current Liabilities Accounts payable Accounts Accounts payable Accounts Acco	Total deferred outflows of resources	25.608.896	662.529	3.044.579	29.316.004
Accounts payable 2,324,425 209,877 845,557 3,379,859 Accrued items 2,214,313 - - 2,214,313 Deposits 100,257 16,831 117,088 Interest payable 97,298 11,981 - 10,29,776 Accrued liability, claims payable 1,299,761 - - 2,70,620 Uneamed revenues 30,567 - - 30,567 Current portion of compensated absences 2,272,869 29,909 88,966 2,30,925 Current portion of bonds payable liability 335,000 610,000 - 1,005,000 Current portion of capital lease liability 27,987 - - 2,7,987 Total current liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-Term Liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-term portion of capital lease liability 19,919 - - 12,215,137 Ceneral obligation notes payable (net of unamortized premiums) 8,403,930 3,81		<u> </u>			
Accounts payable 2,324,425 209,877 845,557 3,379,859 Accrued items 2,214,313 - - 2,214,313 Deposits 100,257 16,831 117,088 Interest payable 97,298 11,981 - 10,29,776 Accrued liability, claims payable 1,299,761 - - 2,70,620 Uneamed revenues 30,567 - - 30,567 Current portion of compensated absences 2,272,869 29,909 88,966 2,30,925 Current portion of bonds payable liability 335,000 610,000 - 1,005,000 Current portion of capital lease liability 27,987 - - 2,7,987 Total current liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-Term Liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-term portion of capital lease liability 19,919 - - 12,215,137 Ceneral obligation notes payable (net of unamortized premiums) 8,403,930 3,81	Current Liabilities				
Accrued items		2,324,425	209,877	845,557	3,379,859
Net rest payable	Accrued items	2,214,313	-	-	2,214,313
Accrued liability, claims payable 1,299,761	·			-	
Due to other governments' 2,770,620 - 2,770,620 Unearned revenues 30,567 - 30,567 Current portion of compensated absences 2,272,869 29,909 88,966 2,390,925 Current portion of bonds payable liability 395,000 610,000 - 1,005,000 Current portion of capital lease liability 27,987 3,648,399 934,523 13,345,399 Total current liabilities Ceneral obligation notes payable (net of unamortized premiums) 8,403,930 3,811,207 - 12,215,137 Long-term portion of capital lease liability 19,919 - - 19,919 Due to other governments 46,514,177 - 46,514,177 OPEB liability 3,028,071 - - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total labilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56			11,981	-	
Display		1,299,761	- 2 770 620	-	
Current portion of compensated absences 2,272,869 29,990 88,966 2,390,925 Current portion of bonds payable liability 395,000 610,000 - 1,005,000 Current portion of capital lease liability 27,987 - - 27,987 Total current liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-Term Liabilities 8,403,930 3,811,207 - 12,215,137 Long-term portion of capital lease liability 1,9919 - - - 19,919 Due to other governments 46,514,177 - - 3,028,071 OPEB liability 3,028,071 - - 3,028,071 OPEB liability 3,028,071 - - 19,4683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total labilities 57,966,097 4,005,890 - 53,17,386 Deferred Inflows of Resources 54,6280 - 56,453 602,733 Pension related amounts 54,6280 -		30.567	2,770,020	-	, ,
Current portion of capital lease liability 27,987 - - 27,987 Total current liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-Term Liabilities 8,403,930 3,811,207 - 12,215,137 Ceneral obligation notes payable (net of unamortized premiums) 8,403,930 3,811,207 - 19,919 Long-term portion of capital lease liability 19,919 - - 46,514,177 OPEB liability 3,028,071 - - 194,683 - 194,683 OPEB liability 3,028,071 - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,208,333 37,204,501 Net investment in capital lease is 15,319,425 66,605,9			29,090	88,966	
Total current liabilities 8,762,477 3,648,399 934,523 13,345,399 Long-Term Liabilities 8,403,930 3,811,207 12,215,137 Long-term portion of capital lease liability 19,919 - - 19,919 Due to other governments 46,514,177 - - 46,514,177 OPEB liability 3,028,071 - - 3,028,071 Compensated absences - 194,683 - - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 546,280 - 56,453 602,733 Pension related amounts 31,531,245 891,718 4,151,930 36,601,768 Net Position 1 15,319,425 66,605,957 2,733 81,928,115 Restricted: 9 <td>Current portion of bonds payable liability</td> <td>· ·</td> <td>610,000</td> <td>-</td> <td>1,005,000</td>	Current portion of bonds payable liability	· ·	610,000	-	1,005,000
Long-Term Liabilities Secural obligation notes payable (net of unamortized premiums) 8,403,930 3,811,207 - 12,215,137 Long-term portion of capital lease liability 19,919 - - 19,919 Due to other governments 46,514,177 - - 46,514,177 OPEB liability 3,028,071 - - 3,028,071 Compensated absences - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Net Position 32,104,400 891,718 4,208,383 37,204,501 Net position 15,319,425 66,605,957 2,733 81,928,115 Net position 14,388,349 398,462 1,894,104 16,680,915	Current portion of capital lease liability	27,987			27,987
General obligation notes payable (net of unamortized premiums) 8,403,930 3,811,207 - 12,215,137 Long-term portion of capital lease liability 19,919 - - 19,919 Due to other governments 46,514,177 - - 3,028,071 OPEB liability 3,028,071 - - - 3,028,071 Compensated absences - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Net Position 32,104,400 891,718 4,208,383 37,204,501 Net position 15,319,425 66,605,957 2,733 81,928,115 Restricted: 9 - 93,016 93,016 Pension <td< td=""><td>Total current liabilities</td><td>8,762,477</td><td>3,648,399</td><td>934,523</td><td>13,345,399</td></td<>	Total current liabilities	8,762,477	3,648,399	934,523	13,345,399
Long-term portion of capital lease liability 19,919 - 19,919 Due to other governments 46,514,177 - 46,514,177 OPEB liability 3,028,071 - 3,028,071 Compensated absences - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position 15,319,425 66,605,957 2,733 81,928,115 Restricted: 19,930,106 93,016 93,016 OPEB - - 93,016 93,016 OPEB - - 93,016 93,016 OPEB -					
Due to other governments 46,514,177 - - 46,514,177 OPEB liability 3,028,071 - - 3,028,071 Compensated absences 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: - 93,016 93,016 93,016 Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016			3,811,207	-	
OPEB liability 3,028,071 - - 3,028,071 Compensated absences - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016 93,016 Passenger facility charges - 506,728 - 506,728			-	-	
Compensated absences - 194,683 - 194,683 Total long-term liabilities 57,966,097 4,005,890 - 61,971,987 Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: - - 93,016 93,016 Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - - 93,016 93,016 Birth to 3 program - - - 93,016 93,016 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 <t< td=""><td></td><td></td><td>-</td><td>-</td><td></td></t<>			-	-	
Total liabilities 66,728,574 7,654,289 934,523 75,317,386 Deferred Inflows of Resources 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016 93,016 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993	Compensated absences		194,683		194,683
Deferred Inflows of Resources OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016 93,016 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993	Total long-term liabilities	57,966,097	4,005,890		61,971,987
OPEB related amounts 546,280 - 56,453 602,733 Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016 93,016 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993	Total liabilities	66,728,574	7,654,289	934,523	75,317,386
Pension related amounts 31,558,120 891,718 4,151,930 36,601,768 Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 93,016 93,016 Passenger facility charges 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993		540,000		50.450	000 700
Total deferred inflows of resources 32,104,400 891,718 4,208,383 37,204,501 Net Position Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - - 93,016 93,016 Birth to 3 program - - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993			- 891,718		
Net Position 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - - 93,016 93,016 Birth to 3 program - - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993	Total deferred inflows of resources				
Net investment in capital assets 15,319,425 66,605,957 2,733 81,928,115 Restricted: Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - 93,016 93,016 Birth to 3 program - - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993					
Pension 14,388,349 398,462 1,894,104 16,680,915 OPEB - - - 93,016 93,016 Birth to 3 program - - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993	Net investment in capital assets	15,319,425	66,605,957	2,733	81,928,115
OPEB - - 93,016 93,016 Birth to 3 program - - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993		4.4.000.0.40	200 462	4 004 404	16 690 045
Birth to 3 program - 122,438 122,438 Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993		14,388,349	398,462		
Passenger facility charges - 506,728 - 506,728 Unrestricted 5,302,340 2,593,884 1,317,769 9,213,993		-	-		
Unrestricted <u>5,302,340</u> <u>2,593,884</u> <u>1,317,769</u> <u>9,213,993</u>		-	506,728	,	
Total net position <u>\$ 35,010,114</u> <u>\$ 70,105,031</u> <u>\$ 3,430,060</u> <u>\$ 108,545,205</u>	Unrestricted	5,302,340	2,593,884	1,317,769	9,213,993
	Total net position	\$ 35,010,114	\$ 70,105,031	\$ 3,430,060	\$ 108,545,205

Statement of Revenues, Expenses and Changes in Net Position Major Discretely Presented Component Units Year Ended December 31, 2021

	North Central Health Care	Central Wisconsin Airport	consin Disabilities Component L	
Expenses				
Transportation:		•		
Airport	\$ -	\$ 6,190,560	\$ -	\$ 6,190,560
Social services: North Central Community Services	86,022,558			86,022,558
Children with Disabilities Education Board	00,022,330	- -	3,477,383	3,477,383
Instruction:			0,477,000	0,477,000
Children with Disabilities Education Board			4,818,463	4,818,463
Total expenses	86,022,558	6,190,560	8,295,846	100,508,964
Program Povenues				
Program Revenues Charges for service	63,515,461	3,477,720	6,059,678	73,052,859
Operating grants and contributions	19,025,365	-	1,450,448	20,475,813
Capital grants and contributions		13,973,802		13,973,802
Total program revenues	82,540,826	17,451,522	7,510,126	107,502,474
Net income (expense)	(3,481,732)	11,260,962	(785,720)	6,993,510
General Revenues (Expenses)				
Unrestricted investment earnings	70,938	17,863	-	88,801
Interest expense	(785,828)	-	-	(785,828)
Gain on sale of capital assets State and federal aids not restricted to	12,230	-	-	12,230
specific functions: Categorical aid	_	2,310,822	1,962,653	4,273,475
Miscellaneous		38,931	78,638	117,569
Total general revenues	(702,660)	2,367,616	2,041,291	3,706,247
Change in net position	(4,184,392)	13,628,578	1,255,571	10,699,757
Net Position, Beginning	39,194,506	56,476,453	2,174,489	97,845,448
Net Position, Ending	\$ 35,010,114	\$ 70,105,031	\$ 3,430,060	\$ 108,545,205

Index to Notes to Financial Statements December 31, 2021

		<u>Page</u>
1.	Summary of Significant Accounting Policies	19
	Reporting Entity	19
	Government Wide and Fund Financial Statements	20
	Measurement Focus, Basis of Accounting and Financial Statement Presentation Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net	22
	Position or Equity	24
	Deposits and Investments	24
	Receivables	25
	Inventories and Prepaid Items	26
	Restricted Assets	26
	Capital Assets	26
	Deferred Outflows of Resources	27
	Compensated Absences	27
	Long-Term Obligations Deferred Inflows of Resources	28 28
	Equity Classifications	28
	Pension	30
2.		30
	Excess Expenditures Over Appropriations Limitations on the County's Tax Levy	30 30
3.	Detailed Notes on All Funds	30
	Deposits and Investments	30
	Receivables	34
	Restricted Assets	36
	Capital Assets	37
	Interfund Receivables/Payables and Transfers	39
	Long-Term Obligations Lease Disclosures	40 43
	Closure and Postclosure Care Cost	43 44
	Self-Funded Pollution Liability	45
	Net Position/Fund Balances	45
	University of Wisconsin - Marathon County	47
	Component Units	47
4.	Other Information	69
	Employees' Retirement System	69
	Risk Management	74
	Commitments and Contingencies	77
	Related Organizations/Jointly Governed Organizations	77
	Subsequent Events	78 70
	Effect of New Accounting Standards on Current Period Financial Statements	79

Notes to Financial Statements December 31, 2021

1. Summary of Significant Accounting Policies

Marathon County (the County) was incorporated in 1850 and operates under the provisions of the Wisconsin State Statutes, Chapter 59. The County operates under a County Board form of government, with an appointed County Administrator. The powers and duties of the County Administrator are to coordinate and direct all administrative and management functions of the County government not otherwise vested by law in boards or commissions or in other elected officials. The County provides the following services as authorized by its charter: public safety, highways, solid waste, health and social services, culture-recreation, education, judiciary services, planning and zoning and general administrative services.

The accounting policies of Marathon County, Wisconsin conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The accepted standard-setting body for establishing governmental accounting and financial reporting principles is the Governmental Accounting Standards Board (GASB).

Reporting Entity

This report includes all of the funds of the County of Marathon. The reporting entity for the County consists of the primary government and its component units. Component units are legally separate organizations for which the primary government is financially accountable or other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if: (1) it appoints a voting majority of the organization's governing body and is able to impose its will on that organization; (2) it appoints a voting majority of the organization's governing body and there is a potential for the organization to provide specific financial benefits to or impose specific financial burdens on, the primary government and (3) the organization is fiscally dependent on and there is a potential for the organization to provide specific financial benefits to or impose specific financial burdens on, the primary government. Certain legally separate, tax exempt organizations should also be reported as a component unit if all of the following criteria are met: (1) the economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units or its constituents; (2) the primary government or its component units, is entitled to or has the ability to access, a majority of the economic resources received or held by the separate organization and (3) the economic resources received or held by an individual organization that the primary government or its component units, is entitled to or had the ability to otherwise access, are significant to the primary government.

Component units are reported using one of three methods, discrete presentation, blended or fiduciary. Generally, component units should be discretely presented in a separate column in the financial statements. A component unit should be reported as part of the primary government using the blending method if it meets any one of the following criteria: (1) the primary government and its component unit have substantively the same governing body and a financial benefit or burden relationship exists; (2) the primary government and the component unit have substantially the same governing body and management of the primary government has operational responsibility for the component unit; (3) the component unit serves or benefits, exclusively or almost exclusively, the primary government rather than its citizens or (4) the total debt of the component unit will be paid entirely or almost entirely from resources of the primary government.

Discretely Presented Component Units

North Central Health Care

The government-wide financial statements include the North Central Health Care (NCHC) as a component unit. NCHC is a legally separate organization operated jointly by Marathon, Lincoln and Langlade counties. The board of NCHC is appointed by the respective counties' boards. The NCHC has been presented as a discrete component unit because of the nature and significance of its relationship with the County. The County appoints a majority of the board and, based upon the bylaws of the NCHC, the County has the ability to impose its will upon NCHC and also to create a possible financial benefit or burden. See Note 3. The information presented is for the fiscal year ended December 31, 2021. Separately issued financial statements of North Central Health Care may be obtained from NCHC's office.

Central Wisconsin Airport

The government-wide financial statements include the Central Wisconsin Airport (CWA) as a component unit. The CWA is a legally separate organization operated jointly by Marathon and Portage counties. The board of the CWA is appointed by the respective counties. The CWA has been presented as a discrete component unit because of the nature and significance of its relationship with the County. CWA is fiscally dependent upon the County and a financial benefit or burden exists. While both Portage and Marathon County operate CWA, Marathon County retains the majority interest based upon each county's equalized values. See Note 3. The information presented is for the fiscal year ended December 31, 2021. The CWA does not issue separate financial statements.

Children With Disabilities Education Board

The government-wide financial statements include the Children with Disabilities Education Board (CDEB) as a component unit. The CDEB is a legally separate organization. The board is made up of six members, one from each participating school district. The CDEB has been presented as a discrete component unit because of the nature and significance of its relationship with the County. The County Administrator appoints CDEB's board members for three-year terms. Based upon CDEB's board policies, the County has significant influence over its activities and can create a financial benefit or burden. See Note 3. The information presented is for the fiscal year ended June 30, 2021. Separately issued financial statements of the Children with Disabilities Education Board may be obtained from the Board's office.

Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

Notes to Financial Statements December 31, 2021

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. The County does not allocate indirect expenses to functions in the statement of activities. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Fund Financial Statements

Financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position/fund balance, revenues and expenditure/expenses.

Funds are organized as major funds or nonmajor funds within the governmental and proprietary statements. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the County or meets the following criteria:

- a. Total assets/deferred outflows of resources, liabilities/deferred inflows of resources, revenues or expenditures/expenses of that individual governmental or enterprise fund are at least 10% of the corresponding total for all funds of that category or type and
- b. The same element of the individual governmental or enterprise fund that met the 10% test is at least 5% of the corresponding total for all governmental and enterprise funds combined.
- c. In addition, any other governmental or enterprise fund that the County believes is particularly important to financial statement users may be reported as a major fund.

Separate financial statements are provided for governmental funds and proprietary funds and custodial funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The County reports the following major governmental funds:

General Fund - accounts for the County's primary operating activities. It is used to account for and report all financial resources except those accounted for and reported in another fund.

Social Improvement Fund - accounts for and reports grants, local revenues and other resources legally restricted to supporting expenditures for various community service programs.

Capital Improvement Fund - accounts for and reports resources to be used for the acquisition or construction of major capital facilities.

Notes to Financial Statements December 31, 2021

The County reports the following major enterprise funds:

Landfill Fund - accounts for operations of the County operated landfill.

County Highway Fund - accounts for operations of the highway systems.

The County reports the following nonmajor governmental fund:

Debt Service Fund - used to account for and report financial resources that are restricted, committed or assigned to expenditure for the payment of general long-term debt principal, interest and related costs.

In addition, the County reports the following fund types:

Internal service funds are used to account for and report the financing of goods or services provided by one department or agency to other departments or agencies of the County or to other governmental units, on a cost-reimbursement basis.

Property Casualty Insurance

Employee Benefits Insurance

Custodial funds are used to account for and report assets controlled by the County and the assets are for the benefit of individuals, private organizations and/or other governmental units.

Aging and Disability Resource Center of Central Wisconsin (ADRC-CW)

Clerk of Courts

Sheriff Adult Inmate

Measurement Focus, Basis of Accounting and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide statement of net position and statement of activities are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Property taxes are recognized as revenues in the year for which they are levied. Taxes receivable for the following year are recorded as receivables and deferred inflows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider are met. Unbilled receivables are recorded as revenues when services are provided.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the County's Landfill and County Highway funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred inflows. They are recognized as revenues in the succeeding year when services financed by the levy are being provided.

Sales taxes are recognized as revenues in the year in which the underlying sales relating to it take place.

Intergovernmental aids and grants are recognized as revenues in the period the County is entitled to the resources and the amounts are available. Amounts owed to a county which are not available are recorded as receivables and unavailable revenues. Amounts received before eligibility requirements (excluding time requirements) are met and recorded as liabilities. Amounts received in advance of meeting time requirements are recorded as deferred inflows.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services and interest. Other general revenues such as fines and forfeitures, inspection fees, recreation fees and miscellaneous revenues are recognized when received in cash or when measurable and available under the criteria described above.

Proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as described previously in this note.

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Landfill and County Highway funds are charges to customers for sales and services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

All Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or Equity

Deposits and Investments

For purposes of the statement of cash flows, the County considers all highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents. The County pools its investments held across all funds of the County.

Investment of County funds is restricted by Wisconsin state statutes. Available investments are limited to:

- a. Time deposits in any credit union, bank, savings bank or trust company.
- b. Bonds or securities of any county, city, drainage district, technical college district, village, town or school district of the state. Also, bonds issued by a local exposition district, a local professional baseball park district, a local professional football stadium district, a local cultural arts district, the University of Wisconsin Hospitals and Clinics Authority or the Wisconsin Aerospace Authority.
- c. Bonds or securities issued or guaranteed by the federal government.
- d. The local government investment pool.
- e. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- f. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- g. Repurchase agreements with public depositories, with certain conditions.

The County has adopted an investment policy. That policy contains the following guidelines for allowable investments.

Custodial Credit Risk - The County investment policy states that where allowed by state law, full collateralization will be required on all demand deposit accounts, including checking accounts and non-negotiable certificates of deposit.

Credit Risk - The County limits its investments to the Aa or higher rating issued by a nationally recognized rating service such as Moody's or Standard and Poors (S&P) for the issuing organization at the time of issuance.

Interest Rate Risk - The County manages its exposure to interest rate risk by attempting to match investment maturities with anticipated expenses. No more than 70% of the portfolio may be invested beyond 12 months and the weighted average maturity of the short-term portfolio shall never exceed one year. The weighted average maturity of the intermediate portfolio shall not exceed three years.

The policy does not address concentration of credit risk.

Notes to Financial Statements December 31, 2021

Investments are stated at fair value, which is the amount at which an investment could be exchanged in a current transaction between willing parties. Fair values are based on quoted market prices. No investments are reported at amortized cost. Adjustments necessary to record investments at fair value are recorded in the operating statement as increases or decreases in investment income. Investment income on commingled investments of municipal accounting funds is allocated based on average balances. The difference between the bank statement balance and carrying value is due to outstanding checks and/or deposits in transit.

The Wisconsin Local Government Investment Pool (LGIP) is part of the State Investment Fund (SIF) and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At December 31, 2021, the fair value of the County's share of the LGIP's assets was substantially equal to the amount as reported in these statements.

See Note 3. for further information.

Receivables

Property taxes are levied in December on the assessed value as of the prior January 1. They are not legally available for appropriation until the ensuing year. In addition to property taxes for the County, taxes are collected for and remitted to the state and county governments as well as the local school district and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as receivables and due to other governments on the Statement of Fiduciary Net Position.

Property tax calendar, 2021 tax roll:

Lien date and levy date

Tax bills mailed

Payment in full, or

First installment due

Second installment due

Personal property taxes in full

Tax bills mailed

December 2021

January 31, 2022

July 31, 2022

January 31, 2022

October 2024

The City of Wausau has adopted an ordinance for three installments per Wisconsin Statute 74.12. The City Treasurer collects January 31, April 30 and July 31 installments and settles with the County and other jurisdictions by the 15th of the month following due dates.

Delinquent real estate taxes as of July 31 are paid in full by the County, which assumes the collection thereof. No allowance for uncollectible delinquent taxes has been provided because of the County's demonstrated ability to recover any losses through the sale of the applicable property.

During the course of operations, transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as *due to and from other funds*. Long-term interfund loans (noncurrent portion) are reported as a*dvances from and to other funds*. Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the governmental-wide financial statements as internal balances.

Notes to Financial Statements December 31, 2021

The County has a 0.5% sales tax which is collected by the State of Wisconsin and remitted to the County monthly. Sales tax is accrued as a receivable when the underlying sale relating to it takes place. At December 31, 2021, the County has accrued two months of the subsequent year's collections as receivable.

Accounts receivable in the governmental funds are reported at gross with uncollectible amounts recognized under the direct write-off method. No allowance for uncollectible accounts has been provided in the governmental funds since it is believed that the amount of such an allowance would not be material. An allowance in the amount of \$473,965 has been recorded in the Employee Benefits Insurance internal service fund to account for workers compensation amounts not likely to be collected.

Inventories and Prepaid Items

Governmental fund inventory items are charged to expenditure accounts when purchased. Yearend inventory was not significant. Proprietary fund, internal service fund and discretely presented component unit inventories are generally used for construction and/or for operation and maintenance work. They are not for resale. They are valued at cost based on FIFO and charged to construction and/or operation and maintenance expense when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Restricted Assets

Mandatory segregations of assets are presented as restricted assets. Such segregations are required by bond agreements and other external parties. Current liabilities payable from these restricted assets are so classified. The excess of restricted assets over current liabilities payable from restricted assets will be used first for retirement of related long-term debt. The remainder, if generated from earnings, is shown as restricted net position.

Capital Assets

Government-Wide Statements

Capital assets, which include property, plant and equipment, are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial cost of more than \$5,000 for general capital assets and \$50,000 for infrastructure assets and an estimated useful life in excess of 1 year. All capital assets are valued at historical cost or estimated historical cost if actual amounts are unavailable. Donated capital assets, works of art and similar items, in addition to capital assets received in a service concession arrangement, are recorded at their estimated acquisition value at the date of donation.

Additions to and replacements of capital assets of business-type activities are recorded at original cost, which includes material, labor, overhead and an allowance for the cost of funds used during construction when significant. The cost of renewals and betterments relating to retirement units is added to capital accounts. The cost of property replaced, retired or otherwise disposed of, is deducted from capital accounts and, generally, together with removal costs less salvage, is charged to accumulated depreciation.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities, with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the assets' estimated useful lives using the straight-line method. The range of estimated useful lives by type of asset is as follows:

	Years
Buildings	20-50
Land improvements	2-20
Machinery and equipment	3-10
Infrastructure	5-75
Library collection	5-25

Fund Financial Statements

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Capital assets used in proprietary fund operations are accounted for the same way as in the government-wide statements.

Deferred Outflows of Resources

A deferred outflow of resources represents a consumption of net position/fund balance that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until that future time.

A deferred charge on refunding arises from the advance refunding of debt. The difference between the cost of the securities placed in trust for future payments of the refunded debt and the net carrying value of that debt is deferred and amortized as a component of interest expense over the shorter of the term of the refunding issue or the original term of the refunded debt. The unamortized amount is reported as a deferred outflow of resources in the government-wide and proprietary fund financial statements.

Compensated Absences

Under terms of employment, employees are granted sick leave and vacations in varying amounts. Only benefits considered to be vested are disclosed in these statements.

All vested vacation and sick leave pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements and are payable with expendable resources.

Payments for vacation and sick leave will be made at rates in effect when the benefits are used. Accumulated vacation and sick leave liabilities at December 31, 2021 are determined on the basis of current salary rates and include salary related payments.

In addition to pension benefits provided through the Wisconsin Retirement System described in Note 4, the County provides certain health care and life insurance benefits as provided for by union contracts or management ordinance. Retired employees who qualify are allowed to convert a maximum of 50% of their accumulated sick leave balance at the time of retirement into monetary value using the employee's year-end hourly rate and deposited into the employee's Post Employment Health Plan (PEHP) account. The 2021 funding (including CWA as a discretely presented component unit) was estimated in the annual budget at \$478,673 with an actual cost of \$652,423. There were nineteen (19) employees eligible for benefits as of year-end.

Long-Term Obligations

All long-term obligations to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. The long-term obligations consist primarily of notes and bonds payable and accrued compensated absences. Other postemployment benefits are no longer considered material to the County.

Long-term obligations for governmental funds are not reported as liabilities in the fund financial statements. The face value of debts (plus any premiums) are reported as other financing sources and payments of principal and interest are reported as expenditures. The accounting in proprietary funds is the same as it is in the government-wide statements.

For the government-wide statements and proprietary fund statements, bond premiums and discounts are amortized over the life of the issue using the effective interest method. The balance at year-end is shown as an increase or decrease in the liability section of the statement of net position.

The County participates in a program authorized by State Statutes, whereby counties which have established and maintained a county forest, are eligible to receive from the state an annual payment, such as a noninterest bearing, no scheduled payment loan to be used for the purchase, development, preservation and maintenance of the County forest lands.

On timber cut from County forest lands, the County pays a severance share of not less than 20% of the actual stumpage sales value of timber. Such severance share payments are credited against the cumulative loan made by the state to the County, the repayment of which is driven by timber cutting activity, at predetermined calendar time periods. Severance share payments will not exceed the balance due. This form of debt is not capital-related.

For forest lands withdrawn from the program, the County reimburses the State for the amount previously paid to the County, except that the State may waive all or part of such reimbursement if it finds the lands are withdrawn for a higher public use or that the amount of such reimbursement is unreasonable when compared to the value of the land.

Deferred Inflows of Resources

A deferred inflow of resources represents an acquisition of net position/fund balance that applies to a future period and therefore, will not be recognized as an inflow of resources (revenue) until that future time.

Equity Classifications

Government-Wide Statements

Equity is classified as net position and displayed in three components:

- a. Net Investment in Capital Assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances (excluding unspent debt proceeds) of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.
- b. **Restricted Net Position** Consists of net position with constraints placed on their use either by: (1) external groups such as creditors, grantors, contributors or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. **Unrestricted Net Position** All other net position that does not meet the definitions of *restricted* or *net investment in capital assets*.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Statements

Governmental fund balances are displayed as follows:

- a. Nonspendable Includes fund balance amounts that cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained intact.
- b. **Restricted** Consists of fund balances with constraints placed on their use either by: (1) external groups such as creditors, grantors, contributors or laws or regulations of other governments or (2) law through constitutional provisions or enabling legislation.
- c. Committed Includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision-making authority. Fund balance amounts are committed through a formal action (resolution) of the County. This formal action must occur prior to the end of the reporting period, but the amount of the commitment, which will be subject to the constraints, may be determined in the subsequent period. Any changes to the constraints imposed require the same formal action of the County that originally created the commitment.
- d. Assigned Includes spendable fund balance amounts that are intended to be used for specific purposes that do not meet the criteria to be classified as restricted or committed. Fund balance may be assigned by the Finance Committee through a formally approved motion. Assignments may take place after the end of the reporting period.
- e. Unassigned Includes residual positive fund balance within the general fund which
 has not been classified within the other above-mentioned categories. Unassigned
 fund balance may also include negative balances for any governmental fund if
 expenditures exceed amounts restricted, committed or assigned for those purposes.

The County considers restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents / contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the County would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

Proprietary fund equity is classified the same as in the government-wide statements.

The County has a formal minimum fund balance policy for the general fund. That policy is to maintain a working capital fund of 8.3% of the current year's general fund, social improvement fund and debt service fund's budgeted expenditures. The balance at year-end was \$28,525,474 and is included in unassigned general fund balance. The County also has a minimum fund balance for the highway fund. That policy is to maintain a working capital fund of 10% of the current year budgeted expenditures. The balance at year-end was \$6,559,017 and is included in unrestricted net position.

See Note 3. for further information.

Pension

For purposes of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS) and additions to/deductions from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

2. Stewardship, Compliance and Accountability

Excess Expenditures Over Appropriations

The capital improvement fund had \$18,058,595 in expenditures and other financing uses in excess of appropriations at the legal level of budgetary control for the year ended December 31, 2021.

Limitations on the County's Tax Levy

Wisconsin law limits the County's future tax levies. Generally, the County is limited to its prior tax levy dollar amount, increased by the greater of the percentage change in the County's equalized value due to new construction or 0%. Changes in debt service from one year to the next are generally exempt from this limit with certain exceptions. The County is required to reduce its allowable levy by the estimated amount of fee revenue it collects for certain services, if those services were funded in 2013 by the property tax levy. Levies can be increased above the allowable limits if the amount is approved by referendum.

3. Detailed Notes on All Funds

Deposits and Investments

The County maintains a cash and investment pool that is available for use by all funds. Each fund type's portion of this pool is displayed on the statement of net position and balance sheet as cash and investments. The County's deposits and investments at year-end were comprised of the following:

	Carrying Value		ment Balances	Associated Risks
Deposits and cash on hand U.S. Treasuries	\$ 53,579,820 43,294,162	\$	55,420,283 43,294,162	Custodial credit Custodial credit, interest rate Custodial credit, interest rate, credit,
U.S. Agencies, implicitly guaranteed	28,138,474		28,138,474	concentration of credit Custodial credit, interest rate, credit,
State and local bonds	977,820		977,820	concentration of credit Custodial credit, interest rate, credit,
National agency bonds and notes	7,357,773		7,357,773	concentration of credit Custodial credit, interest rate, credit,
Corporate bonds	9,029,341		9,029,341	concentration of credit Custodial credit, interest rate, credit,
Certificates of deposits, negotiable	15,558,923		15,558,923	concentration of credit Custodial credit, interest rate, credit,
Commercial paper	5,487,846		5,487,846	concentration of credit Custodial credit, concentration of
Equity securities/stocks	14,944,534		14,944,534	credit
LGIP	3,753,216		3,753,216	Credit, interest rate
Petty Cash	 6,416		-	N/A
Total deposits and				
investments	\$ 182,128,325	\$	183,962,372	

Notes to Financial Statements December 31, 2021

	Carrying Value
Reconciliation to the financial statements:	
Per statement of net position: Unrestricted cash and investments Restricted cash and investments	\$ 158,474,422 16,905,281
Per statement of fiduciary net position: Custodial funds	2,177,674
Per statement of net position, major discretely presented component unit (CWA):	2,177,074
Unrestricted cash and investments	4,064,220
Restricted cash and investments	506,728
Total deposits and investments	\$ 182,128,325

The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

	December 31, 2021								
Investment Type	- =	Level 1		Level 2	Level 3		Total		
U.S. treasuries	\$	43,294,162	\$	-	\$	-	\$	43,294,162	
U.S. agencies, implicitly									
guaranteed		-		28,138,474		-		28,138,474	
Certificates of deposit,									
negotiable		-		15,558,923		-		15,558,923	
Corporate bonds		-		9,029,341		-		9,029,341	
Commercial paper		-		5,487,846		-		5,487,846	
State and local bonds		-		977,820		_		977,820	
National agency bonds and				·				,	
notes		_		7,357,773		_		7,357,773	
Equity securities/stocks				14,944,534				14,944,534	
Total	\$	43,294,162	\$	81,494,711	\$		\$	124,788,873	

Notes to Financial Statements December 31, 2021

The valuation methods for recurring fair value measurements are as follows:

Investment Type	Valuation Method
Corporate bonds and state and local bonds, national agency bonds and notes, equity securities/stocks	Institutional bond quotes - evaluations based on various market and industry inputs
Commercial paper	\$1 per share
	Institutional bond quotes - evaluations based on
U.S. agencies - implicitly guaranteed	various market and industry inputs
U.S. treasuries	Institutional bond quotes - evaluations based on various market and industry inputs
Negotiable certificates of deposit	Institutional bond quotes - evaluations based on various market and industry inputs

Deposits in each local and area bank are insured by the FDIC in the amount of \$250,000 for time and savings accounts (including NOW accounts) and \$250,000 for demand deposit amounts (interest bearing and noninterest bearing). In addition, if deposits are held in an institution outside of the state in which the government is located, insured amounts are further limited to a total of \$250,000 for the combined amount of all deposits.

Bank accounts are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the nature of this fund, recovery of material principal losses may not be significant to individual municipalities. This coverage has been considered in computing custodial credit risk.

The County maintains an \$11,000,000 irrevocable stand-by letter of credit with U.S. Bank to securitize its deposits throughout the year.

Custodial Credit Risk

Deposits

Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to the County.

As of December 31, 2021, the County did not have any bank balances exposed to custodial credit risk.

Investments

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

As of December 31, 2021, \$123,488,873 of the County's investments was neither insured nor registered and held by counterparty's trust department of agent not in the County's name and therefore exposed to custodial credit risk.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations.

As of December 31, 2021, the County's investments were rated as follows:

Investment Type	Standard & Poors
	AAA, A-, Aa2,
Corporate bonds	A1, Aa3, A2
U.S. agencies, implicitly guaranteed	AAA, AA+
Commercial paper	A-1, A-1+
National agency bonds and notes	AAA, Aa3
Certificates of deposit, negotiable	A-1, A-1+, P-1
State and local bonds	Aa2. unrated

The County also held investments in the following external pool, which is not rated:

Local Government Investment Pool

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer.

At December 31, 2021, the investment portfolio was concentrated as follows:

Issuer	Investment Type	Percentage of Portfolio
Fannie Mae - LT Freddie Mac - LT	U.S. agencies – implicitly guaranteed U.S. agencies – implicitly guaranteed	5.05 % 10.53 %

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the value of an investment.

As of December 31, 2021, the County's investments were as follows:

	Maturity (In Years)								
Investment Types	 Fair Value		Less Than 1 Year		1-4 Years		eater Than 4 Years		
U.S. Treasuries U.S. Agencies, implicitly	\$ 43,294,162	\$	-	\$	41,848,751	\$	1,445,411		
quaranteed	28,138,474		3,496,670		24,641,804		_		
Corporate bonds	9,029,341		400,464		8,628,877		-		
Commercial paper National agency bonds and	5,487,846		5,487,846		-		-		
notes Certificates of deposit,	7,357,773		-		7,357,773		-		
negotiable	15,558,923		15,558,923		-		-		
State and local bonds	 977,820		351,425		626,395		-		
Total	\$ 109,844,339	\$	25,295,328	\$	83,103,600	\$	1,445,411		

As of December 31, 2021, the LGIP investments had an average maturity of 61 days.

See Note 1. for further information on deposit and investment policies.

Receivables

All of the receivables are expected to be collected within one year, except for delinquent taxes not collected within 60 days of year-end.

Governmental funds report *unavailable or unearned revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of *unavailable revenue* and *unearned revenue* reported in the governmental funds were as follows:

	Uı	navailable	Unearned	 Total
Property taxes receivable for subsequent year Delinquent property taxes receivable Other receivables Grant amounts not yet received	\$	963,742 877,577	\$ 44,057,239	\$ 44,057,239 963,742 877,577
Total unavailable/unearned revenue for governmental funds	\$	1,841,319	\$ 44,057,239	\$ 45,898,558

Notes to Financial Statements December 31, 2021

Delinquent property taxes purchased from other taxing authorities are reflected as nonspendable fund balance at year-end. Delinquent property taxes collected within sixty days subsequent to year-end are considered to be available to replenish cash flow and are, therefore, excluded from the nonspendable portion of fund balances. Delinquent property taxes levied by the County are reflected as unavailable revenue and are excluded from the fund balance to the extent they are not collected within sixty days subsequent to year-end and, thus, are not available for payment of current expenditures.

Enterprise funds report deferred revenue in connection with resources that have been received, but not yet earned. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of deferred revenue reported in the enterprise funds were as follows:

		Deferred
Property taxes receivable for subsequent year Revenue collected in advance	\$	9,391,485 62,619
Total deferred revenue for enterprise funds		9,454,104

Taxes receivable represent current taxes and unpaid taxes for 2021 and prior years as follows:

Year of Settlement	County Tax Levied		County Purchased			Balance ecember 31, 2021
2020 2019	\$	268,280 153,326	\$	1,151,388 613,344	\$	1,419,668 766,670
2018		106,620		417,447		524,067
2017		69,363		265,941		335,304
2016		61,290		231,485		292,775
2015		37,659		142,404		180,063
2014		23,561		102,991		126,552
2013		22,221		86,027		108,248
2012		17,190		65,042		82,232
2011		15,061		53,712		68,773
2010		8,019		27,829		35,848
2009	-	2,906		9,616		12,522
Total tax certificates	\$	785,496	\$	3,167,226		3,952,722
Tax deeds Current taxes						279,932 53,448,724
Total taxes receivable					\$	57,681,378

Delinquent taxes collected within the sixty-day period subsequent to year-end aggregated \$84,067 and \$351,705 for delinquent taxes levied and purchased by the County, respectively.

Notes to Financial Statements December 31, 2021

Restricted Assets

The following represent the balances of the restricted assets:

Land Records

Statutorily assessed fees for social security redaction and other land records projects.

Jail Assessments

Statutorily assessed jail surcharges to be applied to construction, remodeling, repair or other areas allowed by state statutes for county jails.

Special Deposits and Impressed Cash Accounts

Accounts for deposits and accounts not legally available to the County to finance current operations.

Community Options Programming

The County has received cash and must maintain a special trust for Community Options Programming.

Landfill Long-term Care and Closure Costs

Accounts for amounts legally required by the State of Wisconsin to be held for landfill closure and post-closure costs.

Net Pension Asset

Restricted assets have been reported in connection with the net pension asset balances since this balance must be used to fund employee benefits.

Following is a list of restricted assets at December 31, 2021:

Restricted assets:

Land records	\$ 807,632
Jail improvements	397,839
Special deposits and impressed cash accounts	674,834
Community Options Programming	40,445
Landfill long-term care and closure costs	14,984,531
Net pension asset	15,636,783
Accrued interest receivable	30,942
Total restricted assets	\$ 32,573,006

Capital Assets

Capital asset activity for the year ended December 31, 2021 was as follows:

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities Capital assets not being depreciated: Land Construction in progress	\$ 35,834,826 26,990,320	\$ 49,475 21,563,341	\$ - 6,919,156	\$ 35,884,301 41,634,505
Total capital assets not being depreciated	62,825,146	21,612,816	6,919,156	77,518,806
Capital assets being depreciated: Buildings Improvements Equipment Infrastructure Library collection	109,401,611 23,688,134 27,218,405 237,380,486 5,161,500	8,087,120 268,658 967,680 8,991,600 575,500	- 268,830 4,121,440 426,300	117,488,731 23,956,792 27,917,255 242,250,646 5,310,700
Total capital assets being depreciated	402,850,136	18,890,558	4,816,570	416,924,124
Total capital assets	465,675,282	40,503,374	11,735,726	494,442,930
Less accumulated depreciation for:				
Buildings Improvements Equipment Infrastructure Library collection	(65,611,890) (8,626,083) (22,921,349) (85,136,792) (2,703,700)	(4,022,713) (572,609) (1,057,474) (8,611,630) (449,500)	268,830 4,121,440 424,000	(69,634,603) (9,198,692) (23,709,993) (89,626,982) (2,729,200)
Total accumulated depreciation	(184,999,814)	(14,713,926)	4,814,270	(194,899,470)
Net capital assets being depreciated	217,850,322	4,176,632	2,300	222,024,654
Total governmental activities capital assets, net of accumulated depreciation	\$ 280,675,468	\$ 25,789,448	\$ 6,921,456	\$ 299,543,460
Depreciation expense wa	-	ris as follows.		
Governmental Activities General government Public safety Transportation Health Leisure and education	5		\$ 3,419,293 1,037,587 8,611,630 2,316 1,643,100	
Total governmen	tal activities depreci	ation expense	\$ 14,713,926	

		eginning Balance		Additions	Deletions		End	ling Balance
Business-Type Activities Capital assets not being depreciated:								
Land	\$	564,269	\$	_	\$	_	\$	564,269
Construction in progress	Ψ	38,300	Ψ	286,063	Ψ	38,300	Ψ	286,063
Total capital assets not				,		,		,
being depreciated		602,569		286,063		38,300		850,332
Capital assets being								
depreciated:								
Buildings		8,193,805		_		_		8,193,805
Improvements		34,189,691		383,171		_		34,572,862
Equipment		23,009,367		764,522		341,371		23,432,518
Total capital assets		05 000 000		4 4 4 7 000		0.44.074		00 400 405
being depreciated		65,392,863		1,147,693		341,371		66,199,185
Total capital assets		65,995,432		1,433,756		379,671		67,049,517
Less accumulated								
depreciation for:								
Buildings		(6,938,330)		(196,506)		-		(7,134,836)
Improvements	((23,326,559)		(923,532)		-		(24,250,091)
Equipment		(13,491,129)		(1,359,948)		252,200		(14,598,877)
Total accumulated								
depreciation		(43,756,018)		(2,479,986)		252,200		(45,983,804)
doprodiation		(10,700,010)		(2, 17 0,000)		202,200		(10,000,001)
Net capital assets								
being depreciated		21,636,845		(1,332,293)		89,171		20,215,381
Business-type capital assets, net of								
accumulated	•	00 000 111	•	(4.040.000)	•	107.171	•	04 005 740
depreciation	\$	22,239,414	\$	(1,046,230)	\$	127,471	\$	21,065,713
Depreciation expense wa	s char	ged to functio	ns as	follows:				
Business-Type Activitie	es							
Landfill					\$	1,257,412		
Highway						1,222,574		
Total business-ty	pe act	tivities depreci	iation	expense	\$	2,479,986		

Interfund Receivables/Payables and Transfers

Interfund Receivables/Payables

The following is a schedule of interfund receivables and payables including any overdrafts on pooled cash and investment accounts:

Receivable Fund	Payable Fund	A	mount
Capital projects fund Less fund eliminations	General fund	\$	25,492 (25,492)
Total internal balances - government-wide statement of net position		_ \$	<u> </u>

The principal purpose of this interfund is the time lag between the dates that: (1) interfund goods and services are provided or reimbursable expenditures occur; (2) transactions are recorded in the accounting system; and (3) payments between funds are made.

Transfers

The following is a schedule of interfund transfers:

Fund Transferred To	Fund Transferred From	Amount	Principal Purpose
General fund Capital improvement fund Capital improvement fund Capital improvement fund Highway fund Employee Benefits fund	Capital improvement fund General fund General fund Social improvement fund Capital improvement fund General fund	\$ 296,386 3,964,321 285,928 277,851 1,327,600 808,113	Fund facility project staff Fund capital projects Fund library fund Fund capital projects Fund highway rolling stock Fund County's HRA
Total fund financial statements		6,960,199	
Less fund eliminations Less government-wide eliminations		(5,632,599)	
Subtotal		(1,327,600)	
Infrastructure costs assigned by the highway fund to governmental activities		6,657,519	
Total transfers, government-wide statement of activities		\$ 5,329,919	

Notes to Financial Statements December 31, 2021

Fund Transferred To	Fund Transferred From	 Amount
Governmental activities Business-type activities	Business-type activities Governmental activities	\$ 6,657,519 (1,327,600)
Total government- wide financial statements		\$ 5,329,919

Generally, transfers are used to: (1) move revenues from the fund that collects them to the fund that the budget requires to expend them; (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2021 was as follows:

	Beginning Balance	 Increases Decreases		Ending Balance		Amounts Due Within One Year		
Governmental Activities Bonds and notes payable: General obligation debt	\$ 37,305,000	\$ 24,830,000	\$	1,705,000	\$	60,430,000	\$	2,425,000
Premium on debt	803,279	490,838		140,045		1,154,072		_
Forest crop loan payable	1,195,921	 14,911	_	118,904	_	1,091,928		
Subtotal	39,304,200	 25,335,749		1,963,949		62,676,000		2,425,000
Other liabilities: Vested compensated absences:								
Governmental funds	4,760,761	-		577,459		4,183,302		543,829
Internal service fund	86,239	 -		15,450	_	70,789		7,079
Total other liabilities	4,847,000	 -		592,909		4,254,091		550,908
Total governmental activities long-term liabilities	\$ 44 151 200	\$ 25 335 749	\$	2 556 861	\$	66 930 088	\$	2 975 908
liabilities	\$ 44,151,200	\$ 25,335,749	\$	2,556,861	\$	66,930,088	\$	2,975,908

Notes to Financial Statements December 31, 2021

	 Beginning Balance	 Increases	Ending creases Decreases Balance		•		ounts Due lithin One Year	
Business-Type Activities								
Other liabilities:								
Capital lease	\$ 1,045,663	\$ -	\$	261,368	\$	784,295	\$	259,844
Vested compensated								
absences	829,858	64,969		82,986		811,841		81,184
Cell A long-term care and								
postclosure costs	860,404	-		79,522		780,882		-
Cell B closure costs	4,421,110	130,316		-		4,551,426		-
Cell B long-term care and								
postclosure costs	5,091,037	16,578		-		5,107,615		-
Blue Bird Ridge closure	2,496,585	523,529		-		3,020,114		-
Blue Bird Ridge long-term								
care and postclosure costs	 3,791,556	 705,146		-		4,496,702		
Total business-type activities long-term								
liabilities	\$ 18,536,213	\$ 1,440,538	\$	423,876	\$	19,552,875	\$	365,383

In accordance with Wisconsin Statutes, total general obligation indebtedness of the County may not exceed 5% of the equalized value of taxable property within the County's jurisdiction. The debt limit as of December 31, 2021 was \$638,239,445. Total general obligation debt outstanding at year-end was \$64,805,000 (including \$4,375,000 issued by Marathon County for the Central Wisconsin Airport - see component unit note).

In addition to the liabilities above, information on the net pension liability (asset) is provided in Note 4.

General Obligation Debt

All general obligation notes and bonds payable are backed by the full faith and credit of the County. Notes and bonds in the governmental funds will be retired by future property tax levies accumulated by the debt service fund.

	Date of Issue	Final Maturity	Interest Rates	Original Indebtedness		De	Balance ecember 31, 2021
Governmental Activities							
General obligation debt:							
General Obligation							
Promissory Notes							
Series 2019	12/05/19	12/31/29	2.00%	\$	9,500,000	\$	9,500,000
General Obligation							
Promissory Notes	0/40/00	0/4/00	4 000/ 0 000/				
Series 2020A	3/18/20	2/1/30	1.00%-2.00%		8,500,000		8,255,000
General Obligation							
Promissory Notes Series 2020B	10/7/20	12/31/40	1.00%-2.00%		47.04F.000		17.045.000
General Obligation	10/7/20	12/31/40	1.00%-2.00%		17,845,000		17,845,000
Promissory Notes							
Series 2021A	3/17/21	2/1/31	1.00%-2.00%		5,830,000		5,830,000
General Obligation	0/11/21	2/1/01	1.0070 2.0070		3,030,000		5,050,000
Promissory Notes							
Series 2021B	3/17/21	2/1/41	2.00%-2.125%		19,000,000		19,000,000
					-,,		
Total						\$	60,430,000
10101						Ψ	00,400,000

Debt service requirements to maturity are as follows:

		Governmental Activities General Obligation Debt				
		Principal		Interest		
Years ending December 31:						
2022	\$	2,425,000	\$	1,214,432		
2023		3,375,000		999,400		
2024		3,750,000		948,825		
2025		3,805,000		893,169		
2026		3,865,000		837,094		
2027-2031		18,805,000		3,272,413		
2032-2036		12,160,000		1,852,200		
2037-2041		12,245,000		584,149		
		_		_		
Total	<u>\$</u>	60,430,000	\$	10,601,682		

Notes to Financial Statements December 31, 2021

Forest Crop Loan

The State of Wisconsin has provided for a noninterest bearing loan fund to be used for the acquisition and construction of forest land and other forest related facilities. The noninterest bearing loan has no specific payment schedule and is repaid from the proceeds of the sale of forest crops. The balance of the Forest Crop Loan at December 31, 2021 is \$1,091,928. The current outstanding loan balance is non-capital related.

Other Debt Information

Estimated payments of other long-term liabilities (compensated absences) and the pension liability/(asset) are not included in the debt service requirement schedules. The compensated absences liability attributable to governmental activities has been and will continue to be, liquidated primarily by the general fund. The net pension liability/(asset) will be financed through future contributions and changes to the plan's assets and will be liquidated primarily by the general fund.

Lease Disclosures

Lessor - Operating Leases

The Forestry Department leases (as lessor) land for farmland. The book value and carrying amount of the leased farmland is \$98,805. The future minimum lease receipts as of December 31, 2021 are as follows:

	89		
	Principal	_	
Years ending December 31:	\$		
2022	89	7	
2023	89	7	
2024	89	7	
2025	89	7	
2026	89	7	
2027-2064	33,19	5_	
Total	\$ 37,68	0	

Notes to Financial Statements December 31, 2021

Lessee - Capital Leases

The Landfill acquired capital assets through a lease/purchase agreement. The gross amount of the asset under capital leases is \$1,045,663 and are presented in the capital assets in the business-type activities. The assets acquired through capital leases are as follows:

The future principal and interest payments as of December 31, 2021, are as follows:

	Business-Type Activities								
	Р	rincipal	In	terest		Total			
Years:									
2022	\$	259,844	\$	4,784	\$	264,628			
2023		261,428		3,199		264,627			
2024		263,023		1,604		264,627			
Subtotal	\$	784,295	\$	9,587		793,882			
Less amount representing interest						(9,587)			
Present value of minimum lease payments					\$	784,295			

Closure and Postclosure Care Cost

State and federal laws and regulations require the County to place a final cover on its landfill sites when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for forty years after closure. The County completed final closure of cell A in 1993. The County expects to close cell B in the year 2022. Cells B and Blue Bird Ridge remain open at the end of 2021. Although closure and post closure care costs will be paid only near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and postclosure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date.

The amounts noted below for the landfill postclosure care liability at December 31, 2021 represent the total amount needed by the County for post closure care costs for each landfill site according to state and federal regulations. Actual cost may be higher due to inflation, changes in technology or changes in regulations.

	 Cell A		Cell B		Blue Bird	Total		
Postclosure care liability Capacity used at year-end	\$ 780,882 100%	\$	9,659,041 94.86%	\$	7,516,816 84.73%	\$	17,956,739	

Notes to Financial Statements December 31, 2021

The County is required by state and federal laws and regulations to make annual contributions to a trust to finance closure and postclosure care for all three of its landfills. The County is in compliance with these requirements and, at December 31, 2021, \$14,984,531 of investments are held at U.S. Bank for these purposes and reviewed annually by the DNR. These are reported as restricted assets on the statement of net position. In addition, the landfill maintains an irrevocable letter of credit issued by U.S. Bank to fulfill its financial responsibility pursuant to state statutes. The County expects that future inflation costs will be paid from interest earnings on these annual contributions. However, if interest earnings are inadequate or additional postclosure care requirements are determined (due to changes in technology or applicable law or regulations, for example), these costs may need to be covered by changes to future landfill users or from future tax revenue.

Self-Funded Pollution Liability

During 1996, the County Board of Supervisors created an agreement with the Solid Waste Management Board to create a self-funded pollution liability account. In the past, the Landfill Fund carried \$2 million of pollution insurance coverage. The general financing plan, which is funded by a portion of the tipping fee, did not require any additional funding in 2021 because it has surpassed the approximate \$2 million required. All interest earned on these funds are accumulated for this purpose and recorded in the fund. The County Board has pledged its full faith and credit to the financing plan during the years the account is not fully funded. The financing plan was fully funded as of December 31, 2006 and has a balance of \$2,556,730 as of December 31, 2021. No amounts were paid from this account in 2021.

Net Position/Fund Balances

Net position reported on the government-wide statement of net position at December 31, 2021 includes the following:

Governmental Activities

Net investment in capital assets:		
Land	\$	35,884,301
Construction in progress		41,634,505
Other capital assets, net of accumulated depreciation		222,024,654
Add unspent bond proceeds		1,319,469
Less long-term capital debt outstanding, net of unamortized		
premium		(61,584,072)
Total net investment in capital assets		239,278,857
Restricted:		
Debt service		2,401,060
Land records		807,632
Capital improvements		228,377
Jail improvements		397,839
Net pension asset		13,789,606
Social services		10,661,175
Total restricted		28,285,689
Unrestricted		62,452,229
	_	
Total governmental activities net position	\$	330,016,775

Governmental Funds

Governmental fund balances reported on the fund financial statements at December 31, 2021 include the following:

	General Fund	Social Improvement		Capital Improvement		Debt Service			Total
Fund Balance									
Nonspendable:									
Inventories and prepaid items Non-County levy portion of delinquent property taxes	\$ 10,000	\$	4,098	\$	28,475	\$	-	\$	42,573
receivable	2,815,521								2,815,521
Total nonspendable	2,825,521		4,098		28,475				2,858,094
Restricted for:									
UW dorm capital									
maintenance	228,377		_		_		_		228,377
Land records	807,632		_		_		_		807,632
Jail assessments	397,839		_		_		_		397,839
Capital projects	-		_		1,319,469		_		1,319,469
Debt service	_		_		1,515,465		3,144,491		3,144,491
Social improvement	_		10,657,077		_		3,144,431		10,657,077
Social improvement			10,037,077						10,037,077
Total restricted	1,433,848	_	10,657,077		1,319,469		3,144,491		16,554,885
Assigned to: Conservation (ATC powerline									
easement)	1,142,856		-		-		-		1,142,856
Subsequent year's budget	10,709,086		-		-		-		10,709,086
Compensated absences	1,889,554		-		-		-		1,889,554
Capital projects		_	-		6,667,214				6,667,214
Total assigned	13,741,496		-		6,667,214		-		20,408,710
Unassigned	34,107,833								34,107,833
Total fund balances	\$ 52,108,698	\$	10,661,175	\$	8,015,158	\$	3,144,491	\$	73,929,522
Business-Type Activ	/ities								
Investment in capital	assets:								
Land	400010.				\$	ļ	564,269		
Construction in progre	ess				Ψ		286,063		
Other capital assets,		ted	depreciation				215,381		
Less long-term capita			doproolation.				784,295)		
		.9							
Total investm	ent in capital as	sets	3			20,2	281,418		
Restricted	Restricted								
Unrestricted				1,777,911 51,003,219					
Omodificion	Omodulotod								
Total busines	ss-type activities	net	position	\$ 73,062,548					

Notes to Financial Statements December 31, 2021

University of Wisconsin - Marathon County

State Statute 59.56(4) places the responsibility for the construction and maintenance of capital facilities for the two-year campuses on the local tax base, in this case, Marathon County. In some areas, the local tax base could be shared among several local units of government. The four-year campuses are the responsibility of the State. The operating costs for all campuses remain the responsibility of the State.

Component Units

North Central Health Care

This report contains the North Central Health Care (NCHC), which is included as a component unit. Financial information is presented as a discrete column in the statement of net position and statement of activities.

In addition to the basic financial statements and the preceding notes to financial statements which apply, the following additional disclosures are considered necessary for a fair presentation.

Basis of Accounting/Measurement Focus

The NCHC follows the full accrual basis of accounting and the flow of economic resources measurement focus.

Deposits and Investments

	 Carrying Value	Statement Balances	Associated Risks
Deposits Certificates of deposit	\$ 2,886,643 6,801,062	\$ 4,365,461 6,801,062	Custodial credit Custodial credit
Total deposits and investments	\$ 9,687,705	\$ 11,166,523	

Custodial Credit Risk

NCHC bank balances which were not insured, guaranteed or collateralized as of December 31, 2021 totaled \$2,358,680

Capital Assets

	 Beginning Balance	 Additions	_	Deletions	 Ending Balance	Useful Lives (Years)
Land	\$ 65,133	\$ -	\$	-	\$ 65,133	N/A
Construction in progress	22,840,218	20,037,924		(38,722,593)	4,155,549	N/A
Depreciable land improvements Buildings and building	1,782,870	161,725		-	1,944,595	10-40
improvements	54,605,848	36,272,977		(570,161)	90,308,664	10-40
Equipment	27,233,831	2,448,399		(70,920)	29,611,310	3-40
Capital lease	130,361	-		-	130,361	5
Software	-	-		-	-	3-15
Less accumulated						
depreciation/amortization	 (52,766,548)	 (3,392,711)		624,085	 (55,535,174)	
	\$ 53,891,713	\$ 55,528,314	\$	(38,739,589)	\$ 70,680,438	

In 2018, NCHC began planning for a significant master facility project at the Wausau campus. The project, which includes an aquatic pool and a redesign of the Wausau campus is expected to cost approximately \$73.3 million and is expected to be completed in 2022. The project will be financed with proceeds from an aquatic pool capital campaign and general obligation bonds issued by Marathon County. NCHC had commitments to this master facility plan project totaling \$9,500,000 at December 31, 2021.

Construction in progress at December 31, 2021 consisted primarily of master facility plan related costs.

Long-Term Debt

Pursuant to a resolution adopted on November 8, 2016, Lincoln County, Wisconsin (the County) authorized the issuance of \$7,000,000 Taxable Note Anticipation Notes (Series 2016 NANs) to provide interim financing for purposes of paying a portion of the cost of the construction of an addition to Pine Crest, renovation of a portion of the existing Pine Crest nursing home and acquisition of related equipment. The Series 2016 NANs dated December 1, 2016, matured on March 1, 2017. On February 14, 2017, the County issued \$6,950,000 General Obligation Refunding Bonds (the Bonds) maturing December 1, 2036 and \$2,600,000 Note Anticipation Notes (the Notes) maturing December 1, 2021 (collectively the Securities). Proceeds of the Securities were used to refund the Series 2016 NANs at maturity on March 1, 2017, with the remainder available to pay for costs of the construction project.

The Series 2017 Bonds carry interest rates ranging from 2.0% to 3.5%. The Bonds require semiannual interest only payments through June 1, 2018 and semiannual payments of interest and principal (with principal amounts varying from \$350,000 on December 1, 2019, to \$480,000 on December 1, 2036). The Notes carry an interest rate of 2.09% and require semiannual interest only payments with the balance due on December 1, 2021.

On December 1, 2021, Lincoln County issued \$2,595,000 on General Obligation Refunding Bonds (Series 2021 Bonds) to refinance the Notes. The Series 2021 Bonds carry interest rates varying from .65 to 3.0% and mature in varying amounts through December 1, 2038.

Long-term debt consisted of the following at December 31, 2021:

Beginning Balance	Additions	Reductions	Ending Balance		ounts Due ithin One Year
\$6,230,000	\$ -	\$ 370,000	\$5,860,000	\$	315,000
2,600,000	-	2,600,000	-		-
-	2,595,000		2,595,000		80,000
307,962	65,188	29,220	343,930		-
\$9,137,962	\$2,660,188	\$2,999,220	\$8,798,930	\$	395,000
	\$6,230,000 2,600,000 - 307,962	Balance Additions \$6,230,000 \$ - 2,600,000 - - 2,595,000 307,962 65,188	Balance Additions Reductions \$6,230,000 \$ - \$ 370,000 2,600,000 - 2,600,000 - 2,595,000 - 307,962 65,188 29,220	Balance Additions Reductions Balance \$6,230,000 \$ - \$ 370,000 \$ 5,860,000 2,600,000 - 2,600,000 - - 2,595,000 2,595,000 307,962 343,930	Beginning Balance Additions Reductions Ending Balance W \$6,230,000 \$ - \$370,000 \$5,860,000 \$ 2,600,000 - 2,600,000 - - - 2,595,000 2,595,000 307,962 343,930

Long-term debt service requirements to maturity are as follows:

	Pri	ncipal Interest	Total
2022	\$	395,000 \$ 190,98	0 \$ 585,980
2023	•	405,000 227,01	
2024		415,000 216,74	
2025		425,000 206,17	_
2026		435,000 195,30	0 630,300
2027-2031	2,	,385,000 773,15	0 3,158,150
2032-2036	2,	,765,000 392,73	3,157,734
2037-2038	1,	,230,000 37,00	0 1,267,000
Total	\$ 8,	,455,000 \$ 2,239,08	4 \$ 10,694,084

Amounts Due to Marathon County for Property and Equipment

Marathon County is financing construction of the NCHC Wausau Campus Master Facility project. Through December 31, 2021, Marathon County had issued Series 2019A General Obligation Promissory Notes, Series 2020A General Obligation Promissory Notes, Series 2020B General Obligation Health Care Project Building Bonds and Series 2021B General Obligation Health Care Project Building Bonds (collectively *Project-Related Bonds*) of which \$44,597,054 was used to finance the NCHC Wausau Campus Master Facility Plan project. NCHC will repay Marathon County based on an allocation of principal and interest on Project-Related Bonds.

As of December 31, 2021, Marathon County had issued Project-Related Bonds totaling \$44,443,425 for the NCHC Wausau Campus Master Facility Plan project and expects to finance the remaining amount owed at December 31, 2021, totaling \$2,070,752, along with future NCHC Wausau Campus Master Facility Plan project costs, with bonds to be issued in future years.

The Project-Related Bonds carry interest rates ranging from 2.0% to 2.125% and NCHC's portion of the Project-Related Bonds issued as of December 31, 2021, mature in varying amounts through December 1, 2041.

Amounts owed to Marathon County for property and equipment consisted of the following at December 31:

Notes to Financial Statements December 31, 2021

Beginning										A	Amounts Due		
_	Balance Additions			Additions		Reductions Ending Balance					Within One Year		
2020	\$	6,061,225	\$	22,076,560	\$	-	9	\$	28,137,785	\$	153,629		
2021		28,137,785		18,530,021		153,629			46,514,199		839,359		

Debt service requirements for amounts owed to Marathon County for NCHC Wausau Campus Master Facility Plan project related costs are as follows:

	Principal	Interest	Total
Project-Related Bonds:			
2022	\$ 839,357 \$	930,595 \$	1,769,952
2023	1,736,407	772,180	2,508,587
2024	2,082,867	748,117	2,830,984
2025	2,111,782	719,864	2,831,646
2026	2,134,987	690,629	2,825,616
2027-2031	11,133,025	2,953,491	14,086,516
2032-2036	12,160,000	1,852,200	14,012,200
2037-2041	12,245,000	584,150	12,829,150
Total Project-Related Bonds	44,443,425	9,251,226	53,694,651
Future bonds	2,070,752		
Total owed to Marathon County	\$ 46,514,177		

Compensated Absences

Compensated absences activity for the year ended December 31, 2021 was as follows:

	 Beginning Balance	lr	Increases Decreases		 Ending Balance	Amounts Due Within One Year		
Compensated absences	\$ 2,353,882	\$	-	_ :	\$	81,013	\$ 2,272,869	\$ 2,272,869

Employee Retirement Plan - Wisconsin Retirement System (WRS)

For general employee retirement plan information, see Note 4. Below is information specific to NCHC.

At December 31, 2021, NCHC reported an asset of \$14,388,349 for its proportionate share of the net pension asset. The net pension asset was measured as of the calendar year that falls within NCHC's fiscal year and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation one year prior to that date rolled forward to the measurement date. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. NCHC's proportion of the net pension asset was based on NCHC's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2021, NCHC's proportion was .20284075% (a decrease of .02293924% from the prior year).

For the year ended December 31, 2021, NCHC recognized pension expense of \$1,703,610.

During the reporting period, the WRS recognized \$2,603,048 in contributions from the employer.

At December 31, 2021, NCHC reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	_	Deferred outflows of Resources	 erred Inflows Resources
Differences between expected and actual experience	\$	20,824,359	\$ -
Changes in assumptions		326,356	-
Net difference between projected and actual earnings on pension plan investments		-	27,012,953
Changes in proportion and differences between employer contributions and proportionate share of contributions		279,147	4,485,529
Employer contributions subsequent to the measurement date		2,582,954	 59,638
Total	\$	24,012,816	\$ 31,558,120

Deferred outflows of \$2,582,954 related to pension resulting from NCHC's contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred outflows (inflows) of resources related to pension will be recognized in pension expense as follows:

	 lotal
Years ending December 31:	
2021	\$ (2,597,306)
2022	(656,568)
2023	(4,833,445)
2024	(2,040,939)

Sensitivity of the Agency's Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate: The following presents NCHC's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.00%, as well as what NCHC's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.00%) than the current rate:

	 Decrease to scount Rate (6.00%)	Di	Current scount Rate (7.00%)	 Increase to scount Rate (8.00%)
NCHC's proportionate share of the net pension (asset) liability	\$ 13,695,714	\$	(14,388,349)	\$ (35,015,855)

Detailed information about the pension plan's fiduciary net position is available in the separately issued financial statements available online at https://etf.wi.gov/about-etf/reports-and-studies/financial-reports-and-statments.

At December 31, 2021, NCHC reported a payable of \$624,033 for the outstanding amount of contributions to the pension plan.

Other Postemployment Benefits

Local Retiree Life Insurance Fund (LRLIF)

Plan Description

The LRLIF is a multiple-employer cost-sharing defined benefit OPEB plan. LRLIF benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. The Wisconsin Department of Employee Trust Funds (ETF) and the Group Insurance Board have statutory authority for program administration and oversight. The plan provides post-employment life insurance benefits for all eligible employees.

ETF issues a standalone Annual Comprehensive Financial Report (ACFR), which can be found at http://etf.wi.gov/publications/cafr.htm.

Benefits Provided

The LRLIF plan provides fully paid up life insurance benefits for post-age 64 retired employees and pre-65 retirees who pay for their coverage.

Contributions

The Group Insurance Board approves contribution rates annually, based on recommendations from the insurance carrier. Recommended rates are based on an annual valuation, taking into consideration an estimate of the present value of future benefits and the present value of future contributions. A portion of employer contributions made during a member's working lifetime funds a post-retirement benefit.

Employers are required to pay the following contribution based on employee contributions for active members to provide them with Basic Coverage after age 65. There are no employer contributions required for pre-age 65 annuitant coverage. If a member retires prior to age 65, they must continue paying the employee premiums until age 65 in order to be eligible for the benefit after age 65.

Notes to Financial Statements December 31, 2021

Contribution rates for the plan year reported as of December 31, 2021 are:

Coverage Type

Employer Contributions

25% Post Retirement Coverage

20% of Employee Contribution

During the year ended December 31, 2021, the LRIF recognized \$10,796 in contributions from the employer.

Employee contributions are based upon nine age bands through age 69 and an additional eight age bands for those age 70 and over. Participating employees must pay monthly contribution rates per \$1,000 of coverage until the age of 65 (age 70 if active). The employee contribution rates in effect for the plan year ended December 31, 2020 are as listed below:

Life Insurance Employee Contribution Rates for the Plan Year

Attained Age	Basic	Supplemental	
Lladar 20	0.05	ФО ОБ	
Under 30	0.05	\$0.05	
30-34	0.06	0.06	
34-39	0.07	0.07	
40-44	0.08	0.08	
45-49	0.12	0.12	
50-54	0.22	0.22	
55-59	0.39	0.39	
60-64	0.49	0.49	
65-69	0.57	0.57	

Disabled members under age 70 receive a waiver-of-premium benefit.

OPEB Liabilities, OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs

At December 31, 2021, NCHC reported a liability of \$3,028,071 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of December 31, 2021 and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2019 rolled forward to December 31, 2020. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. NCHC's proportion of the net OPEB liability was based on NCHC's share of contributions to the OPEB plan relative to the contributions of all participating employers. At December 31, 2020, NCHC's proportion was 0.39479299%, which was a decrease of 0.19390931% from its proportion measured as of December 31, 2019.

For the year ended December 31, 2021, NCHC recognized OPEB expense of \$231,655.

At December 31, 2021, NCHC reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual experience	\$	-	\$	144,488
Net difference between projected and actual earnings on OPEB pension plan investments		1,177,963		207,767
Changes in assumptions		59,160		-
Changes in proportion and differences between employer contributions and proportionate share of contributions		348,056		194,025
Employer contributions subsequent to the measurement date		10,901		
Total	\$	1,596,080	\$	546,280

Deferred outflows of \$10,901 related to OPEB resulting from NCHC's contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

	Net Deferred Outflows (Inflows) of Resources	
Years ending December 31:		
2022	\$	(196,605)
2023		(191,839)
2024		(186,928)
Thereafter		(463,527)

Actuarial Assumptions

The total OPEB liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial valuation date Measurement date of net OPEB liability (asset) Actuarial cost method 20-year tax-exempt municipal bond yield Long-Term expected rate of return	January 1, 2020 December 31, 2020 Entry Age Normal 2.12% 4.3%
Discount Rate:	2.3%
Salary increases:	
Inflation	3.0%
Seniority/Merit	0.1% - 5.6%
Mortality:	Wisconsin 2018 Mortality Table

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three0year period from January 1, 2015 to December 31, 2017. The total OPEB Liability for December 31, 2020, is based upon a roll-forward of the liability calculated from the January 1, 2020, actuarial valuation.

Long-Term Expected Return on Plan Assets: The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Investments for the LRLIF are held with Securian, the insurance carrier. Interest is calculated and credited to the LRLIF based on the rate of return for a segment of the insurance carrier's general fund, specifically 10-year A-Bonds (as a proxy and not tied to any specific investment). The overall aggregate interest rate is calculated using a tiered approach based on the year the funds were originally invested and the rate of return for that year. Investment interest is credited based on the aggregate rate of return and assets are not adjusted to fair market value. Furthermore, the insurance carrier guarantees the principal amounts of the reserves, including all interest previously credited thereto.

Local OPEB Life Insurance Asset Allocation Targets and Expected Returns As of December 31, 2020

Asset Class	Index	Target Allocation	Long-Term Expected Geometric Real Rate of Return
U.S. government bonds U.S. mortgages	Barclays Credit Barclays MBS	50.00 % 50.00	1.47 % 0.82
Inflation			2.20
Long-term expected rate of retu	urn		4.25

Single Discount Rate

The long-term expe3cted rate and expected inflation rate remain unchanged from the prior year at 4.25 and 2.20%, respectively. The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation.

A single discount rate of 2.25% was used to measure the Total OPEB Liability for the current year, as opposed to a discount rate of 2.87% for the prior year. The significant change in the discount rate was primarily caused by the decrease in the municipal bond rate from 2.74% as of December 31, 2019, to 2.12% as of December 31, 2020. The Plan's fiduciary net position was projected to be insufficient to make all projected future benefit payments of current active and inactive members. Therefore, the discount rate for calculating the Total OPEB Liability is equal to the single equivalent rate that results in the same actuarial present value as the long-term expected rate of return applied to benefit payments, to the extent that the plan's fiduciary net position is projected to be sufficient to make projected benefit payments and the municipal bond rate applied to benefit payments to the extent that the plan's fiduciary net position is projected to be insufficient. The plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through December 31, 2036.

The projection of cash flows used to determine the single discount rate assumed that employer contributions will be made according to the current employer contribution schedule and that contributions are made by plan members retiring prior to age 65.

Sensitivity of NCHC's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate: The following presents NCHC's proportionate share of the net OPEB liability (asset) calculated using the discount rate of 2.25%, as well as what NCHC's proportionate share of the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1 percentage point lower (1.25%) or 1 percentage point higher (3.25%) than the current rate:

	 1% Decrease to Discount Rate (1.25%)		Current Discount Rate (2.25%)		1% Increase to Discount Rate (3.25%)		
NCHC's proportionate share of the net OPEB liability	\$ 4,119,043	\$	3,028,071	\$	2,203,001		

Detailed information about the OPEB plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

Charity Care

NCHC provides health care services and other financial support through various programs that are designed, among other matters, to enhance the health of the community including the health of low-income patients. Consistent with the mission of NCHC, care is provided to patients regardless of their ability to pay, including providing services to those persons who cannot afford health insurance because of inadequate resources.

Patients who meet certain criteria for community care, generally based on federal poverty guidelines, are provided care based on qualifying criteria as defined in NCHC's charity care policy and from applications completed by patients and their families.

The estimated cost of providing care to patients under NCHC's community care policy was approximately \$2,343,000 in 2021, calculated by multiplying the ratio of cost to gross charges by the gross uncompensated charges associated with providing community care.

Related Party Transaction

NCHC 51.42/.437 operations are financed, in part, by Marathon, Langlade and Lincoln Counties. Contributions for operations are based on NCHC budget amounts. A Joint County Human Services Agreement delineates the methodology for calculating each county's actual contribution and the resulting overpayment or underpayment for that particular year. NCHC also receives contributions from Marathon County and Lincoln County for the nursing home operations.

In 2021, NCHC received \$6,488,918, \$1,217,853 and \$456,273 from Marathon, Lincoln and Langlade Counties, respectively, to assist in meeting operating costs. In 2021, Marathon County (received capital contribution from) contributed capital to NCHC of %(50,565) for capital assets.

Land and buildings, with a cost of \$86,564,295 at December 31, 2021, utilized by the 51.42/.437 program and MVCC nursing home are held in title by Marathon County. These capital assets, net of accumulated depreciation, are included in the statement of net position under capital assets - net and in net position invested in capital assets. Depreciation on this property is included in the financial statements of NCHC.

Notes to Financial Statements December 31, 2021

Land, buildings and equipment with a cost of \$20,540,508 at December 31, 2021, utilized by Pine Crest nursing home are held in title by Lincoln County. These capital assets, net of accumulated depreciation, are included in the statement of net position under capital assets net and in net position invested in capital assets. Depreciation on this property is included in the financial statements of NCHC.

At December 31, 2021, NCHC had receivables due from Marathon County of \$37,563. At December 31, 2021, NCHC had amounts payable to Lincoln County of \$165,983. In addition, at December 31, 2021, NCHC had amounts due to Marathon County totaling \$46,514,177 for the master facility plan project previously discussed.

The City-County Information Technology Commission (the Commission) is a joint and cooperative agreement between Marathon County, the City of Wausau and NCHC. The purpose of the commission is to provide for the implementation and operation of a cooperative data and management system and to foster efficiency in the provision of services under the direction of the governing Board of Commissioners. The CCITC is governed by an eight member Board of Commissioners consisting of the City of Wausau Mayor and Finance Director, Marathon County Chairman of the Board of Supervisors, County Administrator and NCHC CEO and Finance Director. The Board of Commissioners has the authority to fix cost sharing charges for members in an amount sufficient to provide the funds required by the budget. Funding for services is recovered through three sources. The City, County and NCHC split the operating costs not recovered through outside user fees 21%, 41% and 38%, respectively. Each member pays one-third of capital costs, unless otherwise shown to benefit for only one owner. In 2021, NCHC paid \$1,661,637 to the Commission for services rendered. At December 31, 2021, NCHC had accounts payable due to CCITC totaling \$64,255.

Reimbursement Arrangement with Third-Party Payors

NCHC has agreements with third-party payors that provide for reimbursement to NCHC at amounts, which vary from its established rates. A summary of the basis of reimbursement with major third-party payors follows:

Medicare

In 2021, approximately 25% of NCHC's revenues for services provided to patients whose bills are paid in whole or in part by the Medicare program.

Inpatient services rendered to Medicare program beneficiaries are paid based on prospectively determined rates based on a patient classification system. Outpatient services are paid primarily on prospectively determined rates also based on a patient classification system or fixed fee schedules. Nursing home resident care is paid based on a predetermined rate per inpatient day, which varies depending upon the patient's level of care and types of services provided.

Medicaid

In 2021, approximately 64% of NCHC's revenue was for services provided to patients whose bills are paid in whole or in part by the Medicaid program. Hospital and nursing home services rendered to Medicaid program beneficiaries are reimbursed primarily based upon prospectively determined rates which varies depending on the patient's level of care and types of services provided.

Accounting for Contractual Adjustments

The hospital is reimbursed for cost-reimbursable items at an interim rate with final settlements determined after audit of NCHC's related annual cost reports by the Medicare fiscal intermediary. Estimated provisions to approximate the final expected settlements after review by the intermediary are included in the accompanying financial statements.

Compliance

The health care industry is subject to numerous laws and regulations of federal, state and local governments. Compliance with these laws and regulations, particularly those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time. Violations of these laws and regulations could result in the imposition of fines and penalties, as well as repayments of previously billed and collected revenue from patient services. Management believes NCHC is in substantial compliance with current laws and regulations.

The Centers for Medicare and Medicaid Services (CMS) uses recovery audit contractors (RACs) to search for potentially inaccurate Medicaid payments that may have been made to health care providers and that were not detected through existing CMS program integrity efforts. Once the RAC identifies a claim it believes is inaccurate, the RAC makes a deduction from or addition to the providers' Medicare reimbursement in an amount estimated to equal the overpayment or underpayment. NCHC has not been notified by the RAC of any potential significant reimbursement adjustments.

Patient Accounts Receivable - Net

Patient accounts receivable consisted of the following at December 31, 2021:

	51.42/.437 Program	Nu	rsing Home	Total		
Patient accounts receivable Less allowance for doubtful accounts Less contractual adjustments	\$ 8,253,322 (221,144) (3,591,636)	\$	3,668,222 (448,396) (11,132)	\$	11,921,544 (669,540) (3,602,768)	
Patient accounts receivable, net	\$ 4,440,542	\$	3,208,694	\$	7,649,236	

Net Patient Service Revenue

Net patient service revenue consisted of the following at December 31, 2021:

	 51.42/.437 Program	Nu	ırsing Home	Total		
Gross patient service revenue:						
Medical assistance	\$ 31,908,619	\$	19,124,298	\$	51,032,917	
Medicare	13,989,786		6,389,484		20,379,270	
Private pay	3,016,945		1,634,640		4,651,585	
Insurance and other	 3,517,470		1,085,875		4,603,345	
Total	52,432,820		28,234,297		80,667,117	
Less:						
Contractual adjustments	18,745,436		579,521		19,324,957	
Provision for bad debts	 373,628		120,985		494,613	
Net patient service revenue	\$ 33,313,756	\$	27,533,791	\$	60,847,547	

Self-Funded Insurance

NCHC has a self-funded health insurance plan, which provides benefits to employees and their dependents. Health costs are expensed as incurred. Health expense is based upon claims paid, reinsurance premiums, administration fees and unpaid claims at year-end. The health plan has reinsurance to cover catastrophic individual claims over \$225,000.

NCHC also has a self-funded dental insurance plan, which provides benefits to employees and their dependents. Dental costs are expensed as incurred. Dental expense is based upon claims paid, administration fees and unpaid claims at year-end. The plan covers annual individual claims up to \$1,000 and has no reinsurance.

Unpaid health and dental claims liability activity for the years ended December 31, was as follows:

		2020		
Unpaid claims liability, beginning Claims expense Claim payments		503,000 9,627,227 (8,830,466)	\$	670,000 7,965,002 (8,132,002)
Unpaid claims liability, ending	\$	1,299,761	\$	503,000

Comprehensive General and Professional Liability Insurance

NCHC's comprehensive general liability insurance covers losses of up to \$1,000,000 per claim with \$3,000,000 annual aggregate for claims incurred during a policy year regardless of when the claim was filed (occurrence-based coverage). NCHC's professional liability insurance covers losses up to \$1,000,000 per claim with \$3,000,000 annual aggregate for claims reported during a policy year (claims-made coverage). NCHC also carries an umbrella liability policy of \$3,000,000 for claims reported during a policy year (claims-made coverage).

Notes to Financial Statements December 31, 2021

Under a claims-made policy, the risk for claims and incidents not asserted within the policy period remains with NCHC. Although there exists the possibility of claims arising from services provided to patients through December 31, 2021 which have not yet been asserted, NCHC is unable to determine the ultimate costs, if any, of such possible claims and, accordingly, no provision has been made for them. These insurance policies are renewable annually and have been renewed by the insurance carrier for the annual period extending through January 1, 2023.

Concentration of Credit Risk

Financial instruments that potentially subject NCHC to credit risk consist principally of cash deposits in excess of insurance limits, investments of surplus operating funds, as previously discussed and accounts receivable.

Patient accounts receivable consists of amounts due from patients, their insurers or governmental agencies. NCHC grants credit to its patients, primarily residents of Langlade, Lincoln and Marathon Counties for these services. NCHC is also required to meet the Wisconsin Statutes and Administrative Code under the Uniform Fee and Ability to Pay Provisions. The mix of receivables from patients and third-party payors was as follows at December 31, 2021:

Medicare	17 %
Medicaid	67
Private pay	10
Insurance and other	6_
Total	100_%
Total	

Central Wisconsin Airport

This report contains the Central Wisconsin Airport (CWA), which is included as a component unit. Financial information is presented as a discrete column in the statement of net position and statement of activities.

In addition to the basic financial statements and the preceding notes to financial statements which apply, the following additional disclosures are considered necessary for a fair presentation.

Basis of Accounting/Measurement Focus

The CWA follows the full accrual basis of accounting and the flow of economic resources measurement focus.

Deposits and Investments

At year-end, the carrying amount of the CWA's cash and cash equivalents was \$4,570,948 and is part of the County's commingled cash. See Note 3.

Restricted Assets

The following represent the balances of the restricted assets:

Unspent Passenger Facility Charges

Used to finance various FAA approved construction projects.

The CWA had restricted assets from unspent passenger facility charges at December 31, 2021 of \$506,728.

Capital Assets

	Beginning Balance Additions		Additions	Deletions			Ending Balance	Useful Lives (Years)	
Land	\$	614,983	\$	-	\$	_	\$	614,983	N/A
Construction in progress		10,888,856		16,156,855		(108,128)		26,937,584	N/A
Buildings		39,101,520		77,759		-		39,179,279	20-50
Improvements		54,485,660		-		-		54,485,660	2-20
Equipment		11,244,749		223,430		(52,678)		11,415,501	3-10
Less accumulated depreciation	_	(58,363,477)		(3,295,043)		52,678		(61,605,843)	
Total	\$	57,972,291	\$	13,163,001	\$	(108,128)	\$	71,027,164	

Long-Term Obligations

CWA long-term obligations are payable by revenues from public charges for services. Long-term obligations activity for the year ended December 31, 2021 was as follows:

	 Beginning Balance	Increases		Decreases		Ending Balance		Amounts Due Within One Year	
General obligation debt Add deferred amounts for	\$ 5,040,000	\$	-	\$	665,000	\$	4,375,000	\$	610,000
premiums	 53,900				7,693		46,207		
Subtotal	 5,093,900				672,693		4,421,207		610,000
Other liabilities: Vested compensated									
absences	 214,218		35,261		25,706		223,773		29,090
Subtotal	 214,218		35,261		25,706		223,773		29,090
Total	\$ 5,308,118	\$	35,261	\$	698,399	\$	4,644,980	\$	639,090

Component Unit General Obligation Debt

	Date of Issue	Final Maturity	Interest Rates	<u>In</u>	Original debtedness	 Balance
2010A General Obligation Promissory Note 2012 General Obligation	12/15/2010	12/1/2025	2.0-4.0%	\$	2,450,000	\$ 755,000
Promissory Note	12/27/2012	12/1/2028	2.0-3.38%		2,650,000	1,300,000
2015 General Obligation Bond	6/1/2015	12/1/2030	3.0-3.5%		2,545,000	 2,320,000
Total component unit, ge	eneral obligation de	ebt				\$ 4,375,000

Marathon and Portage County are partners in cooperating and sharing costs of the airport as defined in an agreement signed July 18, 1967. The two counties have determined that lease revenue of the airport will be sufficient to fully pay the principal and interest when due. An agreement was entered into and approved by resolution during 2015 authorizing the terminal expansion and financing of these costs by the two counties.

Debt service requirements to maturity are as follows:

	F	Principal		nterest		Total	
2022	\$	610,000	\$	143,762	\$	753,762	
2023		620,000		123,662		743,662	
2024		635,000		103,212		738,212	
2025		650,000		82,262		732,262	
2026		455,000		60,762		515,762	
2027-2030		1,405,000		108,362		1,513,362	
Total	\$	4,375,000	\$	622.022	\$	4,997,022	
ισιαι		4,373,000	Ψ	022,022	Ψ	4,331,022	

Employee Retirement System

The CWA employees are included in the Wisconsin Retirement System. Information on the net pension liability (asset) is provided in Note 4.

Lease Disclosures

Lessor-Operating Leases

The CWA leases farmland, terminal space, hanger space and parking space. The cost of the leased space is \$13,423,812. The carrying amount of the leased space at CWA is \$4,158,135. The difference between the two figures is the accumulated depreciation of \$9,265,677. The future minimum lease receipts as of December 31, 2021 are as follows:

Drincinal

		Fillicipal			
Years ending December 31: 2022 2023	\$	76,716 55,236			
Total	<u></u> \$	131,952			

Children With Disabilities Education Board

This report contains the Children with Disabilities Education Board (CDEB), which is included as a component unit. Financial information is presented as a discrete column in the statement of net position and statement of activities.

In addition to the basic financial statements and the preceding notes to financial statements which apply, the following additional disclosures are considered necessary for a fair presentation.

Basis of Accounting/Measurement Focus

The CDEB follows the full accrual basis of accounting and the flow of economic resources measurement focus.

Deposits and Investments

	 Carrying Value		tatement Balances	Associated Risks
Deposits LGIP	\$ 2,012,886 1,081,940	\$	2,106,550 1,081,940	Custodial credit Credit
Total deposits and investments	\$ 3,094,826	\$	3,188,490	

Custodial Credit Risk

Deposits

Custodial credit risk is the risk that in the event of a financial institution failure, the CDEB's deposits may not be returned to the CDEB.

The CDEB does not have any deposits exposed to custodial credit risk.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations.

The CDEB held investments in the following external pool which was not rated:

Local Government Investment Pool

Restricted Assets

Restricted assets have been reported in connection with the net OPEB asset since this balance must be used to fund employee benefits.

Notes to Financial Statements December 31, 2021

Capital Assets

	Beginning Balance Addi		dditions	Deletions		Ending Balance	Useful Lives (Years)	
Equipment Less accumulated depreciation	\$	13,669 (8,202)	\$	(2,734)	\$	\$	13,669 (10,936)	10
Total	\$	5,467	\$	(2,734)	\$	\$	2,733	

Long-Term Obligations

Long-term obligations activity for the year ended June 30, 2021 was as follows:

	Beginning Balance	 Increases	D	ecreases	 Ending Balance	 ounts Due ithin One Year
Vested compensated absences	\$ 123,953	\$ 88,966	\$	123,953	\$ 88,996	\$ 88,966
Total	\$ 123,953	\$ 88,966	\$	123,953	\$ 88,966	\$ 88,996

The compensated absences liability will be liquidated by the general, special revenue – federal handicapped education or birth to 3 funds.

Employee Retirement System

For general employee retirement plan information, see Note 4. Below is information specific to CDEB.

At June 30, 2021, CDEB reported a liability/(asset) of (\$1,894,104) for its proportionate share of the net pension liability/(asset). The net pension liability/(asset) was measured as of December 31, 2020 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019 rolled forward to December 31, 2020. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The department's proportion of the net pension liability/(asset) was based on the department's share of Marathon County's contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2020, CDEB's proportion was 0.03033897%, which was an increase of 0.00270552% from its proportion measured as of December 31, 2019.

For the year ended June 30, 2021, CDEB recognized pension expense of \$216,708. During the reporting period, the WRS recognized \$340,235 in contributions from the employer.

At June 30, 2021, CDEB reported deferred outflows/inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		 rred Inflows Resources
Differences between expected and actual experience	\$	2,741,350	\$ 590,482
Changes in actuarial assumptions		42,962	-
Net difference between projected and actual earnings on pension plan investments		-	3,556,026
Changes in proportion and differences between employer contributions and proportionate share of contributions		-	5,422
Employer contributions subsequent to the measurement date		180,107	
Total	\$	2,964,419	\$ 4,151,930

\$180,107 is reported as deferred outflows related to pension resulting from the WRS Employer's contributions subsequent to the measurement date and will be recognized as a reduction to the net pension liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

	 lotai
Years ending June 30:	
2022	\$ (352,782)
2023	(96,714)
2024	(644,971)
2025	(273,151)

Sensitivity of the department's proportionate share of the net pension liability (asset) to changes in the discount rate. The following presents the department's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.00%, as well as what the department's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.0%) than the current rate:

	 Decrease to scount Rate (6.00%)	Dis	Current scount Rate (7.00%)	 Increase to scount Rate (8.00%)
CDEB's proportionate share of the net pension liability (asset)	\$ 1,802,924	\$	(1,894,104)	\$ (4,609,543)

Lease Disclosures

CDEB leases office space from North Central Health Care on an annual basis. Rent expensed by CDEB for the current fiscal year totaled \$33,247.

Notes to Financial Statements December 31, 2021

Postemployment Benefits Other Than Pensions

CDEB administers a single-employer defined benefit postemployment healthcare plan (the Retiree Health Plan). The plan provides health insurance contributions for eligible retirees through the department's group health insurance plan, which covers both active and retired members. Benefit provisions are established through employment agreements and state that eligible retirees qualify for benefits up to \$24,000 that may be used to pay for eligible medical expenses and insurance premium payments.

General Information About the OPEB Plan

Plan Membership

At June 30, 2021, the following employees were covered by the benefit terms:

Retirees or beneficiaries currently receiving	
benefit payments	2
Active plan members	129
Total	131

Contributions

The Board grants the authority to establish and amend the contribution requirements of the department and employees to the department OPEB plan. The Board establishes contributions based on status of the department OPEB plan. For the year ended June 30, 2021, CDEB did not make any contributions to the plan in the current year. Employees are not required to contribute to the plan.

Investments

Investment Policy

The CDEB's policy in regard to the allocation of invested assets is established and may be amended by the Board by a majority vote of its members. It is the policy of the Board to pursue an investment strategy that reduces risk of investment principal. The Board has determined that CDEB's OPEB plan shall hold its funds in a fixed annuity account that earns a reasonable rate of return with a guarantee minimum rate of return of not less than 3%. The account shall be held with a major insurance company and rated at least A+ by A.M. Best, AA+ by Standard & Poor's and Aa2 by Moody's.

Rate of Return

For the year ended June 30, 2021, the annual money-weighted rate of return on investments, net of investment expense, was 2.25%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Net OPEB Liability/Asset

The CDEB's net OPEB liability/asset was measured as of June 30, 2021 and the total OPEB liability (asset) used to calculate the net OPEB liability (asset) was determined by an actuarial valuation as of June 30, 2020.

Actuarial Assumptions

The total OPEB liability/asset in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation

2.00%
3.0%, plus merit increases based on years of service ranging from 0.2% to 5.6%
Investment rate of return

2.25%
6.5%, decreasing 0.1% per year to 5.0%
Healthcare cost trend rates

2.00%
3.0%, plus merit increases based on years of service ranging from 0.2% to 5.6%

2.25%

4.5%, decreasing 0.1% per year to 5.0%

And level thereafter

Mortality rates were based on the Wisconsin 2012 Mortality Table.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study conducted in 2015 using Wisconsin Retirement System (WRS) experience from 2015-2017.

Since plan assets are invested in a fixed interest account, the long-term expected rate of return on OPEB plan investments was based upon the 20-year AA municipal bond rate and applied to all periods of projected benefit payments to determine the total OPEB liability.

Discount Rate

The discount rate used to measure the total OPEB liability was 2.25%. This rate is equivalent to the Bond Buyer Go 20-year AA Bond Index published by the Federal Reserve as of the week of the measurement date.

Changes in the Net OPEB Liability/Asset

	Increase (Decrease)					
	Total OPEB Liability (a)		Plan Fiduciary Net Position (b)		Net OPEB Liability (Asse (a)-(b)	
Balance at June 30, 2020	\$	298,611	\$	375,565	\$	(76,954)
Changes for the year: Service cost Interest Changes of benefit terms Differences between expected and actual experience Changes in assumptions or other input Net investment income Benefit payments		27,982 7,033 - (17,046) (27,285) -		- - - - 6,746		27,982 7,033 - (17,046) (27,285) (6,746)
Net changes		(9,316)		6,746		(16,062)
Balance at June 30, 2021	\$	289,295	\$	382,311	\$	(93,016)

Sensitivity of the Net OPEB Liability (Asset) To Changes in the Discount Rate

The following presents the net OPEB liability (asset) of the CDEB, as well as what the CDEB's net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (1.25%) or 1-percentage-point higher (3.25%) than the current discount rate:

	1% Decrease (1.25%)		Discount Rate (2.25%)		1% Increase (3.25%)	
Net OPEB liability (asset)	\$	(81,718)	\$	(93,016)	\$	(104,247)

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Healthcare Cost Trend Rates

The following presents the net OPEB liability (asset) of the department, as well as what the department's net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower (5.5% decreasing to 4.0%) or 1-percentage-point higher (7.5% decreasing to 6.0%) than the current healthcare cost trend rates:

	1% Decrease (5.5% Decreasing to 4.0%)		Healthcare Cost Trend Rates (7.5% Decreasing to 5.0%		1% Increase (7.5% Decreasing to 6.0%)	
Net OPEB liability (asset)	\$	(96,335)	\$	(93,016)	\$	(89,466)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2021, the department reported deferred outflows/inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources		
Differences between expected and actual experience	\$	55,665	\$	15,981	
Changes of assumptions or other input		12,523		40,472	
Net difference between projected and actual earnings on OPEB plan investments		11,972			
Total	\$	80,160	\$	56,453	

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

	Net Deferred Outflows (Inflows) of Resources (Net)		
Years ending June 30:			
2022	\$	7,064	
2023		5,097	
2024		3,077	
2025		1,542	
Thereafter		6,927	

4. Other Information

Employees' Retirement System

Plan Description

The WRS is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, expected to work at least 1,200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Annual Comprehensive Financial Report (ACFR), which can be found at https://etf.wi.gov/about-etf/reports-and-studies/financial-reports-and-statements.

Vesting

For employees beginning participation on or after January 1, 1990 and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

Benefits Provided

Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and executive service retirement participants, if hired on or before December 31, 2016) are entitled to retirement benefit based on a formula factor, their final average earnings and creditable service.

Final average earnings is the average of the participant's three highest annual earnings period. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as a money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Notes to Financial Statements December 31, 2021

Vested participants may retire at age 55 (50 for protective occupations) and receive an actuarially reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a retirement benefit.

The WRS also provides death and disability benefits for employees.

Postretirement Adjustments

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the floor) set at retirement. The Core and Variable annuity adjustments granted during recent years are as follows:

Year	Core Fund Adjustment	Variable Fund Adjustment
2011	(1.2)%	11.0%
2012	(7.0)	(7.0)
2013	(9.6)	`9.0
2014	4.7	25.0
2015	2.9	2.0
2016	0.5	(5.0)
2017	2.0	4.0
2018	2.4	17.0
2019	0.0	(10)
2020	1.7	21

Contributions

Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee-required contribution is one-half of the actuarially determined contribution rate for General category employees and Executives and Elected Officials. Starting January 1, 2016, the Executives and Elected Officials category merged into the General Employee category. Required contributions for protective employees are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the reporting period, the WRS recognized \$2,808,872 in contributions from the County and \$71,450 from the CWA.

Notes to Financial Statements December 31, 2021

Contribution rates as of December 31, 2021 are:

Employee Category	Employee	Employer
General (Executives & Elected Officials)	6.75%	6.75%
Protective with Social Security	6.75%	11.65%
Protective without Social Security	6.75%	16.25%

Pension Liability/(Asset), Pension Expense, Deferred Outflows of Resources and Deferred Inflows Related to Pensions

At December 31, 2021, the County reported a liability/(asset) of \$15,636,783 for its proportionate share of the net pension liability/(asset) and CWA reported a net pension asset of \$398,462 for its share of the net pension liability/(asset). The net pension liability/(asset) was measured as of December 31, 2020 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019 rolled forward to December 31, 2020. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The County's proportion of the net pension liability/(asset) was based on the County's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2020, the County's proportion was 0.25046871%, which was a decrease of 0.00132395% from its proportion measured as of December 31, 2020. The CWA's proportion was 0.00637122%, which was a decrease of 0.00003368% from its proportioned measure.

For the year ended December 31, 2021, the County recognized pension expense of (\$2,130,987) and CWA recognized pension expense of (\$54,206).

At December 31, 2021, the County and CWA reported deferred outflows and inflows of resources related to pensions from the following sources:

	C	County Deferred Outflows of Resources		County Deferred Inflows of Resources		CWA Deferred Outflows of Resources		CWA Deferred Inflows of Resources	
Differences between expected and actual experience	\$	22,988,454	\$	5,160,585	\$	582,549	\$	121,913	
Changes in actuarial assumptions		373,641		-		8,595		-	
Net differences between projected and actual earnings on pension plan investments		-		29,447,301		-		768,654	
Changes in proportion and differences between employer contributions and proportionate share of contributions		30		46,313		(1)		1,151	
Employer contributions subsequent to the measurement date		3,111,525		<u>-</u>		71,386			
Total	\$	26,473,650	\$	34,654,199	\$	662,529	\$	891,718	

\$3,111,525 for the County and \$71,386 for CWA reported as deferred outflows related to pension resulting from the WRS Employer's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the subsequent year. Other amounts reported as deferred outflows and inflows of resources related to pension will be recognized in pension expense as follows:

	Net County		Net CWA	
Years ending December 31: 2022 2023 2024	\$	(2,913,526) (798,735) (5,326,623)	\$	(78,359) (21,482) (143,259)
2025		(2,253,190)		(57,475)

Actuarial assumptions

The total pension asset in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date: December 31, 2019 Measurement Date of Net Pension Liability (Asset) December 31, 2020 **Actuarial Cost Method: Entry Age Normal Asset Valuation Method:** Fair Value 7.0% Long-Term Expected Rate of Return: Discount Rate: 7.0% Salary Increases: Inflation 3.0% Seniority/Merit 0.1% - 5.6% Mortality: Wisconsin 2018 Mortality Table Post-retirement Adjustments*:

* No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 1.9% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three-year period from January 1, 2015 to December 31, 2017. The Total Pension Liability for December 31, 2020 is based upon a roll-forward of the liability calculated from the December 31, 2019 actuarial valuation.

Long-Term Expected Return on Plan Assets

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Core Fund Asset Class	Asset Allocation %	Long-Term Expected Nominal Rate of Return %	Long-Term Expected Real Rate of Return %
Global Equities	51.0%	7.2%	4.7%
Fixed Income	25.0	3.2	0.8
Inflation Sensitive Assets	16.0	2.0	(0.4)
Real Estate	8.0	5.6	3.1
Private Equity/Debt	11.0	10.2	7.6
Multi-Asset	4	5.8	3.3
Total Core Fund	115.0	6.6	4.1
Variable Fund Asset Class			
U.S. Equities	70.0	6.6	4.1
International Equities	30.0	7.4	4.9
Total Variable Fund	100.0	7.1	4.6

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.4% Asset Allocations are managed within established ranges, target percentages may differ from actual monthly allocations

Single Discount Rate

A single discount rate of 7.00% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.00%. (Source: Fixed-income municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in Fidelity Index's 20-year Municipal GO AA Index as of December 31, 2020. In describing this index, Fidelity notes that the Municipal Curves are constructed using option-adjusted analytics of a diverse population of over 10,000 tax-exempt securities.) Because of the unique structure of WRS, the 7.00% expected rate of return implies that a dividend of approximately 1.9% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the municipal bond rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability/(asset).

Sensitivity of the County's Proportionate Share of the Net Pension Liability/(Asset) to Changes in the Discount Rate

The following presents the County's and CWA's proportionate share of the net pension liability/(asset) calculated using the discount rate of 7.00%, as well as what the County's and CWA's proportionate share of the net pension liability/(asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (7.00%) or 1-percentage-point higher (8.00%) than the current rate:

		Decrease to scount Rate (6.00%)	Current Discount Rate (7.00%)		1% Increase to Discount Rate (8.00%)	
County's proportionate share of the net pension liability/(asset) CWA's proportionate share of the net	\$	14,884,360	\$	(15,636,783)	\$	(38,054,900)
pension liability/(asset)		378,616		(398,462)		(968,010)

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/about-eft/reports-and-studies/financial-reports-and-statements.

At December 31, 2021, the County reported a payable to the pension plan, which represents contractually required contributions outstanding as of the end of the year.

Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to or destruction of assets; errors and omissions; workers compensation; and health care of its employees. The County participates in a public entity risk pool called to provide coverage for losses from torts; theft of, damage to or destruction of assets; errors and omission; workers compensation; and dental care of its employees. However, other risks, such as health care of its employees are accounted for and financed by the County in the employee benefit insurance fund.

Notes to Financial Statements December 31, 2021

Public Entity Risk Pool

Wisconsin Municipal Mutual Insurance Company (WMMIC)

Wisconsin Municipal Mutual Insurance Company (WMMIC) was organized in 1987 by municipal members in the State of Wisconsin under Wisconsin Insurance Laws as a nonassessable municipal mutual insurance company. WMMIC writes general, auto and other liability insurance and workers compensation insurance for participating members in the State of Wisconsin on terms calling recognition of premium upon the effective date of the policy. Responsibility for the operations and management of WMMIC is vested in its executive director and Board of Directors, which is comprised of various municipal officials. At December 31, 2021, WWMIC consisted of twenty members.

WMMIC limits the maximum net loss that can arise from large risks or risks in concentrated areas of exposure by reinsuring (ceding) certain levels of risks with other insurers or reinsurers. Ceded reinsurance is treated as the risk and liability of the assuming companies. Such reinsurance includes all lines of insurance.

WWMIC had a general automobile and other liability reinsurance contract in force for the year ended. This is a quota share reinsurance agreement with General Reinsurance Corporation (60.0%) and Governmental Entities Mutual (GEM) Insurance Company (40.0%) for excess of loss reinsurance. The contract covered losses (in excess of the self-insured retention of each member) which exceed \$1,500,000 per occurrence up to the maximum loss of \$10,000,000 per occurrence. WWMIC retains the first \$1,500,000 of the loss excess of each member's self-insured retention. The members retain all losses greater than \$12,000,000 per occurrence or greater than \$15,000,000 of aggregate losses for public officials' liability only. GEM has established and funded a trust account for its anticipated loss obligations to WMMIC to satisfy state regulatory requirements due to its current status as an unauthorized reinsurer in Wisconsin.

WWMIC has contracted with Safety National to provide 100% reinsurance coverage for workers compensation insurance in excess of the members' self-insured retention limits, which are \$550,000 for all but one member that has a retention of \$650,000.

The County's investment in WWMIC is reported on the statement of net position as a deposit. The amount reported is the initial investment of \$1,519,000.

Property Insurance Fund

During 2016, the County joined the Municipal Property Insurance Company (MPIC). MPIC was formed by three municipal insurance companies: Wisconsin Municipal Mutual Insurance Company, Cities & Villages Mutual Insurance Company and the League of Wisconsin Municipal Mutual Insurance. This coverage provides protection on a replacement cost basis with a \$25,000 deductible applying to buildings, contents and property in the open losses and a \$5,000 deductible applying to contractor's equipment losses. Also, the County is self-funded for its fleet collision coverage. The annual actuarial evaluation conducted includes the same assurances for these coverages and is reflected in the liabilities of the Property Casualty Insurance Fund.

The 2021 claims liability of \$2,219,878 reported in the Property Casualty Insurance fund at December 31, 2021 is based on the requirements of GASB, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Included in this liability is an amount of \$100,000, which is the estimated catastrophic load. The County does not allocate overhead costs or other nonincremental costs to the claims liabilities. The amount has been fully funded. Changes in the fund's claim liability amount for 2020 and 2021 are as follows:

	,	Liability January 1	Current Ye Claims an Changes i Estimates		and es in Claim			Liability December 31		
2020 2021	\$	2,086,338 2,086,338	\$	980,705 1,172,438	\$	(980,705) (1,038,898)	\$	2,086,338 2,219,878		

The County also purchases commercial insurance policies for various property and other liability risks. Payments of premiums for these policies are recorded as expenditures or expenses in various other funds of the County. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years. There were no significant reductions in coverage compared to the prior year. All funds of the County participate in the risk management program. Amounts payable to the fund are based on actuarial estimates of the amounts necessary to pay prior and current year claims and to establish a reserve for catastrophic losses. \$3,487,492 was assigned for that reserve at year-end and is included in unrestricted net position of the Property Casualty Insurance internal service fund.

On January 1, 1992, the County combined its workers' compensation fund with the previously self-funded highway workers' compensation fund to create a single self-funded plan. All County employees (except volunteers) are covered to the statutory limits of coverage as set by the State of Wisconsin. The program is supplemented by excess liability protection, which limits the County's exposure to \$550,000 per claim/occurrence. The claims liability of \$1,778,637 reported in the Employee Benefits Insurance fund at December 31, 2021 is also based on the requirements of GASB.

Changes in the fund's claim liability amount for 2020 and 2021 are as follows:

	w	orker's Comp Liability January 1	Current Year Claims and Changes in Estimates	ns and nges in C		 Liability December 31	
2020 2021	\$	1,771,810 1,423,276	\$ (275,691) 434,463	\$	(72,843) (79,102)	\$ 1,423,276 1,778,637	

Starting in 1992, the County conducts an annual actuarial evaluation of the individual employee benefit programs. The Loss Triangulation method was used for the calculations of the liability recorded by the Internal Service/Employee Benefits Insurance Fund including estimated settlements for claims reported but not settled as of December 31, 2021 as well as an estimate of claims incurred but not reported. A determination of the appropriate reserves was calculated and funding is assured at the 95th percentile and includes an estimate of catastrophic loss.

Notes to Financial Statements December 31, 2021

Commitments and Contingencies

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. The liability and expenditure for claims and judgments are only reported in governmental funds if it has matured. Claims and judgments are recorded in the government-wide statements and proprietary funds as expenses when the related liabilities are incurred.

From time to time, the County is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecasted with certainty, it is the opinion of management and the County attorney that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the County's financial position or results of operations.

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowances, if any, would be immaterial.

The County and North Central Community Services Program (NCCSP) are in the process of finalizing a ground facility lease and use agreement. When this agreement is finalized, it will require NCCSP to pay the County for costs the County incurred for improvements at the North Central Health Care (NCHC) campus. These improvements were financed with the issuance of the 2018, 2019, 2020 and 2021 promissory notes. As of December 31, 2021, the amount of costs accumulated for these improvements was approximately \$44.4M.

Related Organizations/Jointly Governed Organizations

City-County Information Technology Commission

The City-County Information Technology Commission (CCITC) is a joint function with Marathon County, the City of Wausau and NCHC to provide for the implementation and operation of a data and management information service. The CCITC is governed by an eight member board of Commissioners consisting of the City of Wausau Mayor and Finance Director, Marathon County chairman of the Board of Supervisors, County Administrator, NCHC CEO and Finance Director. To ensure a balance of influence on the Board of Commissioners, two members are appointed at large from within the County. These members must have a professional background in data processing services. The Board of Commissioners has the authority to fix cost sharing charges for members in an amount sufficient to provide the funds required by the budget. Funding for services is recovered through three sources. The City, County and NCHC split the operating costs not recovered through outside user fees 21%, 41% and 38%, respectively. Each member pays one-third of capital costs, unless otherwise shown to benefit for only one owner. Marathon County contributed \$1,398,612 for operating assessments, \$463,077 for maintenance support and \$319,745 for capital contributions. The County has an equity interest of \$401,006 in the commission that is accounted for in the governmental activities.

Financial information of the CCITC as of December 31, 2021 is available directly from the commission's office.

Regional Planning Commission

The County, in conjunction with Vilas, Forest, Oneida, Lincoln, Langlade, Portage, Wood, Juneau and Adams counties and major cities within these counties, has created the North Central Wisconsin Regional Planning Commission (NCWRPC). NCWRPC's governing body is comprised of two members from each of the ten counties and a representative from each major city. The County's representatives are appointed by the County Board Chair and approved by the County Board. Marathon County's 2021 appropriation for NCWRPC was \$72,500.

Notes to Financial Statements December 31, 2021

Aging and Disability Resources Center of Central Wisconsin

The Marathon County and Wood County, Lincoln County and Wood County jointly operate the regional agency, which is called the Aging and Disability Resources Center of Central Wisconsin (ADRC-CW) and provides quality programs to enhance the quality of life for the aged and disabled residents of the four counties.

The governing body is made up of citizens from each community. Local representatives are appointed by the member counties. The governing body has authority to adopt its own budget and control the financial affairs of the district.

Financial information of the ADRC-CW as of December 31, 2021 is available directly from the ADRC-CW's office.

Under the terms of the agreement, the portion of the County funding to maintain and operate the ADRC-CW is the County's respective share of equalized value. Marathon County's share of funding based on equalized value is 46%. Marathon County paid \$395,367. The agreement can be terminated if sixteen months advance notice is given to the member counties.

Subsequent Events

On June 15, 2022, the County issued general obligation notes, Series 2022A, in the amount of \$23,915,000 with an interest rate of 3.00-4.00%. This amount will be used to fund County capital projects.

On June 15, 2022, the County issued general obligation Health Care Project Building Bonds, Series 2022B, in the amount of \$19,225,000 with an interest rate of 3.00 – 4.00%. This amount will be used to fund the health care building project.

Effect of New Accounting Standards on Current-Period Financial Statements

The Governmental Accounting Standards Board (GASB) has approved the following:

- Statement No. 87, Leases
- Statement No. 91, Conduit Debt Obligations
- Statement No. 92, Omnibus 2020
- Statement No. 93, Replacement of Interbank Offered Rates
- Statement No. 94, Public-Private and Public-Public Partnerships and Availability Payment Arrangements
- Statement No. 96, Subscription-Based Information Technology Arrangements
- Statement No. 97, Certain Component Unit Criteria and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans an amendment of GASB Statements No. 14 and No. 84 and a supersession of GASB Statement No. 32.
- Statement No. 99, Omnibus 2022
- Statement No. 100, Accounting Changes and Error Corrections an amendment of GASB Statement No. 62
- Statement No. 101, Compensated Absences

The statements listed above through Statement No. 93 had their required effective dates postponed by one year with the issuance of Statement No. 95, *Postponement of Effective Dates of Certain Authoritative Guidance*, with the exception of Statement No. 87 which was postponed by one and a half years.

REQUIRED SUPPLEMENTARY INFORMATION

	Budgeted	I Amounts		Variance With
	Original	Final	Actual	Final Budget
Revenues				
Taxes:				
General property taxes	\$ 33,654,388	\$ 33,654,388	\$ 33,618,101	\$ (36,287)
Forest crop taxes	65,300	65,300	206,950	141,650
Transfer tax	354,000	354,000	489,425	135,425
Sales tax	13,533,150	13,533,150	15,697,552	2,164,402
Interest on delinquent taxes	400,000	400,000	757,755	357,755
Penalties on delinquent taxes	400,000	400,000	377,547	(22,453)
Total taxes	48,406,838	48,406,838	51,147,330	2,740,492
Intergovernmental grants and aids:				
Wisconsin shared revenue	5,830,223	5,830,223	5,742,910	(87,313)
Exempt computer aid	318,844	318,844	481,122	162,278
Environmental impact fee	-	-	57,683	57,683
Federal grants	381,673	490,244	355,485	(134,759)
State grants	3,618,439	7,392,885	4,598,135	(2,794,750)
Local government grants	19,478	19,478	5,000	(14,478)
Total intergovernmental grants and aids	10,168,657	14,051,674	11,240,335	(2,811,339)
Licenses and permits:				
Licenses	48,550	48,550	40,401	(8,149)
Permits	347,600	347,600	377,350	29,750
Total licenses and permits	396,150	396,150	417,751	21,601
Fines and forfeitures:				
County ordinance fines and forfeitures	150,000	150,000	117,168	(32,832)
County share of state fines and forfeitures	500,080	500,080	543,580	43,500
Total fines and forfeitures	650,080	650,080	660,748	10,668
Public charges for services: General government:				
· · · · · · · · · · · · · · · · · · ·	390,000	200.000	420 620	40.620
Recording fees	•	390,000	439,630	49,630
Certified copies Land record fees	78,000	78,000	81,532	3,532
	201,970	201,970	233,600	31,630
Court fees and costs	767,000	767,000	953,159	186,159
Other charges	546,152	546,152	625,834	79,682
Total general government	1,983,122	1,983,122	2,333,755	350,633
Public safety:				
Board of prisoners	309,000	309,000	257,926	(51,074)
Processing fees	180,000	180,000	96,351	(83,649)
Other charges	647,275	647,275	612,139	(35,136)
Total public safety	1,136,275	1,136,275	966,416	(169,859)

	Budgeted	Amounts		Variance With Final Budget	
	Original	Final	Actual		
Revenues					
Health:					
General health	\$ 8,140	\$ 8,140	\$ 6,728	\$ (1,412)	
Lab contract work	88,000	88,000	97,030	9,030	
		477,000		64,840	
Environmental permits	477,000		541,840		
Other charges	30,427	30,427	57,715	27,288	
Total health	603,567	603,567	703,313	99,746	
Social services	5,000	5,000	2,826	(2,174	
Library	50,000	50,000	34,507	(15,493	
Recreation and public areas:					
Camping fees	215,400	215,400	299,221	83,821	
Park concessions	37,150	37,150	20,427	(16,723	
Shelter rental and forfeitures	29,300	29,300	30,241	941	
Fairgrounds building rents	109,311	109,311	85,439	(23,872	
Organized hockey rents	225,000	225,000	220,229	(4,771	
Cross country fees	68,531	68,531	58,368	(10,163	
Other charges	359,875	359,875	357,568	(2,307	
Total recreation and public areas	1,044,567	1,044,567	1,071,493	26,926	
Education	21,900	21,900	13,468	(8,432	
Conservation:					
Forest resources	341,500	341,500	541,445	199,945	
Agricultural resources	36,500	36,500	45,779	9,279	
Total conservation	378,000	378,000	587,224	209,224	
Total public charges for services	5,222,431	5,222,431	5,713,002	490,571	
Intergovernmental charges for services:					
•	E44.007	504 007	050 205	F0.000	
State and federal	541,237	591,237	650,305	59,068	
Local districts:					
General government	206,000	206,000	61,716	(144,284	
Register of deeds services	80,000	80,000	119,660	39,660	
Postage	60,000	60,000	40,544	(19,456	
Telephone	8,000	8,000	2,045	(5,955	
Sheriff's services	323,840	323,840	310,030	(13,810	
Other charges	318,199	411,327	779,312	367,985	
Local departments	486,132	486,132	283,946	(202,186	
Total intergovernmental charges for services	2,023,408	2,166,536	2,247,558	81,022	
Missellanasus					
Miscellaneous revenue:			/ :- :	:	
Investment income (loss)	986,100	986,100	(999,457)	(1,985,557	
Rental income	662,101	662,101	616,370	(45,731	
Donations	365,222	385,222	445,642	60,420	
Other revenues	4,875,002	6,296,022	807,621	(5,488,401	
Total miscellaneous revenue	6,888,425	8,329,445	870,176	(7,459,269	
Total Missonalicous revenue					

	Budgeted	l Amounts		Variance With
	Original	Final	Actual	Final Budget
Evenenditures				
Expenditures Conord government				
General government: Legislative:				
Personal services	\$ 379,422	\$ 379,422	\$ 342,671	\$ 36,751
Contractual services	46,994	146,832	41,395	105,437
Materials and supplies	86,600	86,600	163,223	(76,623)
iviateriais and supplies	80,000	80,000	103,223	(70,023)
Total legislative	513,016	612,854	547,289	65,565
Judicial:				
Personal services	2,920,330	2,926,931	2,853,356	73,575
Contractual services	1,171,720	1,176,445	1,298,216	(121,771)
Materials and supplies	106,598	113,502	101,222	12,280
Fixed charges	4,800	4,800	2,069	2,731
Total judicial	4,203,448	4,221,678	4,254,863	(33,185)
Fug authors				
Executive: Personal services	470.200	470.200	225 450	440.450
	478,308	478,308	335,158	143,150
Contractual services	55,110	55,110	61,846	(6,736)
Materials and supplies	35,546	35,546	6,536	29,010
Grants and contributions	228,133	228,133	227,223	910
Total executive	797,097	797,097	630,763	166,334
General administration:				
Personal services	791,133	791,133	807,579	(16,446)
Contractual services	232,025	232,025	206,881	25,144
Materials and supplies	270,200	270,200	276,432	(6,232)
Total general administration	1,293,358	1,293,358	1,290,892	2,466
Financial administration: Personal services	1,299,654	1 200 654	1,033,843	OCE 911
	, ,	1,299,654	, ,	265,811
Contractual services	195,890	295,890	128,159	167,731
Materials and supplies	54,300	54,300	31,017	23,283
Grants and contributions	8,770,061	8,770,061	8,556,166	213,895
Total financial administration	10,319,905	10,419,905	9,749,185	670,720
Legal:				
Personal services	2,019,793	2,019,793	1,987,998	31,795
Contractual services	59,682	59,682	55,011	4,671
Materials and supplies	185,648	185,648	64,657	120,991
Total legal	2,265,123	2,265,123	2,107,666	157,457
Draparty records and control				
Property records and control:	4E 4 G 4 Q	4E4 G40	420,202	OF 440
Personal services	454,648	454,648	429,202	25,446
Contractual services	43,600	43,600	894	42,706
Materials and supplies	29,975	29,975	45,239	(15,264)
Fixed charges	1,200	1,200		1,200
Total property records and control	529,423	529,423	475,335	54,088

	Budge	eted Amounts		Variance With
	Original	Final	Actual	Final Budget
Expenditures				
County planning and zoning: Personal services	Ф 4.0CC 42	4	Ф 4.000.0EC	Ф 2C 470
Contractual services	\$ 1,866,43		\$ 1,830,256	\$ 36,178
Materials and supplies	549,60 90,38		520,128 57,741	301,916 29,963
Fixed charges	4,45		4,518	·
Grants and contributions	25,00		26,669	(67) (1,669)
Grants and contributions	23,00	0 23,000	20,009	(1,009)
Total county planning and zoning	2,535,87	1 2,805,633	2,439,312	366,321
Building maintenance:				
Personal services	2,592,96	6 2,592,966	2,279,967	312,999
Contractual services	2,153,18	0 2,213,485	2,067,704	145,781
Materials and supplies	213,11	0 213,110	196,211	16,899
Fixed charges	20,92	8 20,928	15,015	5,913
Capital outlay	317,60	0 317,600	309,031	8,569
Total building maintenance	5,297,78	5,358,089	4,867,928	490,161
Total general government	27,755,02	5 28,303,160	26,363,233	1,939,927
Public safety:				
Sheriff:				
Personal services	12,751,41	0 12,793,633	12,755,199	38,434
Contractual services	1,099,79		983,242	195,823
Materials and supplies	1,186,53		1,133,212	200,691
Grants and contributions	6,10		78,991	(30,668)
Capital outlay		<u>-</u> 19,500	60,355	(40,855)
Total sheriff	15,043,84	5 15,374,424	15,010,999	363,425
Emergency services:				
Personal services	230,26	5 231,265	220,164	11,101
Contractual services	14,40	·	66,931	2,844
Materials and supplies	68,25		17,707	43,543
Fixed charges	5,50		4,823	677
Grants and contributions	25,00		12,370	12,630
Total emergency services	343,41	5 392,790	321,995	70,795
Adult corrections:				
Personal services	5,819,19	5 5,819,195	5,439,800	379,395
Contractual services	4,141,44		4,046,742	94,698
Materials and supplies	289,68		150,022	138,647
Fixed charges	37,80	•	34,281	3,519
Capital outlay	3,00		32,560	(29,560)
Total adult corrections	10,291,12	3 10,290,104	9,703,405	586,699

		Budgeted Amounts					Variance With		
	0	riginal		Final	Actual		Fin	Final Budget	
Expenditures									
Juvenile corrections:									
Contractual services	\$	37,300	\$	37,300	\$	34,739	\$	2,561	
Materials and supplies		12,734		12,734		13,300		(566)	
Total juvenile corrections		50,034		50,034		48,039		1,995	
Shelter home:									
Personal services		548,477		548,477		499,475		49,002	
Contractual services		12,500		12,500		8,743		3,757	
Materials and supplies		1,000		1,000		15		985	
Total shelter home		561,977		561,977		508,233		53,744	
Total public safety	2	6,290,394		26,669,329		25,592,671		1,076,658	
Health:									
Personal services		3,359,938		5,310,615		3,150,372		2,160,243	
Contractual services		1,027,879		2,162,874		2,188,106		(25,232)	
Materials and supplies		205,555		741,956		202,660		539,296	
Total health		4,593,372		8,215,445		5,541,138		2,674,307	
Social services:									
Veterans:									
Personal services		208,338		208,338		201,191		7,147	
Contractual services		5,100		5,100		4,589		511	
Materials and supplies		14,725		14,725		7,622		7,103	
Grants and contributions		550		20,062		4,423		15,639	
Total veterans		228,713		248,225		217,825		30,400	
Total social services		228,713		248,225		217,825		30,400	
Leisure activities and education: Library:									
Personal services		2,843,509		2,843,509		2,387,997		455,512	
Contractual services		236,600		236,600		205,595		31,005	
Materials and supplies		587,153		635,026		657,690		(22,664)	
Fixed charges		87,500		87,500		92,635		(5,135)	
Total library		3,754,762		3,802,635		3,343,917		458,718	

	Budgeted	l Amounts		Variance With		
	Original	Final	Actual	Final Budget		
Expenditures						
Public areas:	A 0005 477	A 0005 477	A O O A T O O O			
Personal services	\$ 2,365,477	\$ 2,365,477	\$ 2,247,269	\$ 118,208		
Contractual services	1,388,853	1,388,853	965,859	422,994		
Materials and supplies	599,100	629,607	538,749	90,858		
Fixed charges	144,676	144,676	45,186	99,490		
Capital outlay	287,186	262,715	10,553	252,162		
Total public areas	4,785,292	4,791,328	3,807,616	983,712		
University extension program:						
Personal services	98,243	23,130	22,773	357		
Contractual services	172,000	247,113	166,282	80,831		
Materials and supplies	89,830	153,717	20,888	132,829		
Total university extension program	360,073	423,960	209,943	214,017		
Total leisure activities and education	8,900,127	9,017,923	7,361,476	1,656,447		
Conservation and economic development: Forest resources:						
Personal services	94,791	105,362	87,289	18,073		
Contractual services	80,276	80,276	17,185	63,091		
Materials and supplies	7,310	8,203	892	7,311		
Fixed charges	3,898	3,898	1,898	2,000		
Capital outlay	400,242	424,713	1,090	424,713		
,		,				
Total forest resources	586,517	622,452	107,264	515,188		
Agricultural resources:						
Personal services	307,717	367,203	267,689	99,514		
Contractual services	67,000	89,500	98,716	(9,216)		
Materials and supplies	92,157	108,266	5,245	103,021		
Grants and contributions	461,443	1,005,765	550,049	455,716		
Total agricultural resources	928,317	1,570,734	921,699	649,035		
Total conservation and economic						
development	1,514,834	2,193,186	1,028,963	1,164,223		
Capital outlay:						
Capital projects:						
Contractual services	125,000	125,000	41,123	83,877		
Capital outlay	200,000	13,278,290	40,597	13,237,693		
Total capital outlay	325,000	13,403,290	81,720	13,321,570		
Total expenditures	69,607,465	88,050,558	66,187,026	21,863,532		
Excess of Revenues Over						
Expenditures	4,148,524	(8,827,404)	6,109,874	14,937,278		

	Budgeted Amounts							Variance With	
	Original			Final		Actual	Final Budget		
Other Financing Sources and Uses Transfers in:									
Capital Improvement Fund	\$	296,386	\$	296,386	\$	296,386	\$	-	
Sales of capital assets		4,500		4,500		116,473		111,973	
State loan program debt issued		14,911		14,911		14,911		-	
Transfers out:									
Capital Improvement Fund		(3,964,321)		(3,964,321)		(4,250,249)		(285,928)	
Employee Benefits Fund		(808,113)		(808,113)		(808,113)		<u>-</u>	
Total other financing sources and uses		(4,456,637)		(4,456,637)		(4,630,592)		(173,955)	
Net change in fund balance		(308,113)		(13,284,041)		1,479,282		14,763,323	
Fund Balance, Beginning		50,629,416		50,629,416		50,629,416			
Fund Balance, Ending	\$	50,321,303	\$	37,345,375	\$	52,108,698	\$	14,763,323	

	Budgeted Amounts							Variance With	
	Original			Final	Actual		Fir	nal Budget	
Revenues									
General property taxes	\$	7,794,648	\$	7,794,648	\$	7,794,648	\$		
Intergevernmental grants and side:									
Intergovernmental grants and aids: Federal grants		1,354,965		1,354,965		1,586,282		231,317	
State grants:		1,334,903		1,334,903		1,300,202		231,317	
Provided services and administration		5,152,836		5,152,836		4,739,354		(413,482)	
Special services		3,192,894		3,240,557		4,462,047		1,221,490	
Other revenues		259,015		259,015		219,210		(39,805)	
Other revenues		200,010		200,010		213,210		(55,005)	
Total intergovernmental grants and aids		9,959,710		10,007,373		11,006,893		999,520	
Public charges for services:									
General government		9,200		9,200		6,069		(3,131)	
Social services		2,066,076		2,066,076		1,675,205		(390,871)	
Total of Paul and Constant		0.075.070		0.075.070		4 004 074		(004.000)	
Total public charges for services		2,075,276		2,075,276		1,681,274		(394,002)	
Miscellaneous revenue:									
Interest income		34,000		34,000		65,534		31,534	
Other revenues		196,883		196,883		-		(196,883)	
Total miscellaneous revenue		230,883		230,883		65,534		(165,349)	
Total revenues		20,060,517		20,108,180		20,548,349		440,169	
Expenditures									
Social services:									
Personal services		10,271,000		10,271,000		9,136,363		1,134,637	
Contractual services		597,348		612,348		430,236		182,112	
Materials and supplies		334,779		334,779		181,010		153,769	
Fixed charges		317,620		317,620		322,637		(5,017)	
Grants and contributions		8,261,919		8,294,582		7,148,464		1,146,118	
Total expenditures		19,782,666		19,830,329		17,218,710		2,611,619	
_ ,									
Excess of revenues		077.054		077.054		0.000.000		0.054.700	
over expenditures		277,851		277,851		3,329,639		3,051,788	
Other Financing Uses									
Transfers out:									
Capital improvement fund		(277,851)		(277,851)		(277,851)			
Total other financing uses		(277,851)		(277,851)		(277,851)		<u>-</u>	
Net change in fund balance		-		-		3,051,788		3,051,788	
Fund Balance, Beginning		7,609,387		7,609,387		7,609,387		-	
	Φ.		•	7 000 007			•	2.054.700	
Fund Balance, Ending	\$	7,609,387	\$	7,609,387	\$	10,661,175	\$	3,051,788	

Schedule of Proportionate Share of the Net Pension (Asset)/Liability - Wisconsin Retirement System Year Ended December 31, 2021

	Fiscal Year Ending	Proportion of the Net Pension (Asset)/Liability	Proportionate Share of the Net Pension (Asset)/Liability		Covered Payroll		Proportionate Share of the Net Pension (Asset)/Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
County	12/31/21	0.250468706 %	\$	(15,636,783)	\$	38,011,215	41.14 %	105.26 %
County	12/31/20	0.255426200 %		(8,235,765)		37,615,420	21.89 %	102.96 %
County	12/31/19	0.259975017 %		9,249,121		37,251,102	24.83 %	96.45 %
County	12/31/18	0.257342718 %		(7,640,810)		36,019,977	21.21 %	102.93 %
County	12/31/17	0.252273859 %		2,079,395		35,060,575	5.93 %	99.12 %
County	12/31/16	0.250021250 %		4,062,797		33,800,281	12.02 %	98.20 %
County	12/31/15	0.251000350 %		(6,165,255)		33,120,068	18.61 %	102.74 %
Component								
Unit - CWA	12/31/21	0.006371223 %		(398,462)		966,899	41.21 %	105.26 %
Component								
Unit - CWA	12/31/20	0.006528072 %		(210,464)		961,359	21.89 %	102.96 %
Component								
Unit - CWA	12/31/19	0.006401658 %		228,031		925,329	24.61 %	96.45 %
Component								
Unit - CWA	12/31/18	0.006392504 %		(189,801)		946,767	20.05 %	102.93 %
Component								
Unit - CWA	12/31/17	0.006630890 %		54,633		884,567	6.18 %	99.12 %
Component								
Unit - CWA	12/31/16	0.006307952 %		102,503		852,768	12.02 %	98.20 %
Component								
Unit - CWA	12/31/15	0.006297910 %		(154,694)		831,021	18.61 %	102.74 %

Schedule of Employer Contributions - Wisconsin Retirement System Year Ended December 31, 2021

	Fiscal Year Ending	F	ontractually Required ontributions	Contributions in Relation to the Contractually Required Contributions		Contribution Deficiency (Excess)		Covered Payroll	Contributions as a Percentage of Covered Payroll	
County	12/31/21	\$	3,111,525	\$	3,111,525	\$	-	\$ 34,434,565	9.04 %	
County	12/31/20		2,734,524		2,734,524		-	34,378,913	7.95 %	
County	12/31/19		2,651,892		2,651,892		-	34,585,023	7.67 %	
County	12/31/18		2,660,983		2,660,983		-	34,026,814	7.82 %	
County	12/31/17		2,608,893		2,608,893		-	33,129,952	7.87 %	
County	12/31/16		2,419,452		2,419,452		-	32,323,523	7.49 %	
County	12/31/15		2,416,617		2,416,617		-	33,800,281	7.15 %	
Component										
Unit - CWA	12/31/21		71,386		71,386		-	875,919	8.15 %	
Component										
Unit - CWA	12/31/20		69,682		69,682		-	878,641	7.93 %	
Component										
Unit - CWA	12/31/19		67,769		67,769		-	851,626	7.67 %	
Component										
Unit - CWA	12/31/18		65,605		65,605		-	845,241	7.76 %	
Component										
Unit - CWA	12/31/17		64,806		64,806		-	870,804	7.87 %	
Component										
Unit - CWA	12/31/16		63,568		63,568		-	815,512	7.49 %	
Component										
Unit - CWA	12/31/15		60,970		60,970		-	852,768	7.15 %	

Notes to Required Supplementary Information December 31, 2021

1. Budgetary Information

Budgetary information is derived from the annual operating budget and is presented using the same basis of accounting for each fund as described in Note 1.

A budget has been adopted for all funds. Wisconsin Statue 65.90 requires that an annual budget be adopted for all funds.

The budgeted amounts presented include any amendments made. The County may authorize transfers of budgeted amounts within the departments. Transfers between departments and changes to the overall budget must be approved by 10% of the apportionment unit.

Appropriations lapse at year-end unless specifically carried over. There were no carryovers for 2021. Budgets are adopted at the agency level of expenditure.

The County uses the following procedures when establishing budgetary data reflected in the financial statements:

- 1. In July, the department heads submit budget requests to the County Administrator.
- 2. In August and September, the Finance, Property & Facilities Committee reviews the County Administrator's proposed budget.
- 3. In October, the County Administrator submits to the County Board of Supervisors a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- 4. A public hearing is conducted on the second Tuesday in November to obtain taxpayer comments. The budget is then legally enacted through passage of an ordinance on the following Thursday.
- 5. The Finance, Property & Facilities Committee is authorized to transfer budget amounts between and within departments; however, any revisions that alter total expenditures at the agency level or authorize funds to be spent out of the Contingent Fund must be approved by the County Board of Supervisors.
- 6. The budgets for the general, special revenue, debt service and capital project funds are legally adopted on a basis consistent with GAAP.
- 7. The County Board of Supervisors adopts a budget for all funds classified as governmental fund types including those with zero budgets.

In instances where budget appropriations and estimated revenues have been revised during the year, budget data presented in the financial statements and schedules represent the final authorized amounts or the modified budget.

Notes to Required Supplementary Information December 31, 2021

County policy requires that budgeted revenues and appropriations for the ensuing year be established on a modified accrual basis of accounting controlled by appropriation unit within an agency within a fund and approved by the County Board. Budget is defined as the originally approved budget, plus or minus approved revisions and modifications. Expenditures cannot legally exceed appropriations at the agency level. An agency is an organizational unit and is defined as follows:

- Departments within the general government function of the General Fund;
- Public safety;
- Health;
- Social Services;
- Leisure activities and education;
- Conservation and economic development;
- Each special revenue fund;
- Each capital project fund; and
- · Debt Service fund.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the general fund, special revenue funds, and capital project funds. Only those encumbrances that will be honored are appropriated in the following year's budget and are recorded as expenditures when purchased in the following year. All remaining encumbrances lapse at year-end.

All unexpended appropriations also lapse at year-end. Exceptions to this exist for capital projects near completion, special revenue funds, grants operating on other than a calendar year basis, encumbrances, and selected accounts within the General Fund which are reappropriated in the following year's budget. The County Board, by resolution, gave the Finance, Property and Facilities Committee the authorization for the carry forward of prior year's unexpended appropriations to the ensuing year.

2. Wisconsin Retirement System

The amounts determined for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year.

The County is required to present the last ten fiscal years of data; however, accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

Changes in Benefit Terms. There were no changes of benefit terms for any participating employer in the Wisconsin Retirement System.

Changes in Assumptions. No significant change in assumptions were noted from the prior year.

SUPPLEMENTARY INFORMATION

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Capital Improvements Fund - Major Fund Year Ended December 31, 2021

	Budgeted	Amo	unts		Va	riance With
	Original		Final	 Actual	Fit	nal Budget
Revenues				 		_
Taxes	\$ 370,000	\$	370,000	\$ 370,000	\$	-
Miscellaneous revenues:						
Investment income (loss)	200,000		200,000	(135,786)		(335,786)
Miscellaneous	 507,156		507,156	 475,493		(31,663)
Total revenues	 1,077,156		1,077,156	 709,707		(367,449)
Expenditures						
Capital outlay	4,455,914		6,252,594	24,130,218		(17,877,624)
Debt issuance costs	 			 180,971		(180,971)
Total expenditures	4,455,914		6,252,594	24,311,189		(18,058,595)
Deficiency of revenues						
over expenditures	 (3,378,758)		(5,175,438)	 (23,601,482)		(18,426,044)
Other Financing Sources (Uses) Transfers in:						
General fund	3,964,321		3,964,321	4,250,249		285,928
Social improvement fund	277,851		277,851	277,851		_
General obligation debt issued Transfers out:	-		-	24,830,000		24,830,000
General fund	(296,386)		(296,386)	(296,386)		_
County highway fund	(1,327,600)		(1,327,600)	 (1,327,600)		
Total other financing sources (uses)	 2,618,186		2,618,186	 27,734,114		25,115,928
Net change in fund balance	(760,572)		(2,557,252)	4,132,632		6,689,884
Fund Balance, Beginning	3,882,526		3,882,526	 3,882,526		
Fund Balance, Ending	\$ 3,121,954	\$	1,325,274	\$ 8,015,158	\$	6,689,884

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - Debt Service Fund Year Ended December 31, 2021

	Budgeted Amounts				Variance With		
		Original		Final	 Actual	Fir	nal Budget
Revenues							
Taxes	\$	1,791,910	\$	1,791,910	\$ 1,791,910	\$	-
Public charges for services		150,000		150,000	180,611		30,611
Intergovernmental		-		-	571,137		571,137
Miscellaneous revenues		-		-	38,321		38,321
Total revenues		1,941,910		1,941,910	 2,581,979		640,069
Expenditures Debt service:							
Principal Principal		1,855,000		1,855,000	1,823,904		31,096
Interest		621,857		621,857	662,007		(40,150)
interest.		021,007		021,001	 002,007		(10,100)
Total expenditures		2,476,857		2,476,857	2,485,911		(9,054)
Excess (deficiency) of							
revenues over expenditures		(534,947)		(534,947)	96,068		631,015
Other Financing Sources							
Premium on debt issued		-			 490,838		490,838
Net change in fund balance		(534,947)		(534,947)	586,906		1,121,853
Fund Balance, Beginning		2,557,585		2,557,585	 2,557,585		
Fund Balance, Ending	\$	2,022,638	\$	2,022,638	\$ 3,144,491	\$	1,121,853

Combining Statement of Net Position Internal Service Funds December 31, 2021

	Property Casualty Insurance		Employee Benefits Insurance		Total
Assets and Deferred Outflows of Resources					
Current Assets					
Cash and investments Accounts receivable (net of allowance)	\$	7,846,115 61,211	\$ 10,295,632 83,649	\$	18,141,747 144,860
Total current assets		7,907,326	 10,379,281		18,286,607
Noncurrent Assets					
Restricted assets:					
Net pension asset		18,390	50,876		69,266
Deposit in Wisconsin Municipal Mutual Insurance Company		1,519,000	 -		1,519,000
Total noncurrent assets		1,537,390	 50,876		1,588,266
Capital Assets		F2 060	4.500		E9 466
Equipment Less accumulated depreciation		53,868 (53,868)	4,598 (4,598)		58,466 (58,466)
Net capital assets		<u>-</u>	 <u>-</u>		
Total noncurrent assets		1,537,390	50,876		1,588,266
Total assets		9,444,716	 10,430,157		19,874,873
Deferred Outflows of Resources					
Pension related amounts		33,043	 84,938		117,981
Liabilities, Deferred Inflows of Resources and Net Position					
Current Liabilities					
Accounts payable		91,530	6,593		98,123
Accrued items		-	67,900		67,900
Compensated absences		2,718	 4,361		7,079
Total current liabilities		94,248	 78,854		173,102
Long-Term Liabilities					
Accrued liability, claims payable		2,219,878	1,778,637		3,998,515
Compensated absences		24,458	 39,252		63,710
Total long-term liabilities		2,244,336	 1,817,889		4,062,225
Total liabilities		2,338,584	1,896,743		4,235,327
Deferred Inflows of Resources Other		_	43,296		43,296
Pension related amounts		34,046	113,477		147,523
Total deferred inflows of resources		34,046	156,773		190,819
Not Docition					
Net Position Postricted for possion		40.000	E0 070		60.000
Restricted for pension		18,390	50,876		69,266
Unrestricted	-	7,086,739	 8,410,703	_	15,497,442
Total net position	\$	7,105,129	\$ 8,461,579	\$	15,566,708

Combining Statement of Revenues, Expenses and Changes In Net Position - Internal Service Funds Year Ended December 31, 2021

	Property Casualty Insurance	Employee Benefits Insurance	Total
Operating Revenues			
Interdepartmental charges for services	\$ 532,591	\$ 13,655,576	\$ 14,188,167
Total operating revenues	532,591	13,655,576	14,188,167
Operating Expenses			
Salaries and benefits	63,056	1,010,361	1,073,417
Contractual services	2,546	255,473	258,019
Materials and supplies	11,409	13,531	24,940
Insurance and claims	1,038,898	13,420,582	14,459,480
Loss and loss adjustment expense	133,540	355,361	488,901
Other general government	(7,638)	-	(7,638)
Insurance and administration costs		11,300	11,300
Total operating expenses	1,241,811	15,066,608	16,308,419
Operating income (loss)	(709,220)	(1,411,032)	(2,120,252)
Nonoperating Revenues			
Investment income	84,619	57,290	141,909
Insurance recoveries	45,486	41,288	86,774
Other income	1	37,728	37,729
Total nonoperating revenues	130,106	136,306	266,412
Income before transfers	(579,114)	(1,274,726)	(1,853,840)
Transfer in		808,113	808,113
Change in net position	(579,114)	(466,613)	(1,045,727)
Net Position, Beginning	7,684,243	8,928,192	16,612,435
Net Position, Ending	\$ 7,105,129	\$ 8,461,579	\$ 15,566,708

Combining Statement of Cash Flows Internal Service Funds Year Ended December 31, 2021

	Property Casualty nsurance		Employee Benefits Insurance	Total
Cash Flows From Operating Activities Collections from departments and other insurance purchasers Cash paid to employees for services Cash paid to suppliers for goods and services	\$ 527,253 (68,621) (1,059,566)	\$	13,751,495 (1,010,361) (13,732,212)	\$ 14,278,748 (1,078,982) (14,791,778)
Net cash provided (used) by operating activities	 (600,934)	_	(991,078)	 (1,592,012)
Cash Flows From Noncapital Financing Activities Transfers Not Cook Provided (Head) by Noncapital Financing Activities	 <u> </u>	_	808,113	 808,113
Net Cash Provided (Used) by Noncapital Financing Activities Cash Flows From Investing Activities Interest received on investments	 		808,113 57,290	808,113 141,909
Net increase in cash and cash equivalents	(516,315)		(125,675)	(641,990)
Cash and Cash Equivalents, Beginning	 8,362,430		10,421,307	 18,783,737
Cash and Cash Equivalents, Ending	\$ 7,846,115	\$	10,295,632	\$ 18,141,747
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities Operating income (loss) Adjustments to reconcile operating income to net cash provided by operating activities:	\$ (709,220)	\$	(1,411,032)	\$ (2,120,252)
Insurance recoveries Other income Effects of (increase) decrease in operating assets, deferred outflows, and increase (decrease) in operating liabilities and deferred inflows:	45,487 -		41,287 37,729	86,774 37,729
Accounts receivable Accounts payable Pension related deferrals and liabilities Compensated absences Accrued liabilities, claims payable	 (50,825) (15,581) (5,565) 133,540 1,230		16,903 (8,581) (16,260) (6,485) 355,361	(33,922) (24,162) (21,825) 127,055 356,591
Net cash provided (used) by operating activities	\$ (600,934)	\$	(991,078)	\$ (1,592,012)

Noncash Investing, Capital and Noncapital Financing Activities

Combining Statement of Fiduciary Net Position Fiduciary Funds
December 31, 2021

	Custodial Funds							
	ADRC-W			Sheriff Inmate		Clerk of Courts		Total Custodial Funds
Assets								
Cash and investments Receivables:	\$	-	\$	70,779	\$	2,106,895	\$	2,177,674
Accounts receivable		30,912		-		-		30,912
Due from other governments		1,247,468		-				1,247,468
Total assets		1,278,380		70,779		2,106,895		3,456,054
Liabilities								
Accounts payable		115,532		-		-		115,532
Accrued liabilities		8,804		-		-		8,804
Due to other governmental units		227,854		-		2,106,895		2,334,749
Deposits		404		_		, , -		404
Other long term liabilities		485,908		_		_		485,908
Held for inmates		<u> </u>		70,779				70,779
Total liabilities		838,502		70,779		2,106,895		3,016,176
Net Position								
Restricted	\$	439,878	\$	-	\$		\$	439,878

Marathon County
Combining Statement of Changes in Fiduciary Net Position Fiduciary Funds
Year Ended December 31, 2021

	Custodial Funds					
	ADRC-W	Sheriff Inmate	Clerk of Courts	Total Custodial Funds		
Additions Fines and forfeitures, traffic, bonds and other						
court items	\$ -	\$ -	\$ 6,606,760	\$ 6,606,760		
Inmate deposits	-	1,555,905	-	1,555,905		
Intergovernmental	6,140,337	-	-	6,140,337		
Donations	629,883	<u> </u>	-	629,883		
Total additions	6,770,220	1,555,905	6,606,760	14,932,885		
Deductions						
ADRC activities	6,436,385	-	-	6,436,385		
Disposition of court collections	-	-	6,593,922	6,593,922		
Other court	-	-	12,838	12,838		
Capital outlay	125,092	-	-	125,092		
Funds released to former inmates		1,555,905		1,555,905		
Total deductions	6,561,477	1,555,905	6,606,760	14,724,142		
Change in fiduciary net position	208,743	-	-	208,743		
Net Position, Beginning	231,135			231,135		
Net Position, Ending	\$ 439,878	\$ -	\$ -	\$ 439,878		

Statement of Net Position Central Wisconsin Airport December 31, 2021

Assets and Deferred Outflows of Resources

Current Assets Cash and investments Accounts receivable Due from other governments	\$ 4,064,220 1,346,170 645,765
Total current assets	6,056,155
Noncurrent Assets Restricted assets: Cash and investments Net pension asset Property, plant and equipment: Land Buildings Improvements Equipment Construction in process	506,728 398,462 614,983 39,179,279 54,485,660 11,415,501 26,937,584
Total property, plant and equipment	132,633,007
Less accumulated depreciation	(61,605,843)
Net property, plant and equipment	71,027,164
Total noncurrent assets	71,932,354
Total assets	77,988,509
Deferred Outflows of Resources Pension related amounts	662,529
Liabilities, Deferred Inflows of Resources, and Net Position	
Current Liabilities Accounts payable Deposits Interest payable Due to other governments Current portion of compensated absences Current portion of general obligation notes payable	209,877 16,831 11,981 2,770,620 29,090 610,000
Total current liabilities	3,648,399
Long-Term Liabilities General obligation notes payable (net of unamortized premiums) Compensated absences	3,811,207 194,683
Total long-term liabilities	4,005,890
Total liabilities	7,654,289
Deferred Inflows of Resources Pension related amounts	891,718
Net Position Net investment in capital assets Restricted for: Passenger facility charges Pension Unrestricted	66,605,957 506,728 398,462 2,593,884
Total net position	\$ 70,105,031
·	

Statement of Revenues, Expenses and Changes in Net Position Central Wisconsin Airport

Year Ended December 31, 2021

Operating Revenues Public charges for services	\$ 2,936,730
Operating Expenses	
Salaries and benefits	1,510,572
Contractual services	758,306
Materials and supplies	499,159
Insurance	84,681
Depreciation	3,295,043
Total operating expenses	 6,034,073
Operating loss	(3,097,343)
Nonoperating Revenues (Expenses)	
Investment income	17,863
Passenger facility charges	371,148
Customer facility charges	169,842
Intergovernmental grants	2,310,822
Other income	38,931
Interest expense	 (156,487)
Total nonoperating revenues (expenses)	 2,752,119
Loss before contributions	(345,224)
Capital Contributions	 13,973,802
Change in net position	13,628,578
Net Position, Beginning	56,476,453
Net Position, Ending	\$ 70,105,031

Statement of Cash Flows Central Wisconsin Airport Year Ended December 31, 2021

Cook Flows From Operating Activities		
Cash Flows From Operating Activities Cash received from the sale of goods and services	\$	4,195,947
Cash paid to employees for services	Ψ	(1,470,150)
Cash paid to suppliers for goods and services		(1,510,572)
Net cash provided by operating activities		1,215,225
Cash Flows From Capital and Related Financing Activities		
Payments for capital acquisitions		(917,733)
Contribution received for construction		272,750
Passenger facility charges received		371,148
Customer facility charges received		169,842
Debt paid		(665,000)
Interest paid		(158,295)
Net cash used for capital financing and related activities		(927,288)
Cash Flows From Investing Activities		
Interest received on investments		17,863
Net increase in cash and cash equivalents		305,800
Cash and Cash Equivalents, Beginning		4,265,148
Cash and Cash Equivalents, Ending	\$	4,570,948
Reconciliation of Operating Loss to Net Cash Used for		
Operating Activities		
Operating loss		(3,097,343)
Nonoperating income		2,349,753
Adjustments to reconcile operating loss to net cash used for operating activities:		2 205 042
Depreciation expense Amortization of premium		3,295,043 (7,693)
Effects of (increase) decrease in operating assets, deferred outflows, and		(7,093)
increase (decrease) in operating liabilities and deferred inflows:		
Accounts receivable		(1,090,536)
Pension related deferrals and liabilities		(113,688)
Due to other governments		(129,866)
Compensated absences		9,555
Net Cash Provided by Operating Activities	\$	1,215,225
Noncash Investing, Capital and Noncapital Financing		
Activities	•	
Capital contributions	\$	13,701,052
		7,693
Amortization of premium	\$	
	\$	
Reconciliation of Cash and Cash Equivalents	\$ \$	
	\$	4,064,220 506,728
Reconciliation of Cash and Cash Equivalents Cash and cash equivalents Cash and cash equivalents, restricted assets	\$	4,064,220 506,728
Reconciliation of Cash and Cash Equivalents Cash and cash equivalents	\$ \$	4,064,220

ARPA STATUS

Approved Projects*	Projected Cost	Encumbered Amount	Cost (Actual)
PTO Balance Liability Reduction	\$500,000	\$500,000	\$159,836.68
Uniquely Wisconsin Tourism Campaign	\$60,000	\$60,000	\$50,000
Lease of Space Within Community Partners Campus	\$42,900	\$42,900	\$42,900
Courtroom and Jail Audio/Video Enhancements	\$630,000	\$630,000	
Broadband Expansion	\$3,950,835	\$3,950,835	

Pending Projects		
Withdrawn		
HVAC Replacement for Jail Administration, Booking, and Kitchen	\$1,011,765	
<u>Lake View Plaza HVAC Control Upgrades</u>	\$812,188	
NextRequest Public Records Request Platform	\$36,000	
Marathon County Veterans Service Commission Fund	\$24,000	
<u>Veteran Small Business Project</u>	\$150,000	
Courthouse Duct Cleaning	\$13,000	
North Central Heatlh Care Fund Balance (to be revised)	\$6,300,000	
Air Handler and Duct Cleaning at Marathon Juvenile Detention Center	\$13,000	
<u>Library Duct Cleaning</u>	\$17,000	\$8,376,953
Not Funded		
Marathon City North Business Park	\$1,000,000	
The Fenwood Pilot Project	\$3,660,000	
City of Mosinee Request	\$75,000	\$4,735,000
Budget		
Digital Forensics Lab Faraday Enclosure and Mobile Device Forensic Tools Upgrade	\$341,000	
Marathon County Fire Department Communication/Alerting Infrastructure Upgrade_	\$30,000	
Marathon County Jail Property and Person Scanner	\$280,000	
<u>District Attorney's Office Staffing</u>	\$320,087	
<u>District Attorney's Office Remodel</u>	\$96,602	
Library 3rd Floor Employment Assistance and Multimedia Training Area_	\$750,000	
Sheriff's Office - Taser Replacement	\$77,231.70	
Big Eau Pleine Shower/Restroom Facility Enhancements	\$750,000	
Dells of Eau Claire Restroom/Shower Facility, Lift Station and Camper Cabins	\$675,000	
Nine Mile Chalet Renovation Including Water and Sewer Infrastructure Enhancements	\$850,000	
Sheriff"s Office Training and Resource Center Replacement	\$3,200,000	\$7,369,921
Recommended for Funding		
Regional Forensic Science Center Project	\$2,000,000	

North Central Health Care Addition and Remodel	\$3,115,010	
<u>Highway Department - 4 year Transportation Plan Enhancements</u>	\$10,337,879	\$15,452,889
<u>Dancy Tower</u>	\$371,860	
Marathon Park Water Design	\$74,400	\$15,899,149
Pending Projects Total	\$35,934,763	\$36,381,023
Approved Projects Total	\$5,183,735	\$5,183,735
Total Requests Received		\$41,564,758
Total ARPA Allocation Received By Marathon County	\$26,316,628	
Key:		

Project recommended for approval and consideration by Board

Project withdrawn by applicant prior to consideration

Project denied

Project recommended to be considered by Administration through Annual Budget