CENTRAL WISCONSIN JOINT AIRPORT BOARD MEETING Conference Room B – East Terminal Upper Level, Mosinee, Wisconsin

May 20, 2022, 8:00 a.m.

2022-2024 Board Members: Vice Chair, Dave Ladick - Portage County, Chris Dickinson - Marathon County, Julie Morrow - Portage County, Becky Buch - Marathon County, Tom Seubert - Marathon County, Lon Krogwold - Portage County, Kurt Kluck - Marathon County.

Mission Statement: The mission of the Central Wisconsin Airport is to be the airport of choice by providing a safe, efficient, and competitive operating environment.

The monthly meeting of the Central Wisconsin Joint Airport Board will have the option for members and the public to call-in via telephone conference. Airport Board members and the public may join the meeting by calling 1-469-480-4192 and enter Conference ID 586 086 871#. The conference line will be open to calls five (5) minutes prior to the meeting start time listed above.

- 1) Call to Order by Vice Chair Ladick at 8:00 a.m.
 - a) Pledge of Allegiance
- 2) Approval of Minutes of the March 18, 2022 Board Meeting (no April meeting held)
- 3) Public Comment Period: 15-minute time limit
- 4) Welcome New Airport Board Members: Becky Buch, Julie Morrow and Tom Seubert
- 5) Hold Election of Officers of the Central Wisconsin Joint Airport Board
- 6) Discussion on Joint Airport Board Regular Monthly Meetings Dates
- 7) Presentation on Central Wisconsin Airport Overview and Joint Airport Board Meeting Format
 - a) Meeting Binder Information
 - b) Annual Goals
 - c) Agenda Item Summaries
 - d) Airport Capital Improvement Program

8) Staff Reports

- a) Director Report
 - i) Air Service Development
 - ii) Statistics March & April 2022
 - iii) Flight Schedule
 - iv) Marathon County Class Compensation Study
 - v) Quarterly Performance Monitor Q4 2021
- b) Financial Reports
 - i) Revenues and Expenses March & April 2022
 - ii) Budget Comparison
- c) Operations and Project Reports
 - i) Update on Runway Shift Design and FAA Funding
 - ii) Update on Airport Operations
- 9) Adjournment
- 10) Next Scheduled Meeting Date: To Be Announced

CENTRAL WISCONSIN JOINT AIRPORT BOARD MEETING MINUTES CENTRAL WISCONSIN AIRPORT TERMINAL Conference Room B – East Terminal Upper Level, Mosinee, Wisconsin

March 18, 2022 - 8:00 a.m.

Airport Board:	Sara Guild, Chair Lonnie Krogwold Brent Jacobson Chris Dickinson	Dave Ladick, Vice Chair – Excused Kurt Kluck Ray Reser – via video conference
Staff:	Brian Grefe, Airport Director David Drozd, Finance	Mark Cihlar, Assistant Airport Director Julie Ulrick, Badging Coordinator
Visitors:	Karl Kemper, Becher Hoppe	Caleb Mantik, Central Wisconsin Aviation

<u>Call to Order:</u> Meeting called to order by Chair Guild at 8:00 a.m.

<u>Approval of Minutes:</u> Motion by Jacobson, second by Krogwold to approve the minutes of the February 18, 2022 board meeting. Motion carried unanimously.

Public Comment Period: None.

Review and Possible Action on Planning and Environmental Consultant Selection:

The recently completed Airport Master Plan focused primarily on the airfield and the upcoming runway shift project. Since the last Airport Master Plan, General Aviation (GA) development and use of the airport has grown and the area identified for future GA development has been almost completely developed in the last 4 years. Although the airport has plenty of land available for future development, none of these areas have utilities, nor are they properly identified for future development on CWA's Airport Layout Plan (ALP). One of the FAA conditions of the ALP approval required further study of the GA apron to determine future AIP eligibility. In addition, with the newly available Bipartisan Infrastructure Law (BIL) Funding, there is opportunity for CWA to improve its aging GA Arrivals and Departures facility and other landside facilities. All of these reasons suggest the need for the airport to take a close look at landside facilities through a Terminal Area Master Planning project.

The need to conduct a Terminal Area Master Plan, coupled with the emerging environmental issues challenging airports today, makes it an appropriate time to solicit an on-call Planning and Environmental Consultant. Airport staff began a consultant selection process for a Planning and Environmental Consultant in January through a request for qualifications. The four-member Selection Committee reviewed the two Statement of Qualifications received and provided a recommendation of The Mead & Hunt/Terracon team. If approved, this selection would lead to contract negotiations for a five-year, on-call no-cost contract between the selected firm and the airport. *Motion by Kluck, second by Dickinson to approve the Selection Committee's recommendation of approval of the shortlist of teams and the selection of the Mead & Hunt/Terracon team for on-call planning and environmental consulting services. Motion carried unanimously.*

Review and Possible Action on Airport Operations Internship Program:

CWA staff have begun working to develop an Airport Operations and Maintenance Internship program. The program is intended to provide training opportunities to a variety of student groups and recent graduates, as well as generate awareness and interest in airport career fields, with the end goal of expanding the pool of potential candidates when there are open positions at the airport. The Marathon County Employee Resources department fully supports the program and details on wages and benefits would be worked out as the program develops. Funding is available in the operations budget from open part-time and seasonal positions. *Motion by Krogwold, second by Jacobson to*

approve creation of an airport internship program and hiring one full-time Professional Intern and up to two fulltime Intern I candidates. Motion carried unanimously.

Review and Possible Action on Permanent Utility Easement with WPS:

A utility easement with Wisconsin Public Service (WPS) was approved by the Airport Board in July of 2021 to serve the Odyssey Aviation hangar. WPS has recently requested another permanent utility easement on the same parcel to extend utilities to the Productivity Advantage (PA) hangar. The easement for Odyssey had not yet been registered on the property deed, allowing the addition of the PA easement prior to registering. Combining the easements would simplify airport easement property records. *Motion by Jacobson, second by Dickinson to approve the revised exhibit for the addition of the utility easement with WPS for the Productivity Advantage hangar, which will be registered when finalized. Motion carried unanimously.*

Review and Possible Action on CWA Forest Management Plan:

The first timber sale under the forestry management plan of approximately 154 acres through Valley View Forestry is complete and the second timber sale, consisting of approximately 81 acres, is ready to proceed. The current forestry management plan will be updated to include the purchase of an additional parcel and the possible acquisition of two additional parcels. Revenues from the first timber sale resulted in approximately \$30,000 that will be realized over the next two to three years. *Motion by Kluck, second by Dickinson to approve the forestry management plan as presented. Motion carried unanimously.*

Staff Reports:

Director Report – Brian Grefe:

Air Service Development – The Routes America air service conference was held in February and Grefe was able to meet with low cost and legacy carriers. Legacy carriers indicated they are not expanding at this time and Sun Country Airlines provided a letter of support for CWA to apply for the Small Community Air Service Development program grant. The grant requires a local share contribution, however, airport funds are prohibited from being used for that purpose. Marathon County approved \$195,000 to support the program and Portage County approved \$105,000, which is an equal split according to ownership share. The funds are used as a revenue guarantee for new air service. If new air service is not acquired, the funds would not be used.

Statistics – February statistics show total operations down 10.6% on the month and enplanements up 50.3% on the month. Load factors ranged from 81.6% to 89.8%.

Flight Schedule – The flight schedule is at five daily flights, compared to 11 daily flights one year ago. Early conversations point to this schedule remaining through the summer months. Several charters are coming up, including the return of Honor Flights.

Legislative Update – Skywest made an attempt to terminate all 29 of the Essential Air Service markets it serves, but will likely be required to continue on unless an alternate carrier picks up the routes. The Senate passed a FY 2022 spending package this week that includes nearly \$3.5 billion in AIP funding and \$554 million in AIP discretionary spending.

Financial Reports – David Drozd:

Revenues and Expenses – February revenues end the month at 10.5% with PFCs at 24.7%. CFCs end the month at 1.8%, down from the reduced flight schedule. CRSSA funds will be used to pay the car rental facility bond, along with payroll expense. The last deposit for the month will be reflected in the March report. Disbursements end the month at 7.0% with ample winter stock on-hand. An F450 truck that was being leased has been purchased and will be reflected in capital expenses.

Operations & Project Reports – Mark Cihlar:

Update on Runway Shift Design and FAA Funding – A 60% design review meeting for the runway shift project was held and the process is going well. Complex phasing for the project would have to take place to maintain current operations while construction is going on. An FAA meeting with headquarters took place last week and was positive

overall, but not definitive. Baldwin's office inquired on the funding status and staff will remain in contact with them as a resource, if needed. A second FAA meeting is coming up next week.

Update on Airport Operations – Two Honor flights have been scheduled and staff met with the organization to work out planning details. One individual has excepted an offer for an OMT II opening, but is unable to start work until May.

Adjournment: 9:45 a.m. Motion by Dickinson, second by Kluck to adjourn. Motion carried unanimously.

Next Scheduled Meeting Date: Friday, April 15, 2022 at 8:00 a.m.

Julie Ulrick, Recording Secretary



Airport Board Meeting Date: October 15, 2021

Agenda Item Title: #4) Review and Possible Action on Airport Annual Goals for 2022

Staff Responsible: Brian Grefe, Airport Director

Background: The Central Wisconsin Joint Airport Board has been setting annual goals for the airport since 2017. In addition to setting strategic and technical goals for the organization, these annual goals are used extensively throughout the year. These integrate in nearly everything we do. These goals will be incorporated into annual goals for every staff position, where applicable. Also, every time action is requested from the Joint Airport Board, the Agenda Item Summary explains if and how the action ties into the annual goals.

On September 1, 2021, the annual planning session was held at the Central Wisconsin Airport. It was facilitated by Steve Smith, retired Campus Dean of Mid-State Technical College. Participants included airport board, staff, and tenant representatives. There was a good selection of airport stakeholders except for the airlines who did not participate. The objective of the planning session was to identify and recommend, to the airport board, a reasonable number of goals that have the biggest impact on the airport. This was achieved by asking the question, "What does a successful 2022 look like?". The initial exercise identified the six goals of: Engage in Business Planning, Improve Operations, Retain Current Employees, Improve Communication Across Airport, Build CWA Brand, and Attract New Employees. From that point, Mr. Smith's "Radar Diagram" exercise narrowed down which of these goals had the most influence on the other goals and would ultimately become the recommendation for today. Those top goals were: Retain Current and Attract New Employees, Engage in Business Planning, Improve Communication Actros Planning, Improve Communication Throughout the Airport.

Timeline: The CWA Annual Goals for 2022 will begin immediately.

Financial Impact: Any expenses that arise out of the annual goals will be worked into the existing budget. Some of these goals will help meet the revenues budgeted for 2022, which assumes an increase in passenger numbers and the direct and indirect financial impacts.

Contributions to Airport Goals: This is establishing the 2022 Annual Airport Goals.

Recommended Action: Airport Staff recommends approving the CWA Annual Goals for 2022 as presented.

Attachment(s): CWA Annual Goals 2022.



CWA Annual Goals 2022

GOAL #1: Retain Current and Attract New Employees

SUB-GOAL: Improve employee retention **Benefit/Measure of Success Potential Challenges** Action Step **Necessary Resources** What needs to be done? *How will this benefit the airport* What do you need in order to complete Are there any potential challenges that Identify and analyze factors that make Reducing employee turnover will improve This goal will require staff time for all steps Keeping up with private industry will be a employees want to stay at CWA, and staff bench strength and reduce training of this goal. Support from the Joint Airport challenge. The airport may need factors causing employees to consider Board and Marathon County Employee additional funds to keep wages expenses. Resources may be required, especially for competitive. employment elsewhere. any strategies that affect the airport budget. Develop a strategy to improve the internal factors at CWA (attracting or repelling) affecting employee job satisfaction. Develop a strategy to stay competitive with outside employers trying to attract employees from CWA. SUB-GOAL: Actively recruit new employees **Benefit/Measure of Success** Action Step **Necessary Resources** Potential Challenges What needs to be done? How will this benefit the airport What do you need in order to complete Are there any potential challenges that Analyze and identify the greatest need for Proper daily coverage offers more airport The airport will need support from Joint Finding available and gualified people may additional coverage and talent. protection in the event of an emergency, Airport Board and Marathon County be challenging in our current economic better maintained buildings and grounds, Employee Resources. climate. The airport may need additional and more options for covering weekends, funds to keep wages competitive. Explore hiring more full-time, part-time, vacations and illnesses. seasonal and/or contract personnel to meet those needs. SUB-GOAL: Develop a safety program with reward system Action Step **Benefit/Measure of Success Necessary Resources Potential Challenges** What needs to be done? How will this benefit the airport What do you need in order to complete Are there any potential challenges that Analyze current safety protocols. A formal safety program should eliminate Staff time to develop and administer the Time to develop and implement the preventable injuries and ensure program. Support from Marathon County program should be the biggest challenge. Identify deficiencies in current safety compliance with OSHA regulations. A Employee Resources. protocols. reward system would encourage Research, develop and implement an participation and compliance. appropriate safety program.

SUB-GOAL: Maintain existing airlines and explore new routes											
Action Step	Benefit/Measure of Success	Necessary Resources	Potential Challenges								
What needs to be done?	How will this benefit the airport	What do you need in order to complete	Are there any potential challenges that								
Meet with existing airlines to maintain service and add seats and/or new destinations.	Additional available seats should increase airport passengers driving an increase in aeronautical revenues, passenger facility	Resources needed to see a potential increase in commercial seats are: frequent and productive meetings with various	models, CWA's proximity to existing hubs,								
Continue to market the airport with a focus on retaining existing customers, bringing back business travel, and decrease leakage	charges, customer facility charges, and parking numbers.	airlines, a robust airline incentive program, maintaining low fees, and updated per- turn pricing.	the pilot shortage, the pandemic and available airline staffing.								
Reengage with business users to best meet their needs.											
SUB-GOAL: Engage new airlin	es and charter operators										
Action Step	Benefit/Measure of Success	Necessary Resources	Potential Challenges								
What needs to be done?	How will this benefit the airport	What do you need in order to complete	Are there any potential challenges that								
Work with Charter Operators to increase service to and from CWA. Work with low cost carriers to begin service to and from CWA.	Bringing additional charter operators or low cost carriers on board could increase competition resulting in more favorable ticket prices. This would also increase aeronautical revenues, passenger facility charges, customer facility charges, FAA funding, and parking revenues.	Resources needed to see a potential increase in airlines and charters are: frequent and productive meetings with various airlines, a robust airline incentive program, maintaining low fees, and updated per-turn pricing.	Challenges to this sub-goal are airline fleet sizes, individual airline business models, the worker shortage, the pandemic and proximately to other airports with low cos carriers.								
SUB-GOAL: Decrease leakage	to other markets										
Action Step	Benefit/Measure of Success	Necessary Resources	Potential Challenges								
What needs to be done?	How will this benefit the airport	What do you need in order to complete	Are there any potential challenges that								
Review marketing program and current target marketing parameters.	Decreasing leakage will increase airport passengers driving an increase in aeronautical revenues, passenger facility	A strong marketing budget with well thought out and focused strategies will be important to attract new customers.	already flying. The biggest reason								
Develop strategies to better reach potential customer leakage.	charges, customer facility charges, and parking numbers.	Maintaining a clean and welcoming facility will be important.	passengers choose another airport, pricing is something the airport has no control over.								
Continue to improve the passenger experience.											

Action Step	Benefit/Measure of Success	Necessary Resources	Potential Challenges					
What needs to be done?	How will this benefit the airport	What do you need in order to complete this step?	Are there any potential challenges that may impede completion? How will you overcome them?					
Host fly-in events, community aviation	An increase in general aviation will	The biggest resource needed is staff time	Available staff and FBO time could limit					
events, military events.	increase tower counts, build better	to market/promote events and partner	success. There also needs to be general					
	awareness in the GA community, and	with the FBO. Depending on the size and	aviation interest and buy-in.					
Reach out to various GA flying groups.	potentially lead to more development at	scale of event some marketing or						
	the airport. Community aviation events would increase awareness and support	promotional items may be necessary.						
	Central Wisconsin Aviation.							
Explore GA training seminar opportunities.								
Support the FBO's GA initiatives.	4							
GOAL #3: Improve Communications Throughout Airport								

Action Step	Benefit/Measure of Success	Necessary Resources	Potential Challenges
What needs to be done?	How will this benefit the airport	What do you need in order to complete this step?	Are there any potential challenges that may impede completion? How will you overcome them?
Identify gaps in communication both internally and externally.	enhance the quality of the passenger experience, and create a more coordinated	determine communication needs of all	Available staff time could limit success.
Survey tenants and employees to determine communication needs campus wide.			
Explore options to improve communications and develop communication guidelines.			

2021		*Propose all PF FAA	C eligible cos BOA	ts of Local Sha CWA*	re portion t PFC Only		through PFC applie Total
Local Only (Future AIP)	Runway Decoupling: Design	0	-				1,100,00
AIP/SAP	Taxilane E and Flightline Drive	1,589,757	107,269	26,817			1,723,84
AIP (Multi Year)	Runway 17-35 Navaids and RA	1,135,041	56,752				1,135,04
Private	Odyssey Aviaiton Hangar Development		,				unknown
Private	Hangar Development						unknown
State Aid	Land Acquisition	0	120,000	180,000	0		300,00
		2,724,798	284,021		0		3,158,88
CENTRAL WISCONSIN AIR							
2022		FAA	BOA	CWA*	PFC Only	Local	Total
AIP-Supplemental	Runway Shift and Runway Lighting: Constrution	3,416,571		-		n	3,416,57
AIP-D	Design and Construct RWY 8 NAVAIDS (MALSR, Glideslope, Localizer, AWOS) & RA	2,250,000		-	0		2,500,00
AIP-D	Taxiway Shift	2,230,000			-		
							3,300,00
AIP-D (or BIL-AIG)	Taxiway Lighting	1,605,349				1 280 220	1,783,72
Local Only (Future AIP)	Design: Runway Shift, Lighting Replacements, Taxiway Improvements, & NAVAIDS	-	-	-	-	//	
BIL-AIG (or PFC)	Terminal Area Master Plan	360,000	20,000				400,00
SAP	Utility Extensions/Site Prep for Future GA Development	0	400,000	,	0		500,00
SAP	SRE Loader	0	<u>160,000</u>	<u>40,000</u>	<u>0</u>		200,00
		10,601,920	959,186	539,186	0	1,389,329	13,489,6
2022	-		, · · ·	μ			-
2023 AIP-Entitlements	Runway Shift: Design Reimbursement	FAA 1,250,396	BOA 69,466	CWA* 6 69,466	PFC Only 0	n	Total 1,389,32
SAP (or BIL-AIG)	Landside Facilities Drainage Improvements (West Parking Lot)	0			0		400,00
	GA Access Road and Utilities	0			0	ł – – – – –	500,00
		0	400,000	100,000			
Private	New Corporate Hangar		200.000	50.000			Unknown
SAP	Land Use Plan	1,250,396	<u>200,000</u> 989,466				<u>250,00</u> 2,539,3 2
				<u> </u>		I	
2024		FAA	BOA	CWA*	-	Local	Total
AIP-Discretionary	Apron Re-construction and Reconfiguration	4,750,000		125,000			5,000,00
		<u>0</u>		_	<u>0</u>		
		4,750,000	125,000	125,000	0		5,000,00
2025	SPE/One Encility	FAA 6 750 000	BOA 275.000	CWA*	PFC Only 0		Total 7 500.00
BIL-AIG	SRE/Ops Facility	6,750,000					7,500,00
BIL-ATP	Design and Construct GA Terminal	4,750,000			0		5,000,00
BIL-FCT	CWA Tower Modernization	1,500,000			-		1,500,00
SAP	Airfield Generator	0	<u>320,000</u>				400,00
		13,000,000	820,000	580,000	0		14,400,0
2026		FAA	BOA	CWA*	PFC Only	Local	Total
AIP (D)	Wildlife Fence Upgrade to 10'	7,650,000	425,000	425,000	0		8,500,0
SAP	T-Hangar Replacement/Rehabilitation Project		2,400,000			1 1	3,000,0
		0	<u> </u>	-	<u>0</u>		
		33,650,000	4,465,000	2,185,000			40,300,0
2027		FAA	BOA	CWA*	PFC Only	Local	Total
AIP	ARFF Truck	1,350,000	-				1,500,00
		0	<u>(</u>		0		_,,
		1,350,000		_			1,500,00
		1,330,000	75,000	, 75,000	U		1,500,00

CENTRAL WISCONSIN AIRPORT STATISTICAL REPORT SUMMARY - MARCH 2021 - 2022

	2021 MONTH	2022 MONTH	% CHGE. 21-22	2021 Y-T-D	2022 Y-T-D	% CHGE. 21-22
	MONTH	WONTH	21-22	1-1-0	U-1-D	21-22
ACTUAL LANDINGS						
AMERICAN	31	56	80.6%	87	171	96.6%
UNITED	35	0	-100.0%	119	3	-97.5%
DELTA	80	95	18.8%	251	285	13.5%
CHARTERS	1	1	0.0%	2	4	100.0%
TOTAL OPERATIONS	294	304	3.4%	918	926	0.9%
ATCT OPERATIONS	982	1,070	9.0%	2,555	3,042	19.1%
AIRLINE CANCELLATIONS						
AMERICAN	0	0	0.0%	4	5	25.0%
UNITED	0	0	0.0%	0	0	0.0%
DELTA	0	0	0.0%	0	0	0.0%
TOTAL CANCELLATIONS	0	0	0.0%	4	5	25.0%
ENPLANED PASSENGERS						
AMERICAN	1,372	2,564	86.9%	3,429	7,447	117.2%
UNITED	1,691	0	-100.0%	3,925	133	-96.6%
DELTA	2,358	4,041	71.4%	5,823	11,173	91.9%
CHARTERS	56	62	10.7%	110	451	310.0%
TOTAL ENPLANED PASSENGERS	5,477	6,667	21.7%	13,287	19,204	44.5%
DEPLANED PASSENGERS						
AMERICAN	1,345	2,510	86.6%	3,223	6,967	116.2%
UNITED	1,455	0	-100.0%	3,451	74	
DELTA	2,214	3,875	75.0%	5,354	10,488	
CHARTERS	56	62	10.7%	110	451	310.0%
TOTAL DEPLANED PASSENGERS	5,070	6,447	27.2%	12,138	17,980	48.1%
AIR FREIGHT - AMERICAN	0	0	0.0%	0	0	0.0%
AIR FREIGHT - UNITED	0	0	0.0%	0	0	0.0%
AIR FREIGHT - DELTA	3,639	0	-100.0%	9,702	0	-100.0%
TOTAL AIRFREIGHT - AIRLINES	3,639	0	-100.0%	9,702	0	-100.0%
TOTAL AIRFREIGHT -GENERAL AVIATION	156,504	139,122	-11.1%	408,364	402,994	-1.3%
AIRLINES & GEN AVIATION-AIR FREIGHT	160,143	139,122	-13.1%	418,066	402,994	-3.6%

16-May-22

LOAD FACTOR-CURRENT MONTH	SEATS	PAX	FACTOR
AMERICAN	2,750	2,564	93.2%
DELTA	4,802	4,041	84.2%

CENTRAL WISCONSIN AIRPORT STATISTICAL REPORT SUMMARY - APRIL 2021 - 2022

16-May-22

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	2021 MONTH	2022 MONTH	% CHGE. 21-22	2021 Y-T-D	2022 Y-T-D	% CHGE. 21-22
ACTUAL LANDINGS	F 4	C 1	10.00/	120	222	CO 10/
AMERICAN UNITED	51 39	61 0		138 158	232 3	68.1% -98.1%
DELTA	59 88	91		339	376	-98.1% 10.9%
CHARTERS	00 1	91		3	570	33.3%
CHARTERS	I	0	-100.076	5	4	55.570
TOTAL OPERATIONS	358	304	-15.1%	1,276	1,230	-3.6%
ATCT OPERATIONS	992	821	-17.2%	3,547	3,863	8.9%
AIRLINE CANCELLATIONS						
AMERICAN	0	0		4	5	25.0%
UNITED	0	0		0	0	0.0%
DELTA	0	0	0.0%	0	0	0.0%
TOTAL CANCELLATIONS	0	0	0.0%	4	5	25.0%
ENPLANED PASSENGERS						
AMERICAN	2,044	2,721	33.1%	5,473	10,168	85.8%
UNITED	1,392	0	-100.0%	5,317	133	-97.5%
DELTA	2,239	3,746	67.3%	8,062	14,919	85.1%
CHARTERS	89	0	-100.0%	199	451	126.6%
TOTAL ENPLANED PASSENGERS	5,764	6,467	12.2%	19,051	25,671	34.7%
DEPLANED PASSENGERS						
AMERICAN	1,848	2,664	44.2%	5,071	9,631	89.9%
UNITED	1,584	0	-100.0%	5,035	74	-98.5%
DELTA	2,541	3,761	48.0%	7,895	14,249	80.5%
CHARTERS	89	0	-100.0%	199	451	126.6%
TOTAL DEPLANED PASSENGERS	6,062	6,425	6.0%	18,200	24,405	34.1%
AIR FREIGHT - AMERICAN	0	351	100.0%	0	351	100.0%
AIR FREIGHT - UNITED	0	0		0	0	0.0%
AIR FREIGHT - DELTA	1,890	0	-100.0%	11,592	0	-100.0%
TOTAL AIRFREIGHT - AIRLINES	1 000	351	-81.4%	11 502	351	-97.0%
TOTAL AIRFREIGHT - AIRLINES	1,890 159,718	351 154,266		11,592 568,082	351 557,260	-97.0% -1.9%
AIRLINES & GEN AVIATION-AIR FREIGHT	161,608	154,617	-4.3%	579,674	557,611	-3.8%

LOAD FACTOR-CURRENT MONTH	SEATS	PAX	FACTOR
AMERICAN	3,000	2,721	90.7%
DELTA	4,550	3,746	82.3%

Central Wisconsin Airport – Flight Schedule May 20, 2022

📥 DELTA 🛞

Arrivals – De	ta		Depar	tures – D	<u>elta</u>	
4699 13:41		CRJ	5116	06:25	to DTW	CRJ
5099 20:34		CRJ	5054	07:10	to MSP	CRJ
5263 19:54		CRJ	5242	14:21	to MSP	CRJ



Arrivals – Am	erican Eagle		Depart	tures – A	merican Eagle	
370914:34354121:45	from ORD	ERJ	3788	06:29	to ORD	ERJ
	from ORD	ERJ	3709	15:03	to ORD	ERJ

Upcoming Charter Schedule

June 6th – Honor Flight

MSP = Minneapolis ORD = Chicago O'Hare DTW = Detroit

Total CWA Flights Daily = 5



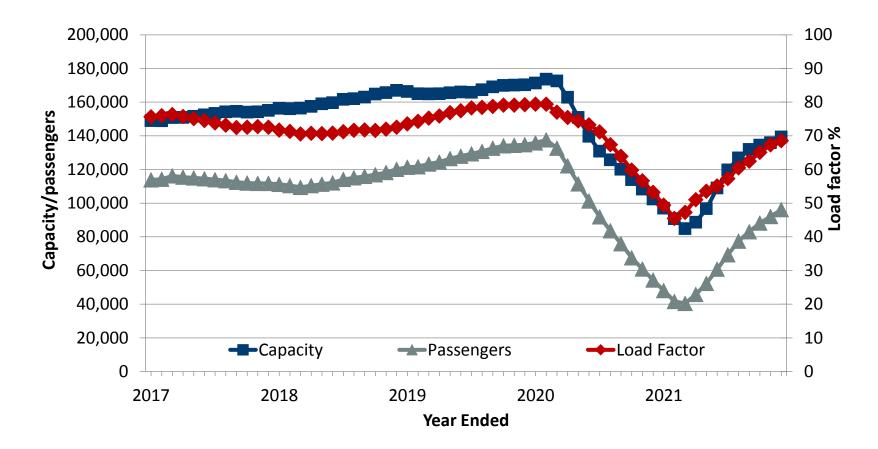


Central Wisconsin Airport (CWA)

Quarterly Performance Report

Year Ended Q4 2021

Traffic/Capacity Trends



YE December 2021 year-over-year capacity was up 36% while onboard passengers were up 77%; the average load factor increased 15% point.

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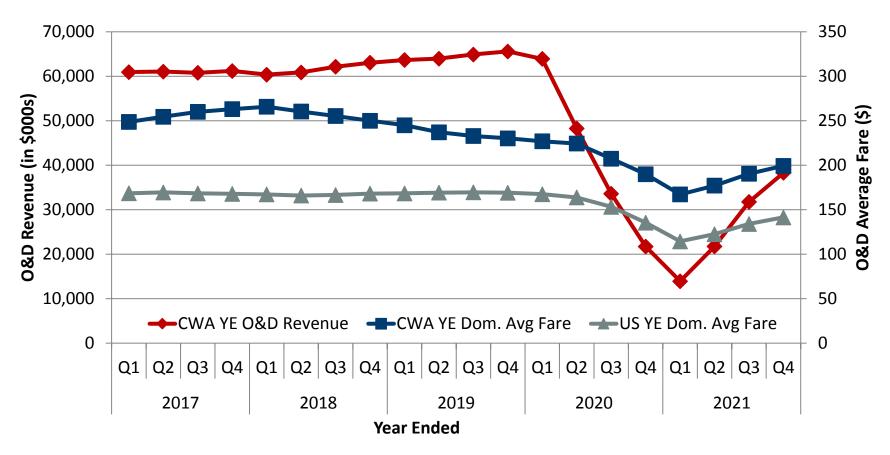
Top O&D Markets

		O&D	O&D Revenue	Average Fare	Y	OY % Chan	ge
Rank	Destination	Passengers	(\$)	(\$)	Рах	Rev	Fare
1	Orlando, FL (MCO)	7,017	1,123,665	160	74%	62%	(7%)
2	Phoenix, AZ (PHX)	6,389	1,289,321	202	54%	68%	9%
3	Denver, CO	5,542	958,464	173	112%	132%	9%
4	Chicago, IL (ORD)	5,417	756,305	140	89%	66%	(12%)
5	Detroit, MI	5,225	807,227	154	191%	136%	(19%)
6	Tampa, FL	5,135	794,663	155	71%	61%	(6%)
7	Fort Myers, FL	5,105	880,582	172	65%	46%	(12%)
8	Las Vegas, NV	5,098	1,097,051	215	101%	121%	10%
9	Dallas, TX (DFW)	4,748	913,010	192	20%	36%	13%
10	Seattle, WA	4,082	862,106	211	117%	133%	7%
11	Atlanta, GA	4,042	875,899	217	68%	77%	5%
12	Los Angeles, CA	3,877	900,819	232	75%	105%	17%
13	Houston, TX (IAH)	3,839	730,988	190	83%	83%	0%
14	Nashville, TN	3,744	565,243	151	111%	133%	10%
15	Boston, MA	3,452	743,498	215	116%	182%	30%
16	San Diego, CA	3,147	733,861	233	143%	165%	9%
17	Charlotte-Douglas, NC	3,113	577,515	186	57%	67%	7%
18	New York, NY (LGA)	2,676	532,873	199	98%	123%	12%
19	Fort Lauderdale, FL	2,615	463,877	177	105%	95%	(5%)
20	Austin, TX	2,577	494,116	192	91%	74%	(9%)
	Total All Markets	186,298	38,291,654	206	73%	76%	2%

• Overall, passengers were up 73% on a 2% increase in fares, resulting in revenue being up 76%.

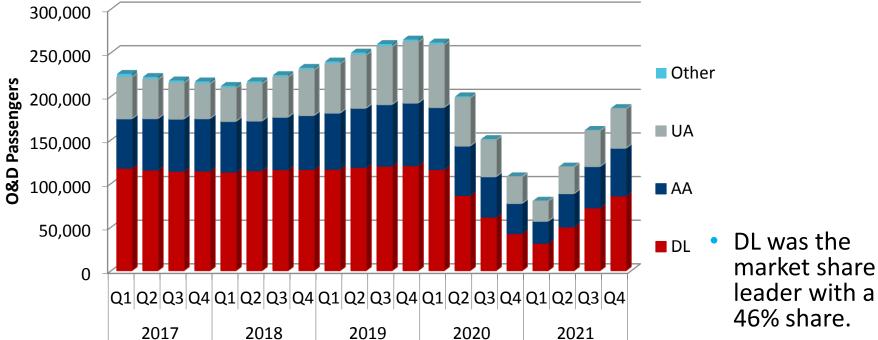
 Every top 20 market experienced double-digit year-over-year passenger and revenue increases.

Revenue/Fare Trends



- CWA domestic fares increased \$9 to \$199 in the latest year-ended period.
- Fares were \$58 higher than the U.S. domestic average (versus \$56 in prior period).

O&D Passenger Market Share



		Airl	ine Market Sh	are (Year-End	ded)
Year	Quarter	DL	AA	UA	Other
	Q1	44%	27%	28%	1%
2020	Q2	43%	28%	28%	1%
2020	Q3	40%	31%	28%	1%
	Q4	39%	32%	28%	1%
	Q1	39%	32%	29%	0%
2021	Q2	42%	32%	26%	0%
2021	Q3	45%	29%	26%	0%
	Q4	46%	29%	₇ 24%	1%

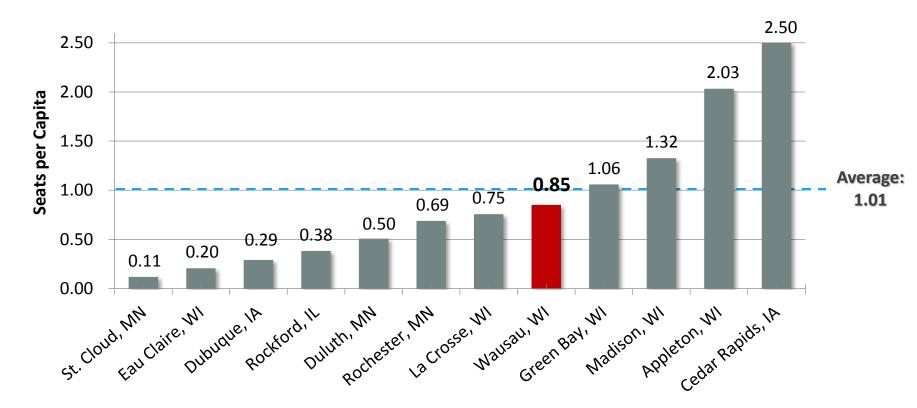
 UA lost 2% points of share against DL and "other" in the latest yearended period.

Forward Looking Schedule

			YOY Change - Average Weekly Flights/Seats										
		May	2022	Jun	2022	Jul 2	2022	Aug	2022	Sep	2022	Oct	2022
Destination	Airline	#	Chg	#	Chg	#	Chg	#	Chg	#	Chg	#	Chg
	Flights												
Chicago, IL	American	14	(5)	13	(8)	13	(7)	14	(7)	20	1	21	7
(ORD)	United	0	(7)	0	(14)	0	(14)	0	(14)	0	(14)	0	(14)
Detroit, MI	Delta	7	(6)	7	(13)	7	(14)	7	(12)	7	(10)	7	(7)
Minneapolis, MN	Delta	14	(0)	14	(5)	14	(7)	14	(5)	14	(5)	14	(0)
Total		35	(18)	34	(40)	34	(42)	35	(37)	41	(28)	42	(15)
					Seat	ts							
Chicago, IL	American	700	(248)	653	(397)	655	(373)	677	(339)	980	47	1,027	327
(ORD)	United	0	(350)	0	(677)	0	(700)	0	(700)	0	(700)	0	(700)
Detroit, MI	Delta	350	(305)	350	(653)	350	(689)	350	(576)	350	(502)	350	(350)
Minneapolis, MN	Delta	689	(11)	688	(268)	700	(327)	700	(226)	700	(257)	700	(11)
Total		1,739	(915)	1,692	(1,995)	1,705	(2,089)	1,727	(1,840)	2,030	(1,412)	2,077	(734)

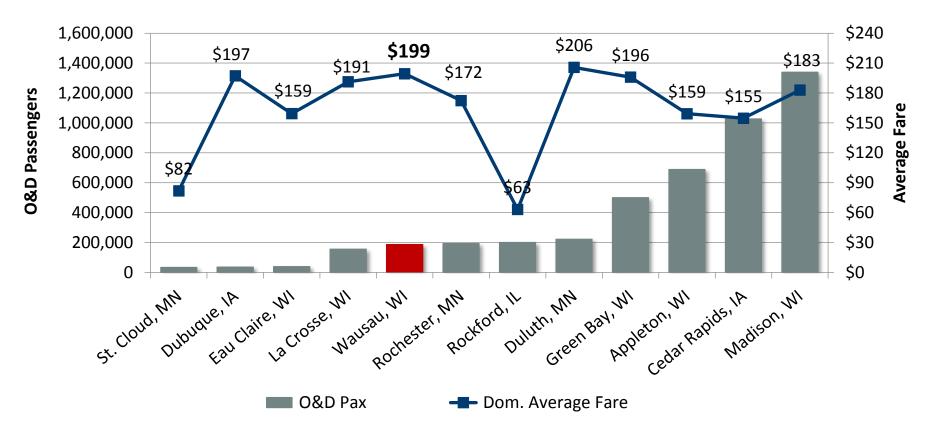
- Year-over-year flights and seats are scheduled to decrease in each of the next six months.
- Overall, for the 6-month period from May 2022 through October 2022, flights and seats are scheduled to be down 45% year-over-year.

Seats Per Capita Comparisons



- CWA's seats per capita was below the compare market average but higher than many of the individual compare markets.
- CWA's seats per capita increased from 0.80 to 0.85 in the latest yearended period.

O&D Passenger/Airfare Comparisons



CWA's domestic average fare was the 2nd highest among compare markets and \$29 higher than the compare market average.

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Year-Over-Year Comparisons

	2024	,	YE Q4 2021		YOY	' Change	
Airport	2021 MSA Population	# of Nonstop Destinations	O&D Pax	Non-Dir. Seats	# of Nonstop Destinations	O&D Pax	Seats
Dubuque, IA	97,685	1	35,483	28,050	0	61%	25%
La Crosse, WI	138,430	3	156,182	104,164	0	83%	36%
Wausau, WI	164,179	3	186,298	139,280	0	73%	36%
Eau Claire, WI	172,027	1	38,641	34,855	0	116%	3%
St. Cloud, MN	204,194	3	33,641	23,439	1	11%	8%
Rochester, MN	224,869	4	193,196	154,038	0	52%	20%
Appleton, WI	241,752	13	688,642	490,439	1	89%	44%
Cedar Rapids, IA	276,609	17	1,026,731	691,438	2	69%	33%
Duluth, MN	290,388	2	221,773	146,310	0	70%	20%
Green Bay, WI	326,218	6	500,377	344,247	0	89%	41%
Rockford, IL	339,578	7	200,641	128,757	0	23%	10%
Madison, WI	675,520	16	1,339,601	893,905	(7)	67%	21%

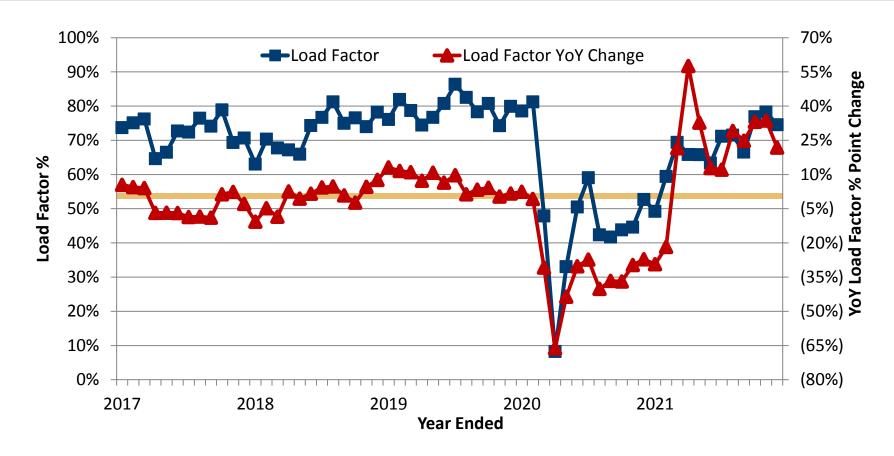
CWA had a 73% increase in passengers on a 36% increase in seats yearover-year, with similar improvements in comparison markets.

Load Factor Trends

			2019			2020			2021			YOY Q4 Change			
Destination	Airline	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	'21 vs '19	'21 vs '20
Chicago, IL	American	77	77	81	76	67	42	59	67	76	72	74	81	5	14
(ORD)	United	78	71	81	77	70	23	45	51	69	71	76	77	1	27
Detroit, MI	Delta	80	80	83	81	72		28	34	52	59	66	74	(7)	41
Minneapolis, MN	Delta	80	81	85	81	67	20	44	43	46	60	66	75	(5)	32
Average Load	Factor	79	77	82	78	69	28	46	47	59	65	70	77	(2)	30

- Load factors were up year-over-year in Q4 2021 versus Q4 2020 in all markets due to the impact of COVID-19 on Q4 2020.
- Overall, the market average load factor was up 30% points in Q4 2021.

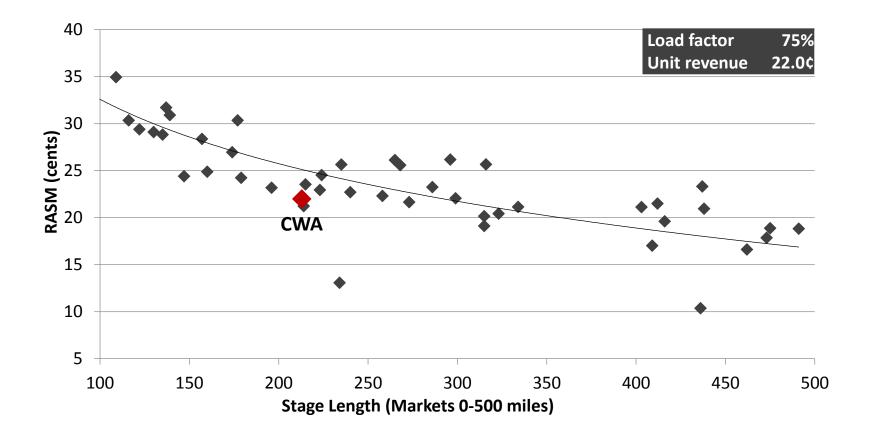
Monthly Load Factor and YOY Change



- Load factors were up 16% points for the year-ended December 2021 versus the same prior year period.
- By month, the load factor each month in Q4 2021 was up over 2020.

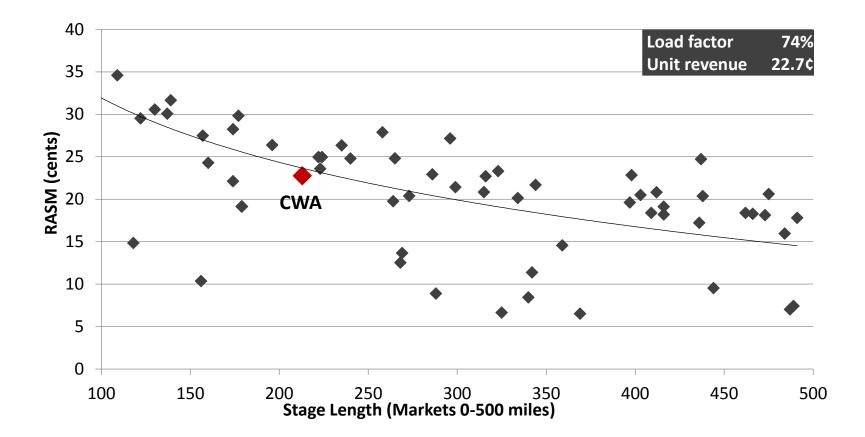
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AA-ORD RASM Performance



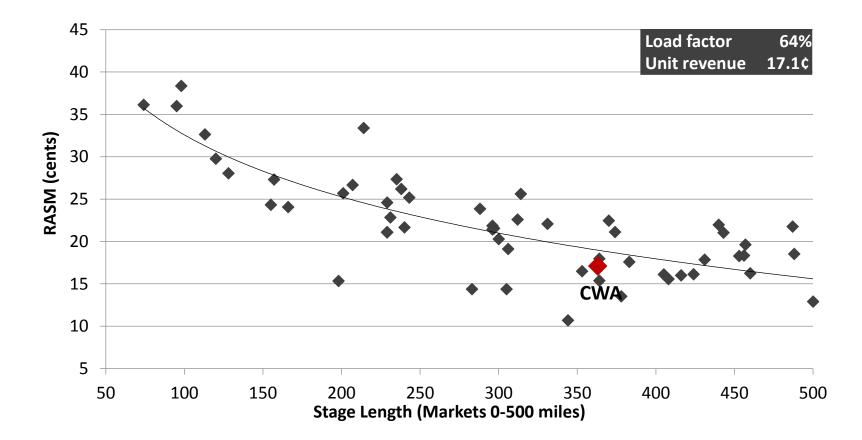
CWA's ORD RASM and load factor were below AA's average (market load factor average of 80%).

UA-ORD RASM Performance



CWA's ORD RASM was slightly below the average while the load factor was below UA's average (market load factor average of 76%).

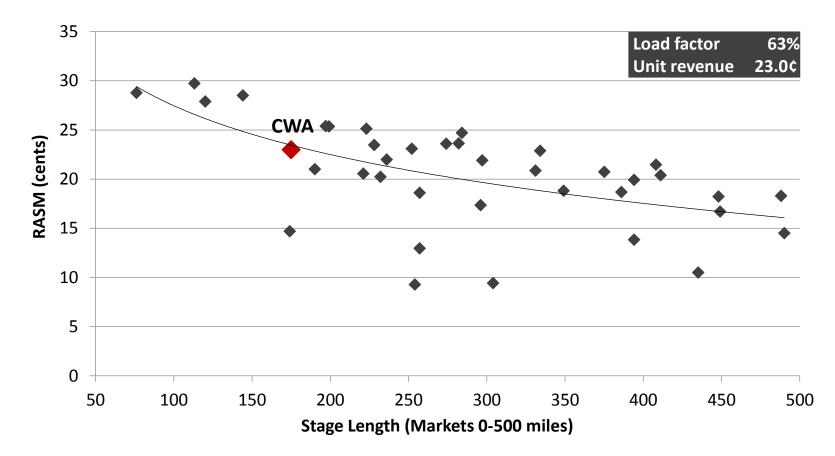
DL-DTW RASM Performance



CWA's DTW RASM and load factor were below DL's average (market load factor average of 68%).

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DL-MSP RASM Performance



CWA's MSP RASM was at DL's average, while CWA's load factor was below DL's MSP average of 72%.

RASM Trends

			2019				2020				2021			YOY Q4 Change	
Destination	Airline	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	'21 vs '19	'21 vs '20
Chicago, IL	American	27.7	29.4	30.1	26.7	21.3	8.6	12.2	14.0	17.4	20.2	22.2	26.4	(1%)	88%
(ORD)	United	28.2	26.3	31.9	28.7	23.5	6.7	12.3	13.8	17.6	19.5	25.4	25.1	(13%)	82%
Detroit, MI	Delta	25.3	26.4	25.5	25.9	21.5		5.6	8.0	11.9	15.0	18.6	20.1	(23%)	150%
Minneapolis, MN	Delta	35.7	35.3	39.1	35.1	28.7	6.6	12.7	14.5	16.0	20.3	23.8	30.3	(14%)	109%
Total Aver	age	28.6	29.0	31.1	28.6	23.2	7.3	11.1	12.4	15.2	18.2	21.8	24.6	(14%)	98%

- RASM was up significantly in all markets in Q4 year-over-year.
- Overall, the average market RASM was up 98% at CWA.

Thank You.

For additional information, contact:

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Please be aware that International origin and destination data is restricted to internal purposes only and that any disclosure of the restricted data must be pre-approved in writing by the Department of Transportation.



	BUDGET 2022	MONTH OF MARCH	YEAR TO DATE	% OF BUDGET
5409-53 FUEL SALES	\$34,000	\$0	\$78	0.2%
5410-53 FUEL FLOWAGE	\$55,000	\$3,551	\$12,166	22.1%
5411-53 LANDING FEES	\$355,000	\$10,652	\$60,621	17.1%
5418-53 RAMP CHARGES	\$55,000	\$3,565	\$12,859	23.4%
AIRFIELD	\$499,000	\$17,768	\$85,725	17.2%
5422-56 UTILITIES	\$450	\$0	\$0	0.0%
- CONTROL TOWER	\$450	 \$0	\$0	0.0%
5412-55 RENT	\$100,000	\$1,520	\$27,011	27.0%
5422-55 UTILITIES	\$0	\$0	\$0	0.0%
HANGAR	\$100,000	\$1,520	\$27,011	27.0%
5497-57 LABOR-CWA	\$1,000	\$1,786	\$1,786	178.6%
5498-57 MATERIALS-CWA	\$200	\$0	\$0	0.0%
5499-57 MISC-CWA	\$2,000	\$80	\$80	4.0%
MAINTENANCE SHOP	\$3,200	\$1,866	\$1,866	58.3%
5412-54 RENT	\$30,000	\$2,655	\$7,965	26.6%
5414-54 FARM LAND RENT	\$80,000	\$27,937	\$27,937	34.9%
5417-54 HWY BILLBOARDS	\$9,800	\$0	\$0	0.0%
5422-54 UTILITIES	\$0	\$0	\$0	0.0%
5432-54 CORPORATE HANGAR	\$190,000	\$33,244	\$53,612	28.2%
NET LEASE	\$309,800	\$63,836	\$89,514	28.9%
5440-51 PARKING	\$1,100,000	\$83,229	\$211,025	19.2%
5412-52 RENT	\$1,270,000	\$116,043	\$218,713	17.2%
5416-52 ADVERTISING	\$18,000	\$0	\$3,393	18.8%
5422-52 UTILITIES	\$39,550	\$2,657	\$9,283	23.5%
5431-52 SECURITY	\$5,000	\$0	\$0	0.0%
5499-52 MISCELLANEOUS	\$23,000	\$0	\$3,145	13.7%
TERMINAL BUILDING	\$1,355,550	\$118,700	\$234,533	17.3%
TOTAL	\$3,368,000	\$286,919	\$649,674	19.3%
1210 SALES TAX DISCOUNT	\$0	\$21	\$64	
8110 INTEREST ON INVEST	\$15,000	\$0	\$0	
8310 SALE FIXED ASSETS	\$72,000	\$0	\$0	
8350 INS RECOV	\$0	\$0	\$0	
8400 OTHER MISC REV	\$0	\$0	\$0	
8413 WORKERS COMP REIMB	\$0 ========	\$0 ======	\$0	
GRAND TOTAL	\$3,455,000	\$286,940	\$649,738	18.8%
5419-53 PASSENGER FAC. CHGS.	\$200.000	\$28,760	\$78,223	39.1%
8110 PFC INTEREST	\$2,500	\$0	\$0	0.0%
- TOTAL PASSENGER FACILITY CHGS.	\$202,500	\$28,760	\$78,223	38.6%
5420-52 CFC CAR RENTAL FEES	\$210,200	\$23,236	\$27,084	12.9%

	BUDGET 2022	MONTH OF APRIL	YEAR TO DATE	% OF BUDGET
5409-53 FUEL SALES	\$34,000	\$0	\$78	0.2%
5410-53 FUEL FLOWAGE	\$55,000	\$4,439	\$16,605	30.2%
5411-53 LANDING FEES	\$355,000	\$20,920	\$81,541	23.0%
5418-53 RAMP CHARGES	\$55,000	\$3,947	\$16,806	30.6%
AIRFIELD	\$499,000	\$29,306	\$115,031	23.1%
5422-56 UTILITIES	\$450	\$0	\$0	0.0%
CONTROL TOWER	\$450	 \$0	\$0	0.0%
5412-55 RENT	\$100,000	\$8,697	\$35,708	35.7%
5422-55 UTILITIES	\$0	\$0	\$0	0.0%
HANGAR	\$100,000	\$8,697	\$35,708	35.7%
5497-57 LABOR-CWA	\$1,000	\$0	\$1,786	178.6%
5498-57 MATERIALS-CWA	\$200	\$0	\$0	0.0%
5499-57 MISC-CWA	\$2,000	\$0	\$80	4.0%
MAINTENANCE SHOP	\$3,200	\$0	\$1,866	58.3%
5412-54 RENT	\$30,000	\$2,655	\$10,620	35.4%
5414-54 FARM LAND RENT	\$80,000	\$3,947	\$31,884	39.9%
5417-54 HWY BILLBOARDS	\$9,800	\$0	\$0	0.0%
5422-54 UTILITIES	\$0	\$0	\$0	0.0%
5432-54 CORPORATE HANGAR	\$190,000	\$15,949	\$69,562	36.6%
NET LEASE	\$309,800	\$22,552	\$112,066	36.2%
5440-51 PARKING	\$1,100,000	\$77,354	\$288,379	26.2%
5412-52 RENT	\$1,270,000	\$72,104	\$290,818	22.9%
5416-52 ADVERTISING	\$18,000	\$2,809	\$6,201	34.5%
5422-52 UTILITIES	\$39,550	\$2,787	\$12,070	30.5%
5431-52 SECURITY	\$5,000	\$0	\$0	0.0%
5499-52 MISCELLANEOUS	\$23,000	\$4,704	\$7,849	34.1%
TERMINAL BUILDING	\$1,355,550	\$82,404	\$316,938	23.4%
TOTAL	\$3,368,000	\$220,313	\$869,987	25.8%
1210 SALES TAX DISCOUNT	\$0	\$25	\$78	
8110 INTEREST ON INVEST	\$15,000	\$0	\$0	
8310 SALE FIXED ASSETS	\$72,000	\$0	\$0	
8350 INS RECOV	\$0	\$0	\$0	
8400 OTHER MISC REV	\$0	\$0	\$0	
8413 WORKERS COMP REIMB	\$0 =======	\$0 =======	\$0 =======	
GRAND TOTAL	\$3,455,000	\$220,338	\$870,065	25.2%
5419-53 PASSENGER FAC. CHGS.	\$200.000	\$27,621	\$105,844	52.9%
8110 PFC INTEREST	\$2,500	\$0	\$0	0.0%
TOTAL PASSENGER FACILITY CHGS.	\$202,500	\$27,621	\$105,844	52.3%
5420-52 CFC CAR RENTAL FEES	\$210,200	\$6,912	\$33,996	16.2%

CENTRAL WISCONSIN AIRPORT DISBURSEMENTS - MARCH 2022

	2022 BUDGET	THIS MONTH	2022 YTD	YTD % of BUDGET
PERSONAL SERVICES				
SALARIES	\$408,162.00	\$44,311.20	\$106,540.60	26.1%
WAGES	\$783,409.00	\$49,786.13	\$153,532.85	19.6%
EMPLOYEE BENEFITS	\$14,500.00	\$791.47	\$2,856.42	19.7%
EMPLOYER CONTRIBUTIONS	\$471,935.00	\$30,930.57	\$109,688.98	23.2%
SUB TOTAL	\$1,678,006.00	\$125,819.37	\$372,618.85	22.2%
CONTRACTUAL SERVICES				
PROFESSIONAL SERVICES	\$216,500.00	\$15,977.82	\$31,085.32	14.4%
UTILITY SERVICES	\$257,000.00	\$51,874.35	\$84,866.28	33.0%
REPAIR-MAINT/STREETS	\$10,000.00	\$3,347.24	\$4,234.78	42.3%
REPAIR-MAINT EQUIP/BUILDINGS	\$95,000.00	\$13,455.96	\$17,398.27	18.3%
CONTRACTUAL SERVICES	\$190,000.00	\$25,228.85	\$37,467.20	19.7%
SUB TOTAL	\$768,500.00	\$109,884.22	\$175,051.85	22.8%
SUPPLIES & EXPENSES				
OFFICE SUPPLIES	\$8,000.00	\$1,226.65	\$1,893.81	23.7%
ADVERTISING/MEMBERSHIP/DUES	\$96,100.00	\$4,720.47	\$10,625.38	
TRAVEL	\$21,100.00	\$35.63	\$2,807.82	
OPERATING SUPPLIES	\$223,000.00	\$4,078.46	\$13,534.55	6.1%
REPAIR/MAINT SUPPLIES/GASOLINE	\$171,000.00	\$29,631.07	\$39,436.38	23.1%
CONSUMABLE TOOLS/SUPPLIES	\$6,000.00	\$325.47	\$573.37	
SUB TOTAL	\$525,200.00	\$40,017.75	\$68,871.31	13.1%
BUILDING MATERIALS				
METAL PRODUCTS	\$2,500.00	\$244.00	\$244.00	9.8%
WOOD PRODUCTS	\$500.00	\$0.00	\$0.00	0.0%
RAW MATERIALS/RWY PAINT	\$20,000.00	\$0.00	\$0.00	0.0%
ELECT FIXTURES/RWY SIGNS	\$5,000.00	\$0.00	\$0.00	0.0%
ASPHALT/ASPHALT FILLER	\$40,000.00	\$0.00	\$0.00	0.0%
SUB TOTAL	\$68,000.00	\$244.00	\$244.00	0.4%
FIXED CHARGES				
INSURANCE/OTHER LOSSES	\$93,794.00	\$0.00	\$22,877.00	24.4%
CAPITAL OUTLAY				
CAPITAL EQUIPMENT	\$466,500.00	\$47,061.74	\$63,957.98	13.7%
CAPITAL IMPROVEMENTS	\$1,700,000.00	\$0.00	\$0.00	0.0%
SUB TOTAL	\$2,166,500.00	\$47,061.74	\$63,957.98	3.0%
TOTALS	\$5,300,000.00	\$323,027.08	\$703,620.99	13.3%

CENTRAL WISCONSIN AIRPORT DISBURSEMENTS - APRIL 2022

	2022 BUDGET	THIS MONTH	2022 YTD	YTD % of BUDGET
PERSONAL SERVICES				
SALARIES	\$408,162.00	\$53 <i>,</i> 599.20	\$160,139.80	39.2%
WAGES	\$783,409.00	\$46 <i>,</i> 498.00	\$200,030.85	25.5%
EMPLOYEE BENEFITS	\$14,500.00	\$272.77	\$3,129.19	21.6%
EMPLOYER CONTRIBUTIONS	\$471,935.00	\$36,423.20	\$146,112.18	31.0%
SUB TOTAL	\$1,678,006.00	\$136,793.17	\$509,412.02	30.4%
CONTRACTUAL SERVICES				
PROFESSIONAL SERVICES	\$216,500.00	\$10,447.50	\$41,532.82	19.2%
UTILITY SERVICES	\$257,000.00	\$2,998.39	\$87,864.67	34.2%
REPAIR-MAINT/STREETS	\$10,000.00	\$0.00	\$4,234.78	42.3%
REPAIR-MAINT EQUIP/BUILDINGS	\$95,000.00	\$2,195.20	\$19,593.47	20.6%
CONTRACTUAL SERVICES	\$190,000.00	\$32,167.22	\$69,634.42	36.6%
SUB TOTAL	\$768,500.00	\$47,808.31	\$222,860.16	29.0%
SUPPLIES & EXPENSES				
OFFICE SUPPLIES	\$8,000.00	\$173.10	\$2,066.91	25.8%
ADVERTISING/MEMBERSHIP/DUES	\$96,100.00	\$7,765.00	\$18,390.38	19.1%
TRAVEL	\$21,100.00	\$30.98	\$2,838.80	13.5%
OPERATING SUPPLIES	\$223,000.00	\$7,529.59	\$21,064.14	9.4%
REPAIR/MAINT SUPPLIES/GASOLINE	\$171,000.00	\$17,545.13	\$56,981.51	33.3%
CONSUMABLE TOOLS/SUPPLIES	\$6,000.00	\$158.56	\$731.93	12.2%
SUB TOTAL	\$525,200.00	\$33,202.36	\$102,073.67	19.4%
BUILDING MATERIALS				
METAL PRODUCTS	\$2,500.00	\$0.00	\$244.00	9.8%
WOOD PRODUCTS	\$500.00	\$0.00	\$0.00	0.0%
RAW MATERIALS/RWY PAINT	\$20,000.00	\$0.00	\$0.00	0.0%
ELECT FIXTURES/RWY SIGNS	\$5,000.00	\$0.00	\$0.00	0.0%
ASPHALT/ASPHALT FILLER	\$40,000.00	\$0.00	\$0.00	0.0%
SUB TOTAL	\$68,000.00	\$0.00	\$244.00	0.4%
FIXED CHARGES				
INSURANCE/OTHER LOSSES	\$93,794.00	\$0.00	\$22,877.00	24.4%
CAPITAL OUTLAY				
CAPITAL EQUIPMENT	\$466,500.00	\$29,822.25	\$93,780.23	20.1%
CAPITAL IMPROVEMENTS	\$1,700,000.00	\$0.00	\$0.00	0.0%
SUB TOTAL	\$2,166,500.00	\$29,822.25	\$93,780.23	4.3%
TOTALS	\$5,300,000.00	\$247,626.09	\$951,247.08	17.9%

2021-2022 CWA Budget Summary YTD - March

	March YTD - 2022		March YTD - 2021		% CHANGE
Airfield	\$85,725		\$91,173		
Control Tower	\$0		\$0		
Hangar	\$27,011		\$26,371		
Maintenance Shop	\$1,866		\$0		
Net Lease	\$89,514		\$72,977		
Parking	\$211,025		\$124,624		
Terminal Area	\$234,533		\$257,876		
Misc.	\$64		\$13		
Total Revenues		\$649,738		\$573,034	13.39%
Personal Services	\$372.619		\$346,403		
Contractual Services	\$175,052		\$126,835		
Supplies and Expense	\$68,871		\$111,113		
Building Materials	\$244		\$188		
Fixed Charges-Insurance	\$22,877		\$21,800		
Capital Outlay	\$63,958		\$43,701		
Total Expenses	. ,	\$703,621		\$650,040	8.24%
Revenue over Expense		-\$53,883		-\$77,006	

2021-2022 CWA Budget Summary YTD - April

	April YTD - 2022		<u> April YTD - 2021</u>		% CHANGE
Airfield	\$115,031		\$101,151		
Control Tower	\$O		\$0		
Hangar	\$35,708		\$35,048		
Maintenance Shop	\$1,866		\$0		
Net Lease	\$112,066		\$86,236		
Parking	\$288,379		\$195,059		
Terminal Area	\$316,938		\$341,037		
Misc.	\$78		\$13		
Total Revenues		\$870,066		\$758,544	14.70%
Personal Services	\$509,412		\$454,175		
Contractual Services	\$222,860		\$169,408		
Supplies and Expense	\$102,074		\$138,259		
Building Materials	\$244		\$636		
Fixed Charges-Insurance	\$22,877		\$21,800		
Capital Outlay	\$93,780		\$43,701		
Total Expenses	<i> </i>	\$951,247	÷,	\$827,979	14.89%
Revenue over Expense		-\$81,181		-\$69,435	