



**MARATHON COUNTY HUMAN RESOURCES, FINANCE & PROPERTY COMMITTEE MEETING AGENDA**

Date & Time of Meeting: **Tuesday, September 28, 2021 4:00 p.m.** Meeting Location: **Marathon County Courthouse, Employee Resources Conference Room C149, 500 Forest Street, Wausau WI 54403**

Members: John Robinson, Chair; Alyson Leahy, Vice-Chair; Craig McEwen, Kurt Gibbs, Yee Leng Xiong, Jonathan Fisher, Jennifer Aarrestad

**Marathon County Mission Statement:** *Marathon County Government serves people by leading, coordinating, and providing county, regional, and statewide initiatives. It directly, or in cooperation with other public and private partners, provides services and creates opportunities that make Marathon County and the surrounding area a preferred place to live, work, visit, and do business. (Last updated: 12/20/05)*

The meeting site identified above will be open to the public. However, due to the COVID-19 pandemic and associated public health directives, Marathon County encourages Public Safety Committee members and the public to attend this meeting remotely. Instead of attendance in person, Committee members and the public may attend this meeting by **telephone conference**. If Committee members or members of the public cannot attend remotely, Marathon County requests that appropriate safety measures, including adequate social distancing, be utilized by all in-person attendees.

Persons wishing to attend the meeting by phone may call into the **telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:**

**Phone#: 1-408-418-9388 Access Code: 146 078 0067** When you enter the phone conference, **PUT YOUR PHONE ON MUTE!**

- 1. Call Meeting to Order**
- 2. Public Comment Period**
- 3. Approval of the Minutes of:**
  - A. the September 7, 16 and 24, 2021 Human Resources, Finance and Property Committee Meeting
- 4. Educational Presentations/Outcome Monitoring Reports**
  - A. American Rescue Plan Update
    - 1. ARPA process, criteria and timeline
    - 2. Funding and Eligible Expenses Categories
- 5. Operational Functions required by Statute, Ordinance, or Resolution:**
  - A. Discussion and Possible Action by Human Resources and Finance and Property Committee
- 6. Discussion and Possible Action by Committee to Forward to the County Board for its consideration**
- 7. Policy Issues Discussion and Committee Determination**
  - A. Update on the 2022 Budget
- 8. Announcements:**
  - Next Meeting Date- **October 5, 2021 at 3:30 p.m. WebEx or Assembly Room**
- 9. Adjourn**

**Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the County Clerk's Office at 715 261-1500 or e-mail [infomarathon@mail.co.marathon.wi.us](mailto:infomarathon@mail.co.marathon.wi.us) one business day before the meeting.**

J Robinson/s/K Palmer  
 Presiding Officer or Designee  
 NOTICE POSTED AT COURTHOUSE  
 K Palmer  
 DATE: 9/22/2021 \_\_\_\_\_  
 TIME: 1:40 pm \_\_\_\_\_

FAXED TO: Wausau Daily Herald, City Pages, and  
 FAXED TO: Other Media Groups, Record Review  
 FAXED BY: K Palmer  
 FAXED DATE: 9/24/2021 1:40pm

Posted to the County Website: <https://www.co.marathon.wi.us/Home/Calendar.aspx>



# MARATHON COUNTY HUMAN RESOURCES, FINANCE & PROPERTY COMMITTEE MEETING MINUTES

Date & Time of Meeting: **Tuesday, September 7, 2021 3:30 p.m.** Meeting Location: **Marathon County Courthouse, County Board Assembly Room 500 Forest Street, Wausau WI 54403**

**County Board Assembly Room 500 Forest Street, Wausau WI 54403**

Members	Present/Web-Phone	Absent
Chair John Robinson	P	
Vice Chair Alyson Leahy	P	
Craig McEwen	E	
Kurt Gibbs	P	
Yee Leng Xiong	W	
Jonathan Fisher	P	
Jennifer Aarrestad	P	

**Also Present:** Kristi Palmer, Mike Puerner, Molly Adzic, Dan Adzic, James Griesbach, Jean Kopplein, Chief Deputy Billeb, Connie Laessig

**VIA Web or Phone:** Terry Kaiser, Troy Torgerson, Sarah Dowidat, Gerry Klein, Jean Maszk, Krista Jensen, Vicki Tylka, Connie Beyersdorff

### 1. Call Meeting to Order

**2. Public Comment Period** Mark Kominis from Spencer, WI in regards to the property at 404 Main Street, Wausau, WI and discussed the reason for accruing back taxes. He would like to purchase the property back and have time to get that done. He has problem since an accident a few years ago.

### 3. Approval of the Minutes of:

A. the August 24, 2021 Human Resources, Finance and Property Committee Meeting

**POSTPONE THE APPROVAL OF THE MINUTES UNTIL FUTURE MEETING BY CHAIR ROBINSON**

### 4. Educational Presentations/Outcome Monitoring Reports

A. American Rescue Plan Update

1) Update on Public Engagement Comments/Next steps

Discussion: Robinson discussed the comments by category. The comments were captured but might not reflect items that are eligible under ARPA.

Follow Up: We can set aside time at the second meeting of the month for discussion on ARPA items to devote enough time to discuss the critical items. We want to be careful to place eligible items on the Website. We can look to the late October meeting or have a special meeting with the 2022 budget coming up. Gibbs-I have seen other counties set aside a portion of the funds for a specific program. Chair Robinson will work with County Administration in regards to this item.

B. Family First Prevention Services Act

Discussion/Follow Up: Social Services provided an update on the Family Support Specialist by Vicki Tylka, Krista Jensen and Mike Nelson

C. DBM Range adjustments – Effective 10/3/2021

1) Class Title: Law Enforcement & Corrections Manager – DBM C52 adjusted to C52-Market

Discussion: Molly Adzic provided documentation on the comparable wages at comparable counties. Molly is recommending that we update the pay range effective as of October 3, 2021. This is not a reclassification but needs to be addressed by the HRFC.

Follow Up: This item will be brought back to the committee at the next September meeting and determine whether or not this item needs to go to full board.

2) Class Title: Maintenance Supervisor - DBM B32 adjusted to B32- Market

Discussion: Molly Adzic provided documentation on the comparable wages at comparable counties. Molly is recommending that we update the pay range effective as of October 3, 2021. This is not a reclassification but needs to be addressed by the HRFC

Follow Up: This item will be brought back to the committee at the next September meeting and determine whether or not this item needs to go to full board.

D. 2022 Budget Update

Discussion: Update provided 2022 budget update by Finance Director

## 5. Operational Functions required by Statute, Ordinance, or Resolution:

### A. Discussion and Possible Action by Human Resources and Finance and Property Committee

#### 1) Tax Deed Bid Opening/Approval or Action on Parcel

There are no tax deed bid for today

a. 404 Main St, Village of Spencer-Corporation Counsel states that Mr. Nikomis has lived at this property since 2013 and has not signed a lease with the county. We would need the committee to set a price for bidding. There is no extension for a former owner to have preference after 60 days after taking the property. The appraisal is \$35,000 in "as is" condition. We can accept the bid most advantageous to the County. There is some flexibility in the code in regards to a bid from the former owner if he bids on the property. Village of Spencer will review this property at their September meeting.

**MOTION BY GIBBS AND SECONDED BY FISHER TO SET THE PRICE AT \$35,000 FOR THE PROPERTY; UNANIMOUS**

b. 234495 Fire Station Road, Town of Wausau-The property was taken on tax deed in 2013. The current tenants has not paid rent as of June. The City of Wausau is interested in purchasing the property. The appraisal is \$16,000. The back taxes are \$7,398.30 as of 2013. This price does not include the \$400 for the appraisal.

**MOTION BY GIBBS AND SECONDED BY FISHER TO SET THE SALE PRICE AT \$16,000 AND IF THE MUNICIPALITY WISHES TO PURCHASE THE PROPERTY AT THE VALUE OF THE UNPAID TAXES, CHARGES AND LEVIES.**

Corporation Counsel stated the price needs to be set at one price.

**GIBBS UPDATES HIS MOTION AND SECONDED BY FISHER TO ESTABLISH THE APPRAISED PRICE AT \$16,000 AND DIRECT FOR THE SALE CONSISTENT WITH OUR CODE; UNANIMOUS**

#### 2) Approval of August Claims and Questioned Costs

**MOTION TO APPROVE LEAHY AND SECONDED BY FISHER TO APPROVE CLAIMS AN QUESTIONED COSTS; UNANMOIUS**

#### 3) 2022 Budget Timeline and Preliminary Assumptions

Discussion: There will be a Joint Marathon and Portage County Finance Committee meeting to review the 2022 CWA budget

#### 4) ARPA Fund Approval Process

Discussion: Discussion options for tracking ARPA funding and categories. If the funding can be set aside from ARPA funding, then the County Board can look at using ARPA funding for a software package.

Follow up: The cost over the 4 years would need to be considered by RFP. We will evaluate what our next steps are for the funding approval process and bring these recommendations back to the committee.

### B. Discussion and Possible Action by Committee to Forward to the County Board for its consideration

#### 1) Intergovernmental Budget Transfers-None

#### 2) Resolution- Amending the 2021 CIP for the Enterprise Resource Planning (ERP) System, Creating a Priority CIP Project and Providing for Multi-year CIP Budget and Funding of the Project

Discussion: The Committee reviewed the timeline and cost for the ERP system. The business case was presented at the July 27, 2021 HRFC meeting to provide context as to why we need to purchase an ERP system. What information would the committee need to make a decision on the request is for \$4,059,524 to purchase the ERP system? We want to make sure that we have all of the information that you need to make the decision at the September County Board meeting. The committee would like an explanation of the capital costs vs the operating costs. What is included in the capital cost and the on-going operating costs to implement the system and maintain it on an annual budget? We need to have financial information to make good decisions and we do not have a current system that will provide for these reports at this time. What are the capabilities of the software? This is important to define. What are the reports and analytics that would be available with the system? What will be the soft dollars that will be saved with this software?

Follow Up: Ask Baker Tilly what this would mean for us in regards to better financial decisions and reporting.

**MOTION BY LEAHY AND SECONDED BY FISHER TO APPROVE THE RESOLUTION AND FORWARD TO COUNTY BOARD; UNANIMOUS**

#### 3) 2021 Budget New Positions-Postponed from August 24 meeting

a. Abolish 1.0 FTE Maintenance Manager (C44) within the Highway Department and create a Create 1.0 FTE Deputy Director (D61), effective 11/1/2021

b. Create 0.6 FTE Accounting Specialist (B23) within the Highway Department, effective 11/1/2021

Discussion: Molly Adzic discussed the breakdown of positions to that are vacant that would fund the new position and the change in positions within the Highway Department

**MOTION BY GIBBS AND SECONDED BY LEAHY ABOLISH 1 FTE MAINTENANCE MANAGER AND CREATE A 1 FTE DEPUTY DIRECTOR AND CREATE 0.6 FTE ACCOUNTING SPECIALIST; UNANIMOUS**

4) Resolution to Approve the 2022 CIP Project Program

**MOTION BY GIBBD AND SECONDED BY FISHER TO APPROVE THE 2022 CIP PROJECT PLAN AND YET TO DETERMINE HOW AND IF THEY WILL BE FUNDED; UNANIMOUS**

5) Initial Resolution Approving Revenue Bond Financing for Bug Tussel Wireless, LLC

Discussion: The Resolution that was received from Bug Tussel's attorney needs to be reviewed by the County's Bond Counsel. We would like to have the resolution by next Tuesday and have a meeting of the HRFC on Thursday, September 16. Bug Tussel is asking for the County to Guarantor the Debt Service Replacement fund in case of default by Bug Tussel. The County will be paid by Bug Tussel at 40 basis points and the County will receive 24 dark fiber for the County's use and tower space of the County's use. Bug Tussel would like to have an Initial Resolution passed by the County Board and then a TEFRA hearing would occur afterwards. The County's Bond counsel and Financial Advisor has some questions in regards to the County's position in regards to the full bond issue by Fond Du Lac County and the Guarantor Agreement that was drafted by US Bank's attorney Ballard. Gibbs-The Committee is very supportive  
Follow Up: The County is waiting for the County's Bond Counsel to provide us information. There will be a HRFC meeting on September 16 to approve the resolution

**6. Policy Issues Discussion and Committee Determination-None**

**7. Announcements:**

**There will be a special meeting on Tuesday, September 16 at 6:30 and Marathon/Portage County Joint Finance Committee-August 20, 2021 at 5:00 p.m. via WebEx or Central Wisconsin Airport**

**8. Adjourn-Motion Gibbs and seconded by Leahy to adjourn at 5:40 pm**



# MARATHON COUNTY HUMAN RESOURCES, FINANCE & PROPERTY COMMITTEE MEETING MINUTES

Date & Time of Meeting: **Thursday, September 16, 2021 6:30 p.m.** Meeting Location: **Marathon County Courthouse, Employee Resources Conference Room 500 Forest Street, Wausau WI 54403**

Members	Present/Web-Phone	Absent
Chair John Robinson	P	
Vice Chair Alyson Leahy	W	
Craig McEwen	P	
Kurt Gibbs	P	
Yee Leng Xiong	W	
Jonathan Fisher	P	
Jennifer Aarrestad	P	

**Also Present:** Kristi Palmer, Mike Puerner, Molly Adzic, Lance Leonhard, Laura Scudiere, Kim Wieloch

1. **Call Meeting to Order at 6:30 by Supervisor Robinson**
2. **Public Comment Period -None**
3. **Operational Functions required by Statute, Ordinance, or Resolution-None**
4. **Discussion and Possible Action by Committee to Forward to the County Board for its consideration**

- 1) Intergovernmental Budget Transfers
  - a. Health Department COVID grants

**MOTION BY GIBBS AND SECONDED BY FISHER TO ACCEPT THE GRANTS AND APPROVE THE BUDGET TRASNFRS FOR THE GRANTS; UNANIMOUS**

- 2) DBM Range adjustments – Effective 10/3/2021
  - a. Resolution to approve the market adjustment for Law Enforcement & Corrections Manager – DBM C52 adjusted to C52-Market

**MOTION BY GIBBS AND SECONDED MCEWEN TO APPROVE THE RESOLUTION TO APPROVE THE MARKET ADJUSTMENT FOR LAW ENFORCEMENT AND CORRECTIONS MANAGER; UNANIMOUS**

- b. Resolution to approve the market adjustment for Maintenance Supervisor - DBM B32 adjusted to B32-Market

**MOTION BY FISHER AND SECONDED GIBBS TO APPROVE THE RESOLUTION TO APPROVE THE MARKET ADJUSTMENT FOR MAINTENANCE SUPERVISOR; UNANIMOUS**

- 3) Consideration of Initial Resolution Approving Revenue Bond Financing for Bug Tussel Wireless, LLC (Information with respect to the job impact of the project will be available at the time of consideration of the Resolution)

Gibbs-Clarification of this resolution-This resolution does not bind the County but puts the public on notice that the County may use up to \$25 Million of its borrowing capacity.

**MOTION BY GIBBS AND SECONDED BY FISHER TO APPROVE THE INTITAL RESOLUTION CONSISTENT WITH SIMILAR TYPE RESOLUTIONS; UNANIMOUS**

5. **Policy Issues Discussion and Committee Determination-None**
6. **Announcements:**

Next Meeting Date- Marathon/Portage County Joint Finance Committee-September 20, 2021 at 5:00 p.m. via WebEx or Central Wisconsin Airport

7. **Adjourn-MOTION BY MCEWEN AND SECONDED BY FISHER TO ADJOURN AT 6:40: UNANIMOUS**



# MARATHON COUNTY HUMAN RESOURCES, FINANCE & PROPERTY COMMITTEE MEETING MINUTES

Date & Time of Meeting: **Friday, September 24, 2021 10:30 a.m.** Meeting Location: **Marathon County Courthouse, Employee Resources Conference Room C149 500 Forest Street, Wausau WI 54403**

Members	Present/Web-Phone	Absent
Chair John Robinson	W	
Vice Chair Alyson Leahy	W	
Craig McEwen	W	
Kurt Gibbs	P	
Yee Leng Xiong	E	
Jonathan Fisher	W	
Jennifer Arrestad	W	

**Also Present:** Kristi Palmer, Dan Adzic, Molly Adzic, Lance Leonhard, Andy Simms, Jamie Polley

1. **Call Meeting to Order** by Supervisor Robinson at 10:30 am
2. **Public Comment Period -None**
3. **Operational Functions required by Statute, Ordinance, or Resolution:**
  - A. Discussion and Possible Action by Human Resources and Finance and Property Committee
    - 1) Urban Forestry Catastrophic Storm Grant Program
      - a. Resolution Authorizing Application for Urban Forest Catastrophic Storm Grant
      - b. Budget Transfer for Urban Forest Catastrophic Storm Grant

**MOTION BY GIBBS AND SECONDED BY MCEWEN TO APPROVE THE RESOLUTION AUTHORIZING THE APPLICATION FOR URBAN FOREST CATASTROPHIC STORM GRANT IN THE AMOUNT OF \$28,435; UNANIMOUS**

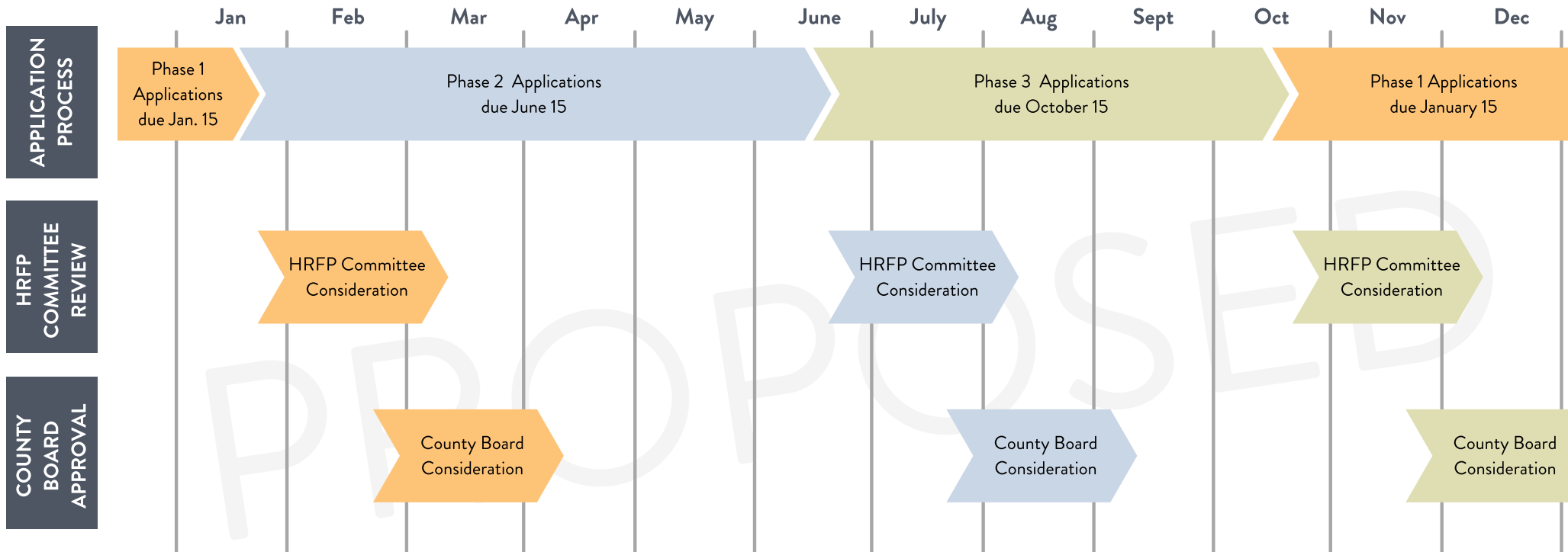
4. **Discussion and Possible Action by Committee to Forward to the County Board for its consideration-NONE**
5. **Policy Issues Discussion and Committee Determination-NONE**
6. **Announcements:**

Next Meeting Date- Tuesday, September 28, 2021 at 4:00 p.m. via WebEx or Courthouse
7. **Adjourn-MOTION BY GIBBS AND SECONDED BY AARRESTAD TO ADJOURN AT 10:37 AM; UNANIMOUS**



# ARPA FUNDING REQUEST TIMELINE

*\*PROPOSED DRAFT TIMELINE\**





# AMERICAN RESCUE PLAN ACT CITIZEN FEEDBACK - DRAFT

As of September 3, 2021

*The comments below are a representative sample of feedback received during public engagement efforts related to funding received as part of the American Rescue Plan Act of 2021 (ARPA). Not all of the activities listed below may be eligible for funding. We are awaiting final guidance from the US Treasury. This list will be updated on a periodic basis as additional feedback is received.*



## BROADBAND

- Better broadband would improve the lives of everyone.
- Ability for Marathon County residents to have cheap, reliable broadband internet in their homes. There are some significant gaps across the County.
- We must have robust, reliable, and affordable broadband easily available for every home in Marathon County.
- Upgrading the County's broadband footprint will provide a more equitable environment for every student and worker within rural Marathon County.

- Access to affordable high-quality child care is becoming increasingly difficult for working families. Many child care centers in the area can not open classrooms or enroll any new families because they do not have teachers or teacher assistants to care for the children.
- The existing problem of low pay and benefits for child care staff has escalated due to COVID-19 and a general lack of workforce.
- It is a struggle for families to obtain child care that meets the needs of both the child and family.
- Increase financial investment and community conversations related to positively influencing the lives of young children through quality early care and education.
- Expand child care services to allow women to return to the workforce.



## CHILDCARE



## ECONOMIC DEVELOPMENT

- Support revitalization of Downtown Wausau.
- Support efforts of the Wausau Opportunity Zone.
- Attract innovative companies.
- Support women entrepreneurs through training and education.
- Help provide assistance to low and moderate income businesses.
- Support the strategic plan and placemaking efforts of the Greater Wausau Prosperity Partnership.
- Efforts to be more inclusive and to ensure "a leg up" to those on the margins would help to ensure a safer community.
- Capital spending to support the County vacating the buildings on River Drive to make the area available for economic development.



- Any business with less than 20 employees should be considered for a stimulus payment.
- Support programs to help single adults who are on the verge of homelessness at all times.
- Get businesses up and running and secured.
- Look at potential expansion of PPP to allow payments to business owners.
- Funding homeless programs would help give an equal opportunity to everyone in our city and help keep our beautiful spaces safe for families to enjoy.
- Support Community Partners Campus project.
- Support programs to get people back to work.



## ECONOMIC SUPPORT



## FISCAL IMPACTS

- A tax property refund would benefit the local economy most.
- Incurred costs of rising prices of durable and construction materials - rising gas and food costs, available goods and services at an all-time low.
- Necessary commodities like food have gone up in price partly due to supply line problems. Improved roads and use of local producers could help.
- Pay off debt.
- Improve infrastructure to assist in keeping taxes low and/or reduce taxes for taxpayers who are struggling due to the pandemic.
- Send the money back to the Federal Government.

- Address chemical dependency (illegal drugs, alcohol, opioids)
- Share more information on Ivermectin and America's Frontline Doctors from the Marathon County Health Board.
- Get children and staff fully vaccinated and back in school. Get everyone in Marathon County eligible for COVID vaccination fully vaccinated, making work, school, homes, and public spaces much safer for every resident and visitor.
- Invest in mental health services as the pandemic has impacted access and need for treatment.
- Expand suicide prevention services.
- Support for NAMI (National Alliance on Mental Illness) programming and services.



## HEALTH



## HOUSING

- Help landlords struggling with no rent payments.
- More housing opportunities.
- Landlords are disappearing due to no one paying rent for a long time. There will be so few places for people to rent if they are not supported.

- Business transportation services
- Roadway improvements leading into and within County Parks.
- Bus shelters with benches.
- Electric busses, inter-city bus lines, and light rail to larger cities.
- Improve culverts to allow for improved water flow.
- Provide construction jobs to improve our County's infrastructure.
- Improve roads and light poles.



## INFRASTRUCTURE



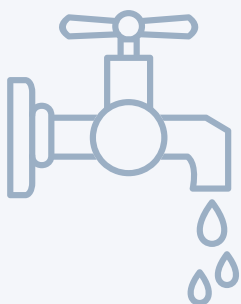
## NATURAL RESOURCES

- Invest in our parks and gardens.
- More staff to keep parks clean.
- Young people are more interested in the environment, parks and bike trails.
- Improvements to the Wausau kayak course.
- Improving walkability on the west side.
- Bridge to Clark Island.
- Community bike paths.
- Assist non-profits in improving playgrounds.
- Climate control could be a primary focus to ensure a safe future for generations to come.

- Increase police budgets to ensure people feel safe again.
- Increase public safety and criminal justice resource to allow trials to take place in a more timely manner.
- Look for strategies to address shortages of emergency medical services (EMS).



## PUBLIC SAFETY



## UTILITIES

- Pay off the new drinking water and extensively updated sewage treatment plants in Wausau.
- Replace or permanently line every lead service line in Marathon County to protect residents, especially children, from lead poisoning in our drinking water.

**Appendix 1: Expenditure Categories**

The Expenditure Categories (EC) listed below must be used to categorize each project as noted in Part 2 above. The term “Expenditure Category” refers to the detailed level (e.g., 1.1 COVID-10 Vaccination). When referred to as a category (e.g., EC 1) it includes all Expenditure Categories within that level.

<b>1: Public Health</b>	
1.1	COVID-19 Vaccination ^
1.2	COVID-19 Testing ^
1.3	COVID-19 Contact Tracing
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)*
1.5	Personal Protective Equipment
1.6	Medical Expenses (including Alternative Care Facilities)
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19
1.10	Mental Health Services*
1.11	Substance Use Services*
1.12	Other Public Health Services
<b>2: Negative Economic Impacts</b>	
2.1	Household Assistance: Food Programs* ^
2.2	Household Assistance: Rent, Mortgage, and Utility Aid* ^
2.3	Household Assistance: Cash Transfers* ^
2.4	Household Assistance: Internet Access Programs* ^
2.5	Household Assistance: Eviction Prevention* ^
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers*
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)* ^
2.8	Contributions to UI Trust Funds
2.9	Small Business Economic Assistance (General)* ^
2.10	Aid to Nonprofit Organizations*
2.11	Aid to Tourism, Travel, or Hospitality
2.12	Aid to Other Impacted Industries
2.13	Other Economic Support* ^
2.14	Rehiring Public Sector Staff
<b>3: Services to Disproportionately Impacted Communities</b>	
3.1	Education Assistance: Early Learning* ^
3.2	Education Assistance: Aid to High-Poverty Districts ^
3.3	Education Assistance: Academic Services* ^
3.4	Education Assistance: Social, Emotional, and Mental Health Services* ^
3.5	Education Assistance: Other* ^
3.6	Healthy Childhood Environments: Child Care* ^
3.7	Healthy Childhood Environments: Home Visiting* ^
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System* ^



3.9	Healthy Childhood Environments: Other* ^
3.10	Housing Support: Affordable Housing* ^
3.11	Housing Support: Services for Unhoused Persons* ^
3.12	Housing Support: Other Housing Assistance* ^
3.13	Social Determinants of Health: Other* ^
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators* ^
3.15	Social Determinants of Health: Lead Remediation ^
3.16	Social Determinants of Health: Community Violence Interventions* ^
<b>4: Premium Pay</b>	
4.1	Public Sector Employees
4.2	Private Sector: Grants to Other Employers
<b>5: Infrastructure<sup>27</sup></b>	
5.1	Clean Water: Centralized Wastewater Treatment
5.2	Clean Water: Centralized Wastewater Collection and Conveyance
5.3	Clean Water: Decentralized Wastewater
5.4	Clean Water: Combined Sewer Overflows
5.5	Clean Water: Other Sewer Infrastructure
5.6	Clean Water: Stormwater
5.7	Clean Water: Energy Conservation
5.8	Clean Water: Water Conservation
5.9	Clean Water: Nonpoint Source
5.10	Drinking water: Treatment
5.11	Drinking water: Transmission & Distribution
5.12	Drinking water: Transmission & Distribution: Lead Remediation
5.13	Drinking water: Source
5.14	Drinking water: Storage
5.15	Drinking water: Other water infrastructure
5.16	Broadband: “Last Mile” projects
5.17	Broadband: Other projects
<b>6: Revenue Replacement</b>	
6.1	Provision of Government Services
<b>7: Administrative</b>	
7.1	Administrative Expenses
7.2	Evaluation and Data Analysis
7.3	Transfers to Other Units of Government
7.4	Transfers to Non-entitlement Units (States and territories only)

\*Denotes areas where recipients must identify the amount of the total funds that are allocated to evidence-based interventions (see Use of Evidence section above for details)

^Denotes areas where recipients must report on whether projects are primarily serving disadvantaged communities (see Project Demographic Distribution section above for details)

<sup>27</sup> Definitions for water and sewer Expenditure Categories can be found in the EPA’s handbooks. For “clean water” expenditure category definitions, please see: <https://www.epa.gov/sites/production/files/2018-03/documents/cwdefinitions.pdf>. For “drinking water” expenditure category definitions, please see: <https://www.epa.gov/dwsrf/drinking-water-state-revolving-fund-national-information-management-system-reports>.



## **Appendix 2: Evidenced-Based Intervention Additional Information**

### **What is evidence-based?**

For the purposes of the SLFRF, evidence-based refers to interventions with strong or moderate evidence as defined below:

Strong evidence means the evidence base that can support causal conclusions for the specific program proposed by the applicant with the highest level of confidence. This consists of one or more well-designed and well-implemented experimental studies conducted on the proposed program with positive findings on one or more intended outcomes.

Moderate evidence means that there is a reasonably developed evidence base that can support causal conclusions. The evidence base consists of one or more quasi-experimental studies with positive findings on one or more intended outcomes OR two or more non-experimental studies with positive findings on one or more intended outcomes. Examples of research that meet the standards include: well-designed and well-implemented quasi-experimental studies that compare outcomes between the group receiving the intervention and a matched comparison group (i.e., a similar population that does not receive the intervention).

Preliminary evidence means that the evidence base can support conclusions about the program's contribution to observed outcomes. The evidence base consists of at least one non-experimental study. A study that demonstrates improvement in program beneficiaries over time on one or more intended outcomes OR an implementation (process evaluation) study used to learn and improve program operations would constitute preliminary evidence. Examples of research that meet the standards include: (1) outcome studies that track program beneficiaries through a service pipeline and measure beneficiaries' responses at the end of the program; and (2) pre- and post-test research that determines whether beneficiaries have improved on an intended outcome.